

## **Executive**

### **Minutes of the meeting held on Wednesday, 6 May 2020**

(This was a remote meeting with all persons present in the meeting being remote from each other)

**Present:** Councillor Leese (Chair)

**Councillors:** Akbar, Bridges, Craig, N Murphy, Ollerhead, Rahman, Stogia and Richards

**Also present as Members of the Standing Consultative Panel:**

**Councillors:** Leech, M Sharif Mahamed, Sheikh, Midgley, Ilyas, Taylor and S Judge

#### **Exe/20/56 Tribute to former Councillor Sue Murphy**

The Leader of the Council paid tribute to the important contribution Sue Murphy had made to the city and to the Council. Members and all those present observed a minute's silence in remembrance of Councillor Sue Murphy.

#### **Exe/20/57 Minutes**

To approve as a correct record the minutes of the meeting on 25 March 2020.

#### **Exe/20/58 COVID 19 - Update on Response Phase**

[Cllr Leese declared a personal interest in a part of the update as Director of Manchester Airport Group]

A report of the Chief Executive provided a summary of the work undertaken in response to the COVID-19 virus pandemic in Manchester.

The areas of work outlined in the report included:

- Providing a summary of the development of COVID-19;
- Detailing the activity undertaken by the City Council, Manchester Health and Care Commissioning (MHCC) and the Manchester Local Care Organisation (MLCO) to establish the Community COVID-19 Testing Hub with Trafford partners;
- Describing the work of the Manchester and Trafford mutual aid hub that had been set up to distribute Personal Protective Equipment (PPE) to front-line workers as quickly as possible;
- Information was provided on the governance arrangements to support the Council response, with reference to the Greater Manchester Resilience Forum (GMRF) which was to be represented at the Strategic Coordinating Group (SCG) and Emergency Committee;
- Information on workforce considerations;

- Detailing the various forms of support available to help residents, including but not restricted to welfare and benefit support, support for carers, Free School Meals, emergency food provision and the Hardship Fund;
- Direct support to businesses, including expansion of the Retail Discount and the availability of grants;
- An update on Adult Social Care and the work with Health Partners;
- Describing the work to assist residents experiencing homelessness and rough sleeping;
- An update on the response of a range of different council services;
- Describing the financial implications for the council of the virus pandemic and controls, noting that the work to identify the financial implications of the current COVID-19 crisis was ongoing and evolving, particularly as announcements were being made regarding lockdown and continuing social distancing; and
- An overview of post lockdown planning and preparations for the next phase.

The Leader stated that the pandemic was unprecedented and having a profound impact and he, on behalf of all Members paid tribute to the Chief Executive, the Senior Management Team, officers and all Public Sector workers for their invaluable and effective response to the difficult and challenging circumstances. He stated that he was in daily contact with the Chief Executive to monitor the emerging situation and that each Executive Member was in regular contact with the appropriate officers within the council's Senior Management Team. He further advised that he was contributing to the Greater Manchester Emergency Committee, chaired jointly by the Mayor of Greater Manchester and the Chief Constable of Greater Manchester Police (GMP). He told the meeting that he was in weekly contact with the Local Government Association to lobby central government over a range of issues, including the budgetary position.

With reference to the approval of a loan to support Manchester Airport, the Leader stated that due to the commercially sensitive nature of those arrangements it was not appropriate at that time to provide detailed information; however, he reassured the Members that the Deputy Leader, who had taken the decision, had consulted the Chief Executive, the Deputy Chief Executive and City Treasurer and relevant Scrutiny Chair prior to the decision being taken and that all Members had been briefed on these arrangements.

The Leader then invited each individual Executive Member to provide an update on the work within their area of responsibility.

The Executive Member for Adult Health and Wellbeing paid tribute to all the staff who were working to provide services and support to the residents of Manchester, commenting that this would not be forgotten. She explained that over previous years the foundations had been established in Manchester to respond effectively to the situation by the integration of health and social care services and by establishing effective relationships. The planning of the response to the emerging COVID-19 threat had commenced in January 2020 and those plans had been reported to the Health Scrutiny Committee and Executive. She added that it was an emerging and changing landscape and that the figures presented within the published report were already out of date and she provided the meeting with updated figures in relation to the number of reported COVID-19 deaths.

In regard to hospital capacity the Executive Member for Adult Health and Wellbeing reported that Manchester was doing well and reiterated the message that residents were encouraged to seek medical assistance when required and not to delay or avoid seeking medical help for fear of COVID-19.

