Executive

Minutes of the meeting held on Wednesday, 26 July 2023

Present: Councillor Rahman (Chair)
In accordance with Rule 2.1 of the Executive Procedure Rules, the Statutory Deputy Leader chaired the meeting in the absence of the Leader

Councillors: Akbar, Hacking, Igbon, Midgley, Rawlins, T Robinson and White

Also present as Members of the Standing Consultative Panel:
Councillors: Ahmed Ali, Butt, Chambers, Douglas, Foley, Johnson, Leech and Moran

Apologies: Councillors Craig, Bridges and Lynch

Also present:

Councillor Karney (Harpurhey Ward Councillor)
Councillor Hilal (Didsbury West Ward Councillor)
Councillor Kilpatrick (Didsbury West Ward Councillor)

Exe/23/65 Minutes

Decision

The Executive approved as a correct record the minutes of the meeting on 28 June 2023.

Exe/23/66 Our Manchester Progress Update

The Executive considered a report of the Chief Executive which provided an update on key areas of progress against the Our Manchester Strategy – Forward to 2025 which reset Manchester's priorities for the next five years to ensure the Council could still achieve the city's ambition set out in the Our Manchester Strategy 2016 – 2025.

The Executive Member for Housing and Development reported that funding had been approved to decarbonise and upgrade more than 2,000 homes in the city's biggest ever sustainable homes investment programme. £49.7m would be invested in 1,603 Council-owned homes to improve sustainability through a range of works, which included better property and roof insulation, solar panelling, new boilers or heating systems, and air and ground source heat pumps. Currently, the grant funding was limited to properties rated EPC D or below with the expectation that the measures would improve most properties to EPC C rating and to EPC B in some cases. The programme of work would begin later in 2023 and would be completed by March 2025.

He also reported on the launch of the public consultation on the draft strategic regeneration framework for the new £1.7bn innovation district ID Manchester. The newly published draft Strategic Regeneration Framework (SRF) set out the scale, ambition and opportunities that ID Manchester could bring to the city and included a series of place-based principles that would guide detailed plans for development and future planning applications. Once completed, ID Manchester would create over 10,000 new jobs and bring significant economic, social and environmental benefits to the city. The public consultation would run until 8 September with feedback reported to the Council.

He further reported on This City, the Council-owned housing development company, marked its first start on site earlier this month as construction had began on 128 new low carbon homes at Rodney Street, Ancoats. The development would include 118 apartments across two buildings (a mix of 27 one bed and 91 two bed homes), alongside 10 town houses (eight three bed and two four bed homes) - and would overlook an improved and expanded Ancoats Green. The Rodney Street development would benefit from a wider £32m investment package funded by Homes England in this part of Ancoats, helping to unlock 1,500 new homes and bring the 20-year regeneration story of the area to a close. This included major investment in Ancoats Green that bordered the This City development site alongside new public realm that would connect the community to the green space, the new Ancoats Mobility Hub, and the surrounding neighbourhoods.

The Deputy Leader reported on the continuation of support to residents over the summer in relation to the cost-of-living crisis. A new leaflet had been created which set out the range of support that was on offer over the summer. The Council had also set up dedicated webpages both for financial support as well as the Helping Hands platform which set out a wealth of information for people in need. This continued support played a part in the recently announced Making Manchester Fairer initiative, which was at the forefront of Council policy looking at how systemic inequalities in the city could not only be addressed, but reversed.

The Deputy Executive Member for Early Years, Children and young People, reported that more than eight thousand copies of the same book were being given to all final year primary school children in Manchester this summer to help them settle into their new high schools in September and keep them reading over summer. Pupils would also get a special workbook full of fun, practical activities and challenges related to the book, as part of the shared learning project for pupils as they make their move from primary school. The Year 6 transition read for primary pupils was part of the broader five-year action plan called Making Manchester Fairer, which aimed to address inequalities in the city that can start early on in life and even affect how long people live for, and their opportunities around work and housing.. The Deputy Executive Member for Skills, Culture and Leisure also reported that all Manchester Libraries were participating in the summer reading challenge

The Deputy Executive Member for Resources and Finance reported on the good work being undertaken through the Council's Social Value strategy, with specific reference to the construction of the new Co-op Belle Vue Academy in east Manchester. In total 58 jobs were created, 43% of them going to Manchester residents, and 18 apprenticeships. The project also hosted eight T-level students from Manchester College and 16 work experience placements. Six candidates from Ingeus' Restart Scheme, which supported people looking to take the first step into employment in construction, were also hosted for week-long trials. All six went on to find employment. In addition the project raised approximately £10,000 for local community groups. The project had delivered a social return on investment of £1.8m and it had generated an economic impact of £30m for the wider area.

The Executive Member for Environment and Transport reported that the Council had secured the future of Station South, a much-loved community asset in Levenshulme after agreeing to purchase its freehold. The purchase had been carried out in support of Station South's long-term presence in the area and to ensure that they could continue to deliver their services within the community. Station South had become an important fixture in the neighbourhood, providing a community space for people who cycle as well as other amenities through their café and bar. The move reflected the Council's commitment to supporting cycling as a sustainable transport option which could also play a role in a healthier lifestyle.

Decision

The Executive note the report.

Exe/23/67 Revenue Monitoring to the end of May 2023

The Executive considered a report of the Deputy Chief Executive and City Treasurer, which outlined the projected outturn position for 2023/24, based on expenditure and income activity as at the end of May 2023 and future projections.

The Executive Member for Resources and Finance reported that the current budget monitoring forecasted an overspend of £8.732m, with considerable risks to the position relating to the impact of rising demand and increasing costs.

The main pressures were being felt in the social care budgets reflecting the national pressures in the health and social care sector and trends being experienced across local authorities. There was a £5.2m overspend in Adult Social care which was largely in the provision of long term care arrangements. Demand was above the 2023/24 budget assumptions, notably for older people residential and nursing care and homecare and on supported accommodation for people with learning disabilities and physical disabilities. The forecast £2.7m overspend in Children's Services was largely due to an increase in external residential placement costs. The directorate had a mitigation plan in place which had reduced the forecast overspend from £5.1m to £2.7m by the end of this financial year. Further in year mitigations were also being explored. The main variations in the other service departments totalled £0.8m.

It was reported that £25.2m of savings were agreed as part of the budget process. Of these £15.1m (60%) were on track for delivery, £1.8m (7%) were risk rated medium, and £8.3m (33%) rated high risk in terms of the likelihood of delivery. Officers were working to identify alternative savings where original plans may not be achieved or delayed.

