Sign off by Portfolio
Board and Executive
Member

Subject to Strategic Capital Board Approval and Member sign off Strategic Capital
Board and Exec
Members sign off to
progress to CP4
spend subject to
checks at CP3

Portfolio Boards approve Individuals Schemes against larger programmes Finance Approval Only

CP4

CP5

Business Case to detail

- strategic fit

- economic, social and fiscal outcomes
- financial implications
- risk/deliverability

Update of CP1 including firming up on:

- Deliverables
- Costs/Benefits
- Outcomes

CP2 Detailed BC Approval

- Timelines

Detailed Finance checks to confirm funding streams
Allows formal Key

Decision process to complete

Will enter capital budget at this point

Subject to approval at CP2 and CP3 then spend can commence, otherwise may require further clarification

No requirement for meeting/sign off (unless further clarity)

Undertake project review to confirm outcomes, identify best practice and learn lessons.

Monitoring (PMO Lead)

Ongoing during delivery, showing progress against targets Reports to:

CP5 Project Review

Porfolio Boards, Strategic Capital Board, SMT/Executive Members, Executive This page is intentionally blank

## Appendix 2 – amendments to the capital budget introduced as part of this report

## Amendments introduced to the capital budget 6 February 2019

Department	Scheme	Funding	2018/1 9	2019/2 0	Total
			£'000	£'000	£'000
Highways	Sunbank Lane	External Contribution	21	30	51
Highways	Sharston Roundabouts SCOOT	External Contribution	34	6	40
Neighbourhoods	Contact Theatre loan	Borrowing	200		200
Neighbourhoods	Booth St Car Park	External Contribution	16		16
Neighbourhoods	Booth St Car Park	Borrowing	132		132
Neighbourhoods	GM Archives web portal	External Contribution	10	118	128
Private Sector Housing	Disabled Facilities Grant	Grant	878		878
Total Budget Increase Requ	ests		1,291	<u>154</u>	<u>1,445</u>

Please note that the additional budgets for 2017/18 are not included in the Capital Monitoring report for quarter 3, as they are new approvals.

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## Appendix 3 – the proposed Capital Programme Budget

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget
			£'00	00's	1	1
Highway Programme						
Highways Planned Maintenance Programme						
Planned Highways Maintenance Programme	221	432	75	0	0	0
Drainage	344	970	1,312	0	0	0
Large Patching repairs	2,000	1,088	1,281	1,313	0	0
Carriageway Resurfacing	5,400	5,287	7,190	7,535	0	0
Footway schemes	1,498	2,200	2,893	2,957	0	0
Carriageway Preventative	4,500	4,139	8,282	9,044	0	0
Bridge Maintenance	0	1,200	2,982	3,018	0	0
Other Improvement works	86	1,983	4,769	4,833	0	0
Project Delivery Procurement	0	757	1,681	1,703	0	0
Highways Stand Alone Projects Programme						
Ardwick Grove Village Parking	0	0	20	0	0	0
Didsbury Village Tram Stop Traffic Mitigation	0	0	18	0	0	0
Section 106 Highways work around Metrolink	0	0	47	0	0	0
Barlow Moor Road	0	27	0	0	0	0
Etihad Expansion - Public Realm	0	59	0	0	0	0
Velocity	155	567	0	0	0	0
Cycle City Phase 2	230	4,291	0	0	0	0
Safe Routes to Loreto High School	28	22	0	0	0	0
Safe Routes to Schools	22	58	0	0	0	0
Congestion Target Performance	20	215	0	0	0	0
Piccadilly Undercroft Gating	1	7	0	0	0	0

