

# Quarter 2 2024/25 Highlight Report | Manchester Provider Collaborative Board

<b>Programme Name</b>	Children and Young People	<b>Programme RAG</b>	
<b>Programme SRO</b>	Sean McKendrick	<b>Date/Version/Author</b>	CYP Reform Board: Carolyn Whewell JCG: Helen Ibbott (MLCO)

**Programme overview and aim**  
**Children and Young People (CYP)** incorporates the CYP Reform Programme and CYP Joint Commissioning. The reform programme aims to strengthen and improve partnership working to improve resilience and outcomes for children and families and it builds on the strength of existing partnership working for CYP in the city. It prioritises early identification, intervention and prevention for **whole families** to prevent unnecessary escalation to statutory or intensive services. The CYP Joint Commissioning Group (CYP JCG) mainstreams the reforms through collaborative commissioning across the Council, NHS commissioners, providers, partner agencies and communities.

**Benefits / measures that will evidence success (linked to aim)**  
 Thriving Families anticipated benefits – reduced costs of mental health interventions, reduction of children taken into care, reduced incidents of domestic abuse, reduced drug and alcohol dependency for families tracked via dashboard with first case closures and data expected in the new year.  
 Family Hubs - There are a number of anticipated benefits but full impact data will take time to track. The evaluation framework measures will be tracked at person and local authority level over the long term, including (LA level) children of a healthy weight, improvements in oral health, Smoking prevalence in pregnancy, immunisation rates and (Individual level) improved mental and physical health, improved education, safety from domestic abuse and parental improved recovery from substance misuse. (measures from Supporting families outcomes framework). Interim review with some outcomes data planned for November 2024.

Summary of overall progress

**CYP Reform Programme:**

- Thriving Families Teams in south and central are operational with north due to launch in October. First wave of outcomes date for children and families anticipated by the end of the year.
- Family hubs work is ongoing with 4 hubs operational across the city. Mapping for future of family hubs model and expansion is underway. Interim review of implementation due November 2024.
- Stock take workshop with individual partners and commissioners to identify and prioritise future activities for CYP 0-19 model planned.

**CYP Joint Commissioning:**

- Monthly reporting through to the Manchester Joint Commissioning Group
- SALT review and design work continues at a pace; JCG will consider work in detail (Oct) to inform design proposal planned for Dec.
- Developing the alignment between the JCG and the Reform Board, specifically to support the 0-19 Neighbourhoods work
- External OD commission to support the development of the CYP joint commissioning function in the City; workshop planned for 7<sup>th</sup> Oct.

**Issues / Challenges to Delivery – highlighting any that require discussion/escalation to PCB.**

**CYP Reform Programme:**

No escalations to PCB at this stage

**CYP Joint Commissioning:**

- No escalation to PCB. All escalations are managed through the Joint Commissioning Board.

