

## Manchester City Council Report for Resolution

**Report to:** Executive – 5 June 2024  
**Subject:** Capital Programme Outturn 2023/24  
**Report of:** City Treasurer

---

### Summary

This report informs members of:

- (a) The outturn of capital expenditure for 2023/24.
- (b) The financing of capital expenditure for 2023/24.
- (c) The major variances between the 2023/24 outturn and the previous Capital Programme monitoring report submitted in February 2024.
- (d) The revised capital programme budget for 2024/25 and subsequent years as a result of the review of the programme following outturn.

### Recommendations

The Executive is requested to:

1. To recommend that the Council approve the virements over £0.5m between capital schemes to maximise use of funding resources available to the City Council as set out in Appendix 3.
  2. To approve, and recommend that Council approve, the budget changes to the Council's capital programme detailed in section 10 and set out in appendix 4.
  3. Note the outturn of capital expenditure 2023/24 was £353.3m.
  4. Note the decisions of the City Treasurer regarding the funding of capital expenditure in 2023/24 (para 5.1).
- 

**Wards Affected:** All

**Environmental Impact Assessment** - the impact of the decisions proposed in this report on achieving the zero-carbon target for the city

Under the governance process for capital expenditure decision making, zero and low carbon measures are a key component. All capital projects are reviewed throughout the approval process with regard to the contribution they can make to Manchester being a Zero-Carbon City. Projects will not receive approval to incur costs unless the contribution to this target is appropriate.

<b>Manchester Strategy outcomes</b>	<b>Summary of the contribution to the strategy</b>
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	The capital programme contributes to various areas of the economy including investment in public and private sector housing, education and children's social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services.
A highly skilled city: world class and home-grown talent sustaining the city's economic success	The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	The capital programme includes investment in adult and children's social care, education, housing and the environment, cultural and leisure services, all of which contribute towards the strategy.
A liveable and low carbon city: a destination of choice to live, visit, work	Investment in all areas of the capital programme contributes towards this community strategy, notably the investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes.
A connected city: world class infrastructure and connectivity to drive growth	The capital programme includes investment in highways infrastructure, and broadband expansion.

**Full details are in the body of the report, along with any implications for:**

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

### **Financial Consequences – Revenue**

All revenue consequences are included in the current Revenue Budget.

### **Financial Consequences – Capital**

The outturn expenditure for 2023/24 for Manchester City Council is £353.3m compared to the current approved budget of £510.5m. The £1,133.4m multi-year programme is subject to continual review to establish whether the forecast remains achievable. Whilst the intention is for the City Council to progress the programme as stated, some projects and their sources of funding may require re-profiling into future years.

## **Contact Officers:**

Name: Tom Wilkinson  
Position: City Treasurer  
Telephone: 0161 234 1017  
E-mail: tom.wilkinson@manchester.gov.uk

Name: Sam McArdle  
Position: Head of Corporate Finance (Deputy City Treasurer)  
Telephone: 0161 234 3472  
E-mail: samantha.mcardle@manchester.gov.uk

Name: Tim Seagrave  
Position: Commercial Finance Lead  
Telephone: 0161 234 3445  
E-mail: tim.seagrave@manchester.gov.uk

Name: Mike Shaw  
Position: Group Finance Lead – Capital, Commercial and Treasury Management  
Telephone: 0161 219 6355  
E-mail: michael.shaw@manchester.gov.uk

Name: Kirsty Cooper  
Position: Group Finance Lead – Capital, Commercial and Treasury Management  
Telephone: 0161 234 3456  
E-mail: kirsty.cooper@manchester.gov.uk

Name: Charlotte Arrowsmith-Jones  
Position: Principal Finance Manager  
Telephone: 0161 277 1887  
E-mail: charlotte.arrowsmithjones@manchester.gov.uk

## **Background documents (available for public inspection):**

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy, please contact one of the contact officers above.

- Report to the Executive 15<sup>th</sup> February 2023 – Capital Strategy and Budget 2023/24 to 2025/26.
- Report to the Executive 22<sup>nd</sup> March 2023 – Capital Programme Update Report
- Report to the Executive 31<sup>st</sup> May 2023 – Capital Programme Update Report
- Report to the Executive 28<sup>th</sup> June 2023 - Capital Programme Outturn 2022/23
- Report to the Executive 13<sup>th</sup> September – Capital Programme Monitoring (P4)
- Report to the Executive 15<sup>th</sup> November– Capital Programme Monitoring (P6)
- Report to the Executive 14<sup>th</sup> February– Capital Programme Monitoring (P9)
- Report to the Executive 14<sup>th</sup> February - Capital Strategy and Budget 2024/25 to 2026/27

## **1 Introduction**

1.1 The purpose of the report is to:

- Inform the Executive of the capital outturn position for 2023/24 against the approved budget including total expenditure and funding;
- Confirm that funding sources have been managed to best utilise resources available to fund the capital programme; and
- Present a revised capital programme for the 2024/25 financial year and beyond after taking into account the final outturn position as reported.
- Request approval for new schemes to be introduced to the programme.

1.2 A summary of each part of the programme is included within the report, providing details on the major projects. This is presented alongside a summary of the outturn position, and as a result any changes to the budget that are required.

1.3 Attached to the report are the following appendices:

Appendix 1 – An update on the major projects within the capital programme and explains the variances to budget for 2023/24.

Appendix 2 – Details of other material variations in the programme in 2023/24.

Appendix 3 – Proposed virements

Appendix 4 – Summary of new budget proposals

Appendix 5 – Changes to capital budget since the P9 report to Executive in February.

Appendix 6 - the outturn position for the Council's prudential indicators.

Appendix 7 - the full revised capital budget for each project, taking into account the virements requested, the new budgets introduced, and any re-profiling between years.

## **2 Capital Programme Outturn 2023/24**

2.1 The outturn for the Manchester City Council Capital Programme in 2023/24 was £353.3m, one of the largest programmes delivered to date by the Council. It represents the continued significant investment in Manchester's key infrastructure with over 300 live projects progressing during the year.

2.2 During 2023/24 the Council has delivered several new schemes including; Aviva Studios – Home of Factory International, Abraham Moss Library and Leisure Centre, The Velodrome – including the full refurbishment at the National Cycling Centre, House of Sport Manchester, New Wind Tunnel at Manchester Institute of Health and Performance, Tennis and Football Centre, outdoor football pitch and indoor tennis court upgrades to competition standards, Platt Fields Park, including upgrades to BMX track and sports lighting, 69 affordable low carbon homes at Silk Street in Newton Heath, Highways access improvements adjacent to 38 schools across the city, the implementation and go-live of the Christie Expansion Residents Parking Scheme, two further phases of the 6km Chorlton to Manchester Walking and

Cycling at Upper Chorlton Road and Brooks Bar junction funded by Mayors Challenge Fund and Road Safety improvement programme comprising a range of safety features at 52 locations across the City.

- 2.3 Other major projects have continued during 2023/24 including:
- the Our Town Hall Project
  - the Highways Investment Programme
  - Private and Public Sector Housing programmes
  - ensuring sufficient school places through the Schools Basic Need Programme
  - the continuation of the Council's ICT investment programme.
- 2.4 More information can be found on these individual projects in appendices A and B.
- 2.5 The outturn by directorate is shown in the table below. The main variances relate to Our Town Hall Refurbishment, This City Housing Delivery Vehicle, Public Sector Housing Programme, Social Housing Decarbonisation Fund, Asset Management Programme, Back of Ancoats Mobility Hub and Public Realm and Varley Street SEND Secondary School. These variances mostly relate to timing differences between the in-year budget and programme meaning reprofiling to and from future years will be required.

Manchester City Council Programme	2023/24					Variance to current budget	Variance Q3 to Q4
	Current Budget	Q2	Q3	Outturn			
	£'m						£'m
Highways	45.6	39.3	40.7	37.8	-7.8		-2.9
Neighbourhoods	47.7	42.8	42.3	31.0	-16.8		-11.3
The Factory International and St John's Public Realm	54.4	54.4	54.4	46.3	-8.1		-8.1
Growth and Development	111.6	91.3	96.2	84.0	-27.6		-12.5
Our Town Hall Refurbishment	79.7	64.3	63.8	61.0	-18.8		-2.8
Housing – General Fund	43.3	28.4	28.6	29.9	-13.4		1.3
Housing – Housing Revenue Account	76.9	42.6	40.3	42.1	-34.8		1.8
Children's Services	41.7	28.4	29.4	16.9	-24.8		-12.5
ICT	5.4	4.2	2.7	1.6	-3.8		-1.1

Manchester City Council Programme	2023/24					Variance to current budget	Variance Q3 to Q4
	Current Budget	Q2	Q3	Outturn			
	£'m						£'m
Corporate Services	3.6	4.2	4.4	2.8	-0.8		-1.6
<b>Total (exc. contingent budgets)</b>	<b>509.9</b>	<b>400.1</b>	<b>402.8</b>	<b>353.3</b>	<b>-156.5</b>		<b>-49.7</b>
Contingent Budgets	0.6	0.9	0.6	0.0	-0.6		-0.6
<b>Total</b>	<b>510.5</b>	<b>401.0</b>	<b>403.5</b>	<b>353.3</b>	<b>-157.2</b>		<b>-50.4</b>

- 2.6 The capital programme covers multiple years and the 2023/24 outturn impacts on the future capital programme forecasts for 2024/25 to 2027/28 as some spend is rephased across those financial years. The future years forecast is set out in section 7 below, which has been adjusted for the reprofiling of capital spend shown in the table above and any underspends with any associated funding released for other investment priorities.
- 2.7 As in previous updates, the report focuses on the top 10 projects which are summarised in Appendix 1. These projects represent c. 42% of the total programme. Appendix 2 provides details of any other material changes and variances in other parts of the programme since the last report to Executive.
- 2.8 As in previous years, the programme contains some budgets yet to be allocated to specific projects but reserved for a particular purpose, examples include the Education Basic Need funding and the budget for inflationary pressures. These will be allocated as the schemes are progressed and the business case for approval completed, or in the case of inflation the business case showing the impact of inflationary pressures on a scheme completed. These requests are then subject to approval through the Council's capital approval process.

### 3 Social Value

- 3.1 It is important that the capital investments made maximise the benefit to Manchester businesses and residents. Every capital project is required to consider the social value which could be realised through procurement or the creation of the asset. This is one of the key requirements of every capital business case brought forward. Capturing the expected social value benefits allows projects to monitor their social value output on an ongoing basis. In some cases, such as where social value is monitored with groups like the North West Construction Hub, this is done on an aggregate basis rather than project by project.
- 3.2 The PlanBEE Manchester Level 4 apprenticeship scheme continues to provide

construction contractors across all Capital Programmes with an opportunity to collaboratively support Manchester residents into the construction and build environment careers. On the Our Town Hall Project both the Design Team and Lendlease sub-contractors are providing placements for the 2024-25 cohort. The project is continuing to support residents through work placements and does so through every level of the project; notably smaller employers and sole traders have offered valuable work placements to residents this year. Employers are continuing to support pupils of SEND schools, this time working with Lancasterian School to provide bespoke opportunities for pupils. Additional focus has been given to supporting smaller employers to deliver a social value offer to residents, specifically through furniture restoration partners, many of whom have developed quality social value offers in limited previous experience.

- 3.3 Highways are currently using the Social Value Portal to track, monitor and report social value delivery across the service. During the financial year 2023/2024, there has been significant social value provided by various contractors across the service. Common areas of social value have been around community support e.g. offer of materials, labour and donations in kind as well as volunteering hours and help for the homeless. The recent highlights include:

Major Projects:

- 262 hours of staff volunteering, examples include supporting the Mustard Tree's foodbank, community clean up days, planting of plants in planters and supporting Just Helping with their collection of Christmas trees for St. Ann's Hospice and St Francis House and the Wood Street Mission.
- 97 staff hours spent on local school and college visits supporting pupils e.g. delivering career talks, curriculum support, literacy support, safety talks, What's My Job aspiration programme, Women In Construction events.
- In-kind donation of funds and/or materials. Examples include in kind donations towards local charities including We Love Manchester, The Mustard Tree, The Spirit of Manchester to support their cost-of-living appeal. Headline sponsorship towards the Young Buzz awards, football kits for Beswick FC under 9's. The cost of materials, equipment and traffic management for community clean up days, walk to school week, clean air day and resurfacing requests.
- £11,422 donations or in-kind contributions towards road safety materials and equipment (e.g.: example road closed signs, high vis vests or road safety resources) "Don't Park Here" signs and the 10 road safety theatre performances for primary school pupils across Road safety week 2023.

