

Executive 14 February 2024

Medium Term Financial Strategy and 2024/25 Revenue Budget

Appendix 3 – Investment, Pressures and Growth Proposals 2024/25 to 2026/27

**Summary overview**

Directorate	Amount of Investment			
	2024/25	2025/26	2026/27	Total
	£'000	£'000	£'000	£'000
Adult Social Care	35,628	10,011	8,000	53,639
Public Health	1,765	0	0	1,765
Children's Services	18,819	3,779	3,779	26,377
Neighbourhoods	4,077	4,150	2,309	10,536
Corporate Core	4,277	2,500	2,000	8,777
Growth and Development	0	0	0	0
<b>Total Growth, Pressures, and Investment Proposals</b>	<b>64,566</b>	<b>20,440</b>	<b>16,088</b>	<b>101,094</b>

## Adult Social Care

Service	Description	Amount of Pressure / Growth			
		2024/25	2025/26	2026/27	Total
		£'000	£'000	£'000	£'000
Long term care – Demographics	A specific model for demographics allocations to the budget has been used for a number of years (DAS model) and considers the potential impact of population change on flow into Adult Social Care	2,636	2,936	3,236	8,808
Long term care	Care sector fee uplift inclusive of Real Living Wage	5,983	4,000	4,000	13,983
Long term care	Additional 1% Precept funding	2,274			2,274
Long term care	Adult Discharge Fund	2,969			2,969
Long term care	Market Sustainability Fund	3,105			3,105
Long term care	Additional price inflation towards care fees uplift	458	2,011		2,469
Long term care	Additional demographics - Transitions	2,000	0	0	2,000
Long term care	Additional price inflation towards care fees uplift	3,500	0	0	3,500
Long term care	Additional demographics – update to DAS model	1,735	1,064	764	3,563
Long term care	Reduction in Market sustainability grant (£4.055m to £2.276m)	(1,739)			(1,739)
Long term care	Residential care	6,171			6,171
Long term care	Nursing care	3,406			3,406
Long term care	Homecare (including £1.5m for growth to 31/3/24)	6,662			6,662
Long term care	Supported Accommodation provision (including in-house)	5,808			5,808
Long term care	Direct Payments / Personal Budgets	265			265
Long term care	Increase in Transitions budget from £2m to £3m	1,000			1,000
Long term care	Additional demographics allocation	1,295			1,295
Infrastructure	Investment in Mental Health	1,000			1,000
Infrastructure	Commissioning, Contracting and System Hub	500			500
Grant and contributions	Application and repurposing of funding detailed in the Adult Social Care Scrutiny report	(13,400)			(13,400)
<b>Total</b>		<b>35,628</b>	<b>10,011</b>	<b>8,000</b>	<b>53,639</b>

Public Health

Service	Description	Amount of Pressure / Growth			
		2024/25	2025/26	2026/27	Total
		£'000	£'000	£'000	£'000
Grant Funding	Increased government funding to be applied supporting Making Manchester Fairer objectives and support Agenda for Change	1,765	0	0	1,765
<b>Total Pressures / Growth</b>		<b>1,765</b>	<b>0</b>	<b>0</b>	<b>1,765</b>

## Children's Services

Service	Description	Amount of Pressure / Growth			
		2024/25	2025/26	2026/27	Total
		£'000	£'000	£'000	£'000
Children's Safeguarding	Budget identified for support for growing population in Children's. The demand has been determined based on the demographic numbers on which the 2020/21 budget was set compared to the current position and potential increase in demand informed by 3% population growth predictions.	2,419	2,479	2,479	<b>7,377</b>
Children's Safeguarding	External Residential Growth - due to shortage of fostering households, coupled with the range of children's needs there has been a shift towards high-cost external residential placements. The cost of high-cost residential placements has increased by 47% since last year.	10,500	0	0	<b>10,500</b>
Children's Safeguarding	Unaccompanied Asylum Seeking Children Grant shortfall - Costs related to supporting this cohort are met from grant rather than Council budget. The presentation of unaccompanied asylum seeking children within Manchester has increased over the past 5 years, UASC children now make up over 0.07% of the total child population, indicating that as a Local Authority we are supporting a higher number of UASC. There is currently a substantial shortfall between the funding local government receives and the actual cost.	2,500	0	0	<b>2,500</b>
Children's Safeguarding	Internal fostering placements – Department of Education (DfE) announced minimum increase in foster care allowances reflected by 6.8% in Dec 23.	1,440	0	0	<b>1,440</b>
Education	Home to School Transport – increase in Education, Health, Care plans has led to increased number of children eligible.	1,300	1,300	1,300	<b>3,900</b>
Education	Home to School Transport - full year effect of Home to School Transport cost September 2023 price increases are estimated to be £560k.	560	0	0	<b>560</b>

Service	Description	Amount of Pressure / Growth			
		2024/25	2025/26	2026/27	Total
		£'000	£'000	£'000	£'000
Education	School Condition Surveys - Council is committed to ensuring that children access high quality education in buildings that are fit for purpose and sustainable. There is an ongoing commitment to ensure the suitability of local authority-maintained schools which requires up to date condition surveys to inform prioritisation of works	100	0	0	100
<b>Total Pressures / Growth</b>		<b>18,819</b>	<b>3,779</b>	<b>3,779</b>	<b>26,377</b>

## Neighbourhoods

Service	Description	Amount of Pressure / Growth			
		2024/25	2025/26	2026/27	Total
		£'000	£'000	£'000	£'000
Waste Disposal Levy	Waste levy increase	1,177	1,250	1,609	<b>4,036</b>
Waste and street cleaning	Demographic increase for waste collection to reflect the stepped increase in population and disposal as well as resources to support enhanced street cleansing and targeting of hotspots	800	800	700	<b>2,300</b>
Waste and street cleaning	To deal with fly tipping and an accumulation of waste on Council land	100	0	0	<b>100</b>
Parking Services and CCTV	Car parking income has reduced post Covid due to lower usage, particularly season ticket sales – The £2.1m is covered through use of reserve for 2023/24 and 2024/25.		2,100		<b>2,100</b>
Business Units	Christmas Markets – temporary adjustment to offset the loss of income to unavailability of Albert Square.	1,000			<b>1,000</b>
Homelessness and Asylum	To support pressures to the Homelessness budget	1,000			<b>1,000</b>
<b>Total Pressures / Growth</b>		<b>4,077</b>	<b>4,150</b>	<b>2,309</b>	<b>10,536</b>

Corporate Core

Service	Description	Amount of Pressure / Growth			
		2024/25	2025/26	2026/27	Total
		£'000	£'000	£'000	£'000
Financial Management	Civica and purchase card rebate	10			<b>10</b>
ICT	Ongoing costs of ICT hardware refresh post roll out of EUD	750			<b>750</b>
HROD&T	Lost school income/CCV	23			<b>23</b>
Operational Property	Operational Property	905			<b>905</b>
ICT	Support the change in funding to implement cloud projects and associated subscription costs.	2,000	2,000	2,000	<b>6,000</b>
ICT	Reduced capacity to capitalise ICT staffing costs, and fund resources to support ICT priorities	1,000	500	0	<b>1,500</b>
Corporate Items	Increased costs of External Audit	290	0	0	<b>290</b>
Corporate Items	AGMA	69	0	0	<b>69</b>
Revenues and Benefits	Realigning of the Council Tax Support Budgets	(770)			<b>(770)</b>
<b>Total Pressures / Growth</b>		<b>4,277</b>	<b>2,500</b>	<b>2,000</b>	<b>8,777</b>