

### Appendix 3: Indicative Medium-term budgets by type of spend / income

<b>Growth &amp; Development</b>	<b>2022/2023 Budget</b>	<b>2023/2024 Indicative Budget</b>	<b>2024/2025 Indicative Budget</b>	<b>2025/2026 Indicative Budget</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Expenditure:</b>				
Employees	19,685	19,976	19,976	19,976
Running Expenses	14,012	14,012	14,012	14,012
Capital Financing Costs	2,339	2,169	2,169	2,169
Contribution to reserves	0	0	0	0
<b>Sub Total Subjective Expenditure</b>	<b>36,036</b>	<b>36,157</b>	<b>36,157</b>	<b>36,157</b>
Less:				
Other Internal sales	(459)	(609)	(609)	(609)
<b>Gross Expenditure</b>	<b>35,577</b>	<b>35,548</b>	<b>35,548</b>	<b>35,548</b>
<b>Income:</b>				
Government Grants	(8,454)	(8,454)	(8,454)	(8,454)
Contributions from Reserves	(3,971)	(3,971)	(3,971)	(3,971)
Other Grants Reimbursements and Contributions	(70)	(70)	(70)	(70)
Customer and Client Receipts	(31,854)	(32,784)	(32,954)	(33,769)
Other Income	(2)	(2)	(2)	(2)
<b>Gross Income</b>	<b>(44,351)</b>	<b>(45,281)</b>	<b>(45,451)</b>	<b>(45,451)</b>
<b>Total Net Budget</b>	<b>(8,774)</b>	<b>(9,733)</b>	<b>(9,903)</b>	<b>(10,718)</b>

<b>Highways</b>	<b>2022/2023 Budget</b>	<b>2023/2024 Indicative Budget</b>	<b>2024/2025 Indicative Budget</b>	<b>2025/2026 Indicative Budget</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Expenditure:</b>				
Employees	11,196	11,131	11,131	11,131
Running Expenses	25,355	25,355	25,355	25,355
Capital Financing Costs	1,990	1,990	1,990	1,990
Contribution to reserves	0	0	0	0
<b>Sub Total Subjective Expenditure</b>	<b>38,541</b>	<b>38,476</b>	<b>34,476</b>	<b>34,476</b>
Less:				
Other Internal sales	(10,583)	(10,583)	(10,583)	(10,583)
<b>Gross Expenditure</b>	<b>27,957</b>	<b>27,892</b>	<b>27,892</b>	<b>27,892</b>
<b>Income:</b>				
Government Grants	(3,043)	(3,043)	(3,043)	(3,043)
Contributions from Reserves	(1,118)	(1,118)	(1,118)	(1,118)
Other Grants Reimbursements and Contributions				
Customer and Client Receipts	(2,962)	(3,086)	(3,121)	(3,121)
Other Income				
<b>Gross Income</b>	<b>(7,122)</b>	<b>(7,247)</b>	<b>(7,282)</b>	<b>(7,282)</b>
<b>Total Net Budget</b>	<b>20,835</b>	<b>20,645</b>	<b>20,610</b>	<b>20,610</b>

