

**Appendix 1  
Savings and Recovery Proposals 2019/20**

**Children's Services**

Service Area	Description	RAG Deliverability	2019/20 £000
<b>Original 2018-20 savings</b>	Demand Management and Practice Efficiencies	Amber	500
	Travel Co-ordination	Amber	90
	Review of Commissions	Green	100
<b>New savings proposals</b>	Reduction in Use of Agency	Green	186
	Legal Compensation budget underspend	Green	50
	Information and governance existing underspend	Green	40
	Review of further commissions	Green	100
	Market management for placement costs	Red	400
<b>Savings to manage existing pressures</b>	Supported Accommodation - Leaving Care	Amber	309
	Adoption Allowances	Amber	145
	Home to School Transport	Amber	733
			<b>2,653</b>
	Investment Adjustment		392
<b>Children's Services - Total Saving Proposals</b>			<b>3,045</b>

## Adults Social Care

Service Area	Description	RAG Deliverability	2019/20 £000
<b>New Care Models Gross Savings:</b>	Assistive Technology	Red	1,162
	Reablement Core / Complex	Red	3,218
	High Impact Primary Care	Red	153
	<b>Gross NCM savings</b>		<b>4,533</b>
	<b>New Care Models Investment:</b>		
	Extra Care		(734)
	Reablement		(2,679)
	Use of Adult Social Care Grant Contribution to Reablement		1,568
	Total Investment		<b>(1,845)</b>
	<b>Sub-total New Care Models - Net Savings</b>		<b>2,688</b>
<b>Other ASC Savings</b>	High Cost Placements (Learning Disability)	Amber	500
	Strengths Based Support Planning - Mental Health	Red	775
	Homecare: Implement outcomes based commissioning	Amber	750
	Contract Review	Red	500
	Prepaid Cards for Cash Individual Budgets	Amber	200
	Strengths Based Support Planning - All	Red	500
	ASC Packages	Red	
	Shared Lives (net of £150k investment)	Red	150
<b>Sub-total other Adult Social Care Savings</b>			<b>3,375</b>

Service Area	Description	RAG Deliverability	2019/20 £000
<b>Total Net Savings to be achieved</b>			<b>6,063</b>
	Contribution to 2018/19 Unachieved Savings		(2,502)
<b>Total Net 2019/20 Savings to be achieved</b>			<b>3,561</b>
	Recovery - Use of Adult Social Care Grant		(1,568)
<b>Total Net Savings Contributing towards 2019/20 position</b>			<b>1,993</b>

### Homelessness

Service Area	Description	RAG Deliverability	2019/20 £000
<b>Recovery proposals:</b>			
	Savings relating to additional capacity within unsupported accommodation spend	Amber	440
<b>Homelessness Services - Total</b>			<b>440</b>

## Neighbourhoods Directorate

Service Area	Description	RAG Deliverability	2019/20 £000
<b>Savings approved in Medium Term Financial plan:</b>			
<b>Parks, Leisure and Events</b>	Reduce costs of indoor leisure through recommissioning of contracts	Green	150
	Energy improvements on leisure buildings	Green	50
	Wythenshawe Forum Trust - efficiencies from sharing back office functions	Green	50
	Co-commissioning leisure services across Greater Manchester	Green	50
	Business Units - Increasing bereavement services offer	Green	60
<b>Waste Management</b>			
	Planned Service change through increasing levels of recycling	Green	900
	Other service changes - apartment blocks	Amber	250
	Reviewing waste disposal costs	Green	3,000
<b>Highways</b>			
	Highways - Manchester Contracts off hire under used vehicles	Amber	20
	Highways - Design Team - Implement webforms to ensure staff efficiencies, introduce re-modelled fee structure, reduce consultancy usage and review team capacity.	Amber	45
<b>Total MTFP Savings</b>			<b>4,575</b>
<b>New Saving proposals:</b>			
	Neighbourhoods Service Increase in income from fees and charges	Green	156

Service Area	Description	RAG Deliverability	2019/20 £000
	The replacement of agency staff with permanent staff	Green	40
	Review of plant, equipment and vehicles expenditure at Manchester Contracts	Green	5
	Highways additional fee income by reviewing the capital fee income rates charged, permits, skips and licenses.	Green	75
	Reduced spend on supplies and services across the directorate	Green	100
<b>Total New Saving proposals</b>			<b>376</b>
<b>Neighbourhoods Directorate - Total Saving Proposals</b>			<b>4,951</b>

