



<b>Manchester Partnership Board</b>	
<b>Report of:</b>	Tom Hinchcliffe, Place-Based Lead
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<b>Date of paper:</b>	21 October 2024
<b>Item number:</b>	2
<b>Subject:</b>	<b>Update from Place-Based Lead</b>
<b>Recommendations:</b>	MPB is asked to: <ul style="list-style-type: none"><li>• Note the update.</li></ul>

## 1. Context

- 1.1 This paper provides an update from the Place-Based Lead on key developments within the national and GM systems, and their impact on the Manchester system. MPB is asked to note this update.

## 2. National context

- 2.1 Since the Partnership Board last met, there have been a number of developments in national policy that are relevant to this agenda. Professor Lord Darzi has published a review into the NHS in England. This outlines the issues the health service faces across the country, stemming from a deterioration in the overall health of the population and exacerbated by a worsening in the social determinants of health and an ongoing lack of capital investment, stifling productivity. The report suggests some key areas of focus for the upcoming NHS Long-Term Plan, including:

- Re-engaging staff and **re-empowering patients**
- Locking in the shift of **care closer to home** by **hardwiring financial flows**
- Simplifying and innovating care for a **neighbourhood NHS**
- Driving **productivity in hospitals**
- Tilting towards **technology**
- Contributing to the nation's **prosperity**
- Reforming to **make the structure deliver**

- 2.2 The Chancellor will deliver her first Budget on 30 October. Indications from the Government are that one theme of the Budget will be NHS reform underpinned by 'three big shifts' in healthcare: a shift from hospital to community, from analogue to digital and from sickness to prevention. Ministers have repeatedly emphasised the tight fiscal landscape, and so it is anticipated that any additional funding made available will be highly targeted and contingent on delivering reform that contributes to the three big shifts.

- 2.3 The Budget will be followed by the 10 Year Plan for the NHS, with publication expected in spring 2025. This will draw out a more detailed proposal for achieving the three big shifts. The Plan will be informed by a 'national conversation', in which the public, clinicians and experts are invited to submit ideas and shape the future of the NHS. An online platform was launched on 21 October and will be live until the start of 2025.

- 2.4 As part of the launch of the national conversation, the Government has set out some of the areas it plans to explore under each of the three shifts. This includes:

- plans for Neighbourhood Health Centres – physical assets in the community, which bring together GPs, district nurses, care workers, physiotherapists, health visitors and mental health specialists under one roof.
- Plans for a single patient record, summarising patient health information, test results and letters in one place through the NHS app. This will be accompanied by new laws to widen access to records across the NHS and improve information sharing between different parts of the system.

- Exploring the opportunities smart watches and other wearable tech may offer patients with diabetes or high blood pressure.
- 2.5 Manchester is well-placed to assume a leading position as these reforms are brought forward, given our existing focus on community and prevention. As set out below, work is being undertaken at pace to maximise this opportunity and play into the developing national picture.
- 2.6 We are also awaiting further information from Government on the development of North Manchester General Hospital. A review of the New Hospitals Programme, of which this forms part, was announced over the summer. We are expecting the Budget to include further details of the Government's capital spending plans over the coming years, and continue to engage closely with Government alongside colleagues in MFT.

### **3. GM context**

- 3.1 Within Greater Manchester, the focus has been on developing the Sustainability Plan for the Integrated Care System. This is included as a substantive item on today's MPB agenda, and is being discussed through all ten GM locality boards over the course of this month.
- 3.2 In addition, each locality has been asked to develop a 'local sustainability plan' by December. This will consider how the five pillars of the GM Sustainability Plan can be applied in each place, with a particular focus on reducing prevalence and prevention. To be effective, this needs to be a full-system piece of work developed across the partnership. A Task and Finish Group of key system representatives is being drawn together to take this work forward at pace. MPB will be updated in due course.
- 3.3 A five-year 'real-world study' into the effectiveness of Tirzepatide, run by Health Innovation Manchester in partnership with Eli Lilly, the University of Manchester and NorthWest EHealth was announced on 15 October. These links closely into our approaches around population health and prevention. We are working closely with colleagues in the GM Population Health team on this, as well as across the partnership. We will provide further detail to MPB in due course.

### **9. Manchester update**

- 9.1 Mental health continues to be an area of focus. The numbers of Manchester residents in Out of Area Placements (OAPs) remains high, with 51 people in OAPs as of 9am Monday 21 October. This has reduced slightly from a high of 58 in late August, and we are expecting it to reduce further over the coming weeks. The locality team has been working closely with colleagues in GMMH, central commissioning colleagues in NHS GM and colleagues in the City Council (particularly in adult social care) to identify the principal factors behind this increase and to address them as quickly as possible. At an executive level, I am leading this work alongside Manisha Kumar, Karen Howell and Bernie Enright. Further updates will be provided to MPB on a regular basis as the recovery work continues. The Provider Collaborative is also receiving regular updates.
- 9.3 We held an 'Urgent and Emergency Care summit' for Manchester and Trafford on Tuesday 24 September. This brought together a wide range of system partners to consider the challenges and opportunities for urgent care over the next few years. We brought in external challenge and facilitation in the form of Chris Morrow-Frost, a

national clinical adviser on Urgent and Emergency Care. The focus was on the way that system partners can work together, and work differently, to best deliver for our residents and patients. The summit identified a number of areas where further work was needed. We will be picking this up as part of our Urgent Care Transformation Programme, reporting into the Manchester and Trafford Urgent Care Board and into MPB and its counterpart in Trafford.

- 9.2 Financial pressures remain significant, with further detail included in the finance update on today's agenda. This is not unique to Manchester and is felt across the system. We are working closely with system partners to manage these pressures and look across a multi-year period. The local sustainability plan will be a key part of this work.

**Tom Hinchcliffe**  
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**21 October 2024**