The following budget virements were presented for approval:-

- Pension Saving – a saving of £2.950m from reduced pension costs;

- Transfer of Workplace Adjustment Hub budgets from HROD to Audit, Risk and Resilience – £250k;
- Transfer of £0.580m budget relating to Zero Carbon from Policy and Partnerships allocated to the posts that were delivering the Climate Change Action Plan (CCAP) priorities as follows:-
  - HROD - £218k
  - Housing and Residential Growth - £131k
  - Procurement and Commissioning - £124k
  - City Centre Regeneration - £107k.
- The application of £3.5m to support residents through the cost-of-living crisis to the following services where Cost of Living Measures will be implemented:-
  - Revenue and Benefits £1.3m - to increase existing support to residents through Welfare Provision and Discretionary Housing payments.
  - Neighbourhood Teams £1.0m - Food response service.
  - Core - Policy and Partnerships £0.6m - support to voluntary and community groups.
  - Public Health £250k - Community Health Equity for Manchester support to community groups.
  - Homelessness £250k - additional advice offer to support residents.
  - Libraries, Galleries and Culture £45k - to support digital inclusion.
  - Core - Communications £40k - communications and engagement to residents.
- Transfer of the Community Development Team 'Buzz' Budgets from Public Health to Neighbourhoods - £0.817m;
- Transfer of Equality, Diversion and Inclusion to Public Health - £304k; and
- Transfer of budgets between Capital Financing budgets and Service Budgets to simplify accounting arrangements.

Since the 2023/24 budget was approved there have been additional grant notifications which were now reflected in the revised budget as follows:-

- S31 Grant Family Hubs and Start for Life programme 2023-24 - £2.2m
- Additional Early Years funding (within DSG) of £204 million in 2023-24 and £288 million in 2024-25;
- Homelessness Prevention Grant Top-up 2023/24 - £0.969m;
- Council Tax Energy Rebate scheme administration - £317k;
- New Burden's funding – Elections - £159k;
- UK shared prosperity fund – communities and place theme £0.648m in 2023/24 and £175k in 2024/25

Notification had also been received that the Local Authority Housing Fund would be expanded by £250 million for a second round of funding (LAHF R2), with the majority of the additional funding used to house those on Afghan resettlement schemes (ARAP/ACRS) currently in bridging accommodation and the rest used to ease wider homelessness pressures. Indicative funding of £1.120m had been allocated to Manchester as part of the Local Authority Housing Fund (Round 2) to purchase an additional 10 properties, this would require capital match funding of £1.380m which would be funded through HRA capital receipts.

The Executive Member for Finance and Resources reported that when the budget was set in February 2023 a total of £14.3m was identified for price and electricity inflation. £2.2m was allocated to Children's for internal placements, £0.5m to Education Home to School Transport and £2.7m to Adults as a contribution to market sustainability. This left £8.8m available for inflation pressures which were to be quantified in year. This was held corporately and allocated in year once the costs are known and the business cases made.

The report also set out inflationary budget requests from Children's services totalling £2.442m for approval. If this request was approved this wouldl leave £6.4m in the corporate price and utilities inflation budget.

Allowance for a 6% pay increase had been allowed for in the budget, costing an estimated £15.6m. In February the National Employers offered a £1,925 pay increase from 1 April 2023 and 3.88% for those above the top of the pay spine. The estimated budget requirement to fund this offer for Council staff was £15.5m for 2023/24, and therefore within the available budget. However, should any pay award above this level be agreed, this would exceed the current provision in the budget.

It was reported that a request for use of Collection Initiatives Reserve, totalling £311k in 2023/24 and £198k in 2024/25 had been reported in the Medium-Term Financial Strategy on 15 February 2023 and was being reported again as costs and plans had now been confirmed. The reserve would be applied over two years for the implementation and supporting costs of GovTech software which would deliver efficiencies through streamlining and automating back-office processes on the council tax and housing benefits/council tax support system.

The Executive was reminded that any overspend this year would be a direct call on the General Fund reserve which would need to be reimbursed in future years, therefore it was important mitigations were identified to bring forecast spend back in line with the available budget.

Councillor Leech raised concern around the £8.3m of savings previously identified as being classified as high risk and queried how realistic it would be for these to be achieved. He also asked that based on the project overspend, what proportion of the general fund reserve would this take up. He also expressed concern about the potential compound impact to future years budgets if the savings could not be achieved this year.

The Deputy Chief Executive and City Treasurer advised that the savings needed across social care were being subjected to higher than expected demand and cost pressures which could result in the ability to make a cost saving this year difficult. The issues in Childrens Services were similar, and as a result were counteracting all the saving initiatives that were being out in place. Looking at the MTFP for 2024/25, reassessing these pressures would be a key part of this eek. In relation to of there was still a budget overspend at the end of the financial year, the Deputy Chief Executive nd City Treasurer advised that if this was to be met by the General Fund reserve, it would result in the balance of the reserve being below the recommended minimum for a Council the size of Manchester.

Decisions

The Executive:-

(1) Note the global revenue monitoring report and forecast outturn position which is showing a £8.732m overspend.

(2) Approve budget virements to be reflected in the budget as set out in paragraph 2.7 of the report.

(3) Approve the use of additional revenue grant funding budget as set out in paragraph 2.8 of the report.

(4) Approve the use of additional capital grant and match-funding by capital receipts as set out in paragraph 2.9 of the report.

(5) Approve the use of budgets to be allocated, budget as set out in paragraph 2.10 to 2.13 of the report.

(6) Approve the use of reserves budget as set out in paragraph 2.14 of the report.

Exe/23/68 The Regeneration of Collyhurst - Update

The Executive considered a report of the Strategic Director (Growth and Development), which provided an update on activity undertaken since the previous report to Executive in March 2023 and set out proposals and recommendations for approval in relation to a strategy to secure an Affordable Housing Delivery Partner, who would play a critical role in ensuring that any redevelopment plans brought forward for consideration contained the right mix of housing tenures to meet the needs of existing and future residents.

The Executive Member for Housing and Development reported that Phase 1 - construction of 244 new homes in Collyhurst Village, of which 100 homes would be new City Council social rent properties with the balance being for open market sale, was now underway and was anticipated completed by April 2026 with the first 10 new Council homes completed in 2024/25, and the remainder completed in 2025/26. As agreed previously at Executive, residents whose homes would be demolished as part of the Phase 1 scheme were being supported to move into the new development. Work was underway with the tenants affected, to allocate them specific homes in the new development, clarify timescales for their moves and commence discussions about practicalities.