## Corporate Core

Service Area	Description	RAG Deliverability	2019/20 £000	FTE Impact (Indicative)
<b>Savings approved in Medium Term Financial plan:</b>				
	ICT - Revenue savings through reduced maintenance/ licensing costs following capital investment	Amber	170	
	Legal and Democratic Services - Staffing reduction in legal services following planned reduction in Children's caseload	Amber	100	2.0
	Financial Management - Lean systems - Service review and improved efficiency through ICT development and changes to finance processes	Amber	390	11.0
	Cross Cutting HR Policies and processes - Purchase of annual leave	Green	150	
	Cross Cutting HR policies and processes - Car allowance scheme and funded vacancies	Amber	100	
	Cross Cutting HR policies and processes - Rationalisation of Senior structure	Green	540	
	Cross cutting HR Policies and processes - new AVC scheme	Amber	150	
	Cross cutting HR Policies and Processes - Review existing HR policies and Processes. Identify further funded vacancies	Red	560	
<b>Total MTFP Savings</b>			<b>2,160</b>	<b>13.0</b>
<b>New Saving proposals:</b>				

Service Area	Description	RAG Deliverability	2019/20 £000	FTE Impact (Indicative)
	Review of budgeted expenditure on supplies and services:			
	- City Policy - Special Projects	Green	100	
	- Performance Reform and Innovation	Green	4	
	- Central Communications budget	Green	25	
	- Commissioning	Green	15	
	- Human Resources	Green	50	
	Reduced cost of the Data Governance improvement programme	Green	60	
	Reduced expenditure against resources allocated for ICT investment	Green	435	
	Review of the Core Transformation work	Red	500	
<b>Total New Saving proposals</b>			<b>1,189</b>	<b>0</b>
<b>Corporate Core Directorate - Total Savings proposals</b>			<b>3,349</b>	<b>13.0</b>

## Strategic Development

Service Area	Description	RAG Deliverability	2019/20 £000
<b>New Saving proposals:</b>			
	An increased recharge for Building Control to the Housing Revenue Account, for work on the Council property stock	Green	20
	The Investment Estate income budget will be increased by £1m relating to additional lease income from the renegotiation of the Manchester Airport car park leases.	Green	1,000
<b>Strategic Development - Total</b>			<b>1,020</b>

## Total Recovery Proposals

Service Area	2019/20 £000	FTE Impact (Indicative)
Total Savings Proposals 2019/20	14,798	13

## Recovery Proposals

Service Area	Description	2019/20 £000
<b>Recovery proposals:</b>		
Children's	Additional funding built into the Looked After Children Investment Fund to further support the position over the next three to five years	3,000
Adults	Application of 2019/20 Adult Social Care Reform Grant	1,568
Adults	Risk share contribution from the pooled budget	4,000
Homelessness	Resource has been identified to support homelessness from corporate inflationary budgets	1,400
Neighbourhoods	Proposed revised utilisation of the bus lane reserve to include to enable of savings to be generated by the service.	300
<b>Total</b>		<b>10,268</b>

This page is intentionally blank

**APPENDIX 2**

**LEGAL BACKGROUND TO SETTING THE REVENUE BUDGET AND COUNCIL TAX**

**1. INTRODUCTION**

1.1 The council tax is basically a tax on property with a personal element in the form of discounts and reductions. Discounts include the 25% discount in respect of dwellings occupied by a single person. Reductions include reductions in pursuance of the Council’s council tax reduction scheme made under the Local Government Finance Act 2012 which has replaced council tax benefit.

1.2 All dwellings re listed in one of eight valuation bands and the amount of council tax payable in respect of each dwelling (before discounts and other reductions) is in a set proportion between each band. The Headline Tax is calculated for Band D and the tax in the remaining bands is worked out as a proportion of this amount. The lowest Band (A) is two-thirds of Band D and the highest Band (H) is twice Band D and three-times Band A. The proportions are as follows:-

A:	B:	C:	D:	E:	F:	G:	H:
6:	7:	8:	9:	11:	13:	15:	18:

1.3 There are three main stages in setting the council tax:-

STAGE 1 - The Council calculates is own **council tax requirement**, (i.e. its net revenue expenditure), including levies issued to it but not precepts.