Network Management:

- 235 hours of volunteering time towards cycling related activities including the delivery of bespoke adult cycling sessions and Dr Bike cycle maintenance sessions. Volunteering time towards GB Spring Clean litter pick. The attendance at community events, Reuse recycle events.
- Other examples include:
  - In-kind donations towards the delivery of bikes to schools when children

- don't have their own.
- Funding towards first aid training for volunteers
- Financial donation towards Caritas Cornerstone Day Centre and The Hideaway Youth Zone.
- The cost and installation of a plinth for an age friendly bench at Boggart Hole Clough.
- The cost of traffic management support, barriers and materials towards Heart murals.
- School uniform recycle assistance.

#### **4 Contributing to a Zero-Carbon City**

- 4.1 The City Council has declared a Climate emergency and is working towards a science-based target to become carbon neutral by 2038. The Council is currently on track to remain within its carbon budget for the period 2020-25.
- 4.2 An approach to reducing carbon emissions has been embedded into all capital planning and investment. Changes in how buildings are operated alongside behavioural changes such as recycling are important but must be supported by capital investment aimed at reducing carbon.
- 4.3 The Council has an important leadership role working alongside the Manchester Climate Change Partnership and the Greater Manchester Combined Authority. This includes the development of the Local Plan and Manchester Low Carbon Build Standard for new developments. Our direct investment will include continuing to roll out a decarbonisation programme across the council's operational estate.
- 4.4 A significant challenge remains the retrofit of the city's housing stock. The Council, alongside other Registered Providers is retrofitting its own stock, and is working on plans to support and influence decarbonisation of private housing stock.
- 4.5 The majority of the Council's direct carbon emissions are from its existing corporate estate. Significant investment will be required to bring these buildings up to net zero standards. This, alongside the citywide housing retrofit challenge, represents a major opportunity to establish Manchester as a centre for green technology and services, and to work with local skills providers to ensure that the city's residents are given the best possible opportunities to access these new careers.

#### **5 Capital Financing 2023/34**

- 5.1 The funding of the 2023/24 Capital Programme is summarised below:



	£m	%
<b>Capital Expenditure</b>	<b>353.3</b>	
<i>financed by:</i>		
Government Grants	91.1	25.8%
Other External Contributions	23.3	6.6%
Capital Receipts	49.3	13.9%
Revenue Funding	1.5	0.4%
HRA Major Repairs Reserve	21.3	6.1%
Borrowing	166.8	47.2%

- 5.2 The Executive is asked to note the following decisions made by the City Treasurer regarding the funding of the capital expenditure incurred in 2023/24.
- 5.3 Any unused grant, subject to conditions, has been carried forward into 2024/25 and will be matched against future spend. The programme was managed to ensure that any grant with a risk of claw back due to time constraints or other factors was fully utilised in 2023/24. Similarly, any external contributions that have not been used will be carried forward into 2024/25.
- 5.4 The balance of available capital receipts carried forward from 2022/23 was £154.0m. A further £23.3m receipts were received in 2023/24 including pooled receipts from the sale of Council housing. Drawdown from capital receipts was £49.3m with the balance of £128m committed to the current approved programme of which £89.6m relate to Housing. Any new receipts generated in 2024/25 will be available for use in future programmes and added to the amount available. The Housing receipts are expected to support the achievement of the Council's housing strategy and plans for their use will come forward in due course.
- 5.5 A £1.5m revenue contribution to capital expenditure was made. In addition, £21.4m from the Major Repairs Reserve part funded expenditure on the HRA capital programme. The use of this reserve includes self-financing revenue from the HRA revenue budget.
- 5.6 Long-term borrowing of £166.8m has been used to fund the programme this year. This borrowing figure represents the amount to be funded by borrowing in the long term and is not necessarily borrowed in year. The Council's approach to actual borrowing drawn down in year is governed by its Treasury Management strategy. This reflects an approach to debt which considers volatility of interest rates during the year and the forecast changes to the Bank of England base rate. The Council has funded a large amount of its long-term borrowing from internal cash balances and is in an under borrowed position. As this position starts to be unwound, a total of £295m of long-term external debt was borrowed in 2023/24.
- 5.7 The Council must set aside part of its annual revenue budget for the

repayment of its long-term debt, this is known as the minimum revenue provision (MRP). The MRP for 2023/24 (excluding PFIs and leases) was £36.9m which has been funded from the Council's capital financing budget. The capital financing budgets are set at a level which allows the council to fund its existing capital programme commitments. Any underspend on this budget is allocated to the Capital Fund budget which in turn is available to support the delivery of the approved programme. The Council's borrowing is therefore in line with the CIPFA Prudential Code and is affordable, sustainable, prudent and proportionate.

- 5.8 Whilst the current approved capital programme is affordable from within existing resources, the capacity for new schemes is limited. New proposals will have to be funded from new external grants, the additional sale of capital assets, developer contributions (S106) or from borrowing, to be repaid from savings, efficiencies or income generated by the asset created.

## **6 Programme Risks**

- 6.1 Inflation in the UK in the 12 months to March 2024, as measured through CPI, is currently 3.2%. This is 0.2% lower than February 2024, down from a peak of 11.1% in October 2022. This figure remains relatively elevated.
- 6.2 The March 2024 statistics of building materials and components from the Department for Business and Trade (formerly BEIS) noted that the price index for all construction works was 2.3% lower than the same month the previous year. As previously reported, some prices have started to come down from their elevated levels with some significant price decreases for example fabricated structural steel (-19.5%), concrete reinforcing bars (steel) (-18.7%) and Gravel, sand, clays & kaolin (including aggregate levy) (-14.0%). This figure does however include price increases for some construction materials, such as metal doors and windows (17.4%), pipes and fittings (flexible) (20.6%) and ready-mixed concrete (12.4%).
- 6.3 It has previously been reported that many projects in the capital programme have faced an extremely challenging 2-year period with intense pressures on cost due to extraordinary levels of inflation and unprecedented pressure on the supply chain (labour and materials availability). These pressures continue to be seen and remain a significant risk across the capital programme. Although inflation is falling, the impacts of a sustained inflationary period can still be seen in the construction sector. Annual average for all construction works remains 0.9% higher than the average from the previous year, and 20.1% higher than the average for 2021.
- 6.4 The impact of inflation on the capital programme will continue to be managed, monitored and reported to members. The unallocated inflation budget set aside is currently £30.0m.
- 6.5 The capital budget is prepared on the best estimate of the start date and spend profile for each scheme, which is likely to change as the scheme develops. The project cash flow will be variable throughout the life of a

project, and therefore the forecast expenditure in each financial year will also vary. This report therefore considers the total life and cost of schemes and the risks associated with their development. All projects carry risk such as delivery risk, third party risk and market risk, including build cost and inflation.

- 6.6 Where funding sources for the programme are time-limited, such as the Public Sector Decarbonisation Scheme, officers will continue to monitor progress against these schemes to seek to maximise the level of grant funding used.

## 7 Capital Programme Re-phasing and Variations

- 7.1 Based on the monitoring information above, it is proposed that the capital programme budget is re-phased to reflect the planned delivery of projects in 2023/24 to 2027/28. The cumulative impact of these adjustments is shown in the table below. The future programme will be reviewed throughout 2024/25 to reflect changes to the proposed profile of spend.

*Proposed Capital Programme variations 2023/24 to 2027/28*

	2023/24	2024/25	2025/26	2026/27	2027 to 29	Total Programme
	<b>£'m</b>					
Revised Capital Budget (Strategy Feb 2024 and subsequent additions)	510.5	451.7	116.6	44.3		1,123.1
Forecast Re-profile	(156.1)	42.8	68.8	20.7	23.8	0.0
Cost Variations	(0.5)	(0.3)				(0.8)
Accounting Adjustments		(6.7)				(6.7)
Budget increases as per Section 10	0.0	16.5	1.7	0.3	0.0	18.4
<b>Proposed Capital Budget</b>	<b>353.9</b>	<b>504.0</b>	<b>187.0</b>	<b>65.2</b>	<b>23.8</b>	<b>1,133.9</b>
Under/Overspends	(0.6)	(0.6)	0.6			(0.6)
<b>Total Forecast</b>	<b>353.3</b>	<b>503.4</b>	<b>187.6</b>	<b>65.2</b>	<b>23.8</b>	<b>1,133.3</b>

- 7.2 The forecast capital programme has increased by £10.2m from £1,123.1m to £1,133.3m. The table includes new proposals, totalling £18.4m which are detailed in section 10. The position also reflects variance to current budget of £8.1m relating to:

- Forecast under and overspends in the existing programme (net £0.6m underspend), which are being actively managed. If forecast overspends cannot be mitigated within the project budget, they will be subject to future budget approvals.
- Cost variations (£0.8m), where reduced costs for projects have been confirmed and budget can therefore be removed from the programme.
- An accounting adjustment relating to the Education Basic Need programme, which was funded in advance from borrowing. The grant has now been received and will be used to repay the borrowing. By funding in advance from the Council's own resources, additional school places were able to be built in time for receiving the additional pupils.

#### *Virements in 2023/24*

- 7.3 A number of schemes require virements in 2023/24 and future years, as shown in Appendix 3. Examples include under and overspends in the Schools Maintenance Programme which will be vired back to the unallocated budget to be utilised in future years, and virements between projects within the Highways and Housing Revenue Account portfolios.
- 7.4 The Council is recommended to approve virements over £0.5m within the capital programme as outlined in Appendix 3.
- 7.5 The Executive is recommended to approve virements under £0.5m within the capital programme as outlined in Appendix 3.
- 7.6 As shown in the table above, there are a small number of budget reductions that can be removed from the Capital Programme which total £0.8m. In the main this relates to House of Sport and Mayors Challenge Fund Projects. When budget reductions relate to grant funded projects, efforts will be made to apply the grant to other relevant schemes.

## **8 Capital Programme Forecast for 2024/25 and future years**

- 8.1 The all-years capital forecast is shown in the table below:

Manchester City Council Programme	2023 /24	2024 /25	2025 /26	2026 /27	2027/ 28	2028/ 29	Total All Years	All Years Variance to Current Budget
	£'m							
Highways	37.8	41.6	26.2	19.4	0.0	0.0	124.9	(0.4)
Neighbourhoods	31.0	34.2	5.9	0.0	0.0	0.0	71.0	(0.5)
Factory International and St John's Public Realm	46.3	8.1	0.0	0.0	0.0	0.0	54.4	0.0
Growth and Development	84.0	132.1	34.3	26.4	0.0	0.0	276.7	0.4

Manchester City Council Programme	2023 /24	2024 /25	2025 /26	2026 /27	2027/ 28	2028/ 29	Total All Years	All Years Variance to Current Budget
	£'m							
Town Hall Refurbishment	61.0	78.7	31.2	0.0	0.0	0.0	170.8	0.0
Housing – General Fund	29.9	54.2	18.8	2.4	0.0	0.0	105.3	(0.3)
Housing – HRA	42.1	72.9	36.9	16.6	20.4	3.4	192.4	0.1
Children’s Services	16.9	48.3	1.5	0.0	0.0	0.0	66.7	(6.7)
ICT	1.6	4.2	0.0	0.0	0.0	0.0	5.8	0.0
Corporate Services	2.8	3.1	0.5	0.5	0.0	0.0	6.9	(0.7)
<b>Total (exc. Contingent budgets)</b>	<b>353.3</b>	<b>477.2</b>	<b>155.3</b>	<b>65.2</b>	<b>20.4</b>	<b>3.4</b>	<b>1,074.9</b>	<b>(8.1)</b>
Contingent Budgets	0.0	26.2	32.3	0.0	0.0	0.0	58.5	0.0
<b>Total</b>	<b>353.3</b>	<b>503.4</b>	<b>187.6</b>	<b>65.2</b>	<b>20.4</b>	<b>3.4</b>	<b>1,133.3</b>	<b>(8.1)</b>

8.2 The forecasts in the table show an overall forecast variance of £8.1m against the programme budget.

## 9 Capital Resources

9.1 The table below summarises the current funding assumptions for the Capital Programme based on the current forecast. This will continue to be reviewed to ensure that the optimum value for money is achieved when making capital financing decisions.