The March 2023 Executive report advised that a masterplan team had been selected to prepare a detailed masterplan for the Collyhurst Village and South Collyhurst neighbourhoods. Since the last update, the team had been undertaking baseline technical surveys to inform masterplan development and a community engagement strategy has been developed in liaison with local ward members. As part of the Masterplan development, a phasing strategy would be developed to inform and enable more detailed engagement with residents in the future around commitments that could be made. These would ultimately be agreed between the Affordable

Housing delivery partner but could be explored in advance through masterplan option testing.

Based on the work undertaken to date, and through market engagement undertaken, it was proposed to commence an MCC/FEC competitive process to identify an appropriate Affordable Housing Delivery Partner. MCC and FEC were in the process of designing a proposed competitive process to identify an appropriate Affordable Housing Delivery Partner and both parties were agreed in principle that based on potential scope of responsibilities a regulated procurement process would be required. it was considered likely that the partner identification process would have to launch during late Summer 2023, to conclude in Spring 2024.

It was also reported that Homes England had announced on 27 June that grant funding made available via the Government's Affordable Housing Programme (AHP) 2021-26 could be used to fund replacement homes, alongside new affordable homes, as part of wider estate regeneration proposals. This was a welcome shift in Government policy and was something that the Council had been lobbying for over a number of years.

Councillor Karney (Ward Councillor Harpurhey) addressed the Executive. He welcomed the developments taking place in Collyhurst and the proposal that 100 homes would be new City Council social rent properties. He condemned previous government's policies for failing to build affordable homes for those most in need and welcomed the Council's commitment to address this.

Councillor Leech queried what the range of different affordable housing products would be and whether the proposed 20% of affordable housing would actually be achieved and whether these would actually be at the Manchester Living Rent levels.

The Executive Member for Housing and Development advised that as part of Phase 1 of the redevelopment, 130 out of 274 (nearly 50%) were for social rent and that this demonstrated the Council's ambition to delivering affordable housing. He also added that there was also a need for other forms of affordable housing such as shared ownership and rent to buy as ways of getting onto the housing ladder

Councillor Johnson queried how realistic it would to find appropriate accommodation in the Collyhurst area for those residents who would require rehousing whilst the redevelopment of the area was taking place.

The Executive Member for Housing and Development advised the Council had a commitment to a one move strategy for residents that would be affected which would be outlined in more detail in the Masterplan.

Decisions

The Executive:-

(1) Note the ongoing work to develop a delivery strategy for future phases of development in Collyhurst.

(2) Delegate authority to the Strategic Director (Growth and Development)and Deputy Chief Executive and City Treasurer in consultation with the Leader and the Executive Member for Housing and Development to approve the undertaking and finalisation of a formal, competitive procurement process to identify an Affordable Housing Delivery Partner to support the Collyhurst Regeneration Programme.

(3) Note that any such process will be subject to consultation with Local Ward Members in advance of implementation.

Exe/23/69 HS2 Phase 2b Western Leg (Crewe-Manchester) Hybrid Bill - Deposit of a second Additional Provision (AP2) Petitioning

The Executive considered a report of the Strategic Director (Growth and Development), which informed Members about the current progress of the High Speed (Crewe – Manchester) Bill (known as 'HS2 Phase 2b') in Parliament, and a second 'Additional Provision' (AP2) to the Bill. It outlined the key issues within AP2, and the Council's proposed response to it by means of a petition, together with a consultation response to the Supplementary Environmental Statement (SES).

One of the key issues included within the Council's petitions was that the proposal within the Bill for a 6 platform surface, turn-back high speed station at Manchester Piccadilly was inadequate for reasons of reliability, capacity, resilience and future proofing, as well as negatively impacting the ability to deliver regeneration both around Piccadilly and out towards East Manchester. The petition requested that this proposal be re-considered in favour of an underground, through station option, which would better serve both HS2 and future Northern Powerhouse Rail (NPR) services, and bring maximum benefit to both the city and the wider North.

The Department for Transport had submitted a second Additional Provision to the Bill ('AP2') on 3 July 2023 detailing further changes to the proposals currently in the Bill. This was accompanied by a Supplementary Environmental Statement (SES), which set out the environmental impacts of, and mitigation measures planned for, the proposed changes. As with the main Bill, parties who were directly and specifically impacted by the AP2 proposals were invited to submit petitions by 15 August 2023, and a consultation on the SES was being undertaken, with a closing date of 31 August 2023.

As with the main Bill petition, the Council was continuing to work closely with GM Partners in preparing their respective petitions. The Council's petition would be in alignment and consistent with those of other GM partners, whilst emphasising and highlighting issues of particular concern for the city. It was also noted that this petition would cover the changes proposed by AP2 and not seek to repeat the concerns included within the original petition which still stood, except where AP2 impacted those issues. A copy of the full petition would be provided to Members at the time the submission is made.

It was reported that the Council would complete the petition on AP2 and submit it to the House of Commons by the deadline of 15 August 2023. The Council would also complete the response to the SES in time for the deadline of 31 August 2023.

Following submission, the Council would prepare to appear before the Select Committee to make the case for both the outstanding points within its original petition, and the contents of the AP2 petition. It was expected that HS2 Ltd would look to negotiate with the Council leading up to, and throughout, the Select Committee appearances. The Council would seek satisfactory agreements, undertakings and assurances with them to remedy concerns and issues regarding the proposed scheme. Where issues were satisfactorily resolved during negotiation, it may be possible to withdraw these petition points before appearing at Select Committee, in line with the delegated approval granted by Council.

Councillor Hilal (Ward Councillor Didsbury West) addressed the Executive and raised concerns around the proposed site in the Hollies, which was close to properties on Mersey Road and Mersey Meadows. She stated that the construction of the vent shaft would have a considerable impact on these residents which HS2 had admitted to in their AP2 document. She also raised concern in relation to the proposed use of the Islamic Girls School car park as a car park and access route by HS2 which would result in the demolition of the former Sure Start centre and it was doubtful the school would be able to function once its site was being used as a car park for construction vehicles.

Councillor Kilpatrick (Ward Councillor Didsbury West) addressed the Executive and also raised concerns in relation to the proposed vent shaft at the Holies. Specifically in relation to the proposed access to the vent shaft at Barlow Moor road and the adverse impact his would have on adjacent communities, including the impact on the wider road network and existing or planned facilities. He expressed strong reservations in relation to the proposed impact on the Islamic Girls School and he also raised concerns in relation to residents safety, as the location was still within the flood plain.