STAGE 2 - The Council then calculates its **basic amount of council tax** which is the Manchester City Council (MCC) element of the council tax for Band D and which takes account of council tax requirement and the council tax base calculated at an earlier stage and after that the MCC element of the remaining bands.

STAGE 3 - Finally, the Council sets the council tax for the area in bands, being the aggregate of the MCC element of the tax and the element of the tax precepted by the Greater Manchester Combined Authority Mayoral Police and Crime Commissioner (GMCA MPCC) Precept and the Greater Manchester Combined Authority Mayoral General

Precept (including Greater Manchester Fire and Rescue Services).

## 2. **STAGE 1 - THE COUNCIL TAX REQUIREMENT**

2.1 Members should note that the Localism Act 2011 amended the Local Government Finance Act 1992 ("LGFA 2011") to introduce a duty to calculate a "council tax requirement".

2.2 Section 31A of the LGFA 1992 requires the Council to make three calculations, in effect -

- (i) an estimate of the Council's gross revenue expenditure - Section 31A(2);
- (ii) an estimate of anticipated income - Section 31A(3)
- (iii) a calculation of the difference between (i) and (ii) above, (i.e. net revenue expenditure) - Section 31A(4) – this is known as the **council tax requirement**.

2.3 More specifically, in its Section 31A(2) calculation of gross expenditure the Council should include -

- (a) estimated revenue account expenditure to be incurred during the year;
- (b) an appropriate allowance for contingencies (i.e. an allowance for unforeseen events);
- (c) any raising of reserves for future years (e.g. payments into special funds);
- (d) any estimated revenue account deficit for previous years not already provided for;
- (da) any amount estimated to be transferred from the general fund to the collection fund in accordance with regulations in respect of business rates.
- (e) any amount estimated to be transferred from the general fund to the collection fund on account of the Council's share of any collection fund deficit
- (f) an estimate of certain amounts to be transferred to the collection fund pursuant to a direction of the Secretary of State (e.g. any estimated shortfall in collection of Business Rates in excess of allowance for non-collection).

- 2.4 The Section 31A(3) calculation is the aggregate of the sums to be set off against gross expenditure, namely -
- (a) estimated income from fees, charges, specific grants, and revenue support grant (RSG).
  - (aa) any amount estimated to be transferred from the collection fund to the general fund in accordance with regulations in respect of business rates
  - (b) any amount estimated to be transferred from the collection fund to the general fund on account of the Council's share of any collection fund surplus
  - (c) an estimate of certain transfers from the collection fund to the general fund e.g. allowance for costs of collecting business rates;
  - (d) any amount of reserves/balances intended to be used towards meeting revenue expenditure.
- 2.5 Section 31A(4) then requires the calculation under Section 31A(3) to be subtracted from that under Section 31A(2) to produce a calculation of estimated net expenditure known as the **council tax requirement**.
- 2.6 These calculations must be made before 11 March, although they are not invalid merely because they are made on or after that date. However, until the calculations are made any purported setting of the Council Tax will be treated as null and void.
- 2.7 It should be noted that the general fund has to stand the cost of any temporary lending to the collection fund to cover late payments/non-collection.
- 2.8 It should be noted that significant amounts of expenditure are financed through government grants (such as the Dedicated Schools Grant for schools budget related expenditure) and not directly through council tax. Such expenditure will be calculated under Section 31A(2)(a) and will be offset by the specific grants which will be included in the calculation under Section 31A(3)(a).
- 2.9 It should be noted that the Local Government Finance Act 2012 enables the Council to retain around half of Manchester's business rates income, rather than this being paid into a central government pool and redistributed. This will involve a separate calculation under Section 31A (3) (aa)

### 3. **THE LEVEL OF THE COUNCIL TAX REQUIREMENT**

- 3.1 The level of the Section 31A calculations, and in particular the calculation of the council tax requirement is of crucial importance both legally and financially. In particular -

- the amount of the council tax requirement must be sufficient to meet the Council's legal and financial commitments and ensure the proper discharge of its statutory duties.
- the amount of the council tax requirement must ensure a balanced budget
- the amount of the council tax requirement must leave the Council with adequate financial reserves.
- the level of the council tax requirement must not be unreasonable having regard to the Council's fiduciary duty to its Council Tax payers and ratepayers.
- the amount of the council tax requirement will be relevant to the question of whether or not the Council is required to hold a council tax referendum (see paragraph 5).

