

Manchester City Council Report for Information

Report to: Executive – 5 June 2024

Subject: Corporate Priorities 2024/25

Report of: Leader of the Council

Summary

This report sets out the City Council's Corporate Plan priorities for 2024/25, how these align with the Our Manchester Strategy and the pledges in the Manchester Labour Party Manifesto.

Recommendations

For Executive to:

- (1) note and comment on the report
 - (2) adopt the Manifesto commitments as corporate priorities for the Executive.
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Wards Affected: All

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city

Zero carbon Manchester is one of the Corporate Plan priorities. A green, sustainable Manchester is one of the five pledges in the Manifesto. A liveable, zero carbon city is one of the five themes of the Our Manchester Strategy.

Climate change and environmental issues are also embedded throughout the rest of the Our Manchester Strategy, Corporate Plan and Manifesto.

Equality, Diversity and Inclusion - the impact of the issues addressed in this report in meeting our Public Sector Equality Duty and broader equality commitments

Equality, diversity and inclusion is one of the Corporate Plan priorities and is a key cross cutting theme in all of the Manifesto. Equality, diversity and inclusion was also one of the key cross-cutting issues in the 2021 reset of the Our Manchester Strategy, and is emphasised particularly in the progressive and equitable theme of the strategy.

| Our Manchester Strategy themes | How this report aligns to the OMS |
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| A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities | This report sets out how the five Our Manchester Strategy themes align with the Corporate Plan priorities and Labour Party Manifesto pledges. |

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| A highly skilled city: world class and home grown talent sustaining the city's economic success | |
| A progressive and equitable city: making a positive contribution by unlocking the potential of our communities | |
| A liveable and low carbon city: a destination of choice to live, visit, work | |
| A connected city: world class infrastructure and connectivity to drive growth | |

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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Our Manchester Strategy – Forward to 2025 – Executive, February 2021

Manchester City Council Medium Term Financial Strategy and 2024/25 Revenue Budget – Executive, February 2024

People at the heart of everything we do – Manchester Labour Party Manifesto, March 2024 (see Appendix 1)

1 Introduction

- 1.1 This report sets out how the City Council's Corporate Plan priorities align with the Our Manchester Strategy for the city and the pledges in the Manchester Labour Party Manifesto.

2 Our Manchester Strategy for the city of Manchester

- 2.1 The Our Manchester Strategy sets the ten-year ambition and priorities for the city and was launched in 2016. Over the first five years of the Strategy, Manchester made significant progress but significant challenges remain, as reported annually in State of the City.
- 2.2 The Strategy was re-set during 2020, engaging with over 3,800 people and overseen by the Our Manchester Forum, a partnership board of 35 leaders from Manchester's public, private and voluntary sectors. In March 2021, Full Council adopted the updated *Our Manchester Strategy – Forward to 2025*.
- 2.3 The next Our Manchester Strategy for the city for 2025 to 2035 is currently being developed. Extensive engagement is taking place to ask residents, businesses, visitors and those who work in the city about their long term ambitions for Manchester and the steps needed to deliver these ambitions. The launch of the Strategy to 2035 is expected to be in December 2024.
- 2.4 In the 2021 reset of the Strategy, Manchester's communities requested a renewed focus on:
- Our young people: investment, support, opportunity and hope for the future of the city
 - Our economy: fulfilling opportunities for our residents to create and attract a talented, globally competitive and diverse workforce
 - Our health: tackling physical and mental inequalities and ensuring fair access to integrated services
 - Our housing: a choice of housing in liveable neighbourhoods across all of the city
 - Our environment: pioneering zero carbon solutions and improving green space
 - Our infrastructure: active, integrated, affordable and green transport system and improved digital connections
- 2.5 These findings were incorporated into the five themes of the strategy:
- A Thriving and Sustainable City
 - A Highly Skilled City
 - A Progressive and Equitable City
 - A Liveable and Zero Carbon City
 - A Connected City
- 2.6 Each of these five themes as two priority 'we will' actions that include a stronger focus on the cross-cutting priorities of equality, diversity and inclusion

and sustainability. Progress will continue to be monitored by the Our Manchester Forum and reported through State of the City.

3 The Council's Corporate and Business Plan

- 3.1 The Corporate Plan describes the Council's roles in contributing to delivering the Our Manchester Strategy over the medium term. These are the corporate and cross-cutting priorities that all parts of the Council contribute to. This was published alongside the Medium Term Financial Strategy (MTFS) and Budget for 2024/25.
- 3.2 The Corporate plan was reviewed for 2024/25 to reduce the number of themes from nine to seven. Three previous themes of Housing, Delivering in Neighbourhoods and Connections were combined into a new, singular resident-focused theme of 'Inclusive Communities, Thriving Neighbourhoods'. The more detailed priorities which underpin the seven themes have also been updated. The more detailed annual Business Plan that was published alongside the MTFS sets out specific priorities for delivering each theme. The seven themes are set out below, in no particular order:

Theme 1: Inclusive economy where every resident shares in the prosperity of our growing economy. Create a resilient and sustainable economy that is thriving, creates great opportunities and increases social mobility for our residents, attracts the best talent, has excellent national and international transport connections, and is resilient to future shocks.