Councillor Johnson raised the issue of how HS2 was undertaking consultation with local residents and the use of technical documentation which was difficult for non-specialists to understand and queried whether the Council could assist residents in understanding the documentation being sent.

Councillor Leech raised serious concerns in relation to the proposal to circulate the full AP2 petition to Members at the same time as its submission to the House of Commons.as he felt the Council had ignored the views of local ward Councillors in relation to what needed to be included and sought Executive to amend this proposal to enable discussions with local Ward Councillors as to what should be included in the petition response based on the concerns raised at this meeting or that the Executive included a further recommendation that clearly stated the Council opposed the proposed location of the ventilation shaft at the Hollies within the petition response.

Decisions

The Executive:-

(1) Note the current progress of the High Speed (Crewe - Manchester) hybrid Bill ("the Bill"), as introduced into the 24 January 2022 session of Parliament, as detailed in the report.

(2) Note the contents of AP2 to the Bill including the supporting SES and the proposed contents of the City Council's petition against aspects of AP2, and the proposed contents of the City Council's petition against aspects of AP2 and the SES consultation response set out in the report.

(3) Note the delegated authority approved by Council on 4 March 2022 to the Strategic Director (Growth & Development), in consultation with the Leader and City Solicitor, to take all the steps required for the Council to submit any petition and thereafter to maintain and if considered appropriate authorise the withdrawal of any petition points that have been resolved in respect of the Bill, and to negotiate and/or seek assurances/ undertaking/agreements in relation to aspects of the Bill.

(4) Note that the petition against AP2 is within the scope of the above delegated authority approved by Council on 4 March 2022.

(5) Note that the full AP2 petition will be circulated to Members at the same time as its submission to the House of Commons by the deadline of 15 August 2023.

(6) Note that the AP2 consultation response on the SES will be circulated to Members at the same time as its submission to Government by the deadline of 31 August 2023.

(Councillor Chambers declared a personal interest in this item due to her employment with Transport for Greater Manchester)

Exe/23/70 Our Town Hall Project - Progress Update

The Executive considered a report of the Deputy Chief Executive and City Treasurer, which provided an update on the progress of the refurbishment and partial restoration of the Town Hall and Albert Square under the Our Town Hall (OTH) project.

The Deputy Leader (Statutory) reported that excellent progress continued to be made with Social Value, with 57% of the project spend within Manchester (baseline target 40%) and 47% of the workforce being Manchester residents (baseline target 30%) and a social value ROI of £14.6m. Work to develop the detail of how the building would run was picking up pace, including revenue planning and operational strategies and the project was 60% through the existing programme for the construction works, and the quality of the works continued to exceed expectations.

The contract date for completion of the construction works remained 25 June 2024. However, as a result of the ongoing challenges to the programme, the completion date would need to be updated to realistically reflect the latest position. In the meantime, it was now clear that the delays caused by Covid-19 and discovery would be significant and without any mitigation could add two years of delay.

The project had faced an extremely challenging 18-month period with intense pressures on cost and programme. These challenges included significant disruptions from 'uncontrollable' elements such as nesting falcons, Covid-19, extraordinary levels of inflation and unprecedented pressure on the supply chain. The biggest risk to the budget was now the cost of delay. For every month of delay, the project incurred additional costs of circa £1m to £1.5m, depending on the point in the programme at which the delay occurred. At the same time, the hyper-inflation experienced by the project in the post-pandemic period had been significant and remained a risk to all packages yet to be procured, and to those packages that were subject to changes arising from discovery.

It was therefore difficult to give any degree of confidence on the final cost and programme dates until these higher risk works were completed. Given the risks outlined in the report, it was proposed to split a request for additional funding into two parts. Part one would be a request for an additional £29m funding sufficient to cover all financial commitments to the end of 2023.. Without this funding there was a risk that completion would be significantly delayed and post December the biggest remaining cost pressure on the project was linked to programme delay. The position would be much clearer in January 2024, and it was therefore proposed to review the position on target dates for completion and cost and further budget approvals would be sought at that stage.

Councillor Leech sought clarification as to how much likely extra funding would be needed after December 2023 in order for the project to complete as he felt there needed to be clarity as what the total cost was required to complete. He also sought clarification on who was responsible for paying any penalty costs for delays in the project

Decision

The Executive recommend to Council approval of a capital budget increase of £29m for the project, funded by borrowing, to maintain progress with the construction works until the end of December 2023.

Exe/23/71 Factory International at Aviva Studios (Part A)

The Executive considered a report of the Deputy Chief Executive and City Treasurer and the Strategic Director (Growth and Development), which provided update on the delivery of Aviva Studios including progress with the construction programme; the evolution of Factory International,; the success of the recent MIF23 festival and the conclusion of the naming rights agreement with Aviva for Aviva Studios.

The Deputy Leader (Statutory) advised that Factory International had attracted significant government investment of £106.7m, alongside £9m per annum of Arts Council England revenue funding to ensure the success of the facility. It was noted that the original budget was set in 2015, based on benchmark costs, to secure the government funding package. This was prior to any detailed site investigations or design work and proved to be inadequate to fund a project of this size, scale and complexity. Leaving aside the complexities of the project, adjusting for inflation alone during this period using ONS construction indices would have increased the budget by c. £40m.

As of July 2023, the building had been sufficiently completed with static completion achieved for operation of MIF23. The remaining snagging and commissioning works were scheduled to be completed by 7 September, therefore, whilst the physical building had been completed in time for MIF23, the overall timescales were later than planned and there had been a number of factors which had contributed to the delay, which had resulted in the requirement of additional £8.7m to cover the cashflow requirements to static completion for construction and client-side fees and support to cover the additional costs experienced by Factory International.

This additional funding would be funded from £620k increased grant from ACE, £7.3m on an invest to save basis to be funded from naming rights income and £782k to reverse the temporary virement for public realm costs.

In addition, there was a capital budget increase request of £1.1m to be funded from capital receipts, to meet the costs of completing the public realm.

It was reported that a long-term partnership had been announced between Aviva, Manchester City Council and Factory International which included landmark support for Manchester's iconic new arts and culture venue to be named Aviva Studios. The multi-million-pound investment by Aviva would support the completion and help make the delivery of the world-class building possible.

Councillor Leech expressed concern over the repeated increases in the budget required to complete the project and specifically questioned why the original budget, set in 2015 based on benchmark costs, was agreed prior to any detailed site investigations or design work and proved to be inadequate to fund a project of this size, scale and complexity. He also asked how confident was the Council in not being required to have to provide additional funding in future years for MIF to take place at Aviva Studios and whether the Council's contribution to the Sinking Fund would be revenue or capital spend.

