

Health and Wellbeing Board

Minutes of the meeting held on 30 October 2019

Present:

Councillor Richard Leese, Leader of the Council (Chair)
Councillor Craig, Executive Member for Adults
Dr Murugesan Raja GP Member (Central) Manchester Health and Care
Commissioning
Kathy Cowell, Chair, Manchester University NHS Foundation Trust
Jim Potter, Chair, Pennine Acute Hospital Trust
Mike Wild, Voluntary and Community Sector representative
Vicky Szulist, Chair, Healthwatch
Paul Marshall, Strategic Director of Children's Services
David Regan, Director of Public Health
Bernadette Enright, Director of Adult Social Services

Also Present:

Professor Matt Makin, Medical Director, North Manchester General Hospital
Peter Blythin, Manchester University NHS Foundation Trust
Jonny Sadler, Programme Director, Manchester Climate Change Agency
Claire Igoe, Head of Environmental Sustainability, Manchester University NHS
Naomi Makin, Greater Manchester Mental Health NHS Foundation Trust
Martina McLaughlin, Planned Care Reform Manager, MHCC

Apologies:

Rupert Nichols, Chair, Greater Manchester Mental Health NHS Foundation Trust
Dr Claire Lake Member (South) Manchester Health and Care Commissioning
Dr Ruth Bromley, Chair, Manchester Health and Care Commissioning
Dr Vish Mehra, Central Primary Care Manchester

HWB/19/31 Minutes

The minutes of the meeting held of 28 August 2019 were submitted for approval.

Decision

The approve the minutes of 28 August 2018 as a correct record.

HWB/19/32 Improving Adult Mental Health Services in Manchester

The Board considered the report and accompanying presentation of the Chief Executive, Greater Manchester Mental Health NHS Foundation Trust that provided a progress report on developments in Manchester mental health services following the acquisition of Manchester Mental Health and Social Care Trust on 1st January 2017.

The Chief Executive, Greater Manchester Mental Health NHS Foundation Trust referred to the main points and themes within the presentation which included information and updates on the following areas of activity: -

- Improving Access to Psychological Therapies (IAPT);
- Reducing Out of Area Placements for Adult Acute Patients;
- Developing an Enhanced Community Mental Health Model;
- Mental Health Liaison in Acute Hospitals;
- Provision of a dedicated Section 136 Suite;
- Rehabilitation Pathway and Housing and Mental Health Strategy;
- Community Engagement and Manchester Wellbeing Fund;
- Improving our environments;
- Integrating with Manchester Local Care Organisation;
- Greater Manchester Transformation Programme; and
- Update on CQC Well Led Inspection of GMMH – July 2019.

The Chief Executive, Greater Manchester Mental Health NHS Foundation Trust reported that the Trust employed the highest number of apprentices in the UK and the Trust was recognised as Living Wage Foundation Employer. He stated that this was important to assist in the recruitment and retention of the best workforce to deliver services for the benefit of Manchester citizens. He further commented that the Trust had recently commissioned a dedicated student mental health service; was delivering mental health services for a Housing First project, delivered by a local housing provider to support 400 homeless people; delivering a mental health and criminal justice service and that the substance misuse service had been extended across the city.

The Board welcomed the reported improvements and noted that both areas of challenge and improvement had been identified. In particular, the Board welcomed the work undertaken to address the number of out of area placements for patients requiring care.

In response to a question from a Member the Director of Operation, GMMH stated that individuals could self-refer for treatment, however the waiting time for face to face advice was approximately 6 weeks for an IAPTS appointment.

The Chief Executive, Greater Manchester Mental Health NHS Foundation Trust acknowledged a comment from a Board Member by advising that work was underway at a Greater Manchester level to improve the transition from CAMHS (Child and adolescent mental health services) to Adult Services. The Director of Operation, GMMH also commented that opportunities did exist to work with families and deliver targeted preventative work.

The Chief Executive, Greater Manchester Mental Health NHS Foundation Trust welcomed the suggestion to work closely with Partners to continue to address out of area placements and delayed transfer of care cases. He further acknowledged a comment regarding sustainability of community projects and commented that opportunities to use the Manchester Wellbeing Fund to achieve this were being explored, and he provided an example of where this Fund had been used to then attract alternative sources of funding to support projects long term.

Decision

To note the report and welcome the progress reported.

HWB/19/33 North Manchester Strategy

The Board considered the report and accompanying presentation of the Chair, Manchester Health and Care Commissioning that provided an update on the North Manchester Strategy with particular reference to the two major capital announcements that had been made by Government to invest in facilities at the North Manchester General Hospital (NMGH) site.

The Executive Director, Strategy, MHCC referred to the main points and themes within the presentation which included information and updates on the following areas of activity: -

- Providing a context for the site in terms of area and population;
- The case for change and a summary of the proposition to deliver a modern health and care offer;
- The opportunity for health to deliver wider economic benefits to the area;
- A description of the financial investment required; and
- The approach to partnership working.

Professor Matt Makin, Medical Director, North Manchester General Hospital commented that there was a genuine positive culture amongst all staff working at NMGH and staff were engaged in the delivery of an improved offer for the area. This was recognised by members of the Panel who commented that they had witnessed this also.

Peter Blythin, Manchester University NHS Foundation Trust (MFT) reiterated the commitment to bringing NMGH into the Single Hospital Service model.