3.2 The level of the council tax requirement, together with the council tax base (see paragraph 4.3) will determine the Council's basic amount of council tax.

#### 4. **STAGE 2 - THE COUNCIL'S BASIC AMOUNT OF COUNCIL TAX**

4.1 Having calculated its council tax requirement, the Council is then required under Section 31B, LGFA 1992 to calculate its **basic amount of council tax**. This is the MCC element of Band D Council Tax. Then, under Section 36, it must calculate the MCC element of all the bands as a proportion of the Band D calculation.

#### 4.2 **Section 31B Calculation**

The MCC Element of the Band D Council Tax is known as the basic amount of council tax. This is calculated by applying the following formula -

$$\frac{R}{T}$$

where -

R is the council tax requirement, and  
T is the council tax base.

#### 4.3 **Council Tax Base**

The council tax base is basically the Band D - equivalent number of properties in the City adjusted to take account of discounts premiums and reductions and multiplied by the estimated collection rate. The City Treasurer (in consultation with the Executive Member for Finance and Human Resources) acting under delegated powers has calculated the council tax base for 2019/20 to be 116,015. It should be noted that the basis of calculations has changed as a result of localisation of council tax support and that the effect of the authority's council tax reduction scheme operates to reduce council tax base.

#### 4.4 **Section 36 Calculation**

Having calculated the basic amount of council tax (i.e. the MCC element of the Band D tax) the Council is then required to convert it into a MCC element for all Bands by multiplying it by the formula  $N/D$  where -

N is the proportion for the band as set out below and D is 9.

4.5 The proportions for each band are as follows:-

A:	B:	C:	D:	E:	F:	G	H:
6:	7:	8:	9:	11:	13:	15:	18

## 5. COUNCIL TAX REFERENDUMS

- 5.1 The Localism Act 2011 (“LA 2011”) abolished council tax capping and replaced it with a requirement to hold a council tax referendum if an authority increases its council tax by an amount exceeding a level set out in principles determined by the Secretary of State and approved by the House of Commons. The new requirement appears in Chapter 4ZA of Part 1 of the LGFA 1992 which was inserted by Schedule 5 of the LA 2011.
- 5.2 The provisions require the Council to determine whether its “basic amount of council tax” for a financial year is excessive. This question must be decided on accordance with a set of principles determined by the Secretary of State. The Secretary of State had indicated the principles he was minded to set. In relation to all principal authorities, such as Manchester, an increase of more than 4.5%, (including 1.5% for adult social care) is deemed “excessive” in 2019/20. The Council element is only increasing by 1.99% in 2019/20 not 2.99%. This reflects the allowable increases for adult social care over the 3 year period from 2017/18. All figures are based on an increase in an authority’s “**basic amount of council tax**” between 2017/18 and 2019/20. The definition of “basic amount” is set out in Section 52ZX, LGFA 1992.
- 5.3 The legislation places the onus on each authority to determine whether its basic amount of council tax is excessive by reference to the Secretary of State’s principles. Where a precepting authority has determined that its increase is excessive, it must arrange for a referendum to be held. Where a precepting authority (e.g. GMCA MPCC or GMCA MF) has determined its increase is excessive, it must notify the billing authority to which it precepts. The billing authority or authorities will then be required to make arrangements to hold a referendum in relation to the precepting authority’s increase.
- 5.4 If an authority determines that it has set an excessive increase, it must also make “substitute calculations” to produce a basic amount of council tax which does not exceed the principles. The substitute calculations would automatically take effect in the event that the voters reject the authority’s increase in a referendum. The costs of this referendum are the responsibility of the authority which triggered it.