- Use investment and development to drive inclusive growth by maximising the scale, quality and density of schemes in the city centre and surrounding areas. Ensure that large-scale developments outside the city centre include economic assets to help neighbourhoods to thrive.
- Create the economic conditions that nurture thriving, productive and innovative sectors that provide good quality jobs and pay for residents.
- More Manchester residents and young people benefit from economic opportunities by tackling poverty, supporting people to live well and equipping them with the skills to succeed and access to good quality, secure work.
- Develop world class infrastructure to attract new entrants into the city, support the visitor economy and provide safe, accessible transport connections for residents to access jobs and enable the city's economy to thrive.

Theme 2: Tackling climate change and create a healthy, green, socially just city where all can thrive. Lead delivery of the science-based target approach for Manchester to become a zero-carbon city by 2038 at the latest and remain within a carbon budget of 15 million tonnes of carbon for the period 2018-2100.

- Deliver the Council's leadership role in reducing citywide CO2 emissions, using Council levers such as the development of the Local Plan, and

planning for physical and green and blue infrastructure and adaptation and resilience.

- Influence city-wide partners to take urgent action and deliver specific Council owned actions within the Manchester Climate Change Framework
- Prepare for and support the delivery of the new GM Clean Air Plan.
- Deliver the Council's Climate Change Action Plan 2020-25 to reduce the Council's own direct CO2 emissions to remain within the Council's allocated Carbon Budget in line with our science-based targets developed by the Tyndall Centre for Climate Research.

Theme 3: Advancing Equality, Diversity, and Inclusion. Deliver on our equality, diversity, and inclusion commitments to support Manchester's vision to be a progressive and equitable city.

- Promoting inclusive community involvement and engagement in the planning, design, and delivery of interventions to; build trust, share, and amplify community voice to provide insight; be led by data; and work in collaboration and partnerships.
- Deliver inclusive and accessible services that meet the needs of our diverse communities; through greater accountability; building capabilities and confidence across the workforce to recognise and mitigate disparities experienced by protected and marginalised groups and their intersectionality across all our services.
- Improve representation across all levels of the organisation; provide an accessible and inclusive working environment and culture enabling the Council to become an employer of choice where all people can flourish.

Theme 4: Children and Young People enjoy a safe, happy, healthy and successful future. From day one, support Manchester's children to be safe, happy, healthy, and have a successful future.

- Work with UNICEF UK - to support Manchester be recognised as a UNICEF UK Child Friendly City.
- All children to have access to and attend high-quality educational settings, which are inclusive and promote good attendance.
- Support and promote children to have the best possible start in life, be ready for school and adulthood and have developed skills which equip them for life. This includes ensuring any additional needs are quickly identified, responding to and they are involved in decision making processes, their views and needs are understood and increasing equitable access to youth, play, leisure, employment, training, and cultural opportunities.
- Reduce number of children needing a statutory service.

Theme 5: Improving Health and Well Being for all. Work with partners to enable all people to be healthy and well, improving health equity and narrowing the gaps between the healthiest and the least healthy. Target the amount and type of support according to need, working with people and communities to improve their lives.

- Deliver services, schemes and initiatives that improve population health outcomes and protect Manchester's residents from threats to their health. Work with partners to tackle the root causes of health inequalities, focussing on the social determinants including actions to prevent and reduce poverty, reducing poor air quality, tackling poor housing standards and reduce the impact of structural discrimination on health.
- Support the Manchester Place Based Health and Care Integration ambitions and develop joint commissioning and investment opportunities.
- Consolidate the leadership role of the MLCO (Manchester Local Care Organisation) in the Manchester integrated health and care system, including delivery and commissioning of Adult Social Care, Community Health, and Children's Services over the next five years.

Theme 6: Inclusive Communities, Thriving Neighbourhoods. Create great places to live, work and travel to, with the right mix of good-quality housing, clean and vibrant neighbourhoods, excellent, sustainable local transport infrastructure, and better digital networks.