The Chair, on behalf of the Board thanked all of the staff working at the site for their continued dedication to the residents of North Manchester. He further commented that the proposals represented a unique opportunity to transform the provision of health and care services in North Manchester and provide a stimulus for economic regeneration. A Board Member further commented that people have an emotional attachment to the hospital site and it was valued by the local population.

In response to a question regarding public transport and access to the site the Executive Director, Strategy, MHCC said this would be considered as part of the wider strategy considerations. He further responded that the Board would have oversight of the delivery of the strategy and reiterated the importance of community engagement with this project, noting the comment regarding local pride in the site.

Decision

To note the report.

HWB/19/34 Locality Plan Refresh

The Board considered the report of the Executive Director of Strategy, Manchester Health and Care Commissioning that described how the Manchester system was approaching the development of its 3rd Locality Plan Refresh and the proposed content.

The Chair noted that this was the third Locality Plan and consideration needed to be given to devising a longer term plan. The Executive Director of Strategy, Manchester Health and Care Commissioning acknowledged this comment.

Decision

To note the report.

HWB/19/35 Zero Carbon and Health

The Board considered the joint report that provided an update on the following areas of activity, Zero Carbon Framework (2020-38); Air Quality and Respiratory Disease. The report also provided an update on the recommendations of the Manchester Public Health Annual Report 2018 on Air Quality.

The Board welcomed Jonny Sadler, Programme Director, Manchester Climate Change Agency who described that in November 2018, Manchester City Council had adopted new climate change targets for the city, based on work by Manchester Climate Change Agency and the Tyndall Centre for Climate Change Research at the University of Manchester. The targets commit Manchester to limit its CO₂ emissions to 15 million tonnes during the period 2018-2100, our 'carbon budget' (recognising that the city currently emits 2 million tonnes per year); rapidly reduce CO₂ emissions, by an average of at least 13% year-on-year and; and become a zero carbon city by 2038 at the latest.

Mr Sadler said that he recognised and welcomed the stated commitments and ambitions of all Partners to achieve these challenging targets, however challenged them to do more. He said the NHS needed to consider their direct emissions from buildings and the 'hidden' emissions generated and provided examples of these.

The Board then heard from Claire Igoe at MFT, Martina McLaughlin from MHCC and Naomi Makin from the Greater Manchester Mental Health NHS Foundation Trust who described the actions and initiatives delivered and planned for their respective sites to engage with staff around the issue of climate change.

Dr Murugesan Raja described that emissions as well as contributing to global climate change, carbon-based activities in Manchester also exacerbate the city's air quality and associated respiratory problems. He stated that action was needed to address the risks to Manchester residents from the changing climate, such as extreme heat; heavy rainfall and potential flooding and other local risks due to climate change.

Dr Murugesan Raja informed the Board that MHCC continued to focus on respiratory disease as one of the key long term conditions to address poor health outcomes in Manchester. He advised that it was recognised that in order to address respiratory inequalities a system wide approach to change was required. He said that MHCC were therefore working in partnership with primary care, community care, secondary care, patient engagement and RightCare to address this.

Dr Murugesan Raja informed the Board that MHCC had developed a set of Manchester wide standards, based on the Greater Manchester Standards for primary care that would focus on Chronic Obstructive Pulmonary Disease (COPD) patient reviews; review of COPD patients following an exacerbation; asthma reviews in adults; asthma reviews in children; COPD Virtual Clinic for 2019/20 and pharmacotherapy for smoking cessation 2019/20.

The Director of Population Health informed the Board of the updates to the recommendations of the Manchester Public Health Annual Report 2018 on Air Quality as detailed within the report.

The Board discussed the challenge presented to becoming a zero carbon city by 2038 at the latest. Members of the Board discussed the need for an improved public transport infrastructure and the need to engage with SME's (Small and medium-sized enterprises) in relation to reducing their carbon emissions.

A Member of the Board commented that the voluntary and community sector (VCS) predominately used rented accommodation which limited the influence they had over the physical building and the associated emissions. The Board member suggested that consideration needed to be given as to how partners could collectively use their estates to support VCS partners.

A Member of the Board commented that all Partners should use all communications channels and opportunities to promote the importance of climate change and celebrate positive news stories and promote good practice.

The Chair commented that it was important to recognise that many residents in Manchester experienced challenges and climate change may not be a priority consideration for them, however the health service was ideally placed to engage with residents, in a relevant and meaningful way to influence individual behaviour change.

Decision

To note the report.

HWB/19/36 Annual Reports of the Safeguarding Children and Adults Boards

The Board considered the report of the Former Independent Chair of the Manchester Safeguarding Boards, Strategic Director of Children and Education, Executive Director of Adult Services that provided the annual reports of the Manchester

Safeguarding Adults Board and the Manchester Safeguarding Children's Board covering the period from April 2018 to March 2019.

The Chair on behalf of the Board thanked the Former Independent Chair for her commitment and dedication on behalf of the residents of the city.

Decision

To note the report.

HWB/19/37 Better Care Fund 2019/20

The Board considered the report of the Executive Director of Strategy, Manchester Health and Care Commissioning that provided an outline of the Manchester Better Care Fund Plan 2019/20, the linkages to support performance with regards to Delayed Transfer of Care (DTC) and associated key performance metrics.

The Chair commented that more needed to be done to employ staff on permanent contracts that would reduce the cost incurred by agency staff. The Executive Director of Strategy, Manchester Health and Care Commissioning acknowledged this comment.

Decision

To note the report.