	Funding	Draft Funding				
	2023/24	2024/25	2025/26	2026/27	Future Years	All Years
	£'m					
Grants	88.4	119.8	47.9	0.8		256.9
Contributions	26.0	19.2	8.0	3.0		56.2
Capital Receipts	49.2	105.9	59.3	41.9	0.6	256.9
Revenue Contributions to Capital	22.9	50.5	23.5	17.5	23.2	137.6
Capital Fund	0.0	2.4	2.4	1.3		6.1
Borrowing	166.8	205.6	46.5	0.7		419.6
<b>Total</b>	<b>353.3</b>	<b>503.4</b>	<b>187.6</b>	<b>65.2</b>	<b>23.8</b>	<b>1,133.3</b>

- 9.2 Modelling the Council's future cash flow is based on the funding assumptions and anticipated changes to working capital. This provides an assessment of the ongoing affordability of the forecast capital programme. The current forecasts show that the financing costs remain affordable within the revenue budget available including reserves. The capital financing reserves will start to be drawn down to meet the costs associated with the borrowing in 2024/25. The model is based on a significant number of assumptions, including the timing of future borrowing, and forecast future interest rates. The position is subject to change.
- 9.3 All capital financing decisions are made to maximise the resources available to the Council and fund in the most efficient way.
- 9.4 The Council will not dispose of land at sub-optimal prices, and this can mean that the timing of capital receipts can be changeable. During this financial year some receipts have not progressed as expected, and therefore the expected receipts will be re-profiled into future years. Where land is not sold it will remain an asset on the Council's balance sheet. It is important to state that if the disposal of land has been delayed it has not resulted in a diminution in value of the assets the Council is disposing of, and in general the in-year disposals are at, or ahead of, the projected receipts.
- 9.5 The current forecasts for the Council's Prudential indicators, compared to those included in budget reports to Executive and Council, are shown at Appendix 6.

## **10 Capital Programme Budget changes**

- 10.1 The capital programme continues to be updated on a rolling basis throughout the financial year with new schemes brought forward through the Capital Approvals Process. The following projects have been brought forward since the previous update to Executive. A summary of the schemes, funding and spend profile can be found at appendix 4 and are set out below:
- 10.2 For Executive approval schemes totalling £18.424m:
- Children's Services - Schools Capital Maintenance Programme. The Council receives grant funding each year from the Department for Education for maintenance to the school estate. The council has received an allocation of £3.971m for 2024/25, funding will be used to address condition needs identified in the Council's estate of maintained schools which includes community, voluntary controlled and foundation schools. A capital budget increase of £3.971m in 2024/25 is requested, funded by Government Grant.
  - Estates – Asset Management Programme. This scheme will address the considerable change and re-shaping of the office estate required since the COVID pandemic. There are now numerous pressures emerging from business areas and specific buildings relating to repair or replacement of end-of-life office fixtures, as well as changes required due to a change in

ways of working and new technology deployed. A capital budget increase of £0.500m in 2024/25, £0.250m in 2025/26 and £0.250m in 2026/27 is requested, funded by Capital Receipts.

- Highways Services - Removal of Obstructions – Decluttering. The objective of this project is to review the existence of street furniture within the city centre initially with the intention to remove or combine where appropriate and effectively declutter the footways to make them safer and more accessible for all users. Two streets have been chosen as the pilot, namely Peter Street and Oxford Street, and the furniture being reviewed includes A-boards, litter bins and signposts in the short term. Longer term bus shelters, cycle racks, Haldo pillars, lighting columns, telephone boxes, and trees for pruning only will all be considered. A capital budget decrease of £0.200m is requested and approval of a corresponding transfer of £0.200m to the revenue budget, funded by Capital Fund.
- Public Sector Housing – Housing Operations Programme 2024-25. To undertake a series of specific investment works in response to immediate priorities resulting from asset condition, demand and/or surveys. A capital budget increase of £3m in 2024/25 and £1.4m in 2025/26 is requested, funded by HRA Reserve.
- Private Sector Housing – Disabled Facilities Grant. 2024-25 Government grant allocation for home adaptations for people with disabilities. A capital budget increase of £9.253m in 2024/25 is requested, funded by Government Grant.

## **11 Prudential Indicators**

11.1 The prudential indicators as at the end of March 2024 are shown at Appendix 6.

## **12 Contributing to the Our Manchester Strategy**

### **(a) A thriving and sustainable city**

The capital programme contributes to various areas of the economy, including investment in public and private sector housing, education and children's social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services.

### **(b) A highly skilled city**

The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts.

### **(c) A progressive and equitable city**

The capital programme includes investment in adult and children's social care,

education, housing and the environment, cultural and leisure services, all of which contribute towards the strategy.

**(d) A liveable and low carbon city**

Investment in all areas of the capital programme contributes towards this community strategy, notably the investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes.

**(e) A connected city**

The capital programme includes investment in highways infrastructure, and broadband expansion.

**13 Key Policies and Considerations**

**(a) Equal Opportunities**

By investing in building adaptations, access for people with mobility difficulties is made easier.

**(b) Risk Management**

The capital programme is based on forecast costs and funding, and as such there are risks to achieving the programme from external factors such as shortage of labour or materials, alongside market risks such as price fluctuations and interest rate charges. The Portfolio Boards for each part of the programme, are tasked with regular monitoring of costs, delivery, quality and affordability, to help manage and mitigate these risks.

**(c) Legal Considerations**

None.



## Appendix 1 - Major Projects

1.1 The top ten budget by value remaining are shown in the table below:

Project	Current Budget 2023/24	Forecast at P9	Spend at 31 March	In Year Variance	Total Budget (All Years)	Total Variance (All Years)
Our Town Hall Refurbishment	79.7	61.0	61.0	-18.8	335.4	0.0
Factory International and St John's Public Realm	54.4	46.3	46.3	-8.1	261.1	0.0
Housing Infrastructure Fund (Victoria North)	13.3	8.7	8.7	-4.6	51.2	0.0
This City Housing Delivery Vehicle	24.0	13.9	13.9	-10.1	48.1	0.0
Collyhurst*	13.1	7.9	7.9	7.9	47.7	0.0
Carbon Reduction Programme and Public Sector Decarbonisation Scheme	12.8	10.8	10.8	-1.9	52.3	0.0
Back of Ancoats Mobility Hub and Public Realm	23.0	16.1	16.1	-6.9	38.7	-0.7
Hammerstone Road Depot	14.9	17.0	17.0	2.1	39.9	0.0
Varley Street SEND School	14.0	1.4	1.4	-12.6	18.1	0.0
Campfields Redevelopment	6.9	3.2	3.2	-3.7	17.5	0.0

\*Public and Private Sector Housing

### *Our Town Hall Refurbishment*

1.2 As has been previously reported, the age and scale of the building means that the discovery risk faced by the project is significant.

1.3 Progress has been good and during the year the project has completed the restoration of the Great Hall ceiling with the scaffolding being removed from that area. The Golden Finial on the clocktower has been restored along with

the internal fabric repairs being completed and internal scaffolding removed from the spire. The work to restore the clock is now almost completed. Work continues on the roof with the stonework to the chimney's completed, and a strategy has been developed for the removal of the temporary roof structure. A large proportion of mosaics have now also been restored.

- 1.4 The organ blower has been installed, with work started and continuing throughout the building on plaster repairs, alongside the joinery packages which have recently started on site. The decorations packages, both specialist and general, have also been let with the cleaning preparation starting on level 1 and ground floor for the specialist packages. There only remain a few packages left to procure, including curtains & blinds (tenders now received), furniture, wayfinding, and final building cleaning.
- 1.5 The project continues to see good progress on site, with works reported in the period including the continuation of roof works and progress to the Albert Square Clock Tower and Cooper Street Tower. In Public Realm, part of Albert Square has now been completed and released back to the City Council, with trees planted and totems installed for the lighting, also the security bollards have now been installed at entrances to the square, and work has started on the Albert Memorial.
- 1.6 The project has encountered a number of discoveries on site which have taken time to resolve, and there have been procurement challenges such as the procurement of joinery packages which, following initial responses from the market being significantly over budget, the packages of works were re-procured into smaller lots, with the aim of obtaining better value for money. Such challenges delay the package on site which has resulted in the slippage, along with the decorations packages that were procured later in the programme than expected at the start of the year.
- 1.7 The project is reporting reprofiling of £18.77m which in the main relates to delays in construction specifically the mechanical, engineering and plumbing works referred to above. The programme delays are bringing significant costs of delay from works package contractors and the management contractor which are unlikely to be contained within the current budget envelope. A further report will be brought forward in September 2024 when the revised programme has been completed and 99% of packages have been let.

*Aviva Studios, Home of Factory International*

- 1.8 Aviva Studios, Home of Factory International continues to welcome visitors for a wide range of events, performances and exhibitions since opening in October 2023. The venue is unlike any other arts venue in Europe and its opening is a landmark moment for culture in the UK.
- 1.9 As previously reported, there are some remaining works and snagging items that are being completed during the next financial year. Works are continuing with the snagging and minor works outstanding in the Theatre, Warehouse

and Towers. External acoustic testing has been undertaken and the report is under review by the City Councils Environmental Health Officer.

- 1.10 The public realm works are now complete, with minimal snagging works ongoing.
- 1.11 The fit-out works being undertaken by Factory International are continuing with further scoping of the fit-out being undertaken for the quiet room and prayer room and office space for the Factory Academy. Factory International will continue to complete this work post Practical Completion, with Building control sign off outstanding.
- 1.12 As practical completion has not yet been achieved there has been slippage of £6.4m which relates to construction and professional fee retention payments, and these will all be paid in 2024/25, following successful certification of practical completion.

*Housing Infrastructure Fund (Victoria North)*

- 1.13 The total budget for the Housing Infrastructure Fund (HIF) is £51.6m, and the project is currently due to complete in March 2025, under the terms of the Grant Determination Agreement with Homes England. HIF is funding a complex set of interrelated infrastructure works (land remediation, the expansion and reinforcement of the utility networks, the creation of new highways access and site preparation works) that will unlock a development platform for up to 5,500 homes in the Red Bank neighbourhood, which comprises a series of brownfield and under-utilised sites in the Lower Irk Valley, just to the north of Victoria Station - former heavily industrialised land.
- 1.14 Following agreement with the Environment Agency and Local Planning Authority over a satisfactory solution for dealing with unexpected contaminants on site, ground remediation and bulk earthworks are now well under way on the former railway sidings site. Work has also commenced on the new access road from Redbank – the Honey Street retaining wall has been cut through and the new retaining structure has been partially constructed – this will eventually allow the road to slope down onto the former railway sidings plateau.
- 1.15 Planning conditions for the Dantzic Street site have now been primarily discharged, allowing work to start on site in January 2024. De-vegetation and site clearance has been completed, and earthworks are due to start imminently. The project team are working with Network Rail and Cadent around the various approvals required to allow a new retaining wall to be constructed and a gas main diversion to commence.
- 1.16 Spend over the last financial year has been lower than expected reflecting the delays on the Dantzic Street site due to delays with the Asset Protection Agreement (APA) for the proposed retaining wall with Network Rail taking longer than anticipated and delays with Cadent on the gas main diversion.

### *This City Housing Delivery Vehicle*

- 1.17 The total current budget for This City Housing Delivery is £48.1m. Construction has progressed on the first This City site at Rodney Street.
- 1.18 The outturn expenditure for 2023/24 is £13.9m, reflecting a re-profile of the scheme of around £10.1m. This is because start on site was later than originally envisaged, due to the need to review costs and finalise the delivery contract.
- 1.19 Work on site has progressed well, with the superstructure for the blocks of apartments nearly completed. The substructure for the townhouses has also completed with the superstructure now commenced and making good progress.
- 1.20 The business plan for This City has been reviewed to reflect the significant changes that have faced the market and was approved by the Programme Board and Board in October. The plan outlines the vision for the company, along with clear financial performance models, alongside a range of key performance indicators and details on risk. A detailed piece of work is underway on the investment model that would enable potential phase one developments to be brought forward with an investment partner.
- 1.21 Four future phase sites have been allocated GMCA Brownfield Land funding, with a total allocation of £10.1m. To progress the projects in line with the grant funding deadlines and conditions, work is underway to procure a design team to bring these sites forward, in parallel to the investment partner process.

