

## **Appendix 1 - Delivery Plans**

### **1. Revenue Financial Plan**

<b>Subjective Heading</b>	<b>2019-2020 Budget £'000</b>	<b>2020-2021 Indicative Budget £'000</b>
<b>Expenditure:</b>		
Employees	75,353	74,462
Running Expenses	232,614	234,194
Capital Financing Costs	1,221	1,221
Contribution to reserves	11,299	11,299
Total Subjective Expenditure	320,487	321,146
Less: Other Internal Sales	(10,980)	(10,980)
<b>Gross Expenditure</b>	<b>309,507</b>	<b>310,196</b>
<b>Income:</b>		
Government Grants	(183,981)	(183,981)
Contribution from reserves	(9,124)	(9,124)
	(4,904)	(4,904)
Other Grants Reimbursements and contributions	(30,213)	(30,496)
Other Income	(11,731)	(11,731)
<b>Total Net Budget</b>	<b>69,554</b>	<b>69,960</b>