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget
		•	£'00	00's	•	
20mph Zones (Phase 3)	20	80	370	0	0	0
ITB Minor Works	10	93	0	0	0	0
Flood Risk Management - Hidden Watercourses	0	49	0	0	0	0
Flood Risk Management - Higher Blackley Flood Risk	0	41	0	0	0	0
Hyde Road (A57) Pinch Point Widening	106	1,766	2,123	0	0	0
Manchester/Salford Inner Relief Road (MSIRR)	6,032	5,553	100	0	0	0
Great Ancoats Improvement Scheme	453	3,065	5,015	0	0	0
Mancunian Way and Princess Parkway NPIF	438	4,479	3,197	0	0	0
Cycle Parking	19	10	0	0	0	0
Shadowmoss Rd / Mossnook Rd	10	16	0	0	0	0
Birley Fields Campus improvements	0	0	34	0	0	0
GMCRP Multi Sites	13	0	0	0	0	0
Princess Rd Safety Review	100	477	0	0	0	0
School Crossings	286	1,403	924	0	0	0
Kingsway Speed Cameras	13	11	0	0	0	0
Green Bridge at Airport City	425	1,341	1,216	0	0	0
Public Realm	833	1,426	400	400	0	0
Street Lighting PFI	11,050	12,000	1,731	0	0	0
Didsbury West S106	53	10	0	0	0	0
S106 Whalley Grove	50	25	0	0	0	0
A56 Liverpool Road	10	70	0	0	0	0
A56 Chester Road	16	35	0	0	0	0
M56	0	148	0	0	0	0
Pay and Display Machines	0	924	0	0	0	0

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget
		•	£'00	00's		
North Manchester Hospital Residents Parking	0	9	0	0	0	0
Parking Schemes	0	558	120	0	0	0
Sunbank Lane S278	21	30	0	0	0	0
Sharston Roundabout SCOOT	34	6	0	0	0	0
SEMMMS PROGRAMME						
Ringway Road Highway Imp Scheme	0	0	0	0	0	0
Local Roads (temp SEMMMS A6 Stockport)	2,962	0	0	0	0	0
SEMMMs A6 to Manchester Airport	78	0	0	0	0	0
Bus Priority Package Programme						
Bus Priority Package - Oxford Road	215	137	0	0	0	0
Bus Priority Package - Princess Street/Brook Street	50	103	0	0	0	0
Total Highways Programme	37,802	57,167	45,780	30,803	0	0
Environment Programme						
Waste Reduction Measures	320	1,471	0	0	0	0
Waste Contract	523	5,910	0	0	0	0
Blackley Crematorium Heat Exchanger	107	0	0	0	0	0
Christmas Market Electrical Equipment	137	0	0	0	0	0
Smart Litter Bins	258	0	0	0	0	0
Leisure Services Programme						
Parks Programme						
Hollyhedge Park Drainage IMPS	9	0	0	0	0	0
Heaton Park Pay & Display	464	0	0	0	0	0

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget
			£'00	00's	1	
PIP - Park Events Infrastructure	274	52	0	0	0	0
PIP - Unallocated	97	2,566	4,045	5,699	5,699	2,462
Smedley Lane Playing Fields S106	19	0	0	0	0	0
Somme 100 Year Memorial	130	0	0	0	0	0
Painswick Park Improvement	30	0	0	0	0	0
Heaton Park Southern Play Area	360	120	0	0	0	0
Didsbury Park Play Area S106	50	0	0	0	0	0
Wythenshawe Park Sport Facilities S106	152	0	0	0	0	0
Northenden Riverside Park	50	25	0	0	0	0
Age Friendly Benches	18	0	0	0	0	0
King George V Park	93	0	0	0	0	0
Leisure & Sports Facilities						
Arcadia (Levenshulme) Leisure Centre	10	0	0	0	0	0
National Taekwondo Centre	7	0	0	0	0	0
Indoor Leisure - Abraham Moss	675	1,709	9,076	3,107	0	0
Indoor Leisure - Moss Side	5,597	25	0	0	0	0
FA Hubs	0	13,000	0	0	0	0
Boggart Hole Clough - Visitors Centre	535	0	0	0	0	0
Mount Road S106	12	0	0	0	0	0
Event Seating Basketball	18	0	0	0	0	0
Velodrome Track	713	0	0	0	0	0
Contact Theatre loan	200	0	0	0	0	0
MAC - Booth St Car Park	148	0	0	0	0	0
Libraries and Info Services Programme						