The Deputy Chief Executive and City Treasurer advised that the contribution to the Sinking Fund would come from the Asset Management Plan and part of the capital budget and the repairing responsibilities would be split between the Council and the tenant. It was not expected to meet additional costs for future MIF.

Decisions

The Executive:-

(1) Note progress with the delivery of Aviva Studios, home to Factory International, the wider economic, cultural and social benefits to Manchester and the significant programme of social value commitments.

(2) Approve a capital budget increase for Aviva Studios of £8.7m to be funded from:
- £620k increased grant from ACE
- £7.3m on an invest to save basis to be funded from naming rights income

- £782k to reverse the temporary virement for public realm costs

(3) Note the capital budget increase of £8.7m will be used to fund the cashflow requirements to static completion for construction and client-side fees and £600k support to cover the additional costs experienced by Factory International.

(4) Approve a capital budget increase of £1.1m to be funded from capital receipts, to meet the final costs of the public realm.

(5) Note the progress made by Factory International to prepare the organisation to operate Aviva Studios including recruitment, business planning, the sponsorship programme, artistic and cultural programme development and social value benefits, in the lead up to and successful delivery of MIF23, and the formal opening in the autumn.

(6) Note the naming rights agreement with Aviva for Aviva Studios

(7) Note progress in the development of employment, training and education opportunities and creative engagement programmes as part of Factory International's skills and learning development programme.

Exe/23/72 Exclusion of Press and Public

Decision

The Executive agrees to exclude the public during consideration of the following item which involved consideration of exempt information relating to the financial or business affairs of particular persons and public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Exe/23/73 Factory International at Aviva Studios (Part B)

The Executive considered a report of the Deputy Chief Executive and City Treasurer and the Strategic Director (Growth and Development), which provided an update on the fundraising for the construction project and the conclusion of the naming rights agreement with Aviva for Aviva Studios.

Decisions

The Executive:-

(1) Note the terms of the naming rights agreements with Aviva for Aviva Studios.

(2) Endorse the proposed 50 /50 allocation of all net building related sponsorship and naming rights income (after costs and fulfilment) with Factory International for the 30-year life of the lease.

(3) Note the long-term relationship with Factory International and the ability to recover a significant proportion of the borrowing costs from naming rights income and other building-related sponsorships.

Executive

Minutes of the meeting held on Wednesday, 13 September 2023

Present: Councillor Craig (Chair)

Councillors: Akbar, Bridges, Hacking, Igbon, Midgley, Rawlins, T Robinson, White

Also present as Members of the Standing Consultative Panel:
Councillors: Ahmed Ali, Butt, Chambers, Douglas, Johnson, Leech, Lynch and Moran

Apologies: Councillor Rahman and Foley

Exe/23/74 Minutes

Decision

The Executive approved as a correct record the minutes of the meeting on 26 July 2023.

Exe/23/75 Our Manchester Progress Update

The Executive considered a report of the Chief Executive which provided an update on key areas of progress against the Our Manchester Strategy – Forward to 2025 which reset Manchester's priorities for the next five years to ensure the Council could still achieve the city's ambition set out in the Our Manchester Strategy 2016 – 2025.

The Executive Member for Skills, Culture and Leisure reported that the Council had formally submitted a bid to make Manchester the European Capital of Cycling for 2024. It was hoped that being named the European Capital of Cycling for 2024 would not only recognise the work which had been done to promote cycling in the city but also help leverage further funding and other improvements and encourage even more Mancunians to cycle. He also reported that the National Cycling Centre's Velodrome re-opened on Saturday 3 September following £27m investment in improvements from the Council, Sport England and Government. As well as improving its facilities, it was now the UK's first all-electric Velodrome.

Councillor Johnson sought clarity as to whether there were any plans to improve the standard of a number of existing cycle routes that were in need of maintenance.

The Executive Member for Skills, Culture and Leisure next reported on the recent Ofsted inspection of Manchester's Adult Education Service (MAES). Government inspectors had MAES for its inclusive and ambitious curriculum, high quality education and training and passionate leaders. Ofsted inspectors had graded every aspect of the service Good - from its overall effectiveness, quality of education, and adult learning programmes, through to provision for learners with high needs, and its leadership and management.

The Executive Member for Skills, Culture and Leisure final update was to report on the reopening of Abraham Moss Library and Leisure Centre following a multi-million pound refurbishment. The refurbishment was part of the Council's ongoing sport and leisure investment strategy. Leisure facilities and libraries across the city were being modernised so they could be better equipped to suit the needs of residents.

The Deputy Executive Member for Skills, Culture and Leisure reported that Manchester had been named as the most digitally inclusive city in the UK in a national survey. Analysis of the number of databanks, digital inclusion hubs and digital skills workshops on offer nationally put the city out ahead in the survey carried out by Uswitch mobiles. The findings reflected work which had taken place to combat issues such as digital exclusion, generational poverty and health inequality.

The Deputy Leader reported on the progress which had being made on key themes in the Making Manchester Fairer Action Plan, including cutting unemployment and creating good jobs. In particular the Individualised Placement Support in Primary Care and Ambition Manchester In-Work Progression initiatives were cited which supported those with physical and/or mental disabilities into employment and helped people with low-incomes to progress within their current workplaces or acquire the skills to move into higher-paid roles elsewhere.

The Executive Member for Growth and Development reported on the recently approved planning application to re-develop the former Chorlton Leisure Centre site as an affordable later living housing scheme. The new development would provide 50 apartments (a mix of one bed and two bed) for the over 55s. Seven of the apartments would be for sale by shared ownership, three would be neighbourhood apartments providing step up accommodation, with the remaining 40 capped at the Manchester Living Rent. Lettings would be prioritized to over 55s with a housing priority need, including those wishing to right-size and free up a social rented family home in the local area for families on the housing waiting list.

The Executive Member for Growth and Development also reported that the first residents had moved into the Silk Street development of low carbon homes for social rent in Newton Heath. As the first 11 homes were handed over to the council following their completion at the end of July, they had been allocated to local people on the Council's social housing register Manchester Move. Altogether the site would deliver a mixture of 69 homes with 16 of these homes available to people over the age of 55 who were right-sizing from other properties in Newton Heath and North Manchester, freeing up larger properties for social rent

Councillor Leech sought clarification as to whether there would be any financial assistance to those residents who were seeking to down size as part of the Chorlton Leisure Centre redevelopment. The Executive Member for Growth and Development confirmed this would be looked into with the developer.