## 6. **STAGE 3 - SETTING THE COUNCIL TAX**

- 6.1 The final part of the process is for the Council as billing authority to set the overall council tax for each band. Whereas the billing authorities and major precepting authorities **calculate** their own council tax requirements, their own basic amounts of council tax and amounts for each band, the **setting** of the council tax is solely the responsibility of the City Council as billing authority.
- 6.2 Section 30 of the 1992 Act provides that the amounts set for each band will be the aggregate of the City element for each band calculated under Section 36 and the amount calculated for each band by each of the major precepting authorities.
- 6.3 The council tax must be set before 11 March (i.e. no later than 10 March), although it is not invalid merely because it is set on or after that date.
- 6.4 The council tax cannot be set before 1 March unless all precepting authorities have issued their precepts; nor can it be set before the Council has made the other required calculations. Otherwise, any purported setting of the tax will be treated as not having occurred.
- 6.5 The Council has a clear legal duty to set a council tax and a resolution not to set a council tax would be unlawful, being in breach of Section 30, LGFA 1992. So would be a resolution to set a council tax which deliberately did not balance the various calculations.

## 7. **CONSTITUTIONAL ARRANGEMENTS**

- 7.1 Members should note that under the Council's constitutional arrangements, the functions of calculating the council tax requirement and the basic amount of council tax and the function of setting the council tax are the responsibility of the full Council. The function of preparing estimates and calculations for submission to Council is the responsibility of the Executive.
- 7.2 The Council's Constitution provides a procedure for the resolution of any conflict between the Executive and the Council which gives effect to the Local Authorities (Standing Orders) (England) Regulations 2001. However, this only applies where the estimates and calculations are prepared by the Executive before 13 February. Any conflict can be resolved through the scrutiny process. The Budget and Policy Framework Rules provide that where the Resource and Governance Scrutiny Committee has any objection to the estimates and calculations prepared by the Executive, it will report such objections to the Council, the Leader and the Executive Member for Finance and Human Resources. The Leader and/or the Executive Member will report to the Council whether they agree or disagree with any objection of the Scrutiny Committee.

## 8. **RESTRICTIONS ON VOTING**

- 8.1 Members should be aware of the provisions of Section 106 of the Local Government Finance Act 1992, which applies to members where -
- (a) they are present at a meeting of the Council, the Executive or a Committee and at the time of the meeting an amount of council tax is payable by them and has remained unpaid for at least two months, and
  - (b) any budget or council tax calculation, or recommendation or decision which might affect the making of any such calculation, is the subject of consideration at the meeting.
- 8.2 In these circumstances, any such members shall at the meeting and as soon practicable after its commencement disclose the fact that Section 106 applies to them and shall not vote on any question concerning the matter in 8.1 (b) above. It should be noted that such members are not debarred from speaking on these matters.
- 8.3 Failure to comply with these requirements constitutes a criminal offence, unless any such members can prove they did not know that Section 106 applied to them at the time of the meeting or that the matter in question was the subject of consideration at the meeting.

This page is intentionally blank

### **APPENDIX 3: RESERVES**

Reserve	Closing Balance 31/03/2019	Withdrawals	Additions	Closing Balance 31/03/2020	Closing Balance 31/03/2021	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Purpose
	£000	£000	£000	£000	£000	£000	£000	
<b>Schools Reserve</b>	20,000	(259)	0	19,741	19,482	19,223	18,964	
<b>General Fund Reserves</b>								
Statutory Reserves	16,370	(8,681)	10,352	18,041	18,658	18,261	17,349	
Earmarked Reserves	241,191	(93,390)	97,282	245,083	230,054	210,191	196,804	
General Fund Reserve	22,779	0	65	22,844	22,844	22,844	22,844	
<b>Total General Fund</b>	<b>280,340</b>	<b>(102,071)</b>	<b>107,699</b>	<b>285,968</b>	<b>271,556</b>	<b>251,296</b>	<b>236,997</b>	
<b>Housing Revenue Account Reserves:</b>								
Housing Revenue Account General Reserve	65,352	(16,136)	0	49,216	35,106	39,217	36,994	
HRA PFI reserve	10,000	0	0	10,000	10,000	10,000	10,000	
HRA Residual liabilities fund	24,000	0	0	24,000	24,000	24,000	24,000	
Housing Insurance reserve	1,570	0	200	1,770	1,970	2,170	2,370	
<b>Total HRA</b>	<b>100,922</b>	<b>(16,136)</b>	<b>200</b>	<b>84,986</b>	<b>71,076</b>	<b>75,387</b>	<b>73,364</b>	
<b>TOTAL RESERVES</b>	<b>401,262</b>	<b>(118,466)</b>	<b>104,995</b>	<b>387,791</b>	<b>359,210</b>	<b>343,002</b>	<b>326,421</b>	
<b><u>SCHOOLS RESERVE</u></b>								
LMS Reserve	20,000	(259)	0	19,741	19,482	19,223	18,964	School balances - These are not a Manchester City Council resource and so cannot be used by MCC

