

## Appendix 1 - Savings and Officer Developed Options Schedule

Agreed previously				2025/26	2026/27	2027/28	Total
				£'000	£'000	£'000	£'000
Managing Demand	Saving assumes that growth of placement numbers will be at a rate of 78 per annum across Looked After Children and Permanence placements, whereby average cost of placement is £25k p.a.	Efficiency	<b>Potential to Improve Outcomes through prevention and more appropriate placements</b>	2,000	0	0	<b>2,000</b>
Mocking Bird	Programme nurtures the relationships between children, young people and foster families supporting them to build a resilient and caring community of six to ten satellite families called a constellation. The Mockingbird constellation builds links with other families and individuals important to the children's care plans and to resources in the wider community which can provide them with enhanced opportunities to learn, develop and succeed. This model has been applied elsewhere and has led to greater placement stability and carer retention. It is expected that over a three-year period 2 external residential placements and 4 external fostering placements can be avoided	Efficiency		257	0	0	<b>257</b>
Thriving Families	Is a whole family, strengths-based approach to child protection. Work is undertaken by children's social workers, adult mental health practitioners, substance misuse and probation officers, working together as one team. Joint knowledge and expertise are used to assess the needs of the	Efficiency		500	0	0	<b>500</b>

	whole family, supplying services to meet those needs, and supporting parents to achieve sustained change for themselves and their children. There is empirical evidence that risks to children can reduce, reducing the need for children to come into care and requiring child protection planning. The cost benefit analysis shows that 22 placements can be avoided per year between 2024/25 to 2025/26.						
Shared Care – Development of a Good Week	Development of a Good Week – formerly known as Shared Cared. It was found that an edge of care service supporting children who have a learning disability and/or autism is needed. The plan is to support six children, splitting the week between the children to ensure there is only three children at home at any one time. Where needed the service will offer outreach support to children’s families. It will promote education, health, and activities. Clothing will be provided by the family, foster carer/guardian etc. Children will be collected and dropped off, as well as transported to education on the days children are at the home. The plan is to develop and test this in in 2023/24. The proposal assumes cost avoidance of 4.5 external residential placements and a further 1.5 placement external fostering placements.	Efficiency	<b>Improving outcomes through more optimal approach to supporting children with disability</b>	351	0	0	<b>351</b>
School Crossing Patrols	There are 90 school crossing patrols. The patrols are rated red, amber or green in terms of road safety. 21 are rated as red, 36 rated as amber and 33 rated as green. The Council undertook significant capital investment from 2018 to 2022 in	Efficiency	<b>These savings have been identified as deliverable without impacting</b>	286	0	286	<b>286</b>

	total £6.18m. This work has led to eight crossing changing their rating to green. Council policy is that it funds staffing for red and amber locations. If a crossing location is green, or is regarded as green, the school is given the choice to fund the patrols costing £6k per year. Whilst SCP (School Crossing Patrols) are not a statutory service they are key road safety measure. It is proposed that SCP are financed by the Road Parking and Bus Lane Penalties Reserve instead of Council budget an on-going basis. In accordance with the reserve's conditions road safety measures can be charged to the reserve. Further capital support will be provided to support the investment in school crossing patrols to reduce the call on future reserves		<b>service delivery</b>				
<b>Sub-total</b>				3,394	0	0	<b>3,394</b>
<b>OFFICER DEVELOPED OPTIONS</b>							
Thriving Families	Placements - Thriving Families, Evaluation of the ongoing three-year programme. Officer developed option to be achieved through partner contributions, possible prevention savings and potential income	Income generation and efficiency		325	285		<b>610</b>
Sufficiency Action Plan	Placements - Sufficiency Action Plan, through improved utilisation of our local market including development of block and transitional accommodation models which includes an initial 12 month lead in time	Efficiency			250	250	<b>500</b>

Unaccompanied Asylum Seeking Grant	Placements - Grant supporting Unaccompanied Asylum Seeking Children has not been uplifted for some time, it is hoped this will be reviewed.	Grant		219	300		<b>519</b>
Leaving Care – Maximising Sufficiency	Sustaining and expanding our support lodging accommodation whilst ensuring the right young people receive this service, strengthen through the Post 16 hub supporting care leavers.	Efficiency		200	200	300	<b>700</b>
Leaving Care – right placement at right time	Placements - Providing the right placements and the right time reducing high-cost emergency placements. In alignment with reviewing Post 18 pricing structures.	Efficiency		100	100	100	<b>300</b>
Taster Tenancies	Placements - leaving care: Post 18 moving to their own tenancy. Following Taster Tenancy pilot develop clear pathway to support our Care leavers moving towards independence whilst managing expected growth in the cohort over the coming years.	Efficiency		150	150	200	<b>500</b>
Place Based Model	Place Based Model: Synergies in Early Help, Early Years in order to expand Family Hubs model. Place Based Neighbourhood 0-19 (25 SEND) Delivery Model. The service seeks to undertake a review and define the future scoping of the early years, early help estate. The goal is to increase economic efficiency of space and achieve budget savings. This involves the development and extension of community assets, integrated partnership working, and increased, flexible daycare provision. There is potential for increased Family Hub provision through the scale-up of the	Efficiency			400	1,700	<b>2,100</b>

	hub and spoke model.						
EYQA	Grant and Income: Early Years Quality Assurance review and charge to grant where appropriate.	Grant and Efficiency			500		<b>500</b>
Attendance	Grant and Income: Attendance penalties increased from £60 per parent to £120 in August 2024. Based on current trends it is estimated the £120k of penalties income can be set against the cost of running the Attendance Management service	Grant and Efficiency		120			<b>120</b>
Home to School Transport	Provides vital skills and confidence to travel safely between home and school, as well as in the wider community. It is proposed that independent travel training is scaled up.			150	227	54	<b>431</b>
HTST - Route Optimisation	Home to School Transport - route planning. Software considers the individual needs of each child, special school requirements, vehicle capabilities, provider capacities and driver skillsets to help achieve lower costs and carbon emissions.			540	180		<b>720</b>
HTST - Wrap Around expansion	Home to School Transport - Pilot wrap around childcare expansion, before and after school club. For some children by having childcare available on school premises or nearby can save need for additional HTST, in some scenarios it can reduce the need for additional travel to separate childcare facilities, making daily routines more efficient and cost-effective.			50			<b>50</b>
HTST –	Home to School Transport – Recruitment and				100		<b>100</b>

Recruitment	Retention of Passenger Assistants						
Home to School Transport - Work with TFGM to share routes with other LAs travelling to the same schools	Sharing transport with other Greater Manchester local authorities.				100		<b>100</b>
HTST – Personal Travel Budgets	Home to School Transport - Review personal travel budget for learners				150	300	<b>450</b>
Commissioning Efficiencies CSC	Commissioning: £30k Adoption Support Pilot 25/26, £107k International Recruitment 25/26, £126k International Recruitment 26/27			137	126		<b>263</b>
Commissioning Efficiencies	Commissioning: Education Contract Efficiency			30			<b>30</b>
<b>Sub-total</b>				2,021	3,068	2,904	<b>7,993</b>