Decision

The Executive note the report.

Exe/23/76 Revenue Monitoring to the end of July 2023

The Executive considered a report of the Deputy Chief Executive and City Treasurer, which outlined the projected outturn position for 2023/24, based on expenditure and income activity as at the end of July 2023 and future projections.

The Executive Member for Finance and Resources reported that the current budget monitoring forecast was an overspend of £9.6m and that there were considerable risks to the position relating to the impact of rising demand and increasing costs.

The main pressures were being felt in the social care budgets reflecting the national pressures in the health and social care sector and trends being experienced across most Social Care providing local authorities. A £3.7m forecasted overspend in Adult Social care was largely in relation to the provision of long term care arrangements with demand above 2023/24 budget assumptions. Whilst strong progress on the approach to reduce demand through 'prevent, reduce and delay' was being made through the Better Outcomes Better Lives (BOBL) initiative, it was unlikely that the additional demand management savings (£5.5m) envisaged from client social care packages would be delivered. As such the overspend was in part being offset by employee underspends across the Directorate due to difficulties in recruitment.

The forecasted £4.9m overspend in Children's Services was after taking account of £3.9m of mitigations against key pressures. The underlying cost drivers related to higher placement costs for Looked After Children (LAC) and Care Leavers Supported Accommodation, small increases in External Residential and Care Leaver placements numbers, Remand activity, and Home to School Transport pressures. The biggest pressure related to external residential placements and increased complexity of need of the current cohort with placement costs having increased by 44% in the current financial year. Investment in provision for those children with higher levels of needs was underway. Once this work was complete it was expected that this would reduce some of the pressures on the external residential care budgets. The main variations in the other service departments totalled £0.9m.

As part of the 2023/24 budget setting process £25.2m of savings were agreed. Of these £15.1m (60%) were on track for delivery, £1.5m (7%) were risk rated medium, and £8.5m (33%) rated high risk in terms of the likelihood of delivery. Officers were working to identify alternative savings where original plans might not be achieved or delayed.

The report went on to outline the following budget virements which required approval

- The transfer of part year funding for Graduate Management trainees from HROD to directorates totalling £293k

The report also provided details of additional grant notifications that had been received since the budget had bene set and which were now reflected in revised budgets:-

- Adults - Market Sustainability and improvement fund £4.055m
- Corporate Core - Household Support Budget £12.906m

- Libraries - Build a business in GM libraries - £0.601m
- City Policy - Innovate UK Net Zero Pathfinder GM £86k 2023/24, £0.516m 24/25, £301k 25/26
- Corporate Core - Transparency Code New Burdens £13k
- Housing - Tenant Satisfaction New Burdens £63k

In addition, when the budget was set in February 2023 a total of £14.3m was identified for price and electricity inflation. £2.2m was allocated to Children's for internal placements, £0.5m to Education Home to School Transport and £2.7m to Adults as a contribution to market sustainability. At period 2 requests from Childrens services totalling £2.4m were agreed, mostly relating to fostering and residential placements. This left £6.4m in the corporate price and utilities inflation budget for inflation pressures. Additional inflation requests were currently being considered and would be brought back to a future Executive meeting for approval.

At this stage it was envisioned that the known increased costs could be contained within the available inflationary budgets made available for 2023/24 however this remained a risk.

It was also reported that allowance for a 6% pay increase was allowed for in the budget costing an estimated £15.6m. In February the National Employers offered a £1,925 pay increase from 1 April 2023 and 3.88% for those above the top of the pay spine. The estimated budget requirement to fund this offer for MCC staff was £15.5m for 2023/24, and therefore within the available budget. Should any pay award above this level be agreed, this would exceed the current provision in the budget.

The Executive Member for Finance and Resources concluded that it was very early in the financial year and vigilance was needed given there were significant uncertainties and risks to the position as cost of living and inflationary pressures could increase. Any overspend this year would be a direct call on the General Fund Reserve which would need to be reimbursed in future years. In addition any ongoing impact of the pressures faced this year would need to be addressed in the 2024/25 budget. It was therefore important mitigations were identified to bring forecast spend back in line with the available budget.

Councillor Leech sought clarification as to whether the increase in placement costs within Children's Services were as a result of an increase in overall costs, inflationary pressures or an increase in the demand on this service. He also sought clarification as to the cause of the projected overspend in the Corporate Core as he noted that in previous years, this Directorate had usually produced a budget underspend

Decisions

The Executive:-

(1) Note the global revenue monitoring report and forecast outturn position which is showing a £9.6m overspend.
(2) Approve budget virements to be reflected in the budget as set out at paragraph 2.9 of the report

(3) Approve the use of additional revenue grant funding as set out at paragraph 2.10 of the report.

Exe/23/77 Capital Programme Monitoring P4 2023/24

The Executive considered a report of the Deputy Chief Executive and City Treasurer, which provided progress against the delivery of the 2023/24 capital programme to the end of July 2023, the latest forecast of capital expenditure and the major variances since the Capital Programme Outturn report submitted in June 2023and the proposed financing of capital expenditure for 2023/24 and affordability of the Capital Programme.

The Executive Member for Finance and Resources reported that the latest forecast of expenditure for 2023/24 for Manchester City Council was £454.0m compared to the current approved budget of £473.7m. Spend as of 31 July 2023 was £91.9m. The main variances related to the Asset Management Programme, Hammerstone Road Depot, Campfield Redevelopment, Our Town Hall Refurbishment, Home Upgrade Grant, Social Housing Decarbonisation Fund and Varley Street SEND Secondary School. These variances mostly related to timing differences meaning reprofiling would be required.

A more focussed look at the top 10 projects was provided in Appendix A. These projects covered 47% of the total programme. The programme also contained some budgets yet to be allocated to specific projects but reserved for a particular purpose, such as Education Basic Need funding, Housing Affordability Fund, ICT Investment Plan and the budget for inflation pressures. These would be allocated once the specific schemes were progressed and approved, or in the case of inflation the business case showing the impact of inflationary pressures on a scheme completed. They would also then be subject to approval through the Council's capital approval process.

As in previous reports the most significant risk facing the programme and major projects overall was the continued high levels of inflation being experienced. Inflation in the UK in the 12 months to July 2023, as measured through CPI, was currently 6.8%, down from 7.9% in May and from a recent peak of 11.1% in October 2022. Whilst this showed a downward trend which was expected to continue, the figure remained elevated.