### *Collyhurst*

- 1.22 Following approval at September Executive of the virement of £3.7m into the regeneration of Collyhurst, the total budget for the first phase of the Collyhurst Programme inclusive of construction costs, compensation and acquisition costs and contingency allowance is £40.4m.
- 1.23 Construction of the 130 new Council homes being delivered in Phase 1 at Collyhurst Village and South Collyhurst continues, with blocks at various stages of construction. Initial property handovers are due to take place over the next few months, but a programme review is currently being undertaken in conjunction with the developer / contractor due to delays being experienced with utilities and groundworks. The current expenditure forecast is based on the most recent cashflow provided by the developer which may be adjusted following the review of the programme. The project team will continue to work closely with the developer to understand programme and expenditure implications and ensure that the residents who will be moving into the homes are kept fully informed.
- 1.24 Following confirmation of the Compulsory Purchase Order (CPO), legal work continues to finalise the exchange of contracts for those properties being acquired through the CPO. Early completion of acquisition of two existing

homes is expected in the coming months, with purchase of the remaining four owner-occupied properties anticipated to complete in Q4 24/25 when their replacement homes are ready. Compensation negotiations are ongoing regarding the existing retail unit.

#### *Carbon Reduction Programme including PSDS*

- 1.25 The total current budget for the Carbon Reduction Programme and Public Sector Decarbonisation Fund (PSDS) is £45.5m and is forecast to budget.
- 1.26 The Council continues to progress works within the Carbon Reduction Programme in order to meet the target of being a zero-carbon city by 2038 at the latest, 12 years ahead of the Government's target for the UK of 2050.
- 1.27 The Council secured ERDF (European Regional Development funding) in 2021 to support the delivery of carbon reduction works at the National Cycling Centre. The works to deliver solar car ports at the site are now complete. Further to this, Public Sector Decarbonisation Scheme Phase 3(a) grant funded works are in the final stages of completion and will deliver 518 tonnes of carbon savings per annum. The programme submitted has successfully bid for PSDS funding in phase 3(b) to deliver further carbon reduction works at Claremont Resource Centre and a completion date of July 2024 is currently forecasted.
- 1.28 The Zero Carbon Estate Programme completed 72 energy audits of buildings within the Council's estate. Some of the audited buildings were identified as including low efficiency fluorescent lighting. The programme of work to replace the lights with efficient LED lighting will be completed in 2024/25 and is expected to reduce carbon emissions across 14 sites by 51 tonnes per annum.
- 1.29 Work continues on a strategy which includes additional surveys and data integration, to help provide insight for a 15-year pipeline of work to reach zero carbon for the estate by 2038, as well as the expected financial implications to support that pipeline.
- 1.30 The next phase of carbon reduction works for 2024-25 has been approved. As more of the energy savings schemes complete, future work is likely to be more focused on energy switching which involves more costly infrastructure being implemented with less opportunity for revenue savings. More information can be found about the future proposal in the Capital Strategy elsewhere on the agenda.
- 1.31 It is understood that there will be a significant funding requirement to reach our zero-carbon commitment and as such any potential external funding options will be explored where possible, as well as any potential spend to save schemes where the Council can expect to see a reduction in running costs as a result of the works undertaken.

### *Back of Ancoats Mobility Hub and Public Realm*

- 1.32 The total budget for the Mobility Hub and Public Realm is £38.7m. The project is expected to complete in 2025/26 and is forecast to budget.
- 1.33 The Ancoats Mobility Hub (AMH) and the associated public realm forms a critical part of the ongoing regeneration of Ancoats and the aspirations to be a cleaner, greener city. Housing developments in the area are unlikely to have dedicated parking and are therefore expected to use the Mobility Hub. The public realm is essential to create the desired environment for the planned 1,500 homes.
- 1.34 Works on site continue to progress with drainage works and the core walls of the Poland Street elevation now finished. The steel frame is complete, glazing is being fitted and the structure for the green wall is being put in place with plants arriving in May 2024.
- 1.35 In parallel, work is ongoing to establish the commercial operating model of the Mobility Hub and details are being finalised with the preferred operator including cost plans which are being reviewed to determine the favoured model for management and maintenance.
- 1.36 As reported in September, and following works to the Mobility Hub commencing, the forecast cash flow for the scheme was reviewed and updated accordingly. A total of £7.0m will be reprofiled into next financial year, with the scheme still on programme and expected to complete in 2025/26.

### *Hammerstone Road Depot*

- 1.37 Work continues to progress well on site, with MCC offices, storage and the Biffa offices and workshop area all complete and handed over, with minimal snagging works outstanding. Carbon reduction works on site are progressing with materials ordered and fixings to the roof for the photovoltaic electricity generation system installed and awaiting connection.
- 1.38 The contractor has exceeded their targets for the apprenticeship hours and meaningful work placements that pay the Real Working Wage. They have made progress with training opportunities, employment of long-term unemployed and local people hired through the supply chain.
- 1.39 Further to the submission of Planning approval for the updated external works scheme at the Depot which has been developed in consultation with key stakeholders, a £4.7m budget increase has been approved for new lighting CCTV and EVC's works to the upper car park, new drainage and surfacing and increased parking spaces.
- 1.40 Current forecasts indicate good progress on site and as a result, a total of £2.1m was accelerated into 2023/24.

### *Orchard House (previously Varley Street) SEND Secondary School*

- 1.41 This project will develop a new 150 place secondary SEND school for pupils aged 11-19 with an Education, Health, and Care Plan (EHCP). The accommodation will be designed to Department for Education (DfE) output specification with associated external facilities including space for outdoor education and staff parking. The total budget is £18.1m.
- 1.42 As with all new build schools, this provision will be designated as a free school and operated by a multi academy trust. Upon completion, the site will be subject to a 125-year lease to the trust who will be responsible for its operation and maintenance.
- 1.43 Early in the process the site was identified as having coal seams, with the start date pushed back due to the approval of a remediation strategy from the Coal Board taking longer than originally anticipated before works could progress. Works started on site in December 2023, following a further delay in obtaining mine grouting approval. Expected completion is now April 2025, this will be closely monitored with continuous stakeholder engagement to ensure the school is fit for purpose. As a result, a total of £10.8m will be reprofiled into future years.

#### *Campfield Redevelopment*

- 1.44 The Campfield Redevelopment is the creation of a new media and tech industries cluster in the St John's Strategic Regeneration Framework (SRF) area. It will deliver workspaces and studio spaces to attract and support start-up, recovery, and scale-up businesses around tech, innovation and media through the re-adaptation of three buildings, including two heritage buildings, which have reached the end of their economic life.
- 1.45 The Levelling Up grant funding which the Council was successful in securing for the project, will cover the conversion of the two heritage Campfield Market buildings, with the third, Castlefield House, to be delivered by Allied London using their own investment. Castlefield House is being significantly redeveloped and extended as grow on space for new media and tech businesses.
- 1.46 A site report for the Campfields Redevelopment states that branded hoarding has been installed to the perimeter of the Lower Campfield Hall, with the rooflight repair works and new roof tiling nearing completion. A new GRP panel has been installed and laminated glazing also nearing completion. At the Upper Campfield Hall, replacement glazing has been completed as well as the timber louvre replacements. The roof coverings and facade decoration are almost completed.
- 1.47 Slippage of £3.3m is required in respect of the Campfields Redevelopment, mainly due to the delays in acquiring planning permission because of the listed status of the Campfield buildings. Planning has now been approved and the main work is expected to be completed in Autumn 24/25.

## Appendix 2 - Other material changes to the programme

1.1 Other material changes to the Capital Programme are detailed below:

Project	Current Budget 2023/24	Forecast at P9	Spend at 31 March 24	In Year Variance	Total Budget (All Years)	Total Variance (All Years)
£m						
Public Sector Housing Programme	29.5	14.0	15.9	-13.6	78.4	0.0
Social Housing Decarbonisation Fund Schemes	13.6	2.7	4.2	-9.4	60.2	0.0
Strategic Acquisitions Programme	3.2	3.2	13.2	10.1	24.6	0.0
Asset Management Programme	16.1	7.2	5.2	-10.9	68.7	0.0
Galleries Collection Housing and Remediation works	8.4	4.0	3.1	-5.3	9.1	0.0
Home Upgrade Grant 2	5.4	1.4	0.4	-5.0	10.4	0.0
Neighbourhood Renewal Fund	5.0	0.5	0.0	-5.0	10.0	0.0
Northern/Eastern Gateway Walking and Cycling scheme	4.5	1.1	1.3	-3.2	8.9	0.0
Network Refresh Programme	4.1	1.8	1.2	-2.9	9.5	0.0
Disabled Facilities Grant	11.1	13.0	14.9	3.8	90.6	0.6

### *Public Sector Housing Programme*

1.2 The Public Sector Housing Programme saw the decent homes projects commencing delivery into 2023/24 along with other major structural and fire safety schemes. These on-going projects along with the remainder of the capital programme have delivered to expected cash flows, providing a total annual spend of circa £13 million which is in line with the revised cash flow target.

1.3 The forecast accuracy for new schemes is challenging within the housing



capital programme, as it is dependent on completing design work, procurement and subsequent award of works which can take longer than planned due to the complex nature of schemes and challenges within the construction marketplace. There have been on-going improvements introduced to address this and is resulting in better cost estimation including on the major schemes. The cladding removal and replacement scheme at Clifford Lamb remains within budget (£3.6 million) along with the lift replacement schemes (£5.6 million). There were no identified budget capacity risks identified within the capital programme in 23/24 except for Woodward Court external works. This project is now on hold as an option appraisal is conducted.

- 1.4 The capital programme for 24/25 will see a small number of additional budgets proposed to address emerging safety works alongside introducing increased funds to meet the backlog of aids and adaptations referrals. The Council has commenced with a number of fire safety surveys of high-rise blocks and the results will be available in Q2/3 of 2024 at which point any capital requirements will be factored into future years as required.

#### *Social Housing Decarbonisation Fund Schemes*

- 1.5 The Social Housing Decarbonisation Fund (SHDF) programme relates mainly to energy improvement works and renewable heating technologies. This will improve the energy performance certificate (EPC) rating of Council properties and help meet the zero carbon housing objectives and targets, including a transition away from gas heating sources. Most of this work generates a grant contribution from the Department for Energy Security and Net Zero (DESNZ) via Greater Manchester Combined Authority (GMCA). There are other works included in the programme for most of the projects, consisting of various Decent Homes and Fire and Building Safety works
- 1.6 To benefit from grant, the works need to be fully complete by end September 2025. There have been a number of challenges with this programme, including longer than anticipated mobilisation impacting start on site and completion timescales and outcomes of retrofit assessments and other surveys having implications such as changes in works scope and additional complexity/timescales. Cost increases have also had a significant impact, as a result of building cost inflation and other aspects.
- 1.7 The programme has been reviewed and the forecast reflects a revised scale, scope, timetable and cost for the programme. There are ongoing surveys, designs and detailed cost workings to determine the budgetary accuracy and needs across the projects, with an aim to have a clearer understanding by the beginning of July 2024. This will indicate the costs compared to the budget at individual project and full programme levels.
- 1.8 Spend on pre-works activity has and will continue in 2024/25, with the majority of works related spend taking place in the next two financial years.

### *Strategic Acquisitions Programme*

- 1.9 The acquisition of the lease interest at 103 Princess St was able to occur earlier than originally expected, and therefore the agreed budget for it has been accelerated into 2023/24. This purchase has resulted in significant rental savings which would have continued to have been paid over the remaining period of the lease (c85 years).

### *Asset Management Programme*

- 1.10 The Asset Management Programme (AMP) is the Council's annual, prioritised programme of capital replacement for operational property. The programme is citywide and includes libraries, galleries, family centres, offices, property in parks and cemeteries, leisure/cultural centres and landlord liabilities. The AMP works for 2023/24 included a number of significant remediation and end of life replacement works to operational assets, heritage assets and landlord liabilities.
- 1.11 Good progress continues completing specialist surveys meeting statutory responsibilities including asbestos and fire risk, together with ensuring a co-ordinated and efficient approach in procuring works to meet Council priorities including zero carbon. Safety work arising from surveys is taking precedent with procurement of remediation works arising from this factored into the current year programme. Adjusting programmes to meet this has an impact on the current planned programme and budget. Additionally, external factors including supply chain, adjustments for inflation and the complex nature of the properties included in the budget are all impacting on progress in the current year. Priority during the last quarter of the year is focussed on completing the design and procurement of works included in the programme to meet as far as possible the forecast. As a result, a total of £10.9m will be reprofiled into next financial year.