- Ensure inclusive access to housing by the provision of enough safe, secure, affordable and energy efficient homes across all tenures.
- Make Homelessness rare, brief, and unrepeated through the increase in prevention and delivering better life outcomes for those at risk or who are homeless.
- Ensure that the city is cleaner, greener, and well maintained.
- Through volunteering, and participating with community groups, voluntary organisations, culture, leisure, libraries, and major and community events all residents can access, benefit from and contribute to vibrant neighbourhoods.
- All residents can access coordinated services in their neighbourhood through strengthening the Manchester neighbourhood approach: bringing services together for people in places including Health and Social Care (through the Integrated Neighbourhood teams (INTs)), Greater Manchester Police (GMP), Housing, and Children's Services.
- Our residents feel safe in our city and our neighbourhoods.
- Improve public transport and highways, and make them more sustainable, whilst increasing walking and cycling.

Theme 7: Well-managed Council. Support our people to be the best and make the most of our resources.

- Deliver the Future Shape of the Council Transformation plan to achieve a digital first approach, to ensure we are responsive to businesses, residents and colleagues and we are future ready, efficient and resilient.
- Effectively manage our capital and revenue resources, via effective budget planning and management.
- Ensure the Council has the right capacity, capability, and diversity to deliver great services to residents, through strategic workforce planning and effective productivity and performance management.

- The Council remains strategically focused, maintains good corporate governance, operates within its legal framework and embraces a culture of transparency and accountability.

4. Manchester Labour Party Manifesto

- 4.1 The Manchester Labour Party Manifesto 2024, 'People at the heart of everything we do', is available to read at Appendix 1. The table below shows how the five Manifesto pledges align with the Corporate Plan themes.
- 4.2 This is a selection of the Corporate Plan priorities that align most strongly and it should be noted that many of the Manifesto pledges are cross-cutting:

| Manifesto pledges | Corporate Plan priorities |
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| 1. By your side through the cost of living crisis | 1: Inclusive economy 3: Advancing equality, diversity and inclusion 4: Children and Young People enjoy a safe, happy, healthy and successful future 5: Improving health and well being for all 7: Well managed Council |
| 2. A great place to live: - A plan for every local area - Make Manchester cleaner - Make Manchester safer - Invest in local libraries, leisure centres and community facilities - Making sure culture is at the heart of everything we do | 6: Inclusive communities, thriving neighbourhoods 5: Improving health and well being for all 4: Children and Young People enjoy a safe, happy, healthy and successful future |
| 3. Build the homes we need: - Building council and social housing - Good quality, low carbon homes - The private rented sector - An end to homelessness | 2: Tackling climate change 5: Improving health and well being for all 6: Inclusive communities, thriving neighbourhoods |
| 4. Opportunities for all: The best place to grow up and get on - Investing in our children, schools and young people - Education and skills - Growing our economy - Better jobs and better pay and conditions - The best place to grow old - Tackle inequalities head on | 1: Inclusive economy 3: Advancing equality, diversity and inclusion 4: Children and Young People enjoy a safe, happy, healthy and successful future 5: Improving health and well being for all |

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| <p>5. A greener, better connected Manchester:</p> <ul style="list-style-type: none"> - Invest in our parks and green spaces - A zero carbon city by 2038 - Continue to develop public transport, walking and cycling across the city - Rail | <p>1: Inclusive economy 2: Tackling climate change 6: Inclusive communities, thriving neighbourhoods</p> |
| <p>6. Underpinned by good quality, reliable services in a well run city</p> | <p>7: Well managed Council All 7 Corporate Plan priorities</p> |

4.3 The Manifesto pledges also align with the more detailed actions in the Council’s Business Plan for 2024/25 that was developed alongside the Budget as outlined above. This is set out in the section below. Some Manifesto commitments do not exactly match the wording in the Business Plan but do align with a number of Business Plan commitments. For example, the Manifesto pledge to develop a plan for every local area aligns with a number of Business Plan commitments, but will require a new cross-cutting programme of work to bring these plans together.

5. Manifesto ‘we wills’: (1) By your side through the cost of living crisis

| Manifesto ‘we will’ pledges | 2024/25 Business Plan commitments |
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| <p>Continue to lobby the Government for the extra support families and businesses need</p> | <p>1.3.2 Deliver the Anti-Poverty Strategy, the Making Manchester Fairer Action Plan and labour market interventions to mitigate the impact of poverty and reduce the number of people experiencing poverty, given the effects of post Covid pandemic and the cost of living crisis. This includes people who are economically inactive, in work on low incomes, young people, older people, people experiencing racial inequality, disabled people and those with long term health conditions</p> <p>5.1.1 Deliver the MMF action plan for tackling health inequalities focused on the social determinants of health, delivery of the Anti-Poverty Strategy and ongoing targeted cost of living support</p> |
| <p>Deliver a package of over £35 million support for residents in low income households or at risk of poverty</p> | <p>1.3.2 and 5.1.1 as above</p> <p>1.3.7 Continue to operate and invest in the Manchester Cost of Living response, ensuring that the most vulnerable residents are supported with the basics of food, shelter and warmth</p> |