# Quarter 1 2024/25 Progress by workstream

Programme	Workstream	Lead	Key deliverables due in quarter	Q1 24/25 RAG	Progress against key deliverables
Children and Young People's Reform Programme	<b>Workstream 1</b>  Co-location and integration of services at <b>Family Hubs</b>	<b>Chris Webb, Family Hubs Programme Manager</b>	<ul style="list-style-type: none"> <li>Co-locate services across the family hubs sites (rolling programme, subject to estates)</li> <li>Development of an integrated referral pathway to family hubs (Q2)</li> <li>Development of a data sharing agreement and process between services (Q1 /2)</li> </ul>		4 Family Hubs sites are now open and operational. MCC owned sites have undergone work to the estates to create suitable space and provide equipment to enable services to be co-located. Wifi issues now resolved to enable partners to work onsite. Memorandum of Understanding agreements detailing ways of working and data sharing processes are now in place with commissioned services. Development of referral pathways is ongoing. Work to review Family Hub based roles has been undertaken to reduce duplication and streamline processes. Family Hubs are anticipated to have a number of benefits for child and family outcomes measured over the long term. Data dashboard in place tracking engagement with family hubs by demographic groups. Interim review of Family Hubs implementation is due in November. Mapping of potential future Family Hubs sites to expand the model across the city is underway but is subject to government decision on funding.
	<b>Workstream 2</b>  Implementation, rollout and evaluation of the <b>Thriving Families</b> programme (for children on child protection plans)	<b>Julie Heslop, Deputy Director of Children's Services</b>	<ul style="list-style-type: none"> <li>Rollout of Thriving Families teams to central and north Manchester (Q2)</li> <li>Evaluation of Thriving Families to inform future investment (ongoing with case evidence from Q3)</li> </ul>		Central team is now fully operational and accepting cases. Central team currently have 18 (153 children) cases open with mental health and domestic violence identified as the greatest need factors. North team recruitment has completed and will be operational from October. The south team currently have 65 family cases open (185 children) with domestic abuse and mental health identified as greatest need, closely followed by substance misuse. The first tranche of outcomes data for children and families is anticipated by the end of the year once the first cases from the initial pilot in South are closed to the Thriving Families Team. Changes to the assessment and recording of information have been made within liquid logic to support moving towards case closure where appropriate. Anticipated project closure once cases have
	<b>Workstream 3</b>  <b>Development of Sustainable Neighbourhood Operating Model for CYP services</b>	<b>To be confirmed</b>	Design workshop and initial Theory of Change by September 2024 Vision and Proposed Operating Model by September 2025 This will inform joint commissioning intentions for services from 2026.		Initial design meetings with CYP neighbourhood working group have been completed and Theory of Change context considered by the CYP Reform Board. Objectives agreed in principle but subject to further consultation and review with strategic leaders across the partnership to ensure buy in for the programme.  The potential scale of the work requires further prioritisation to ensure it complements the work of the Joint Commissioning Group and partner organisations priorities. Next steps to include a stock take for all partners to align with priorities of individual partners and commissioners to build understanding of current priorities / drivers for reform activity, pressures and challenges, what is working, gaps and opportunities to work together. This will inform proposed activities and outline specific benefits for the next 12 months.

RAG Guide: Purple = Completed Green = On track Amber = Off track but recoverable Red = Critically off track Blue = Planned but work yet to start

# Quarter 1 2024/25 Highlight Report | Progress by Project

Program me / Workstream	Lead	Key deliverables due in quarter	RAG	<b>Progress against key deliverables and general update (linked to overall project objective)</b> <i>Have key milestone / output been achieved? What has the barrier been to achieving output / milestone? If not yet achieved, what is the revised target date for this? Is any support needed from partners to support delivery?</i>  <i>Please ensure that any deliverable originally due in quarter but not achieved is still included here and commented on, including revised delivery date.</i>
<b>CYP Joint Commissioning</b>	<b>Helen Ibbott</b>	<ul style="list-style-type: none"> <li>Q1 - Support implementation plan for the School Health Review; Review MH (IThrive and CEDS); Develop proposal for sustainability of health services in education settings</li> <li>Q2 - Outline approach to review of Health Visiting and alignment with Early Help and family hub offer; Work with the MLCO Commissioning Board to agree a transitions programme to support children and young people into adulthood.</li> <li>Q3 - Review proposal for future of SALT services in Manchester (to include approach to the BALANCE review)</li> </ul>		<p>Q1:</p> <ul style="list-style-type: none"> <li>As per previous update</li> <li>Proposal to ensure sustainability of health in education settings – UPDATE: Commissioners to meet to agree a plan to manage the risk relating to the non-recurrently funded special school nurse roles (noting funded through PH reserves in 24/25) and a plan to convene a Manchester workshop later in the year to understand current challenges, future plans and agree how to plan for the longer term.</li> </ul> <p>Q2:</p> <ul style="list-style-type: none"> <li>Health Visiting review completed and considered at the July JCG</li> <li>Reform Board discussions continue to scope the 0-19 neighbourhood offer ( this is now the work that is referenced in Key deliverables as: HV, EH and Family hub work) and JCG will consider role to support the planned stocktake as part of this work.</li> <li>Transitions update presented to JCG, but no agreement on a joint work plan with the MLCO Commissioning Board; Transitions to be considered at a future JCG</li> <li>OD work commissioned to support the development of a joint commissioning function for the City (across health, public health, care and education)</li> <li>IN ADDITION: work underway to look at the GM Neurodevelopmental pathways programme and how tis will be mobilized in Manchester; working group to be convened led by ICB (M) team.</li> </ul> <p>Q3:</p> <ul style="list-style-type: none"> <li>SALT working Group continues to progress the SALT review and redesign proposal; for consideration at the October JCG.</li> <li>Connections to the GM team have been made to support alignment to and support from the BALANCE review team.</li> </ul>

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