Reserve	Closing Balance 31/03/2019	Withdrawals	Additions	Closing Balance 31/03/2020	Closing Balance 31/03/2021	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Purpose
	£000	£000	£000	£000	£000	£000	£000	
<b>Sub Total Schools</b>	20,000	(259)	0	19,741	19,482	19,223	18,964	
<b>STATUTORY RESERVES</b>								
Bus Lane Enforcement Reserve	10,016	(4,242)	4,000	9,774	9,282	8,290	7,298	Ringfenced reserve which can only be applied to specific transport and highways related activity.
On Street Parking	1,737	(4,354)	5,049	2,432	3,841	5,250	6,659	Ringfenced reserve which can only be applied to specific transport and highways related activity.
Ancoats Square Reserve	1,872	(45)	0	1,827	1,782	1,737	1,692	Received from the HCA to cover the revenue costs of maintaining Ancoats Square for a period of at least 25 years.
Spinningfields Commuted Sum	958	(20)	0	938	918	898	878	Funds received as part of an agreement to cover maintenance costs.



Reserve	Closing Balance 31/03/2019	Withdrawals	Additions	Closing Balance 31/03/2020	Closing Balance 31/03/2021	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Purpose
	£000	£000	£000	£000	£000	£000	£000	
Street Lighting PFI	500	(500)	0	0	0	0	0	Established to fund the requirements over 25 years re: the PFI contract for Street Lighting service via external contractors
Temple PFI	665	0	12	677	564	441	295	Established to fund the requirements of the PFI scheme over 25 years
Wright Robinson PFI Reserve	1,312	0	40	1,352	1,392	1,432	1,472	PFI Scheme 25 year contract drawdown will be in future years as expenditure exceeds grant.
<b>Total held for PFI's</b>	<b>2,477</b>	<b>(500)</b>	<b>52</b>	<b>2,029</b>	<b>1,956</b>	<b>1,873</b>	<b>1,767</b>	
<b><u>Reserves directly supporting the revenue budget</u></b>								
Adult Social Care	3,060	(3,643)	4,493	3,910	1,760	0	0	To support Adult and Social Care Improvement Plan
Social Care Reserve	16,597	(7,677)	2,904	11,824	5,609	31	31	To address pressures in social care, in particular the need to invest in early help and

Reserve	Closing Balance 31/03/2019	Withdrawals	Additions	Closing Balance 31/03/2020	Closing Balance 31/03/2021	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Purpose
	£000	£000	£000	£000	£000	£000	£000	
								prevention in Children's Services and continued pressures on LAC budgets
Budget smoothing reserve	2,500	(2,500)	0	0	0	0	0	To address pressures in social care, in particular the need to invest in early help and prevention in Children's Services and continued pressures on LAC budgets
<b>Total held to support the revenue budget</b>	<b>22,157</b>	<b>(13,820)</b>	<b>7,397</b>	<b>15,734</b>	<b>7,369</b>	<b>31</b>	<b>31</b>	
<b><u>RESERVES HELD TO SMOOTH RISK / ASSURANCE</u></b>								
<b><u>Risks</u></b>								
Historic Abuse Claims Reserve	600	0	0	600	600	600	600	For potential future legal cases
Planning Reserve	1,511	0	0	1,511	1,511	1,511	1,511	Reserve to be used to fund costs of staff and studies required