The current forecasts showed that the financing costs remained affordable within the revenue budget available including reserves with the capital financing reserves being required to meet the costs associated with the borrowing by 2026/27.

In addition, it was reported that there were schemes that had been developed or had received external funding that were now ready for inclusion in the Capital Programme. The proposals which required Council approval were those which were funded by the use of reserves above a cumulative total of £10 million, where the use of borrowing was required or a virement exceeded £1m. These included the following proposed changes:-

- Aviva Studios, Home of Factory International - to reach practical completion, a capital budget increase of £22.2m was recommended, funded by borrowing and supported by the Council's share of all future commercial sponsorship income.
- Corporate Services - Our New Finance & HRODT System – a revenue budget increase of £17.4m was requested, to be spread across 4 financial years, and funded from the Capital Fund reserve, to replace the Council's existing HR and Finance System.
- Neighbourhoods – Manchester Aquatic Centre (MAC) – a capital budget increase of £0.640m was requested, funded by borrowing, to fund additional works deemed essential to address build, health and safety issues and safeguard the MACs future operations and services, whilst also ensuring that the building remained complaint to host World-Class Events.
- Growth and Development – Piccadilly Garden Design Phase – a capital budget increase of £0.782m was requested, funded by borrowing, to enable the project cost to progress to end of RIBA Stage 3 / submission of planning application.

The proposals which only required Executive approval were those which were funded by the use of external resources, use of capital receipts, use of reserves below £10.0m, where the proposal could be funded from existing revenue budgets or where the use of borrowing on a spend to save basis is required. The following proposals required Executive approval for changes to the City Council's capital programme:-

- ICT - Digitising Registrars Certificates – a revenue budget increase of £0.244m was requested, funded from the Capital Fund reserve, to deliver a project that will lead the implementation of imaging software to digitise birth, death and marriage certificates, enabling the Registrars service to streamline and automate the current copy certificate process, increase team efficiencies and improve the service offered to customers.
- ICT - Manchester ContrOCC Client Finance Portal (CFP) and Online Financial Assessments (OFA) Resources – a revenue budget increase of £0.092m was requested, funded from the Capital Fund reserve, to deliver a project that would enable the implementation of the two ContrOCC portals; Client Finance Portal (CFP) and Online Financial Assessment Portal (OFA).
- ICT – Adults Care Management System – a revenue budget increase of £0.258m was requested, funded from the Capital Fund reserve, to implement a new care management system covering; rostering, care monitoring reporting, electronic medication administration record and mileage wizard for the Reablement and Disability Supported Accommodation Services (DSAS) teams within Adult's Services.
- Public Sector Housing – Collyhurst – a budget virement of £3.693m funded from capital receipts, between the Private Sector and Public Sector Housing budgets was requested as the existing budget was no longer required for its original purpose, and there was inflationary pressure in the wider regeneration scheme relating to the construction costs for new homes, a new park and associated infrastructure, and not all of this pressure could be mitigated through value engineering.

Councillor Leech sought clarification as to why the highways budget had been reprofiled and whether this would have any detrimental impact on the maintenance of roads and gullies. He also expressed concern over the increasing level of borrowing for Aviva Studios and that following its completion the Executive should receive a further report that provided an in-depth detailed analysis as to what the extra funding had been required for.

The Deputy Chief Executive and City Treasurer clarified that the Council did not borrow funding against individual schemes but rather against the whole capital programme. She also confirmed that there would be a future report to both Resources and Governance Scrutiny Committee and the Executive which would provide an in-depth detailed analysis as to what the extra funding for Aviva Studios had been required for

Decisions

The Executive:-

(1) Note the Progress against the delivery of the 2023/24 capital programme to the end of July 2023

(2) Recommends that the Council approve the following changes to the Council's capital programme:-

- Aviva Studios, Home of Factory International - a capital budget increase of £22.2m, funded by borrowing.
- Corporate Services - Our New Finance & HRODT System – a revenue budget increase of £17.4m, to be spread across 4 financial years, and funded from the Capital Fund reserve.
- Neighbourhoods – Manchester Aquatic Centre (MAC) – a capital budget increase of £0.640m, funded by borrowing.
- Growth and Development – Piccadilly Garden Design Phase – a capital budget increase of £0.782m, funded by borrowing.

(3) Approve the following changes to the Council's capital programme:-

- ICT - Digitising Registrars Certificates – a revenue budget increase of £0.244m, funded from the Capital Fund reserve.
- ICT - Manchester ContrOCC Client Finance Portal (CFP) and Online Financial Assessments (OFA) Resources – a revenue budget increase of £0.092m, funded from the Capital Fund reserve.
- ICT – Adults Care Management System – a revenue budget increase of £0.258m was requested, funded from the Capital Fund reserve.
- Public Sector Housing – Collyhurst – a budget virement of £3.693m funded from capital receipts, between the Private Sector and Public Sector Housing budgets

Exe/23/78 Hackney Carriage Fares - Interim Review 2023

The Executive considered a report of the Strategic Director (Growth and Development), which set out recommendations in relation to Hackney Carriage Fares following a review of these fares by the Council's Licensing and Appeals Committee.

The Executive last reviewed the Hackney Fares in October 2022. Since then numerous other local authorities had further reviewed their Hackney fares and as a result Manchester was now at position 161 out of 344 local authorities ranked by the cost of a 2-mile journey on Tariff One . As many authorities have the same fare however (and discounting the airports tariffs) in real terms Manchester is joint 39th out of 81 different fare tariffs. Either way, Manchester was sitting around halfway on the league table which may be considered fairly low for a major city.

The current methodology used in Manchester for calculating the fares had now been in place for over a decade and the 2022 review highlighted the sensitivity of the current formula to any significant changes in data components or assumptions that reflected policy or market changes, as well as the challenge in obtaining accurate and localised running cost data.

Prior to consideration by the Executive, the proposals had been considered by the Council's Licensing and Appeals Committee and in doing so had recommended:-

- An increase to the unit cost per mile on all tariffs by 8%
- An increase to the waiting time fare by 23%
- An increase to the Day flag tariff to £3.40
- An increase the Night flag tariff to £3.80

In making its decision, the Executive has the authority to: apply all, part or none of the recommended amendments to the Fare Tariff and apply any additional amendment(s) it determined as appropriate.