In regard to testing, the Executive Member for Adult Health and Wellbeing advised that on 20 March 2020 the City Council, Manchester Health and Care Commissioning and the Manchester Local Care Organisation had established the Community COVID-19 Testing Hub with Trafford partners to support the national programme and to implement a Manchester response, noting that testing sites were currently provided at the Airport, the Etihad Stadium and at Alexandra Park. The intention was to implement mobile testing sites across the city. She stated that the Community Testing Team were accessing Care Homes, commenting that this was very important and discussions were ongoing with the Care Quality Commission and Public Health England to continue to test care home residents. She stated that Manchester was using its local expertise and knowledge to support and inform testing at a Greater Manchester level.

With specific reference to Care Homes, the Executive Member for Adult Health and Wellbeing stated that Manchester remained committed to working with Care Homes to offer appropriate support and advice across a range of activities and services, noting that at the time of reporting two thirds of care homes in Manchester were not reporting cases of COVID-19. She advised that patients were being tested for COVID-19 prior to discharge from hospital to a care home. In response to a specific question, she confirmed that she had been given an assurance that anybody in a care home experiencing COVID-19 symptoms would receive the most appropriate treatment, where necessary including admission to hospital. The Executive Member for Adult Health and Wellbeing stated that all care home providers would be written to to advise them on the range of support via emergency funding that would be available to them.

With regard to PPE, the Executive Member stated that nationally there was an issue with procurement; however, Manchester had benefited from the establishment of a number of mutual aid hubs to deliver PPE to frontline staff across a range of settings, including staff working in care homes, homeless charities and GP Practices. She stated that this activity had been supported by local business and voluntary and community groups and she expressed her gratitude to all those involved.

The Executive Member for Adult Health and Wellbeing concluded by advising that the Manchester Local Care Organisation remained committed to delivering services to support vulnerable residents, including those identified as being in the shielded category. She stated the Freephone Helpline number was available to residents and advice was provided in a number of languages. She reported that the Helpline had received over 10,000 calls to date that had resulted in food being delivered to support more than 8,000 residents, with 6,000 of these identified as requiring ongoing support. She stated that this had been achieved by the efforts of the Voluntary and Community Sector and she paid tribute to the way in which they had responded and adapted to deliver this support.

The Executive Member for Neighbourhoods reported next, stating that he wished to place on record his thanks on behalf of all Members and residents to all staff and the Biffa crews that had worked in difficult circumstances to deliver the city's waste and recycling service with the minimum of disruption to residents. He advised that the bulky waste collection service had been reinstated and he thanked residents for their patience and understanding during this period. In response to a comment made regarding the necessity to keep all Members informed in an appropriate and timely manner of any changes to collections the Leader stated every endeavour would be made to inform Members in advance of any public announcements; however, it was important to acknowledge that circumstances changed quickly and this might not always be possible.

Problems nationally with flytipping had attracted a significant amount of press attention. The Executive Member for Neighbourhoods reported that Manchester had in fact experienced a reduction in the number of flytipping incidents, and where these had occurred contractors had been able to remove these in a timely manner.

The Executive Member for Neighbourhoods further paid tribute to all local faith leaders for the support offered to their local communities and congregations, noting the importance of spiritual support at such times whilst observing social distancing.

In his report the Deputy Leader paid tribute to Manchester residents in responding and adapting to the current difficult situation. He stated that whilst there had been a small number of cases of non-compliance, Manchester had been able to continue to keep parks and open spaces accessible for the benefit of the majority of Mancunians.

The Deputy Leader advised that where incidents and complaints had arisen officers from the Anti-Social Behaviour Action Team had worked closely with colleagues in GMP to address those. The policy that had been adopted was one of engage and explain, and in general that was being effective. He further welcomed the work undertaken to address speeding vehicles and off road motorcycles, which was another issue being seen across the whole country.

The Deputy Leader stated that it was acknowledged that the need to maintain social distancing would remain in place for some time and the Council was committed to supporting residents and businesses to adapt to this new way of life.

The Executive Member for Children and Schools paid tribute to all staff working in Children's and Education Services and the Senior Management Team for their response to the crisis, noting that they had demonstrated resilience and commitment. He further paid tribute to all staff working in schools and early learning settings for their response in providing home learning materials and delivering welfare checks, noting that he recognised how difficult lockdown could be for families and children, particularly those with additional needs. He thanked staff for protecting and supporting vulnerable people and stated that all this had emphasised the importance of the public sector and social care. He advised that all schools were receiving daily updates from the Director of Education and that the feedback from the schools to this contact and support was very welcome.

The Executive Member advised that ahead of the Government scheme to issue vouchers via schools to families who would usually be eligible for Free School Meals, Manchester City Council had made local arrangements to support Manchester families and he thanked the Director of Customer Services and Transactions and the work of the staff in the Revenues and Benefit Unit to deliver this support in a timely manner.