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| | 7.2.3 Produce and manage a balanced budget in 2024/25 reflecting Member priorities and the Our Manchester Strategy, achieving agreed budget changes and efficiencies |
| Continue the Free Cost of Living Support line, expand support for Foodbanks and extend Advise Services in the City | 1.3.2, 1.3.7 and 5.1.1 as above 1.3.3 Successfully recommission the City-wide Advice Service to provide residents with support on welfare benefits, debt management and housing / homelessness advice |
| Provide extra financial support to those facing hardship through our Council Tax support and hardship grants | 1.3.2, 1.3.7 and 7.2.3 as above |
| Increase funding to support children in Care, Care Leavers and Foster Carers | 7.2.3 as above 4.4.1 Invest in prevention and early help to improve outcomes for children and their families and prevent the unnecessary escalation of children's needs and reduce demand for statutory services 3.2.4 Maximising the impact from social value and implement commitments to various charters and covenants that the Council has signed, for example the Care Leavers Covenant, the Armed Forces Act, and the protected status decision for Care Leavers |
| Continue to support Children through Extended Free School Meals and the expanded Holiday Activity Fund | 4.2.5 Work with schools and settings to improve outcomes for all children and to mitigate the impact of disadvantage and socio-economic factors 4.3.2 Deliver the new three-year strategy and action plan for youth, play and participation. Develop a strong youth and play offer and levels of participation through commissioning and additional capital investment |
| Deliver our Anti-Poverty Plan to help people increase their incomes getting into work and education | 1.3.2 and 5.1.1 as above |

6. Manifesto ‘we wills’: (2) A great place to live

| Manifesto pledges | 2024/25 Business Plan commitments |
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| <p>Spend an extra £1.5 million on cleaning and managing the city, and £1 million on small but urgent improvements – such as fixing broken swings and replacing litter bins</p> | <p>6.3.5 Effectively utilise £1.5 million of additional funding to deliver improvements to cleaning the city</p> <p>6.3.6 Deliver the £5 million Neighbourhood Infrastructure Renewal Fund to enable small-scale asset renewal and across all Wards e.g. bollards, benches, tree guards, fencing, bins etc</p> |
| <p>Make Manchester Safer: A named PC and PCSO for every ward, tackle violence against women and girls, tackle hate crime and reduce anti-social behaviour</p> | <p>6.6.1 Deliver the priorities outlined in the Manchester Community Safety Strategy (2022-2025) including work on Prevent, Serious Violence, Hate Crime, Safety of Women and Girls and Community Cohesion action plan</p> <p>6.6.5 Deliver a prevention and early intervention approach for community safety</p> <p>6.5.8 Support GM Police to align with neighbourhood boundaries enabling greater synergies in neighbourhood and place-based working and support the implementation of the Right Care, Right Person Programme</p> |
| <p>Investing millions more in improving road safety and safety outside schools, improving our footpaths and fixing potholes quickly</p> | <p>6.7 Improve public transport and highways, and make them more sustainable, whilst increasing walking and cycling</p> <p>6.7.2 Delivery of local improvement schemes identified as ward priorities. Ensure the quality of our highways and pavements, the number of potholes repaired, and gully cleansing which remains a priority for our residents</p> |
| <p>Expand our network of 22 libraries across the city, such as the newly opened library in Gorton, or the Children’s Library in Hulme, and refurbishing great libraries like Chorlton and Longsight</p> | <p>6.4.1 Invest in neighbourhood and community assets including parks, leisure and sports centres, libraries, cultural and social infrastructure</p> <p>6.4.2 Deliver a new library for Crumpsall, and investment in a transformed Chorlton Library, with makeovers for Didsbury, Longsight, Newton Heath, North City and an extension of the ‘Open+ Libraries’ offer (out of hours self-serve access) at three additional sites</p> |