### *Home Upgrade Grant 2*

- 1.12 The Council has secured £10.4m Home Upgrade Grant 2 (HUG2) funding from Government and a memorandum of understanding (MoU) was signed in February 2023.
- 1.13 This funding, to be spent by the end of March 2025, provides grant to local authorities for owner occupied and private rented sector properties. These are required to be off gas grid, with low energy performance (EPC D-G). Taking a fabric first approach, the grant provides energy efficiency and clean heating upgrades to improve energy performance of properties. The grant levels are between £3k and £24k, dependent on property archetypes and characteristics, and the EPC requirements are generally that F-G homes are upgraded to at least EPC D and EPC D-E homes upgraded to Band C. To be eligible private landlords need to have a portfolio of 4 or less properties.
- 1.14 The initial stages of the project had numerous challenges. The recruitment of a dedicated project manager took longer than originally expected, and

procurement could not begin until DESNZ formally launched the scheme. Therefore, a total of £5.0m has been slipped into future years.

- 1.15 Due to the delays noted above, the original delivery targets are being reviewed and steps are being taken working closely with contractors to bring the delivery of the programme back in line with the original forecast by the project conclusion in 2025.

#### *Galleries Collection Housing and Remediation Works*

- 1.16 The Galleries Collection Housing programme involves essential safety and remediation works at Manchester Art Gallery and Queens Park Conservation Studios, to continue to maintain both buildings as operational assets. The works required will be the most significant carried out since the last major refurbishment in 2000 and include addressing basement damp/water ingress, replacing electrical and mechanical parts (including lifts), critical stone repairs and design and roof works. The Manchester Art Gallery (MAG) Team is currently revising the specification for the revolving doors and fire exits to confirm if a security upgrade is required.
- 1.17 The Queens Park Conservation Studios and Manchester Art Gallery (MAG) schemes are two separate schemes; however, due to an off-site storage facility lease, the two schemes have some interdependencies.
- 1.18 The Council has been successful in applying for a grant of £0.7m from Arts Council England under a scheme called MEND for provision of capital works to support capital works of this nature. The additional grant monies will be used to support the costs of building fabric repair works at Queens Park. A further bid for £0.1m grant funding for additional specialist storage furniture from Department of Culture, Media and Sport was also successful.
- 1.19 Works continue to progress, however as previously reported, a total of £5.3m will be reprofiled into 2024/25 as the contractor has provided a more accurate cash flow which reflects the timeframe of planned works following start on site.

#### *Northern/Eastern Gateway Walking and Cycling Scheme*

- 1.20 The Northern/Eastern Gateway project will deliver a continuous walking and cycling route, linking neighbourhoods in the north and east to the fringe of the city centre. Work continues with construction at Pollard Street to Redhill Street ongoing. A tranche of funding has been approved to complete the construction of a new bridge over the Ashton Canal and two Cyclops junctions at junction of Rochdale Road/ Thompson Street and Oldham Road/Thompson Street with a segregated cycle lane along Thompson Street.
- 1.21 There is a requirement to reprofile £3.2m into next financial year, due to a delay in selecting a preferred contractor to deliver phase 2 works, a retendering exercise is due to commence in August 25 with works expected to start in January 2025. Phase 3 works are currently being tendered with work due to start in May 2024.

### *Network Refresh Programme*

- 1.22 The Wider Area Network (WAN) phase 2 project is in the discovery stage. The mapping of potential benefits, exploring risk around product availability and determining site suitability has required an extended discovery period.
- 1.23 The Perimeter Firewall project has been fully, and successfully, delivered and has now moved into closure stage. Staffing and third-party costs are to be still to be finalised and a closure report has been circulated.
- 1.24 As previously reported, a total of £2.3m will be reprofiled into future years due to issues encountered during the Proof-of-Concept (POC) stage, the temporary environment used to demonstrate the functionality of the new solution before committing to the full-scale implementation, impacting on the project schedule. Supply chain issues due to the pandemic impacted hardware availability and timescales which had a knock-on effect to the ability to move onto the POC phase. The pilot stage is now underway, and the project is reporting on starting the main implementation from June 2024.

### *Disabled Facilities Grant*

- 1.25 Adaptations funded from Disabled Facilities Grant (DFG) are expected to outspend the original forecast for 2023/24. The cost of adaptations has increased in-line with significant building material and wage inflation. As well as this, there is a continued increase in demand due to an ageing population and a strategy to keep people in their own homes for as long as possible, as well as more applications from individuals with more complex needs. It is expected that these pressures will continue into 2024/25 and tight management of the available budget will be required. As a result, a total of £3.8m was accelerated into 2023/24.

### *Neighbourhood Renewal Fund*

- 1.26 A substantial engagement process has taken place with ward members during 2023/2024 to work through activities and programmes of work that are eligible to be funded by NIRF. Citywide programmes have begun to work through the Capital gateway process but have not yet reached the final stage and are now set to be delivered in the next financial year. A programme team, who will provide day-to-day programme and project management support came into place in Q4 of 23/24, who will provide the additional capacity needed to ensure that the schemes are delivered.
- 1.27 As a result, there is a requirement to reprofile £4.9m for the Neighbourhood Infrastructure Renewal Fund (NIRF) programme into next financial year.

### Appendix 3 – Proposed Capital Virements

	2023/24	2024/25	2025/26	2026/27	2027/28
<b>Project Name</b>	<b>Proposed virements</b>				
<b>Highway Programme</b>					
Drainage		-270			
Large Patching repairs	254	435			
Patching Defect repairs	956	-4,961			
Carriageway Resurfacing		2,610			
Footway schemes		2,186			
Carriageway Preventative	-1,320				
Bridge Maintenance	110				
Great Ancoats Improvement Scheme	-13				
Mancunian Way and Princess Parkway NPIF	13				
Christie Extension RPZ	10				
Rusholme RPZ	-26				
Green Bridge at Airport City	16				
<b>Total Highways Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Town Hall Refurbishment Programme</b>					
Our Town Hall refurbishment	-60,953				
Our Town Hall Direct Costs	5,150				
Our Town Hall Management Contractor	10,168				
Our Town Hall Construction Works	45,635				
<b>Total Town Hall Refurbishment Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Public Sector Housing</b>					
Cheetham Halliwell Lane Estate Internal Works	360	140			
ERDF Heat Pumps	-360	-140			
Higher Blackley North Estate Int Works Phase 1			298		489
Higher Blackley North Estate Int Works Phase 2			-298		-489
<b>Social Housing Decarbonisation</b>					
SHDF Mobilisation	-397				
Voids - SHDF	-100	-97			
Boiler replacement programme - SHDF	100	97			
Riverdale Maisonettes	102				

	2023/24	2024/25	2025/26	2026/27	2027/28
<b>Project Name</b>	<b>Proposed virements</b>				
Newton Heath High Rise Blocks Improvements	545	669			
Newton Heath Croyden Drive Various Works	-250	-669			
<b>Total Public Sector Housing (HRA) Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Children's Services Programme</b>					
<b>Basic Need Programme</b>					
Brookside Rd Moston	16				
North Hulme Adv Playground	7				
Our Lady's RC Permanent Expansion	13				
The Barlow RC High School - Resource Provision	-444				
Chorlton High School 2024 Expansion	-1,000	-3,200			
Basic need - unallocated funds	1,408	3,200			
<b>Schools Maintenance Programme</b>					
Broad Oak Primary School Kitchen- ED44321/1	-5				
Manley Park Primary Ph1 roof repairs	-3				
The Birches Special School Roof ED44637	-353				
Broad Oak Primary	-14				
St John's Primary School Heating System	-34				
Broad Oak Primary School Hall/Dining Room Roof	18				
CharlestownCommunity Primary School Remedial Works ED44939	-54				
New Moston Primary School Phase 2 Electrical Rewire ED45274	27				
New Moston Primary School Safeguarding Issues ED45275	4				
Baguley PS Elec Rewire Phase 2 ED45270	-86				
Rack House Heating System ED45516	-27				
Peel Hall Roof repairs ph 1 ED45486	77	77			
Birches Schools Heating system ED45510	-67				
St. Paul's CE PS Drainage ED45517	4				
St Marys PS Overheating		16			
Ashgate SS PS- Urgent Ramp	22				
Schools Capital Maintenance -	491	-93			

	2023/24	2024/25	2025/26	2026/27	2027/28
<b>Project Name</b>	<b>Proposed virements</b>				
unallocated					
<b>Total Children's Services Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ICT Capital Programme</b>					
<b>ICT Infrastructure &amp; Mobile Working Programme</b>					
Microsoft 365	13				
Platform Compliance	1				
Security Software Upgrade	19	19			
ICT Investment Plan	-33	-19			
<b>Total ICT Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Appendix 4 – Proposed Capital Budget Adjustments

Requests for Adjustments to the Capital Budget Provision 5th June 2024 EXECUTIVE							
Dept	Scheme	Funding	2024/25	2025/26	2026/27	Future	Total
			£'000	£'000	£'000	£'000	£'000
<b><u>Executive Approval Requests</u></b>							
Children's Services	Schools Capital Maintenance Programme	Government Grant	3,971				3,971
Estates	Asset Management Programme	Capital Receipts	500	250	250		1,000
Highways Services	Removal of Obstructions – Decluttering	Budget reduction, funding switch via Capital Fund	-200				-200
Public Sector Housing	Housing Operations 2024-25	RCCO HRA Reserve	3,000	1,400			4,400
Private Sector Housing	Disabled Facilities Grant	Government Grant	9,253				9,253
<b><u>Total Executive Approval Requests</u></b>			<b>16,524</b>	<b>1,650</b>	<b>250</b>	<b>0</b>	<b>18,424</b>
<b><u>Total Budget Adjustment Approvals</u></b>			<b>16,524</b>	<b>1,650</b>	<b>250</b>	<b>0</b>	<b>18,424</b>



## Appendix 5 – Changes to Capital Budget since P9

Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
<b>P9 Capital Monitoring Report</b>					503,549	358,728	71,565	3,700	937,542
February Delegated Approval	Delegated	Neighbourhoods	HOME Arches	Government Grant		70			70
February Delegated Approval	Delegated	Childrens Services (Excl. BSF)	Schools Capital Maintenance - unallocated	Government Grant		-50			-50
February Delegated Approval	Delegated	Childrens Services (Excl. BSF)	St Marys Heating System	Government Grant	50				50
February Delegated Approval	Delegated	Neighbourhoods	Neighbourhood Renewal Fund - Central	External Contribution		32			32
February Delegated Approval	Delegated	Public Sector Housing	Collyhurst Regeneration Programme - Delivery Support	Capital Receipts			-993		-993
February Delegated Approval	Delegated	Public Sector Housing	Collyhurst Regeneration Programme - Delivery Support	Capital Receipts				-1,546	-1,546
February Delegated	Delegated	Public Sector	Construction of Social	Capital Receipts			993		993

Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
Approval		Housing	Homes & Assoc PR						
February Delegated Approval	Delegated	Public Sector Housing	Construction of Social Homes & Assoc PR	Capital Receipts				1,256	1,256
February Delegated Approval	Delegated	Public Sector Housing	Relocation/Acq/Comp/Dem Costs - Public	Capital Receipts				45	45
February Delegated Approval	Delegated	Private Sector Housing	Private/RTB - Acq/Comp/Relocation	Capital Receipts				245	245
February Delegated Approval	Delegated	Growth & Development	Strategic Acquisitions Programme	Capital Fund	-302				-302
February Delegated Approval	Delegated	Neighbourhoods	Wythenshawe Park Inclusive Play	External Contribution	50				50
February Delegated Approval	Delegated	Neighbourhoods	Wythenshawe Park Inclusive Play	External Contribution		100			100
February Delegated Approval	Delegated	Highway Services	Manchester College Crossing Improvements	External Contribution	50				50
February Delegated Approval	Delegated	Highway Services	Manchester College Crossing	External Contribution		50			50

Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
			Improvements						
February Delegated Approval	Delegated	Highway Services	Drainage	RCCO	20				20
February Delegated Approval	Delegated	Highway Services	Carriageway Resurfacing	RCCO	150				150
February Delegated Approval	Delegated	Highway Services	Footway schemes	RCCO	150				150
February Delegated Approval	Delegated	Public Sector Housing	Property Acquisitions (141)	Capital Receipts	309				309
March delegated approvals	Delegated	Public Sector Housing	Fire Risk Assessments	RCCO	-700				-700
March Delegated approvals	Delegated	Chief Executives (ICT)	ACI Firewalls	Capital Fund	192				192
March delegated approvals	Delegated	Highway Services	Off Street Car Parks post JV project	Capital Receipts	100				100
March delegated approvals	Delegated	Highway Services	Off Street Car Parks post JV project	Capital Receipts		393			393
March delegated approvals	Delegated	Growth & Development	Civic Quarter Heat Network	Capital Receipts	500				500

Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
March delegated approvals	Delegated	Growth & Development	Civic Quarter Heat Network	Borrowing	2,900				2,900
March Council (Cap Strategy)	Council	Highway Services	Patching Defect repairs	External Contribution		6,000			6,000
March Council (Cap Strategy)	Council	Highway Services	Ancoats RPZ	Capital Receipts		500			500
March Council (Cap Strategy)	Council	Neighbourhoods	Neighbourhood Renewal Fund - Parks & Play	Borrowing		1,000			1,000
March Council (Cap Strategy)	Council	Neighbourhoods	Neighbourhood Renewal Fund - Parks & Play	Borrowing			1,000		1,000
March Council (Cap Strategy)	Council	Neighbourhoods	Neighbourhood Renewal Fund - South	Borrowing		700			700
March Council (Cap Strategy)	Council	Neighbourhoods	Neighbourhood Renewal Fund - South	Borrowing			700		700
March	Council	Neighbourhoods	Neighbourhood	Borrowing		450			450

Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
Council (Cap Strategy)		ods	d Renewal Fund - North						
March Council (Cap Strategy)	Council	Neighbourhoods	Neighbourhood Renewal Fund - North	Borrowing			450		450
March Council (Cap Strategy)	Council	Neighbourhoods	Neighbourhood Renewal Fund - Central	Borrowing		350			350
March Council (Cap Strategy)	Council	Neighbourhoods	Neighbourhood Renewal Fund - Central	Borrowing			350		350
March Council (Cap Strategy)	Council	Neighbourhoods	Bridgewater Hall	Borrowing		1,143			1,143
March Council (Cap Strategy)	Council	Neighbourhoods	Homelessness Accommodation	Capital Receipts		5,622			5,622
March Council (Cap Strategy)	Council	Public Sector Housing	Property Acquisitions (141)	Capital Receipts		9,604			9,604
March	Council	Public	Property	Capital	3,686				3,686

Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
Council (Cap Strategy)		Sector Housing	Acquisitions (141)	Receipts					
March Council (Cap Strategy)	Council	Public Sector Housing	Property Acquisitions (141)	Capital Receipts			1,440		1,440
March Council (Cap Strategy)	Council	Growth & Development	Asset Management Programme	Capital Receipts		15,000			15,000
March Council (Cap Strategy)	Council	Growth & Development	Asset Management Programme	Capital Receipts			15,000		15,000
March Council (Cap Strategy)	Council	Growth & Development	Asset Management Programme	Capital Receipts				15,000	15,000
March Council (Cap Strategy)	Council	Growth & Development	Strategic Acquisitions Programme	Capital Receipts		15,432			15,432
March Council (Cap Strategy)	Council	Growth & Development	Strategic Acquisitions Programme	Capital Receipts			3,000		3,000
March	Council	Growth &	Strategic	Capital				3,000	3,000

Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
Council (Cap Strategy)		Development	Acquisitions Programme	Receipts					
March Council (Cap Strategy)	Council	Growth & Development	Hammerstone Road Depot	Borrowing		4,700			4,700
March Council (Cap Strategy)	Council	Growth & Development	Carbon Reduction Programme	Borrowing (Invest to Save)		10,500			10,500
March Council (Cap Strategy)	Council	Private Sector Housing	Housing Affordability Fund	External Contribution S106		-1,997			-1,997
March Council (Cap Strategy)	Council	Private Sector Housing	This City Housing Delivery Vehicle	External Contribution S106		1,997			1,997
March Council (Cap Strategy)	Council	Private Sector Housing	This City Housing Delivery Vehicle	Borrowing		-1,997			-1,997
March Council (Cap Strategy)	Council	Adults	Digital Alarms	Borrowing		1,000			1,000
March	Council	Growth &	Support for	RCCO		900			900

Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
Council (Cap Strategy)		Development	the Oxford Road Corridor						
March Council (Cap Strategy)	Council	Growth & Development	Support for the Oxford Road Corridor	RCCO			900		900
March Council (Cap Strategy)	Council	Growth & Development	Support for the Oxford Road Corridor	RCCO				2,700	2,700
March Council (Cap Strategy)	Council	Childrens Services (Excl. BSF)	Levenshulme High School for Girls – 2024 Expansion	Capital Receipts			80		80
March Council (Cap Strategy)	Council	Childrens Services (Excl. BSF)	Levenshulme High School for Girls – 2024 Expansion	Capital Receipts	50				50
March Council (Cap Strategy)	Council	Childrens Services (Excl. BSF)	Manchester Communication Academy 2024 Expansion	Capital Receipts	165				165
March Council	Council	Childrens Services	Manchester Communication	Capital Receipts		935			935



Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
(Cap Strategy)		(Excl. BSF)	n Academy 2024 Expansion						
March Council (Cap Strategy)	Council	Public Sector Housing	Buy Back Properties - Right to Buy	Capital Receipts		1,400			1,400
March Council (Cap Strategy)	Council	Public Sector Housing	Buy Back Properties - Right to Buy	Capital Receipts			1,600		1,600
March Council (Cap Strategy)	Council	Adults	Shared Care Grant	Government Grant		2,000			2,000
March Council (Cap Strategy)	Council	Public Sector Housing	Newton Heath High Rise Blocks Improvements	Capital Receipts			5,611		5,611
March Council (Cap Strategy)	Council	Public Sector Housing	Newton Heath High Rise Blocks Improvements	Capital Receipts				4,883	4,883
March Council (Cap Strategy)	Council	Highway Services	Accident Reduction and Local Community Safety	Borrowing		1,000			1,000

Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
			schemes						
March Council (Cap Strategy)	Council	Highway Services	Accident Reduction and Local Community Safety schemes	External Contribution		1,585			1,585
March Council (Cap Strategy)	Council	Highway Services	Drainage	Borrowing		2,500			2,500
March Council (Cap Strategy)	Council	Highway Services	Drainage	Borrowing			2,500		2,500
March Council (Cap Strategy)	Council	Highway Services	Drainage	Borrowing				2,500	2,500
March Council (Cap Strategy)	Council	Highway Services	Accident Reduction and Local Community Safety schemes	Borrowing			1,000		1,000
March Council (Cap Strategy)	Council	Highway Services	Accident Reduction and Local	Borrowing				1,000	1,000

Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
Strategy)			Community Safety schemes						
March Council (Cap Strategy)	Council	Highway Services	Bridge Maintenance	Borrowing			500		500
March Council (Cap Strategy)	Council	Highway Services	Bridge Maintenance	Borrowing		500			500
March Council (Cap Strategy)	Council	Highway Services	Bridge Maintenance	Borrowing				500	500
March Council (Cap Strategy)	Council	Highway Services	Highways Accessibility	Borrowing			300		300
March Council (Cap Strategy)	Council	Highway Services	Highways Accessibility	Borrowing		300			300
March Council (Cap Strategy)	Council	Highway Services	Highways Accessibility	Borrowing				300	300
March	Council	Highway	Other	Borrowing		500			500

Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
Council (Cap Strategy)		Services	Improvement works						
March Council (Cap Strategy)	Council	Highway Services	Other Improvement works	Borrowing			500		500
March Council (Cap Strategy)	Council	Highway Services	Other Improvement works	Borrowing				500	500
March Council (Cap Strategy)	Council	Highway Services	Carriageway Resurfacing	Borrowing			3,500		3,500
March Council (Cap Strategy)	Council	Highway Services	Carriageway Resurfacing	Borrowing		3,500			3,500
March Council (Cap Strategy)	Council	Highway Services	Carriageway Resurfacing	Borrowing				3,500	3,500
March Council (Cap Strategy)	Council	Highway Services	Footway schemes	Borrowing		3,000			3,000
March	Council	Highway	Footway	Borrowing			3,000		3,000

Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
Council (Cap Strategy)		Services	schemes						
March Council (Cap Strategy)	Council	Highway Services	Footway schemes	Borrowing				3,000	3,000
March Council (Cap Strategy)	Council	Highway Services	Carriageway Preventative	Borrowing		2,000			2,000
March Council (Cap Strategy)	Council	Highway Services	Carriageway Preventative	Borrowing			2,000		2,000
March Council (Cap Strategy)	Council	Highway Services	Carriageway Preventative	Borrowing				2,000	2,000
March Council (Cap Strategy)	Council	Highway Services	Patching Defect repairs	Borrowing			1,450		1,450
March Council (Cap Strategy)	Council	Highway Services	Patching Defect repairs	Borrowing		1,450			1,450
March	Council	Highway	Patching	Borrowing				1,450	1,450

Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
Council (Cap Strategy)		Services	Defect repairs						
March Council (Cap Strategy)	Council	Highway Services	Large Patching repairs	Borrowing		50			50
March Council (Cap Strategy)	Council	Highway Services	Large Patching repairs	Borrowing			50		50
March Council (Cap Strategy)	Council	Highway Services	Large Patching repairs	Borrowing				50	50
March Council (Cap Strategy)	Council	Highway Services	Highway Obstruction Removal	Borrowing		200			200
March Council (Cap Strategy)	Council	Highway Services	Highway Obstruction Removal	Borrowing			200		200
March Council (Cap Strategy)	Council	Highway Services	Highway Obstruction Removal	Borrowing				200	200
April	Delegated	Growth &	Wythenshawe	Capital		499			499

Report	Authority	Directorate	Project Name	Funding	2023/24	2024/25	2025/26	Future Years	Total
					£'000	£'000	£'000	£'000	£'000
Delegated Approval		Development	Town centre Due Diligence	Receipts					
April Delegated Approval	Delegated	Childrens Services (Excl. BSF)	Schools Capital Maintenance - unallocated	Government Grant	-39				-39
April Delegated Approval	Delegated	Childrens Services (Excl. BSF)	Urgent Repairs to Roof at Oswald Road Primary School	Government Grant	39				39
April Delegated Approval	Delegated	Growth & Development	Strategic Acquisitions Programme	Capital Fund	302				302
April Delegated Approval	Delegated	Corporate Services	HR and Finance System Replacement project	Transfer to Revenue budget	-694				-694
<b>Total Budget Adjustment Approvals</b>					<b>510,527</b>	<b>451,726</b>	<b>116,616</b>	<b>44,283</b>	<b>1,123,152</b>

## Appendix 6 – Prudential Indicators March 24

No	Prudential Indicator	Target		As at 31 March 24	Target Breached Y/N	
			£m	£m		
1	Estimated Financing Costs to Net Revenue Stream		5.49%	5.49%	N	
2	Forecast Capital Expenditure	Non – HRA	377.4	311.2	N	
		HRA	49.0	42.1	N	
		<b>Total</b>	<b>473.7</b>	<b>353.3</b>	N	
3	Forecast Capital Financing Requirements <sup>1</sup>	Non – HRA	1,854.7	1,780.8	N	
		HRA	321.8	301.0	N	
		<b>Total</b>	<b>2,176.5</b>	<b>2,081.8</b>	N	
4	Authorised Limits for External Debt	Borrowing	1,825.1	1,320.4	N	
		Other Long-Term Liabilities	190.0	128.7	N	
		<b>Total</b>	<b>2,015.1</b>	<b>1,449.1</b>	N	
5	Operational Boundaries for External Debt	Borrowing	1,620.5	1,320.4	N	
		Other Long-Term Liabilities	190.0	128.7	N	
		<b>Total</b>	<b>1,810.5</b>	<b>1,449.1</b>	N	
6	Upper Limits for Principal Sums Invested for over 364 days.		0	0	N	
			<i>Upper Limit</i>	<i>Lower Limit</i>		
7	Maturity Structure of Borrowing	under 12 months	70%	0%	23%	N
		12 months and within 24 months	60%	0%	15%	N
		24 months and within 5 years	40%	0%	7%	N
		5 years and within 10 years	50%	0%	19%	N
		10 years and above	80%	30%	36%	N