Reserve	Closing Balance 31/03/2019	Withdrawals	Additions	Closing Balance 31/03/2020	Closing Balance 31/03/2021	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Purpose
	£000	£000	£000	£000	£000	£000	£000	
								to meet our statutory obligations to bring forward a Local Plan
Transformation Reserve	8,953	0	0	8,953	8,953	8,953	8,953	To support costs of future service change.
Airport Dividend reserve	45,413	(45,413)	45,413	45,413	45,413	45,413	45,413	The additional airport dividend will be used to support future years budget
Land Charges Fees Reserve	373	0	0	373	373	373	373	To mitigate risk across financial years
Pension Risk Fund - MWL	514	0	10	524	0	0	0	To fund wind up costs in 2020/21
Manchester International Festival	1,508	(500)	0	1,008	508	0	0	To fund the additional costs of the Manchester International Festival Fund and Factory.
Highways reserve	1,208	(30)	0	1,178	1,148	1,118	1,088	Committed sums received that will be utilised for highways schemes in future years
Insurance Fund	12,124	(500)	0	11,624	11,124	10,624	10,124	The insurance fund has been established

Reserve	Closing Balance 31/03/2019	Withdrawals	Additions	Closing Balance 31/03/2020	Closing Balance 31/03/2021	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Purpose
	£000	£000	£000	£000	£000	£000	£000	
								to fund risks that are self insured.
Newton Heath Market Reserve	22	0	0	22	22	22	22	To fund future markets expenditure
Selective Licensing reserve	300	0	0	300	300	300	300	Costs for administering the reputable landlord initiative and ensure compliance
Investment Estate smoothing reserve	1,000	(700)	0	300	300	300	300	To manage budget pressures due to the volatility in investment income.
Business Rates Reserve	18,521	(2,490)	9,508	25,539	23,049	20,559	20,069	To mitigate Business Rates income risk
<b>TOTAL Risk/Smooth</b>	<b>92,047</b>	<b>(49,633)</b>	<b>54,931</b>	<b>97,345</b>	<b>93,301</b>	<b>89,773</b>	<b>88,753</b>	
<b>RESERVES HELD TO FUND PLANNED CAPITAL SPEND</b>								
Regeneration reserve	12,796	(2,325)	0	10,471	8,146	6,571	5,371	To deliver regeneration projects.
Enterprise zone reserve	893	(75)	563	1,381	1,313	0	0	To fund the borrowing costs of projects.
Capital Fund Reserve	51,876	(10,237)	19,217	60,856	60,692	52,104	38,041	Contribution to schemes which are being brought

Reserve	Closing Balance 31/03/2019	Withdrawals	Additions	Closing Balance 31/03/2020	Closing Balance 31/03/2021	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Purpose
	£000	£000	£000	£000	£000	£000	£000	
								forward to support employment and growth as part of the Council's Capital Programme. Used to fund high priority strategic development opportunities in the city for those that do not attract external funding. This can also be used for revenue.
Capital Financing Reserve	26,542	0	5,000	31,542	36,542	41,542	46,542	To reflect increase in borrowing costs due to the Council's capital investment
Eastlands Reserve	9,445	(8,008)	7,627	9,064	9,051	9,366	9,777	English Institute of Sport - Sport England MCFC income
<b>Total to fund capital spend</b>	<b>101,552</b>	<b>(20,645)</b>	<b>32,407</b>	<b>113,314</b>	<b>115,744</b>	<b>109,583</b>	<b>99,731</b>	
<b>RESERVES TO SUPPORT GROWTH AND REFORM</b>								
Better Care	3,303	(1,955)	0	1,348	75	75	75	Contributions received from CCG's
Town Hall Reserve	10,383	(2,867)	2,400	9,916	7,540	5,329	3,100	To fund revenue expenditure on the

Reserve	Closing Balance 31/03/2019	Withdrawals	Additions	Closing Balance 31/03/2020	Closing Balance 31/03/2021	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Purpose
	£000	£000	£000	£000	£000	£000	£000	
								Town Hall Complex Programme
Clean City	412	(412)	0	0	0	0	0	To support green initiatives
NW Construction Hub Reserve	213	(164)	0	49	49	49	49	The capital programme section manages the NWCH, other LA's pay a fee to use the service and the income is used to cover the cost of retendering every three years.
Our Manchester reserve	4,220	(2,584)	0	1,636	800	600	400	Additional investment made available as part of the 2017-2020 budget process to drive forward the delivery of Our Manchester
<b>TOTAL</b>	<b>18,531</b>	<b>(7,982)</b>	<b>2,400</b>	<b>12,949</b>	<b>8,464</b>	<b>6,053</b>	<b>3,624</b>	
<b>GRANTS USED OVER ONE YEAR</b>								
English Partnership (HCA)	1,362	(500)	0	862	362	0	0	HCA approval required to Fund Development