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget
		•	£'00	00's		
Relocation of Manchester Visitor Info Centre (MVIC)	5	54	0	0	0	0
GM Archives Web Portal	10	118	0	0	0	0
Central Library Wolfson Award	37	0	0	0	0	0
Library Refresh	4	0	0	0	0	0
Roll Out of Central Library ICT	220	0	0	0	0	0
Refresh of Radio Frequency Identifier Equipment	12	0	0	0	0	0
Newton Heath Library	168	0	0	0	0	0
Withington Library Refurbishment	200	0	0	0	0	0
Open Libraries	42	450	0	0	0	0
Total Neighbourhoods Programme	11,704	25,500	13,121	8,806	5,699	2,462
Cultural Programme						
First Street Cultural Facility	12	0	0	0	0	0
The Factory (Build)	24,365	55,253	38,078	4,725	0	0
The Factory (Public Realm)	2,344	0	2,106	4,723	0	0
Corporate Estates Programme	2,344	0	2,100	U	0	0
Asset Management Programme	9,026	11,840	9,551	7,385	0	0
Strategic Acquisitions Programme	8,731	4,331	3,000	3,000	0	0
Town Hall Complex Transformation Programme	67	0	0,000	0,000	0	0
Hammerstone Road Depot	932	7,083	6,940	7	0	0
Heron House	14,380	0	0,540	0	0	0
Registrars	1,400	0	0	0	0	0
Carbon Reduction Programme	100	8,500	1,290	0	0	0

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget
		•	£'0	00's		
Civic Quarter Heat Network	6,500	11,500	4,000	4,000	0	0
Lincoln Square	0	0	1,200	0	0	0
Brazennose House	678	0	0	0	0	0
Estates Transformation	0	215	0	585	0	0
Estates Transformation - Hulme District Office	4,680	234	0	0	0	0
Estates Transformation - Alexandra House	559	6,961	3,848	632	0	0
The Gallery Café	0	0	0	0	0	0
Ross Place Refurbishment	2,120	0	0	0	0	0
Development Programme						
Development Programme - East Manchester						
The Space Project - Phase 2	1,085	0	0	0	0	0
The Sharp Project	0	600	0	0	0	0
Digital Asset Base - One Central Park	9,443	620	0	0	0	0
Sustaining Key Initiatives	0	0	5,000	8,600	0	0
New Smithfield Market	32	468	0	0	0	0
Beswick Community Hub - Highway and Public Realm	2	0	0	0	0	0
Eastern Gateway - Central Retail Park	1,312	2,000	0	0	0	0
Eastern Gateway - New Islington Marina	1,800	3,332	0	0	0	0
Hall and Rogers	346	0	0	0	0	0
Development Programme - North Manchester						
Collyhurst Police Station liabilities	844	0	0	0	0	0
Northern Gateway	3,875	2,300	6,675	7,275	4,875	0
Development Programme - City Centre						
Hulme Hall Rd Lighting	39	0	0	0	0	0