## Appendix 7 – Capital Budget by Project

	23/24	24/25	25/26	26/27	27/28	28/29
Project Name	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget
Drainage	1,867	2,175	2,800	2,500	0	0
Large Patching repairs	309	513	80	50	0	0
Patching Defect repairs	6,878	5,624	1,450	1,450	0	0
Carriageway Resurfacing	7,346	6,599	3,500	3,500	0	0
Footway schemes	4,277	5,592	3,000	3,000	0	0
Carriageway Preventative	1,951	2,684	2,170	2,000	0	0
Bridge Maintenance	1,841	1,388	500	500	0	0
Other Improvement works	156	1,142	1,726	1,357	0	0
Highways Maintenance Challenge Fund	115	593	0	0	0	0
Great Ancoats Improvement Scheme	10	0	0	0	0	0
Mancunian Way and Princess Parkway NPIF	44	0	0	0	0	0
Christie Extension RPZ	80	1	0	0	0	0
Rusholme RPZ	358	-32	0	0	0	0
Green Bridge at Airport City	39	0	0	0	0	0
Chorlton Cycling Scheme	3,677	251	447	0	0	0
Northern Quarter Cycling Scheme	1,491	800	2,145	1,483	0	0
Manchester Cycleway	441	708	1,371	0	0	0
Beswick Filtered Neighbourhood Development Costs	20	61	60	0	0	0
Levenshulme Active Neighbourhood	1,674	2,736	404	0	0	0
Northern/Eastern GW Walking and Cycling scheme	1,293	2,406	3,001	75	0	0
Bee Network Crossings	166	0	0	0	0	0
Parsonage Safer Streets	270	166	30	0	0	0
Active Travel Development Costs	595	2,177	405	1,481	0	0
Alan Turing Way Active Travel Fund	314	544	0	0	0	0
High Street - Fountain Street Active Travel Fund	27	47	0	0	0	0

	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>	<b>28/29</b>
<b>Project Name</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
Broadway Crpsing Pedestrian Safety Scheme	23	6	0	0		0
School Crossings	71	1	0	0	0	0
Accident Reduction and Local Community Safety schemes	160	1,746	1,870	1,000	0	0
Charlestown Pedestrian Crossing ITB	2	148	0	0	0	0
Public Realm	539	643	0	0	0	0
Street Lighting PFI	19	250	250	224	0	0
Manchester College Crossing Improvements	16	225	0	0	0	0
Enterprise Car Club Bays	15	0	0	0	0	0
TfGM Bus Enhancements	2	0	0	0	0	0
Back George Street	0	23	0	0	0	0
Clean Air Zone Street Lighting	44	0	0	0	0	0
Traffic Free Deansgate Permanent Works	231	114	0	0	0	0
Restoration of Ordinary Water Course	150	195	0	0	0	0
40mph Speed Limit Reduction Programme	79	327	0	0	0	0
Rochdale Canal Improvement Works	174	3	31	0		0
Safer Streets - Manchester Cycleway	381	55	48	0		0
Ancoats RPZ	156	206	113	247		0
Bus Pinch Point Tranche 1	42	175	48	0		0
Wilbraham Road Traffic Calming Feasibility	35	0	0	0		0
Area 37 - 20MPH Signage	10	109	0	0		0
A34 Corridor 1	119	446	260	0		0
Bike Hangars	0	150	0	0		0
Ancoats Streets for All	314	79	0	0		0
Highways Accessibility	0	300	300	300		0
Highway Obstruction Removal	0	0	200	200		0
Highways Development Funding Support	26	199	0	0		0
<b>Total Highways</b>	<b>37,847</b>	<b>41,575</b>	<b>26,209</b>	<b>19,367</b>	<b>0</b>	<b>0</b>

	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>	<b>28/29</b>
<b>Project Name</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
<b>Programme</b>						
Waste Reduction Measures	98	0	0	0	0	0
Waste Contract	207	0	0	0	0	0
Cremator & Mercury Abatement Plant Replacement Strategy	3	158	0	0	0	0
Off Street Car Parks post JV project	731	467	0	0	0	0
Chester Road Roundabout Advertising	0	1,569	0	0	0	0
Upgrade CCTV System	0	551	0	0	0	0
Refurbishment of Arndale House	236	0	0	0	0	0
Homelessness Accommodation	203	5,419	0	0	0	0
Parks Development Programme	811	2,647	2,733	0	0	0
Wythenshawe Cycling Hub	67	71	0	0	0	0
Angel Meadow S.106	1	13	0	0	0	0
Highfield Park S106	2	148	0	0	0	0
Heaton park Orangery	11	1,393	0	0	0	0
Cringle Park - Grounded Coffee	24	293	0	0	0	0
Neighbourhood Renewal Fund	35	7,497	2,500	0	0	0
Heaton Park Overflow carpark	2	77	0	0	0	0
PDP - Debdale park Redevelopment	0	101	0	0	0	0
PDP - Fletcher Moss Croft Redevelopment	0	98	0	0	0	0
PDP - Platt Fields Re-Development	0	98	0	0	0	0
Wythenshawe Park Inclusive Play	0	150	0	0	0	0
Indoor Leisure - Abraham Moss	3,701	756	0	0	0	0
Boggart Hole Clough - Visitors Centre	15	520	0	0	0	0
Mount Road S106	0	32	0	0	0	0
Mellands Playing Fields -	3	9	0	0	0	0

	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>	<b>28/29</b>
<b>Project Name</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
Levenshulme						
Gorton & Abbey hey Project	39	0	0	0	0	0
Hough End Master Plan - Strat Football Hub Development Costs	10,622	651	0	0	0	0
Non-Turf Wickets - Parks & Playing Fields	0	30	0	0	0	0
Manchester Aquatics Centre	6,452	2,433	69	0	0	0
National Cycling Centre	2,185	142	0	0	0	0
P2R Platt Fields	130	0	0	0	0	0
Withington Baths	572	350	0	0	0	0
Manchester Regional Area Changing Rooms	0	83	0	0	0	0
Replacement of MRA Outdoor Track Floodlights	171	0	0	0	0	0
Citywide Tennis Improvements	397	47	0	0		0
Tennis and Football Pitch Replacement	196	0	0	0		0
Leisure Development Opportunity	214	0	0	0		0
Southwick Park Levelling Up Fund	130	0	0	0		0
Wythenshawe Park Football Pitches	99	472	0	0		0
Central Library Refresh	321	165	0	0	0	0
Open Libraries	84	106	0	0	0	0
Chorlton Library Refurbishment	13	0	583	0	0	0
Wythenshawe Forum Library	85	164	0	0	0	0
Library Refurbishment (City Wide)	145	111	0	0	0	0
Galleries Collection Housing & Remediation Works	3,122	5,464	0	0	0	0
Library self-service equipment (RFID) and Refresh PCs	308	662	12	0	0	0
Bridgewater Hall	29	1,172	0	0	0	0

	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>	<b>28/29</b>
<b>Project Name</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
Wythenshawe hall Wifi	24	25	0	0	0	0
<b>Total Neighbourhoods Programme</b>	<b>31,478</b>	<b>34,154</b>	<b>5,897</b>	<b>0</b>	<b>0</b>	<b>0</b>
The Factory (Build)	38,551	6,425	0	0	0	0
St Johns (Public Realm)	1,336	299	0	0	0	0
The Factory (Fit Out)	6,433	1,367	0	0	0	0
<b>Total Cultural Programme</b>	<b>46,320</b>	<b>8,091</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Asset Management Programme	5,209	21,504	21,295	20,696	0	0
Early Years tendered daycare sites	1,363	597	0	0	0	0
Hammerstone Road Depot	17,044	10,463	0	0	0	0
Carbon Reduction Programme	2,919	13,002	0	0	0	0
Public Sector Decarbonisation Scheme	7,892	3,862	0	0	0	0
Changing Places Toilets	424	0	0	0	0	0
Estates Transformation	0	687	0	0	0	0
Estates Changes Arising from FWO	0	64	0	0	0	0
Space Studios - Disposal Costs	0	42	0	0	0	0
Digital Asset Base - One Central Park	51	417	0	0	0	0
Strategic Acquisitions Programme	13,802	4,791	3,000	3,000	0	0
Mayfield Park	90	0	0	0	0	0
Wythenshawe Town centre Due Diligence	31	684	0	0	0	0
Housing Infrastructure Fund	8,718	24,700	4,510	0	0	0
Victoria North	0	10,895	0	0	0	0
Eastern Gateway - Central Retail Park	235	283	0	0	0	0
House of Sport	1,014	100	0	0	0	0
Mcr Equipment and Adaptations Partnership relocation	27	0	0	0	0	0
Piccadilly Gardens - Phase 1	295	1,835	0	0	0	0

	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>	<b>28/29</b>
<b>Project Name</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
Campfield Redevelopment	3,179	13,846	357	0	0	0
HOME Arches	1,823	1,140	0	0	0	0
Angel Meadow Land Acquisition	0	150	0	0	0	0
Public Realm Strategy - Back of Ancoats	16,080	15,532	3,628	0	0	0
Support for the Oxford Rd Corridor	0	900	900	2,700	0	0
New Smithfield Market	271	26	0	0	0	0
Heron House & Registrars	92	611	0	0	0	0
Civic Quarter Heat Network	2,101	1,299	0	0	0	0
Beswick Hub - Beswick Shops	0	82	0	0	0	0
Levenshulme railway station - Access for All	0	50	0	0	0	0
Shared Prosperity Fund - Communities and Place	209	4,091	0	0	0	0
Shared Prosperity Fund - Manchester Local Business Prog	505	362	0	0	0	0
New Smithfield Market Redemption	248	0	0	0	0	0
<b>Total Growth &amp; Development Programme</b>	<b>83,622</b>	<b>132,015</b>	<b>33,690</b>	<b>26,396</b>	<b>0</b>	<b>0</b>
Our Town Hall refurbishment	0	78,705	31,188	0	0	0
Our Town Hall Direct Costs	5,150	0	0	0	0	0
Our Town Hall Management Contractor	10,168	0	0	0	0	0
Our Town Hall Construction Works	45,635	0	0	0	0	0
<b>Total Town Hall Refurbishment Programme</b>	<b>60,953</b>	<b>78,705</b>	<b>31,188</b>	<b>0</b>	<b>0</b>	<b>0</b>
Brunswick PFI Land Assembly	73	0	107	353	0	0
Collyhurst Land Assembly Ph1	0	0	29	0	0	0
Collyhurst Land Acquisitions Ph2	0	0	210	799	0	0

	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>	<b>28/29</b>
<b>Project Name</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
Eccleshall Street - 3 Sites	0	0	247	0	0	0
Private/RTB - Acq/Comp/Relocation	6	2,000	689	0	0	0
Miles Platting PFI Land Assembly	2	0	246	0	0	0
Disabled Facilities Grant	14,299	9,253	0	0	0	0
Bell Crescent CPO	0	0	482	0	0	0
HCA Empty Homes Cluster Phase 2	429	315	0	0	0	0
Redrow Development Phase 2 onward	0	11	0	0	0	0
West Gorton Ph 2A Demolition & Commercial Acquisitions	9	337	904	0	0	0
HMRF	22	45	44	0	0	0
Extra Care	0	0	1,245	1,200	0	0
Moston Lane Acquisitions	0	0	7,500	0	0	0
Equity Loans	0	0	397	0	0	0
Ben St. Regeneration	311	626	0	0	0	0
This City Housing Delivery Vehicle	13,942	31,633	0	0	0	0
Housing Affordability Fund	150	7,213	0	0	0	0
Sprinkler Systems – Tower Block PFIs Private	0	95	52	0	0	0
Home Upgrade Grant 2	404	3,300	6,696	0	0	0
<b>Total Private Sector Housing Programme</b>	<b>29,647</b>	<b>54,828</b>	<b>18,848</b>	<b>2,352</b>	<b>0</b>	<b>0</b>
Improvements to Homeless accommodation city wide	0	0	0	0	14	0
Plymouth Grove Women's Direct Access Centre	0	0	0	0	28	0
Harpurhey Monsall Estate (Excluding High Rise and 40 properties around Cannons Grove)	-2	210	0	0	157	0
Harpurhey - Monsall Multis Internal Works	147	0	0	0	85	0
Cheetham Halliwell Lane Estate Internal Works	450	266	0	0	0	0
Newton Heath Estates Internal Works	748	4	0	0	353	0

