

**Manchester Health and Wellbeing Board  
Report for Resolution**

**Report to:** Manchester Health and Wellbeing Board – 18 March 2020

**Subject:** Collaborating for outcomes: Partnership pilot Maternity, LCO and Manchester City Council services

**Report of:** Manchester City Council, Manchester Local Care Organisation and Saint Mary's Midwifery Service

---

**Summary**

This report provides an update on the partnership work undertaken to strengthen relationships and collaboration across Manchester City Council's Early Years and Early Help Services and the Local Care Organisation's Children's Community Health Services and Saint Mary's Midwifery Service. To develop a strengthened partnership approach across these services, a practical pilot has been scoped that would inform future relationships between these services.

**Recommendations**

The Board is asked to support the delivery of the pilot in 2020/21 following consideration at Children and Young People's Scrutiny Committee on Tuesday 3 March 2020

---

**Board Priority(s) Addressed:**

<b>Health and Wellbeing Strategy priority</b>	<b>Summary of contribution to the strategy</b>
Getting the youngest people in our communities off to the best start	This pilot contributes towards the first priority of Manchester's Population Health Plan – improving outcomes in the first 1,000 days - by increasing partnership working across Maternity, LCO, Early Years and Early Help services.
Improving people's mental health and wellbeing	By strengthening partnership working, across these services this pilot will contribute towards the better coordination and earlier identification of support for families, which could positively impact on mental health and wellbeing.
Bringing people into employment and ensuring good work for all	
Enabling people to keep well and live independently as they grow older	
Turning round the lives of troubled families as part of the Confident and	

Achieving Manchester programme	
One health and care system – right care, right place, right time	The aim of this work is to test approaches that will support one health and care system in services that work with children. Building on the work undertaken with Adults Services, this work will focus on services for children and families, learning what works to inform future working relationships that support the right care, right time and right place.
Self-care	

### Contact Officers:

Name: Paul Marshall  
Position: Strategic Director Children's and Education Services  
Telephone: 0161 234 3804  
E-mail: p.marshall1@manchester.gov.uk

Name: David Regan  
Position: Director of Public Health  
Telephone: 0161 234 3981  
E-mail: d.regan@manchester.gov.uk

Name: Julie Heslop  
Position: Strategic Head of Early Help  
Telephone: 0161 234 3942  
E-mail: julie.heslop@manchester.gov.uk

Name: Nicola Marsden  
Position: Assistant Director for Children's Community Health Services  
Telephone: 0161 537 0418  
E-mail: Nicola.Marsden@mft.nhs.uk

Name: Karen Fishwick  
Position: Lead Nurse for Children's Community Health Services  
Telephone: 0161 537 0418  
E-mail: Karen.Fishwick@mft.nhs.uk

### Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

## **1. Introduction**

- 1.1 In Manchester the Local Care Organisation (LCO) runs NHS Community Services and Adults Social Care Services in the city. This has provided significant opportunities to increase joint working across the 12 neighbourhoods and tailor services to best respond to the needs in these neighbourhoods. From a Local Authority perspective, this has initially focused on Adults Social Care Services. More recently, opportunities for collaboration within services for children, particularly around the critical first 1,000 days, has been explored.
- 1.2 This presentation provides an overview of the work to date, the process undertaken and next steps for the work.

## **2. Context**

- 2.1 Within Local Authority Children's Services, the Children's Locality Programme has embedded changes to how services are organised internally. Enabling Local Authority services to work in more integrated, multi-agency, place based teams. This has provided the internal blue print to enable stronger, place based, partnership working with LCO Services in neighbourhoods.
- 2.2 Over the past 8 months, strategic relationships across the children's health and social care system have also been strengthened by the establishment of the multi-agency Start Well Board. Start Well represents the critical first 1,000 days period, a strategic priority for the city recognised in the Population Health and Care Plan. This Board has multi-agency representation from leaders across MLCO Children's Community Health, Local Authority, Maternity, Population Health, VCSE and Education services and represents a significant area of relationship building and partnership work across the first 1,000 days.
- 2.3 More recently, opportunities to increase collaboration across Local Authority and Health services was explored at the Collaborating for Outcomes for Children workshop, followed up by the Integrating Health and Social Care Workshop led by David Williams, Director of Delivery for Health and Social Care Integration in Glasgow. Following these workshops, senior Officers from across the partnership agreed to progress further collaboration within childrens services through a practical approach of testing increased partnership working.

## **3. Developing the pilot**

- 3.1 A multi agency Task and Finish Group comprised of members of the Start Well Board who represent services from Maternity, MLCO Children's Community Health, City Council's Early Years and Early Help Services and MHCC Public Health have scoped a pilot to develop partnership working.
- 3.2 The design of the pilot has been intentionally collaborative. Rather than taking a single service approach, a thematic area that cuts across each service has been identified of reducing smoking in families. Reducing smoking in

pregnancy and reducing smoking in the family home / smoke free homes is a priority across services and links services in the hospital to services in the community.

- 3.3 Once the theme had been identified, services looked at the key interactions between families and services along the critical first 1,000 days time period. This highlighted potential opportunities where a more consistent approach across professionals could be beneficial. It also highlighted potential touchpoints that could be strengthened between hospital services and services that work with families in the community. The suggested pilots therefore responds to potential opportunities at key transition points between services where a more 'joined up' approach would benefit children and families.
- 3.4 Partnership working in this pilot means that services are providing a consistent approach regardless of the service they work for. Rather than focusing on service structures and formal arrangements, the pilot has been shaped around a priority that links Maternity Hospital services into Community Health and Early Years and Early Help services based in neighbourhoods. Learning from this pilot will inform the future approach to integrated working across these services.

#### **4. Next steps**

- 4.1 A data driven approach will be taken to identify the most appropriate neighbourhood or neighbourhoods to test this approach. Utilising data from services and Population Health to identify neighbourhoods with high smoking prevalence.
- 4.2 Following this, the partnership Task and Finish Group will meet again in March 2020 to plan the pilot including workforce development and training across the partnership workforce. This will be linked to and informed by engagement with families and residents.