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget			
		£'000's							
ST Peters Square	602	400	0	0	0	0			
Medieval Quarter Public Realm	488	1,500	0	0	0	0			
City Labs 2	3,675	0	0	0	0	0			
Manchester College	17,600	10,000	0	0	0	0			
Development Programme - Enterprise Zone									
Airport City Power Infrastructure (EZ)	2,440	0	0	0	0	0			
Development Programme - Stand Alone Projects									
Digital Business Incubators	3,500	0	0	0	0	0			
Total Strategic Development Programme	122,977	127,137	81,688	36,209	4,875	0			
Town Hall Refurbishment Programme									
Our Town Hall refurbishment	11,060	24,386	67,743	103,251	65,914	29,039			
Total Town Hall Refurbishment Programme	11,060	24,386	67,743	103,251	65,914	29,039			
Private Sector Housing Programme									
Brunswick PFI (PSH)									
Brunswick PFI Land Assembly	2,460	1,726	737	0	0	0			
Collyhurst (PSH)									
Collyhurst Regeneration	10	173	3,700	0	0	0			
Collyhurst Environmentals	65	62	0	0	0	0			
Collyhurst Acquisition & Demolition (Overbrook & Needwood Close)	0	0	505	565	0	0			
Collyhurst Land Assembly Ph1	20	63	0	0	0	0			

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget
			£'00	00's		
Collyhurst Land Acquisitions Ph2	0	210	799	0	0	0
Eccleshall Street - 3 Sites	0	500		0	0	0
Housing Investment Model		0				
Site Investigation and Early Works HIF Pilot Sites	286	141	155	0	0	0
Miles Platting PFI (PSH)						
Miles Platting PFI Land Assembly	255	632	0	0	0	0
Private Housing Asist Citywide Programme						
Disabled Facilities Grant	8,062	7,929	6,200	6,200	0	0
Toxteth St CPO & environmental works	73	141	0	0	0	0
Bell Crescent CPO	0	482	0	0	0	0
Private Sect Housing Standalone Projects						
HCA Empty Homes Cluster Phase 2	90	801	891	0	0	0
Empty Homes Scheme (s22 properties)	0	2,000	0	0	0	0
Redrow Development Programme						
Redrow Development Phase 2 onward	300	0	0	0	0	0
West Gorton (PSH)						
West Gorton Compensation	0	4	0	0	0	0
West Gorton Ph 2A Demolition & Commercial Acquisitions	10	490	904	0	0	0
Armitage Nursery & Community Facility	1,215	2,160	0	0	0	0
Private Sector Housing - Stand Alone Projects						
HMRF	56	50	40	0	0	0
Collyhurst Acquisition & Demolition (Overbrook & Needwood Close)	5	0	661	0	0	0
Extra Care	3,555	2,445	0	0	0	0
Moston Lane Acquisitions	0	0	0	0	0	7,500

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget
			£'00	00's		
Equity Loans	0	0	397	0	0	0
West Gorton Community Park	514	1,336	0	0	0	0
Ben St. Regeneration	5,574	556	6,877	0	0	0
Homelessness	5,000	0	0	0	0	0
Marginal Viability Fund - New Victoria	0	1,827	6,263	1,984	0	0
Marginal Viability Fund - Bowes Street	0	929	2,385	0	0	0
Rent to Purchase	203	0	0	0	0	0
Total Private Sector Housing Programme	27,753	24,657	30,514	8,749	0	7,500
Public Sector Housing						
Northwards - External Work						
Charlestown - Victoria Ave multistorey window replacement and ECW - Phase 1	0	8,000	7,190	0	0	0
External cyclical works phase 3a	10	0	22	0	0	0
Collyhurst Environmental programme	312	0	0	0	0	0
Ancoats Anita St and George Leigh external cyclical works ph 3b	28	0	0	0	0	0
Harpurhey Lathbury & 200 Estates external cyclical works ph 3b	-25	0	38	0	0	0
Environmental works	113	0	0	0	0	0
Harpurhey Shiredale Estate externals	0	0	15	0	0	0
Moston Miners Low Rise externals	16	0	4	0	0	0
Newton Heath Limeston Drive externals	0	0	6	0	0	0
Renewal of 4 automatic pedestrian gates at Victoria Square	0	45	0	0	0	0