	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>	<b>28/29</b>
<b>Project Name</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
Improvements to Homeless Accommodation Phase 2	30	0	0	0	48	0
New Lightbowne Estate Halliford & Thorverton	-6	42	0	0	59	0
Ancoats Smithfield Estate Internal Works	0	14	0	0	199	0
Harpurhey Shiredale Estate (Including Replacement Floors)	-5	12	0	0	107	0
ERDF Heat Pumps	879	0	0	0	20	0
Charlestown Clifford Lamb Court Reroofing	7	3	0	0	0	0
Woodward Court reroofing	0	6	0	0	33	0
Higher Blackley South Estate Internal Works	-14	2	0	0	328	0
Newton Heath - Multies Internal Works	0	0	0	0	201	0
Various - Bradford/Clifford Lamb/Kingsbridge/Sandyhill Court Internal Works	-3	31	0	0	0	0
Charlestown - Rushcroft/Pevensey Court Internal Works	12	0	0	0	18	0
Higher Blackley Central House Door Entry System	0	0	0	0	16	0
Newton Heath Troydale and Croyden Drive Low Rise Estates	0	0	0	0	143	0
Moston Corrolites external work	-1	0	0	0	29	0
Environmental improvements Moston corrolites	22	0	0	0	0	0
Rushcroft and Pevensey Courts Ground Source Heat Pumps	-12	10	0	0	56	0
Responsive Investment Works	-1	0	0	0	401	0
Individual Gas Boiler Replacement Programme	583	44	0	0	563	0
Monston New Moston Estates Internal Works	920	1,103	417	0	33	0



	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>	<b>28/29</b>
<b>Project Name</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
Higher Blackley North Estate Int Works Phase 1	1,395	768	1,605	0	489	0
Higher Blackley North Estate Int Works Phase 2	0	1,164	200	0	459	0
Bradford Court enclosed platform lift	0	20	0	0	0	0
Moston Braford & Charleston Whitebeck	138	0	0	0	8	0
Charleston Victoria Ave HR Blocks Lift	0	735	2,054	327	0	0
Collyhurst High Rise Lift Programme	0	300	775	1,015	405	0
Harpurhey Kingsbridge Court Gas Boiler	0	0	977	800	0	0
Charlestown - Rushcroft/Pevensey Courts Lift Refurb	378	2	0	0	23	0
Riverdale Sandyhill Court Various Works	14	0	750	1,496	0	0
Retaining Walls	474	457	0	0	52	0
New Build Bungalows - Rectification Work	0	0	0	150	0	0
Charlestown - Victoria Ave multistorey window replacement and ECW - Phase 1	1,043	261	0	0	785	0
Responsive Investment Works	1	350	0	0	149	0
Various Estate based environmental works	0	0	387	0	0	0
Adaptations	2,902	592	0	0	0	0
Various Locations - bringing bedsits back into use	306	0	0	0	160	0
Clifford Lamb Remedial Works	0	1,046	1,559	0	995	0
Roach Court Roof Replacement works	0	421	59	0	95	0
Sprinkler Programme	0	0	75	0	0	0
Strategic Voids	0	150	0	0	200	0
Fire Risk Assessments	1,945	1,523	1,947	0	110	0
Collyhurst - Mossbrook/Roach/Vauxhal	0	0	0	0	27	0

	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>	<b>28/29</b>
<b>Project Name</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
I/Humphries Court Internal Works						
Woodward Court lift replacement	0	0	0	0	434	0
Woodward Court external concrete repairs and Enveloping	152	0	0	0	3,948	0
Anita/ George Lee Street / Ancoats Balconies	0	0	0	0	194	0
External cyclical works ph 3b Ancoats Smithfields estate	140	100	0	0	0	0
Whitemoss & Cheetham Hill Office Toilets	0	0	100	0	0	0
External Fees	0	150	100	0	0	0
Contingency	0	106	0	0	0	0
Stock Condition	98	500	142	0	0	0
Compliance data system	0	0	65	0	0	0
Decent Homes mop ups phase 10 and voids	0	0	0	0	70	0
Newton Heath Duncan Edwards Court	0	0	42	0	0	0
West Gorton Balconies	165	0	0	0	185	0
Avro Hollows District Heating	0	14	0	0	0	0
One Off type work - rewires/boilers/doors	390	510	0	0	0	0
Installation of Carbon Monoxide Monitors	0	0	0	0	490	0
Delivery Costs	2,541	1,548	0	0	0	0
Delivery Costs	0	614	0	0	0	0
Delivery Costs	0	82	0	0	0	0
Delivery Costs	0	125	0		0	0
PSH Programme - Unallocated	0	3,009	1,400	0	0	0
SHDF Mobilisation	-17	0	0	0	0	0
Boiler replacement programme - SHDF	2,824	5,657	2,800	4,000	4,069	0
Riverdale Maisonettes	55	1,628	973	0	0	0
Newton Heath High Rise Blocks Improvements	857	9,222	11,392	4,275	0	0

	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>	<b>28/29</b>
<b>Project Name</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
Ancoats Anita St/ George Leigh St Estate	1	0	0	0	0	1,713
Monsall High Rise Blocks Various Works	78	500	2,000	3,000	1,252	1,701
SHDF - Programme Level	357	591	900	352	0	0
PSH ICT Work	2,284	1,320	0	0	0	0
Property Acquisitions	3,156	11,883	0	0	0	0
Collyhurst Maisonette Compensation & Dem	303	177	261	200	0	0
Buy Back Properties - Right to Buy	429	1,026	1,600	0	0	0
North Manchester New Builds	0	23	0	0	0	0
North Manchester New Builds 3	2,969	442	0	0	0	0
Construction of Social Homes & Assoc PR	7,577	20,531	3,938	1,000	1,774	0
Relocation/Acq/Comp/Dem Costs - Public	0	225	270	0	0	0
Collyhurst Regeneration Programme - Delivery Support	0	0	0	0	1,154	0
Sprinkler Systems – Tower Block PFIs Public	121	2,395	1,498	0	0	0
Local Authority Housing Fund	5,221	3,954	0	0	0	0
<b>Total Public Sector Housing (HRA) Programme</b>	<b>42,051</b>	<b>75,868</b>	<b>38,286</b>	<b>16,615</b>	<b>20,418</b>	<b>3,414</b>
Brookside Rd Moston	16	0	0	0	0	0
North Hulme Adv Playground	7	0	0	0	0	0
Coop North Expansion	133	0	0	0	0	0
Co-op Academy Belle Vue - Permanent	691	1,733	0	0	0	0
Our Lady's RC Permanent Expansion	59	0	0	0	0	0
Melland High School Expansion (SEN Grant)	1,323	221	0	0	0	0
The Barlow RC High School - Resource Provision	312	0	0	0	0	0

	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>	<b>28/29</b>
<b>Project Name</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
City Centre School	4,839	244	0	0	0	0
Manchester Academy School Bulge Class	0	16	0	0	0	0
Gorton Primary School	26	100	0	0	0	0
Dixons Brooklands Academy	183	17	0	0	0	0
Manchester Secondary PRU	20	30	0	0	0	0
Pioneer House	2,312	688	0	0	0	0
William Hulme's Grammar School	7	2,593	0	0	0	0
Burnage High School for Boys Expansion	0	1,120	0	0	0	0
Manchester Communication Academy Expansion	255	0	0	0	0	0
Rushbrook Primary Academy - 2024 SEN Unit	0	535	0	0	0	0
Our Lady's RC High School 2024 Expansion	198	2,845	0	0	0	0
Manchester Communication Academy 2024 Expansion	0	8,500	1,000	0	0	0
The East Manchester Academy 2024 Expansion	0	3,712	0	0	0	0
Levenshulme High School for Girls – 2024 Expansion	24	2,606	0	0	0	0
Basic need - unallocated funds	0	0	23,395	0	0	0
Broad Oak Primary School Kitchen-ED44321/1	-5	0	0	0	0	0
Manley Park Primary Ph1 roof repairs	-3	0	0	0	0	0
Broad Oak Primary	-14	0	0	0	0	0
St. Agnes CEP Structural Repairs ED45276	1,935	883	0	0	0	0
St John's Primary School Heating System	-34	0	0	0	0	0
Broad Oak Primary School Hall/Dining Room Roof	203	0	0	0	0	0
Charlestown Community Primary School Remedial Works ED44939	-11	0	0	0	0	0

	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>	<b>28/29</b>
<b>Project Name</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
New Moston Primary School Phase 2 Electrical Rewire ED45274	27	0	0	0	0	0
New Moston Primary School Safeguarding Issues ED45275	4	0	0	0	0	0
Baguley PS Elec Rewire Phase 2 ED45270	-3	0	0	0	0	0
Medlock Primary School New Fence ED45361	0	2	0	0	0	0
Chapel Street Primary School Entrance Atrium ED45512	50	464	0	0	0	0
New Moston Kitchen ED45052	1,241	199	0	0	0	0
Birchfields Fire Doors ED45520	86	137	0	0	0	0
Moston Fields Ph1 floor repairs ED45513	9	13	0	0	0	0
Rack House Heating System ED45516	66	0	0	0	0	0
Peel Hall fire doors and lighting ED45419	204	132	0	0	0	0
Peel Hall Roof repairs ph 1 ED45486	577	77	0	0	0	0
Birches Schools Heating system ED45510	413	0	0	0	0	0
St. Paul's CE PS Drainage ED45517	4	0	0	0	0	0
St Marys PS Overheating	38	28	0	0	0	0
Oswald PS Water Ingress	39	0	0	0	0	0
Ashgate SS PS- Urgent Ramp	22	0	0	0	0	0
Schools Capital Maintenance -unallocated	0	4,444	0	0	0	0
Special Educational Needs grant	0	638	0	0	0	0
Piper Hill Expansion SEN Grant	0	18	0	0	0	0
Grange School Expansion SEN Grant	0	20	0	0	0	0
Varley Street SEND Secondary School	1,419	16,036	502	0	0	0

	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>	<b>28/29</b>
<b>Project Name</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
Universal Infant Free School Meals (UIFSM) - Allocated	0	2	0	0	0	0
Early Education for Two Year Olds - Unallocated	0	5	0	0	0	0
Acquisition of land at Hyde Road	3	24	0	0	0	0
Lyndene Children's Home Refurbishment	0	108	0	0	0	0
MCMA Completion works	0	165	0	0	0	0
Take a Breath	49	258	0	0	0	0
Refurbishment of 382 Wythenshawe Rd	83	122	0	0	0	0
Family Hubs	55	224	0	0	0	0
<b>Total Children's Services Programme</b>	<b>16,862</b>	<b>48,959</b>	<b>24,897</b>	<b>0</b>	<b>0</b>	<b>0</b>
Network Refresh Programme	1,235	2,884	15	0	0	0
Microsoft 365	13	0	0	0	0	0
TEC Digital Platform	0	19	0	0	0	0
Platform Compliance	1	0	0	0	0	0
Security Software Upgrade	91	19	0	0	0	0
Future Council Infrastructure Implementation – Hybrid Cloud Programme	134	255	0	0	0	0
Council Chamber AV Equipment	0	520	0	0	0	0
ICT Investment Plan	0	335	0	0	0	0
ACI Firewalls	103	89	0	0	0	0
Meeting Room AV Project	49	64	0	0	0	0
<b>Total ICT Programme</b>	<b>1,626</b>	<b>4,185</b>	<b>15</b>	<b>0</b>	<b>0</b>	<b>0</b>
Phase 1 Implementation - Locality Plan Programme Office	0	76	0	0	0	0
Integrated Working - Gorton Health Hub	594	315	0	0	0	0
Elizabeth Tower GP Surgery	2,600	0	0	0	0	0
Digital Alarms	174	826	0	0	0	0
Shared Care Grant	144	1,856	0	0	0	0

	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>	<b>28/29</b>
<b>Project Name</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
VCSE Small premises works	0	0	500	500	0	0
Inflation	0	22,510	7,500	0	0	0
<b>Total Corporate Capital Programme</b>	<b>3,512</b>	<b>25,583</b>	<b>8,000</b>	<b>500</b>	<b>0</b>	<b>0</b>
<b>Total Capital Programme</b>	<b>353,918</b>	<b>503,963</b>	<b>187,030</b>	<b>65,230</b>	<b>20,418</b>	<b>3,414</b>