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| <p>Invest in our 25 leisure and sports centres across the city and improve outdoor recreation and sporting facilities</p> | <p>6.4.1 as above</p> <p>6.4.3 Deliver new park and leisure facilities for Abraham Moss, Hough End and Wythenshawe Park, with refurbishments at the Manchester Aquatics Centre and the National Cycling Centre.</p> |
| <p>Build a fairer better Manchester through Making Manchester Fairer</p> | <p>1.3.2 and 5.1.1 as above</p> |
| <p>Invest in arts, culture and music across the city, to continue to make Manchester a fun and interesting place to live</p> | <p>6.4.1 as above</p> <p>6.4.4 Develop plans for how we use space at Manchester Art Gallery and Platt Hall.</p> <p>6.4.5 Establish a Manchester Major Events Commission to ensure we have a sector wide, long-term focus on developing the approach and bringing new events to Manchester, ensuring the programme is diverse and celebrates what is great about Manchester.</p> <p>1.2.5 Deliver our local levelling up priorities, including the Culture in the City Levelling Up Fund Round 1 project to provide business start-up and talent development opportunities for local people from all backgrounds, use of UK Shared Prosperity Fund and the regeneration of Wythenshawe Civic Centre.</p> <p>4.1.1 Co-produce with young people city-wide development plans and monitoring framework to deliver our chosen badges: Safe and Secure, Healthy, Equal and Included, Place, Culture, Communications, Co-operation and Leadership.</p> |
| <p>A plan for every area, to improve district centres and high streets, starting with Moston, Newton Heath, Cheetham Hill, Withington, Gorton, Chorlton and Wythenshawe Town Centre, investing in the things that matter most</p> | <p>6 Create great places to live, work and travel to, with the right mix of good-quality housing, clean and vibrant neighbourhoods, excellent, sustainable local transport infrastructure, and better digital networks.</p> <p>6.1.10 Deliver a range of regeneration schemes, through our Strategic Regeneration and Neighbourhood Development Frameworks, to create new and varied housing including Victoria North (1,000 new homes) Phase three of the redevelopment of Ancoats; the first phase of redevelopment at Mayfield; and the next phase of</p> |

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| | <p>New Jackson, (1,300 homes are under construction)</p> <p>6.5.6 Develop and deliver a shared set of priorities and principles across partners within each of the 13 neighbourhoods documented in Neighbourhood plans.</p> <p>1.1 Successfully deliver “Investing in success: An Economic Strategy for Manchester” which aims to ensure that the city’s economy is high performing and more inclusive.</p> |
| <p>Invest in making our roads safer, tackling speeding and reducing accidents. Getting the basics right is important and we have a plan to improve the quality of footpaths, fix potholes and make roads close to schools safer</p> | <p>6.7.1 Deliver against the Greater Manchester 2040 Transport Strategy and the City Centre Transport Strategy.</p> <p>6.7.2 Delivery of local improvement schemes identified as ward priorities. Ensure the quality of our highways and pavements, the number of potholes repaired, and gully cleansing which remains a priority for our residents.</p> <p>6.7.4 Complete delivery of £37.2m programme of walking and cycling improvements, deliver the Active Travel Strategy and Investment Plan and explore opportunities for external funding.</p> |
| <p>Encourage walking, running, cycling and outdoor sport. We have invested in improved facilities at Hough End, the Wythenshawe Cycle Hub, the Gym at Wythenshawe Forum, investing in playing pitches and facilities in our 145 parks and green spaces</p> | <p>6.4.1 and 6.4.3 as above</p> |

7. Manifesto ‘we wills’: (3) Build the homes we need

| Manifesto pledges | 2024/25 Business Plan commitments |
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| <p>Campaign for the Government to truly deliver the plan for homes this country needs</p> | <p>6.1. Ensure inclusive access to housing by the provision of enough safe, secure, affordable and energy efficient homes across all tenures</p> |
| <p>Accelerate our plans to build 10,000 genuinely affordable homes over the next decade,</p> | <p>6.1.6 Deliver Housing Strategy commitments for 36,000 new homes by 2032. 10,000 will be affordable, and 3,000 of these will be in the city centre.</p> |

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| <p>building low cost, low carbon social housing across the city</p> | <p>2.1.7 The refresh of the Local Plan will provide the framework and approach to zero carbon construction and pave the way for delivering a Manchester standard for net zero construction, within the context of updated national building regulations and the outcome of consultation on the Future Homes Standard.</p> |
| <p>Invest over £50 million to invest in and build new council and social housing right across the city – continue to build the 1,500 homes on site and move the 1,700 with planning permission to get on site as quick as we can</p> | <p>6.1.6 as above</p> <p>6.1.8 Work with Registered Providers to improve quality of existing housing stock, to deliver new housing on Council-owned land, and work with developers to deliver housing on privately-owned land.</p> |
| <p>Implement the Manchester Living Rent across the city and campaign for the Government to adopt it</p> | <p>6.1.5 Implement the objectives of the new 10-year Housing Strategy which includes the aims of addressing inequalities, creating neighbourhoods where people want to live, and improving the safety, quality and management of private rented sector homes. Particular attention will be paid to addressing damp and mould across all housing tenures working closely across housing, health, social care and education.</p> |
| <p>Ramp up building Council Housing with new council homes already built in Newton Heath and on site in Collyhurst, with more to come as part of Victoria North</p> | <p>6.1.10 Deliver a range of regeneration schemes, through our Strategic Regeneration and Neighbourhood Development Frameworks, to create new and varied housing including Victoria North (1,000 new homes) Phase three of the redevelopment of Ancoats; the first phase of redevelopment at Mayfield; and the next phase of New Jackson, (1,300 homes are under construction)</p> |
| <p>Two sites have been launched with This City in the Northern Quarter and Ancoats, and we plan to build up to 500 homes per year through This City with at least 20% rented at or below the Manchester Living Rent to those on the housing register</p> | <p>6.1.9 The Council is committed to accelerate and sustain the delivery of more housing and will intervene, where necessary, to speed up the delivery of housing across the city, including developing homes ourselves. To achieve this the Council has established a Housing Delivery Vehicle (This City) to deliver new housing.</p> |
| <p>Be a good landlord to the 15,600 council homes we own</p> | <p>6.1.1 Embed the A Place Called Home strategy for our Council managed homes focusing on: Resident led services, putting residents at the</p> |