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget
		I	£'0	00's	1	1
External cyclical works ph 3b Harpurhey - Jolly Miller Estate ph 3b	54	0	32	0	0	0
External cyclical works ph 3b Moston Estates (Chauncy/Edith Cliff/Kenyon/Thorveton Sq)	7	0	2	0	0	0
External cyclical works ph 3b Ancoats Smithfields estate	262	10	0	0	0	0
External cyclical works ph 4b Charlestown Chain Bar low rise	178	0	36	0	0	0
External cyclical works ph 4b Charlestown Chain Bar Hillingdon Drive maisonettes	1	0	4	0	0	0
External cyclical works ph 4b Crumpsall Blackley Village	131	0	0	0	0	0
External cyclical works ph 4b Higher Blackley South	281	0	31	0	0	0
External cyclical works ph 4b Newton Heath Assheton estate	93	0	16	0	0	0
External cyclical works Ph 4b Newton Heath Troydale Estate	792	0	74	0	0	0
External cyclical works Ph 5 New Moston (excl corrolites)	66	0	31	0	0	0
Environmental improvements Moston corrolites	267	0	0	0	0	0
Charlestown - Victoria Ave multistorey replacement door entry systems	0	0	18	0	0	0
ENW distribution network phase 4 (various)	0	219	0	0	0	0
Dam Head - Walk up flates communal door renewal	212	172	0	0	0	0
Delivery Costs	955	909	827	0	0	0
Northwards - Internal Work						
2/4 Blocks Heating replacement with Individual Boilers	24	0	122	0	0	0
Lift replacement / refurbishment programme	75	0	0	0	0	0

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget
			£'0	00's		
Fire precaution works - installation of fire seal box to electric cupboards on communal corridors in retirement blocks	6	0	0	0	0	0
Decent Homes mop ups ph 9 and decent homes work required to voids	212	0	0	0	0	0
One offs such as rewires, boilers, doors, insulation	377	0	0	0	0	0
Whitemoss Road and Cheetham Hill Road Local Offices - Improvements	202	0	0	0	0	0
Ancoats - Victoria Square lift replacement	0	265	0	0	0	0
Aldbourne Court/George Halstead Court/Duncan Edwards Court works	274	81	0	0	0	0
Boiler replacement programme	786	25	261	0	0	0
Kitchen and Bathrooms programme	0	1,788	94	0	0	0
Harpurhey - Monsall Multis Internal Works	0	2,385	85	0	0	0
Various - Bradford/Clifford Lamb/Kingsbridge/Sandyhill Court Internal Works	0	2,471	108	0	0	0
Collyhurst - Mossbrook/Roach/Vauxhall/Humphries Court Internal Works	0	2,791	106	0	0	0
Decent Homes mop ups phase 10 and voids	583	500	219	0	0	0
One off work - rewires, boilers, doors	100	200	0	0	0	0
Fire precautions multi storey blocks	0	1,078	1,000	0	0	0
Installations of sprinkler systems - multi storey blocks	0	2,380	221	0	0	0
Replacement of Prepayment Meters in High Rise Blocks	0	0	20	0	0	0
Delivery Costs	1,352	1,502	246	0	0	0
Northwards - Off Debits/Conversions						
Bringing Studio Apartments back in use	40	0	0	0	0	0

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget		
		£'000's						
Delivery Costs	13	0	0	0	0	0		
Homeless Accommodation								
Improvements to Homeless accommodation city wide	54	0	201	0	0	0		
Plymouth Grove Women's Direct Access Centre	22	0	0	0	0	0		
Improvements to Homeless Accommodation Phase 2	280	723	210	0	0	0		
Delivery Costs	136	78	45	0	0	0		
Northwards - Acquisitions								
Northwards Acquisitions	134	0	0	0	0	0		
Stock Acquisitions	32	0	0	0	0	0		
Delivery Costs	29	0	0	0	0	0		
Northwards - Adaptations								
Adaptations	1,000	720	0	0	0	0		
Northwards - Unallocated								
Northwards Housing Programme unallocated	0	1,033	17,697	21,988	0	0		
Retained Housing Programme								
Collyhurst Maisonette Compensation & Dem	0	89	0	0	935	0		
West Gorton Regeneration Programme								
West Gorton PH2A Low & High Rise Demolition	10	16	0	0	0	0		
Future Years Housing Programme								
Collyhurst Estate Regeneration	0	700	8,695	10,235	1,841	0		
Collyhurst Regen - Highways Phase 1	-97	0	190	97	1,394	0		
Collyhurst Regen - Churnett Street	0	0	0	0	790	0		
Collyhurst Regen - Needwood & Overbrook acquisition / demolition	3	0	124	0	0	0		
Willert Street Park Improvements	36	0	0	0	0	0		

