

## Appendix 1 - Delivery Plans

### 1. Revenue Financial Plan

<b>Subjective Heading</b>	<b>2019-2020 Budget £'000</b>	<b>2020-2021 Indicative Budget £'000</b>
<b>Expenditure:</b>		
Employees	50,497	50,635
Running Expenses	122,268	119,919
Capital Financing Costs	4,462	4,462
Contribution to reserves	3,946	3,946
<b>Total Subjective Expenditure</b>	<b>181,173</b>	<b>178,962</b>
Less:		
Other Internal sales	(14,903)	(15,041)
<b>Gross Expenditure</b>	<b>166,270</b>	<b>163,921</b>
<b>Income:</b>		
Government Grants	(4,178)	(4,178)
Contributions from Reserves	(14,459)	(15,159)
Other Grants Reimbursements and contributions	(5,100)	(5,100)
Customer and Client Receipts	(44,035)	(45,962)
Other Income	(3)	(3)
<b>Total Net Budget</b>	<b>98,495</b>	<b>93,519</b>