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| <p>and manage and roll out our retrofit programme</p> | <p>heart of everything we do; High quality housing services and home improvements for secure, warm, sustainable homes; and the delivery of a high-quality repairs service for our residents. Ensure a timely and successful transition from Equans in Housing Operations.</p> <p>6.1.2 Enhance the safety and satisfaction of our residents by embedding the new social housing regulatory framework, consumer standards and building safety.</p> <p>6.1.3 Improve the quality of our homes and ensure we meet the Decent Homes Standard through the delivery of the capital programme.</p> |
| <p>Tackle rogue landlords in the private rented sector through rolling our landlord licencing and promotion of the GM Good Landlord Charter</p> | <p>6.1.5 Implement the objectives of the new 10-year Housing Strategy which includes the aims of addressing inequalities, creating neighbourhoods where people want to live, and improving the safety, quality and management of private rented sector homes. Particular attention will be paid to addressing damp and mould across all housing tenures working closely across housing, health, social care and education.</p> |
| <p>Roll out plans to retrofit homes and build next zero homes of the future, such as the UK's first net zero social housing in Beswick</p> | <p>6.1.1 and 2.1.7 as above</p> |
| <p>Invest in preventing and reducing homelessness, reduce rough sleeping, and work with charity and community groups across the homelessness sector</p> | <p>6.2 Make Homelessness rare, brief, and unrepeatd through the increase in prevention and delivering better life outcomes for those at risk or who are homeless.</p> <p>6.2.1 Deliver the strategic objectives set out in the Homelessness & Rough Sleeping Strategy 2024-2027.</p> <p>6.2.2 Increase prevention and earlier intervention to reduce the numbers of people becoming homeless.</p> <p>6.2.3 Ensure that bed and breakfast for families is only used on an emergency and short-term basis.</p> |

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| | 6.2.7 Focus on reducing the numbers of people sleeping rough through provision of appropriate accommodation and support. |
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8. Manifesto ‘we wills’: (4) Opportunities for all: The best place to grow up and get on

| Manifesto pledges | 2024/25 Business Plan commitments |
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| Ensure that every Manchester resident feels the benefit of our growing city | 1.3 More Manchester residents and young people benefit from economic opportunities by tackling poverty, supporting people to live well and equipping them with the skills to succeed and access to good quality, secure work. |
| Become a truly Child Friendly City | <p>4.1 Work with UNICEF UK to support Manchester be recognised as a UNICEF UK Child Friendly City.</p> <p>4.1.1 Co-produce with young people city-wide development plans and monitoring framework to deliver our chosen badges: Safe and Secure, Healthy, Equal and Included, Place, Culture, Communications, Co-operation and Leadership.</p> <p>4.1.2 Establish a network of ambassadors to support and promote the successful delivery of the city-wide development plans.</p> <p>4.1.3 Establish Youth Area Forums and governance structure which will support, coordinate and oversee the delivery of the development by 2025/26.</p> <p>4.1.4 Deliver a programme of children’s rights training so leaders and our workforce know about and respect children and young people's rights.</p> <p>4.1.5 Ensure that information about children’s rights is shared with children, young people and adults in different ways and people know when important decisions affecting children, young people and families are made.</p> |
| Invest in giving children the best start in life through investing in early years support | 4.2.1 Ensure a sufficient range and choice of high-quality early years provision, schools, post 16 settings, and care and supporting accommodation. |