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget
		•	£'00	00's		
North Manchester New Builds	6,358	163	0	0	0	0
North Manchester New Builds 2	75	500	10,700	0	0	0
North Manchester New Builds 3	250	0	0	0	0	0
Parkhill Land Assembly	0	0	0	4,270	0	0
Fire precautions multi storey blocks	0	1,200	0	0	0	0
Brunswick PFI HRA	30	0	0	0	0	0
Total Public Sector Housing (HRA) Programme	16,149	30,043	48,690	36,590	4,960	0
Children's Services Programme						
Basic Need Programme						
Cheetham Academy	-14	0	0	0	0	0
Briscoe Lane Academy	127	0	0	0	0	0
Stanley Grove - contribution to PFI	13	0	0	0	0	0
Dean Trust Ardwick	15	0	0	0	0	0
Ardwick PRU	40	0	0	0	0	0
ULT William Hulme	47	0	0	0	0	0
Lytham Rd	0	200	0	0	0	0
Manchester Health Academy expansion	3,242	0	0	0	0	0
Co-op Academy expansion	3,741	0	0	0	0	0
St Margaret's C of E	54	0	0	0	0	0
St Matthews RC	20	0	0	0	0	0
Plymouth Grove Refurbishment	4,574	427	0	0	0	0

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget	
	£'000's						
Beaver Rd Primary Expansion	4,547	115	0	0	0	0	
Lily Lane Primary	3,331	136	0	0	0	0	
St. James Primary Academy	2,848	112	0	0	0	0	
Crossacres Primary School	1,902	111	0	0	0	0	
Ringway Primary School	1,337	60	0	0	0	0	
Webster Primary Schools	1,859	111	0	0	0	0	
St. Chrysostom's	160	0	0	0	0	0	
Camberwell Park Specialist School	65	0	0	0	0	0	
Piper Hill Special School	224	0	0	0	0	0	
SEND Programme	101	8,264	15,150	0	0	0	
Basic need - unallocated funds	235	20,032	44,007	1,138	0	0	
Universal Infant Free School Meals (UIFSM) - Unallocated	335	0	0	0	0	0	
Schools Maintenance Programme							
Abraham Moss - Hall Heating	-4	0	0	0	0	0	
Chorlton CofE Primary Rewire	16	0	0	0	0	0	
Moston Lane Primary	8	0	0	0	0	0	
Wilbraham Primary Roof	59	0	0	0	0	0	
Abbott Primary School Fencing	94	0	0	0	0	0	
Crowcroft Park PS-Rewire	531	0	0	0	0	0	
Pike Fold Community Primary - Ground Stabilisation - Survey artificial play area	17	0	0	0	0	0	
Charlestown Primary Defects	31	0	0	0	0	0	
All Saints PS	-1	0	0	0	0	0	
Collyhurst Nursery School	2	0	0	0	0	0	
Armitage CE Primary	135	0	0	0	0	0	