Decisions

The Executive:-

(1) Agrees to increase the unit cost per mile on all tariffs by 8%

(2) Agrees to Increase the waiting time fare by 23%

(3) Agrees to increase the Day flag tariff to £3.40

(4) Agrees to increase the Night flag tariff to £3.80

(5) Notes the decision to make the acceptance of card payments mandatory in Hackney Vehicles

Exe/23/79 Manchester Piccadilly SRF Addendum: East Village Central Framework

The Executive considered a report of the Strategic Director (Growth and Development), which set out the outcome of a public consultation exercise with residents, businesses and stakeholders, on the draft East Village Central Framework which was an addendum to the Manchester Piccadilly Strategic Regeneration Framework (SRF).

The Leader explained that the site identified in the draft East Village Central Framework was centrally located within the Piccadilly SRF area. As well as contributing to the overall objectives within the Piccadilly SRF, the draft framework proposals had been developed to ensure that they will complement the wider economic priorities and regeneration strategy for the city centre.

The report provided details of the response received to the consultation from a key stakeholder, a national charity, a statutory body and local residents

It was note that the East Village Central Framework responded to the opportunity to review how this strategically significant site could be repurposed and redeveloped in a manner that maximises its contribution to the growth of the city centre. The new commercially-led, mixed use neighbourhood would support the creation of new jobs, homes and public realm in the city centre, for both existing and new residents. The development would be highly connected, functionally and physically, to the wider city centre and adjoining regeneration priority areas and would complement the arrival of HS2 and NPR.

Given the increasing need for new high quality commercial development space, the draft framework would complement the proposed commercial development at Central Retail Park. It would also add further momentum to the development of the Piccadilly SRF, building on the ongoing delivery at Portugal Street East and Mayfield.

Decisions

The Executive:-

(1) Note the outcome of the public consultation on the East Village Central Framework.

(2) Approve the East Village Central Framework, as an addendum to the Manchester Piccadilly SRF, and request that Planning and Highways Committee take the framework into account as a material consideration when considering planning applications for the area.

Exe/23/80 Strategic approach to developments of social homes via a city-wide New Build Local Lettings Policy

The Executive considered a report of the Strategic Director (Growth and Development), which proposed a strategic response in the form of a New Build Local Lettings Policy (LLP) for all new developments of social homes to be let at social or affordable rent.

The Executive Member for Growth and Development explained how It was necessary to put in place a strategic response to ensure that new build developments had a mix of residents to help to make them sustainable in the longer term. The aim was to avoid the likely concentrations of dependency and higher-level support needs in new builds while also offering local people a chance of a local home and thereby contribute to achieving sustainable communities for the benefit of al.

This strategic response would result in a New Build Local Lettings Policy (LLP) for all new developments of social homes to be let at social rent or affordable rent. It was proposed that this approach was taken on all new build social developments of 10 or more homes. It was also reported that after five years the effectiveness of the LLP would be reviewed with a view to it being amended, ended or extended for such period as necessary.

Under the LLP:-

- 50% of any development would be let to working households who are in priority housing need on the Manchester housing register;
- 20% of the new development would be let to applicants living in the Manchester City Council boundary area who were in priority housing need on the housing register and had an established connection to the immediate area of the development; and
- 30% of the new development would be let as normal, in accordance with the allocation scheme.

The policy would only apply to what were called "general needs" properties – general housing for most applicants, not specialist housing developed for a particular purpose, such as retirement homes or extra care provision. The policy would also apply only at first let. Having created a mixed community through this policy, all subsequent relets would be to the applicable allocations scheme.

Councillor Leech sought clarification as to whether consideration would be given to applicants living in a geographical area as opposed to the rigidity of a ward boundary. The Executive Member for Growth and Development confirmed that the Policy was to be used as a template and would be applied as appropriate for each scheme, which would include taking into account an applicant's geographical location to a scheme where appropriate.

Decision

The Executive approve and adopts the New Build LLP with a review of the policy to take place in 5 years

Exe/23/81 Climate Change Action Plan Annual Report

The Executive considered a report of the Deputy Chief Executive and City Treasurer, which presented the third Annual Report of the Manchester City Council Climate Change Action Plan (CCAP) 2020-25.

It was reported that the Council had remained within its allocated carbon budget for the year 2022-23, using 89% of the budget. Overall the Council had used 57% of its carbon budget for the 2020-25 period and was on track to remain within the carbon budget for this period. In addition, 55% of the actions in the CCAP 2020-25 were working to target and the remaining were work in progress.

Over the course of this 12-month period, in addition to the previous 2 years' work, the Council had been able to secure over £227m to support delivering the CCAP. This investment included funding for dedicated resource with the creation of 13 new posts, whilst a number of services also identified opportunities to create zero carbon focused posts, all providing additional capacity to aid delivery of the CCAP.

There would be a number of important milestones on the next stage of the Council's journey to becoming zero carbon. This included:-

- A joint Innovate UK bid with GMCA and Oldham MBC for investment to further explore new net zero finance and funding models;
- Progressing with the procurement of a partner to provide an electricity Power Purchase Agreement (PPA) for the Council's future energy supply; and
- The adoption of Places for Everyone (Joint Local Plan) expected in spring 2024 and the development of the Manchester Local Plan over the next two Years.

Councillor Leech sought clarification on how dependent the Council would be on the joint Innovate UK in achieving its targets for the next reporting period.

Decision

The Executive approve the Climate Change Action Plan Annual Report for 2022 - 2023.

Exe/23/82 Winter preparedness in the health system

The Executive considered a report of the Deputy Place Based Lead, which provided an overview of the key elements of the approach to winter planning 2023/24 alongside organisational updates relating to what would be delivered by partner organisations.

The Executive Member for Healthy Manchester and Adult Social Care reported that a full system winter plan would be developed through two urgent care system boards – Manchester and Trafford Operational Delivery Group (ODG) and Urgent Care Board (UCB). A first iteration of the system plan would be shared at the September Urgent Care Board, with a further update in October, and then as required throughout winter. In line with previous years, the Manchester and Trafford System Resilience Team would lead and co-ordinate on all aspects of winter planning and the lessons learnt from winter 2022/23 had been incorporated into the organisational delivery plans.

As with previous years, the locality winter communications plan would be led by the overall GM ICS winter strategy and NHS GM winter communications and engagement plan. There would be an integrated communications and marketing campaign approach that used engaging content across multiple channels including social media, website, internal and stakeholder, outdoor media and digital channels at both a GM and locality level. While the GM approach would allow for consistency across the region, the Council had additional activity planned across Manchester that reflected its diverse population and the health inequalities that existed. This would include additional communications and engagement activity relating to vaccination programmes and the cost-of-living crisis with both translated materials and easy read materials.

Decision

The Executive note the report.