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| | <p>4.3.3 Deliver, review and evaluate the Early Years and Key Stage 1 MMF Kickstarter project to address the impact of the pandemic on the development of our youngest children.</p> |
| <p>Work with Manchester schools to continue to increase their attainment level, their ratings, and a top class education inside and outside the classroom</p> | <p>4.2 All children to have access to and attend high-quality educational settings, which are inclusive and promote good attendance</p> |
| <p>Work with businesses to create more successful pathways for young Mancunians to get good careers</p> | <p>1.3.1 Implement the Work and Skills Strategy 2022-27 to use learning and employment so more of our residents are benefit from our city's success.</p> <p>1.2.8 Work with developers and businesses to maximise apprenticeships, training, and job opportunities for local people, including through social value frameworks.</p> <p>1.3.5 Work with developers and businesses to maximise apprenticeships, training, and job opportunities for local people, including through social value frameworks.</p> <p>1.3.9 Strengthen partnerships with the private sector to increase work placements, education and training opportunities for year 10/11 students and 16–17-year-olds.</p> |
| <p>Work with the NHS and schools to expand and increase mental well being and mental health support in schools</p> | <p>5.2.2 Implement the locality integrated care delivery plan to achieve the health and well being priorities.</p> <p>5.2.3 Build on the aligned commissioning model in the MLCO to support the operation of the integrated commissioning function for Manchester Integrated Care Partnership and support the development of a joint commissioning plan in areas such as Chronic Health Conditions, Learning Disability, Autism, Mental Health, Discharge to Access beds and Children and Young People services.</p> |
| <p>Continue to attract the best jobs to our city with a plan to create 100,000 new jobs in the next decade</p> | <p>1.1.1 Successfully deliver “Investing in success: An Economic Strategy for Manchester” which aims to ensure that the city’s economy is high performing and more inclusive.</p> |

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| | <p>1.2.1 Utilise levers and incentives (Investment and Growth Zones) to attract businesses and help them to engage with support including enhanced training/recruitment, infrastructure or networking.</p> <p>1.2.2 Grow and promote knowledge-intensive sectors, such as AI, Cyber, FinTech and genomics through the expansion of Manchester's most innovative places, such as Airport City, and the Oxford Road Corridor including Manchester Science Park and ID Manchester.</p> <p>1.2.3 Grow the city's tech and creative industries ecosystem, including providing good-quality and affordable work, production and collaboration space, such as at Enterprise City, Camfields, the Manchester Digital Security Hub (DiSH) and Manchester Technology Centre.</p> |
| <p>Expand the Real Living Wage City Plan to get more employers to pay at least the Real Living Wage</p> | <p>1.3.6 Deliver the Living Wage City action plan, increasing the number of businesses paying the Real Living Wage and the number of Manchester residents earning at least the Real Living Wage.</p> <p>1.1.6 Create a framework for new development to ensure all major projects become inclusive exemplars economically, socially and environmentally, both in construction and in their end use, including creating good-quality employment paying the Real Living Wage.</p> |
| <p>Get more employers in the city to sign up to become Good Employers through the Good Employment Charter</p> | <p>1.3.5, 1.3.6 and 1.1.6 as above</p> |
| <p>Focus on giving high quality skills education to Manchester residents through schools, colleges, apprenticeships, universities and skills training in later life</p> | <p>1.3.8 Improve skills development required for businesses and support pathways for residents into those jobs through the Manchester Adult Education and Skills Plan, Adult Education Budget and Manchester Adult Education Service (MAES).</p> <p>1.3.9 as above</p> |
| <p>Continue to lead the way on using social value to get</p> | <p>1.2.8 and 1.3.5 as above</p> |

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| benefits for Manchester residents | 3.2.4 Maximising the impact from social value and implement commitments to various charters and covenants that the Council has signed for example the Care Leavers Covenant, the Armed Forces Act, and the protected status decision for care leavers. |
| Remain committed to being an Age Friendly City, making Manchester a great place to age and thrive | 3.1 Promoting inclusive community involvement and engagement in the planning, design, and delivery of interventions to; build trust, share, and amplify community voice to provide insight; be led by data; and work in collaboration and partnerships. 3.1.9 Develop an approach that will evidence improved outcomes for communities most likely face barriers accessing our services, have a poorer experience and outcomes as a result of systemic and institutional discrimination. 3.3.6 Become an Age Friendly Employer through the delivery of a co-produced age friendly action plan. |
| Invest in Making Manchester Fairer to tackle inequities | 5.1.1 Deliver the Making Manchester Fairer (MMF) action plan for tackling health inequalities focused on the social determinants of health, delivery of the Anti-Poverty Strategy and ongoing targeted cost-of-living support. 5.1.2 Deliver and monitor the impact of the funded MMF Kickstarter projects. |