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget
			£'00	00's		
Higher Openshaw Comm School - Renew Boiler	101	0	0	0	0	0
Crowcroft Park PS - Roof Repairs	53	0	0	0	0	0
Northenden Primary School - Part Reroof	42	0	0	0	0	0
Abbot Community Primary - Ext Joinery Repair	248	0	0	0	0	0
St Mary's PS - Joinery Repairs	98	0	0	0	0	0
Sandilands PS - Joinery Repairs	181	0	0	0	0	0
Lancasterian ID Secure Lobby	38	0	0	0	0	0
Cheetwood PS - Rewire	499	0	0	0	0	0
Pike Fold Community Sch - Repairs to air handling units	53	0	0	0	0	0
Button Lane PS - Boiler Installation	60	0	0	0	0	0
Schools Capital Maintenance -unallocated	0	5,338	3,000	3,000	0	0
Education Standalone Projects						
Paintpots	31	0	0	0	0	0
Community Minded Ltd	28	0	0	0	0	0
Tiny Tigers Ltd-Cheetham Children Centre	79	0	0	0	0	0
Early Education for Two Year Olds - Unallocated	57	0	0	0	0	0
Gorton Youth Zone	538	962	0	0	0	0
Greenheys Toilets	67	0	0	0	0	0
Healthy Pupil Capital Funding	0	263	0	0	0	0
Special Educational Needs grant	38	2,871	164	0	0	0
Total Children's Services Programme	31,902	39,002	62,321	4,138	0	0
ICT Capital Programme						

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget	
		£'000's					
ICT							
Solaris	11	0	0	0	0	0	
ICT Infrastructure & Mobile Working Programme							
Citrix 7.6 Migration	3	0	0	0	0	0	
Mobile Device Refresh	52	0	0	0	0	0	
PSN Windows 2003	88	26	0	0	0	0	
Data Centre UPS Installation	0	10	0	0	0	0	
Core Switch Firmware	28	0	0	0	0	0	
New Social Care System	2,039	509	0	0	0	0	
End User Computing	796	90	0	0	0	0	
Core Infrastructure Refresh	533	0	0	0	0	0	
Income Management	1	0	0	0	0	0	
Customer & Bus. Relationship Management System	1	0	0	0	0	0	
Corporate Reporting Tool (Business Objects)	14	0	0	0	0	0	
Internet Resilience	104	50	0	0	0	0	
New Rent Collection System	70	14	0	0	0	0	
Communications Room Replacement Phase 2	100	500	3,929	500	0	0	
Care Leavers Service	91	0	0	0	0	0	
Microsoft Enterprise Agreement Licensing renewal	227	0	0	0	0	0	
Data Centre Network Design and Implementation	1,949	1,289	0	0	0	0	
ICT Investment Plan	0	8,836	10,673	9,600	5,482	0	
Infrastructure							
Wider Area Network Redesign	26	0	0	0	0	0	

Project Name	2018/19 Proposed Budget	2019/20 Propose d Budget	2020/21 Proposed Budget	2021/22 Proposed Budget	2022/23 Proposed Budget	2023/24 Proposed Budget
			£'00	00's		
Total ICT Programme	6,133	11,324	14,602	10,100	5,482	0
Corporate Capital Programme						
ONE System Developments	23	25	0	0	0	0
Phase 1 Implementation - Locality Plan Programme Office	602	272	0	0	0	0
Integrated Working - Gorton Health Hub	1,400	10,150	8,627	2,619	0	0
Airport Strategic Investment	125,000	0	0	0	0	0
BioMedical Investment	7,000	5,500	6,100	2,700	0	0
Band on the Wall	0	200	0	0	0	0
Manchester Airport Car Park Investment	0	3,700	1,900	0	0	0
Total Corporate Capital Programme	134,025	19,847	16,627	5,319	0	0
Total Manchester City Council Capital Programme	399,505	359,063	381,086	243,965	86,930	39,001
Projects carried out on behalf of Greater Manchester						
Housing Investment Fund	95,805	146,522	37,951	0	0	0
Total GM projects	95,805	146,522	37,951	0	0	0
Total CAPITAL PROGRAMME	495,310	505,585	419,037	243,965	86,930	39,001

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## Appendix 4 - Capital Financing Requirement and Forecast External Debt