The Executive Member also informed Members that the Statutory Social Work service had continued to deliver the service in a 'business as usual' way and he continued to receive regular performance activity updates. He was reassured that all Looked After Children in Manchester continued to receive the appropriate support and regular contact from Social Workers using a range of different methods, adding that equipment has been provided to young people to enable digital and virtual contact.

Tribute was also paid to Foster Carers, recognising the important and invaluable role they provided in supporting young people. He advised that they were contacted weekly by the service to offer support and maintain contact.

The Executive Member for Children and Schools concluded by paying particular thanks to all young people across the city for adhering to the lockdown and he stated that it was recognised how challenging and difficult this was for them.

In response to a question regarding the reported decrease in the number of calls requesting assistance from Social Services, the Executive Member replied that this reflected national trends. He said that work was underway to reach out, contact and support people in need, such as those with an Education Health and Care Plan (EHCP). Council teams located in the Neighbourhood Hubs were being proactive in identifying and offering such support.

The Executive Member for Finance and Human Resources thanked all frontline staff and recognised the important work of all of the back office staff for supporting the response to this crisis, including those in the ICT and HR Departments for supporting staff as they interpreted and responded to the changing working environment and guidance. He noted that Manchester had already begun to prepare to respond to the emergency in advance of any Government announcements and made reference to the work of the Revenue and Benefit Unit to administer free school meals and financial support for businesses across the city. He advised the scale of this challenge could not be underestimated and he thanked the staff for their hard work to process the required changes and apply the grants and discounts appropriately, noting this equated to £66.865m support paid to local business. He further encouraged all local businesses to check what support they were entitled to that could help them through this challenging time and stated that information could be obtained via the Council's website.

In response to a specific question in relation to the numbers of fraudulent applications for grants, the Executive Member for Finance and Human Resources advised that he had sought an assurance from the Head of Audit and he was satisfied by the checks and due diligence taken by staff when processing applications. In regard to the one

specific incident regarding a double payment he reported that this was a genuine mistake and had been resolved quickly.

In regard to a question regarding Welfare Funding the Deputy Chief Executive and City Treasurer stated that the use of the funding would continue to be reported.

Reporting next, the Executive Member for Environment, Planning and Transport thanked all staff for their work to support the residents of Manchester and wanted to take the opportunity to reassure residents that the work to tackle climate change was ongoing and remained a priority for the Council. In regard to the reporting of 2019/20 direct emissions she confirmed that this would complete the reporting against the Council's previous Climate Change Action Plan and would establish an accurate baseline by which to report progress against the new Climate Change Action Plan. The Council remained committed to ensuring that the Council's direct emissions reduced by 50% over the next five years and would continue to play a full part to support the city to achieve its carbon budget reduction ambitions.

The Executive Member reported that a mapping exercise was currently underway to explore future tree planting opportunities in 2020/21. At the appropriate time local communities and stakeholders would be invited to plant trees. In terms of reducing emissions, applications had been submitted to the Department of Transport to fund a fleet of e-cargo bikes and trailers to support greener courier services and submission had been made to the National Lottery Fund to seek funding to support local communities to deliver local environmental projects to address climate change and increase resilience. Furthermore, European Development Funding was being sought to progress work on the Hammerstone Road Depot and the installation of solar car ports at the Velodrome site. Dialogue had also commenced with the Department for Business Energy and Industrial Strategy with the aim of securing additional funding to support the delivery of the Climate Change Action Plan.

The Executive Member for Housing and Regeneration informed the Members that across Manchester there were approximately thirty Registered Housing Partners and as a result of existing joint work arrangements and relationships they had been in a strong position to respond at a community level when the virus pandemic crisis had emerged.

The Executive Member paid tribute to the positive response and 'can do' attitude of all the staff to support vulnerable residents. She made reference to the numerous initiatives undertaken by different providers to contact and support local residents. She thanked them all for their huge and important contribution that they played in supporting residents and she stated that they in turn would be supported in the difficult months ahead.

With regard to Manchester Move, the meeting was advised that this housing allocations system had been suspended during the lockdown period with priority being given to emergency allocations to ensure people requiring discharge from hospital or those fleeing domestic abuse could be housed quickly, appropriately and safely.

In his report to the meeting the Executive Member for Skills, Culture and Leisure thanked the staff working in the Homelessness Team and across the wider Homelessness Partnership and the Voluntary and Community Sector for their invaluable work to support the most vulnerable residents in the city, often with complex needs, at such a challenging time.

The Executive Member advised that 255 people had been accommodated in hotels and other temporary accommodation and they continued to receive specialist support. He said that the ambition would now be to identify suitable permanent accommodation for these residents and this would be facilitated via individual support plans. He stated that this remained a challenge and the Government would continue to be lobbied to ensure appropriate funding was made available to Manchester to support this area of activity.