9. Manifesto ‘we wills’: (5) A greener, better connected Manchester

| Manifesto pledges | 2024/25 Business Plan commitments |
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| Continue to invest in Manchester’s Parks and Green Spaces, and protect local nature reserves | 1.4.9 Deliver the 2022 Green and Blue Infrastructure Plan to create great places for health and recreation, havens for wildlife and a backdrop for investment. |
| Create new parks and green spaces across the city | 1.4.9 as above 6.4.1 Invest in neighbourhood and community assets including parks, leisure and sports centres, libraries, cultural and social infrastructure. |

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| | <p>6.4.3 Deliver new park and leisure facilities for Abraham Moss, Hough End and Wythenshawe Park, with refurbishments at the Manchester Aquatics Centre and the National Cycling Centre.</p> |
| <p>Deliver the Bee Network through Manchester, to deliver a better, cheaper and more reliable bus network which integrates buses, trams and trains</p> | <p>6.7 Improve public transport and highways, and make them more sustainable, whilst increasing walking and cycling.</p> <p>6.7.1 Deliver against the Greater Manchester 2040 Transport Strategy and the City Centre Transport Strategy.</p> <p>1.4.4 Enhance the current rail network to improve people's day to day journeys and make it easier for residents to access job opportunities. Working with TfGM to implement the Bee Network to connect more people to employment and training opportunities via sustainable and active travel</p> |
| <p>Work with the Mayor to reinstate some of the bus routes we have lost over the years</p> | <p>6.7 and 6.7.1 as above</p> |
| <p>Call for an expansion of Our Pass for discounts for 18-21 year olds, and support for those on low incomes, and to call for a hopper fare to get around the city centre</p> | <p>6.7 and 6.7.1 as above</p> |
| <p>To keep the free bus in the city centre</p> | <p>6.7 and 6.7.1 as above</p> <p>1.4.5 Deliver the 2040 City Centre Transport Strategy to improve Manchester's city centre stations and improve connectivity and passenger experience for local residents and workers.</p> |
| <p>Implement Manchester's Active Travel Plan to make it easier and safer to get about when walking or cycling, and make our roads outside of schools safer</p> | <p>6.7.3 Complete delivery of £37.2m programme of walking and cycling improvements, deliver the Active Travel Strategy and Investment Plan and explore opportunities for external funding.</p> <p>6.7.2 If Manchester is granted powers to enforce Moving Traffic Offences we will use this to reduce congestion, improve road safety and support Active Travel and Air Quality improvements.</p> |
| <p>Demand that the Government bring forward a UK Zero Carbon Plan for 2038 to invest</p> | <p>2.3 Deliver the Council's Climate Change Action Plan 2020-25 to reduce the Council's own direct CO2 emissions to remain within the Council's</p> |

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| <p>in energy, homes, transport and the environment</p> | <p>allocated Carbon Budget in line with our science-based targets developed by the Tyndall Centre for Climate Research.</p> <p>2.1 Deliver the Council's leadership role in reducing citywide CO2 emissions, using Council levers such as the development of the Local Plan, and planning for physical and green and blue infrastructure and adaptation and resilience. Influence city-wide partners to take urgent action and deliver specific Council owned actions within the Manchester Climate Change Framework.</p> |
| <p>Deliver Manchester's Zero Carbon by 2038 Plan, investing £319 million to help get us there, investing in green energy, retrofitting buildings and reducing emissions</p> | <p>2.1 and 2.3 as above</p> <p>2.1.2 Develop a new City Council Climate Change Action Plan for 2025-30 and deliver citywide actions to ensure progress towards decarbonisation of transport and buildings, and that the city adapts to future climate changes. This includes supporting the delivery of new low carbon housing and housing retrofit.</p> <p>2.1.4 The Manchester Local Area Energy Plan (LAEP) will inform how to implement a range of measures to improve energy efficiency and reduce reliance on fossil fuels.</p> <p>2.3.1 Progress the Large-Scale Renewable Energy Generation project through a direct renewable Power Purchase Agreement (PPA).</p> <p>2.3.2 Reduce carbon emissions and generate renewable energy through the Estates Carbon Reduction Programme and deliver an approach to retrofit and decarbonising the Council's Housing benefitting Council tenants by creating warmer homes and reducing energy bills.</p> |
| <p>Through focusing on retrofitting homes, Manchester Labour will always make sure that the burden doesn't fall on working people</p> | <p>2.1, 2.3 and 2.3.2 as above</p> <p>2.1.2 Develop a new City Council Climate Change Action Plan for 2025-30 and deliver citywide actions to ensure progress towards decarbonisation of transport and buildings, and that the city adapts to future climate changes. This includes supporting the delivery of new low carbon housing and housing retrofit.</p> |

10. Recommendations

10.1 Executive are recommended to:

- (1) note and comment on the report
- (2) adopt the Manifesto commitments as corporate priorities for the Executive.