Reserve	Closing Balance 31/03/2019	Withdrawals	Additions	Closing Balance 31/03/2020	Closing Balance 31/03/2021	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Purpose
	£000	£000	£000	£000	£000	£000	£000	
								appraisal and Eastlands Project team
Other Grants and Contributions	503	(48)	0	455	443	443	443	Various local Environment scheme & initiatives i.e. 'clean up campaigns'
Contributions Other Local Authorities	358	0	0	358	358	358	358	Relates to various ongoing Civil Contingencies schemes.
Other Grants and Contributions Regeneration	90	0	0	90	90	90	90	Unspent grant received in previous year
Asylum Seekers	288	(138)	0	150	150	150	150	£482k will be drawn down from the Asylum Seekers reserve that was originally set aside from The Target Asylum Contracts, earned by the NW consortium team. This will fund the Local Authority Asylum Support Officer (LAASLO) project. Remaining balance is to fund

Reserve	Closing Balance 31/03/2019	Withdrawals	Additions	Closing Balance 31/03/2020	Closing Balance 31/03/2021	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Purpose
	£000	£000	£000	£000	£000	£000	£000	
								residual costs to be incurred by the local authority
Flood management reserve	37	0	0	37	37	37	37	Unspent grant received in previous year
<b>TOTAL</b>	<b>2,638</b>	<b>(686)</b>	<b>0</b>	<b>1,952</b>	<b>1,440</b>	<b>1,078</b>	<b>1,078</b>	
<b><u>SMALL SPECIFIC RESERVES</u></b>								
Investment Reserve from Surpluses	151	0	0	151	151	151	151	Funding belonging to schools which the Council holds on their behalf. The purpose is to fund repairs and improvements to school kitchens.
Nuclear Free Zone	51	0	0	51	51	51	51	General reserve
Highways Commuted Sum	468	(20)	0	448	428	408	388	Funds received as part of developer agreements
NSM - Car Boot	273	(45)	55	283	293	303	313	Used to fund repairs and maintenance of facilities for traders.

Reserve	Closing Balance 31/03/2019	Withdrawals	Additions	Closing Balance 31/03/2020	Closing Balance 31/03/2021	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Purpose
	£000	£000	£000	£000	£000	£000	£000	
Cemeteries Replacement	401	0	40	441	481	521	561	To purchase land for burials
Primary School Catering Reserve	49	(49)	0	0	0	0	0	Reserve established to support the Service's competitiveness by smoothing school meal prices during the 3 year price planning period.
Catering R & M Insurance Account	201	0	0	201	201	201	201	Reserve established to meet refurbishment cost of school kitchens.
CWAG Reserve	70	(10)	0	60	50	40	30	Held in relation to the running costs of Council's With ALMOs Group (CWAG ) which is administered by MCC
Graves And Memorials	97	0	0	97	97	97	97	Money held in trust for repair and Development costs for gravestones
Other Small Specific reserves	28	0	0	28	28	28	28	Small specific reserves

Reserve	Closing Balance 31/03/2019	Withdrawals	Additions	Closing Balance 31/03/2020	Closing Balance 31/03/2021	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Purpose
	£000	£000	£000	£000	£000	£000	£000	
<b>Total Small Specific Reserves</b>	<b>1,789</b>	<b>(124)</b>	<b>95</b>	<b>1,760</b>	<b>1,780</b>	<b>1,800</b>	<b>1,820</b>	
<b>TOTAL EARMARKED RESERVES</b>	<b>241,191</b>	<b>(93,390)</b>	<b>97,282</b>	<b>245,083</b>	<b>230,054</b>	<b>210,191</b>	<b>196,804</b>	
<b>Total General Fund Reserves</b>	<b>280,340</b>	<b>(102,071)</b>	<b>107,699</b>	<b>285,968</b>	<b>271,556</b>	<b>251,296</b>	<b>236,997</b>	