The Leader stated that despite the best efforts of officers, there remained a small number of rough sleepers who had refused all offers of accommodation; however, work with partners continued to offer support to these individuals and those individuals could still access support.

## **Decision**

To note the report.

## **Exe/20/59 COVID 19 - Forward Recovery Planning**

A report of the Deputy Chief Executive and City Treasurer provided the Executive with an overview of forward planning work for the city's recovery from the COVID-19 crisis. This included preparations which were already underway to manage the phased opening up of the city and planning for the longer term challenges.

The report outlined proposals to reset and reposition the Our Manchester Strategy 2016 -2025 to respond to the post COVID-19 challenges the city now faced, starting with a consultation which was rooted in the Our Manchester approach.

The areas of work outlined in the report included:

- Economy – planning to support the economic recovery of the city, including support for businesses, supporting residents to develop skills and get back into employment, promoting residential and commercial development and transport planning;
- Residents and communities – including addressing poverty, supporting vulnerable residents, building community resilience and relationships, supporting the Voluntary, Community and Social Enterprise (VCSE) sector and understanding and addressing how the crisis was impacting on different groups; and
- Impact on the Council and Public Services – including Health and Social Care, Public Service Reform, changing ways of working and the financial impact of the crisis.

The report stated that this would be supported by:

- Evidence base and impact for each of the above workstreams;
- External relationships with a range of key partners; and
- The reset of the Our Manchester Strategy

The proposed terms of reference for the COVID-19 Recovery Coordination Group were appended to the report.

The Leader introduced the item, highlighting the challenges the city would face, in particular the predicted impact of the crisis on unemployment levels. He advised that an Executive Member would lead on each area of this work, alongside a senior responsible officer. He reported that it was important to both keep people safe and ensure that they felt safe.

The Deputy Leader advised Members that the world had changed significantly since the Our Manchester Strategy was developed in 2015 and that it needed to be reviewed to take into account the COVID-19 crisis, the impact of Brexit and the increasing priority being given to addressing climate change. He outlined the proposed approach and timeline for this review, involving consultation with stakeholders, with a revised strategy to be submitted to the Executive for approval in early 2021.

The Executive Member for Housing and Regeneration thanked staff in the Growth and Development service for their work. She emphasised the importance of building and development for the city's economic recovery and updated Members on housing building, particularly the building of affordable housing, including confirmation of £51 million in housing infrastructure funding for the Northern Gateway project and discussions with existing housing providers were ongoing to understand the challenges they were facing due to COVID-19. She informed Members that an update on the establishment of a housing delivery vehicle would be provided to the Executive's meeting in June 2020. She stated that the Council was committed to supporting and working with developers who shared its vision of safe, secure, quality, affordable housing and to getting the city building again.

The Executive Member for Environment, Planning and Transport reported that use of all forms of public transport had decreased dramatically since the start of the COVID-19 crisis and that car use had also reduced, although some key workers had switched from using public transport to driving to work due to concerns about transmission of COVID-19 on public transport. She informed Members that air quality had improved significantly due to fewer vehicles being on the road but that people who could not work from home needed to be able to travel to work safely. Enabling them to do so was a priority for the Council and its partners; looking closely at national guidance. She thanked transport workers, highways staff and Transport for Greater Manchester (TfGM) for their work. She advised Members that enabling people to walk safely while observing social distancing was also a priority, that a decision had already been taken to close part of Deansgate in the city centre to vehicles and that the Council was looking at what measures could be taken in local district centres, in consultation with Ward Councillors.



The Leader informed Members that colleagues in Public Health, Environmental Health and the Health Service were working together to develop proposals on contact tracing and mass testing, which would complement the work taking place at a national level.

The Executive Member for Finance and Human Resources informed Members that, since the Council's budget had been approved on 6 March 2020, the situation had changed drastically. He highlighted some of the financial challenges which were detailed in the report submitted to the Executive and expressed concern that the additional funding being provided by the national government would not cover the full impact of the COVID-19 crisis. He advised that, due to the economic uncertainty, escalating costs and loss of income arising from this crisis, the budget would need to be reviewed and a detailed report would be brought to the Executive's meeting in July 2020.

The Chief Executive thanked the Leader, Executive Members and Council staff for all their work, emphasising that this was still an ongoing effort to respond to the situation and plan for the future of the city. She highlighted the importance of considering what data could be put into the public domain, taking into account the rapidly changing nature of the situation.

The Deputy Chief Executive and City Treasurer also added her thanks to those expressed earlier. She advised Members that the Council had received funding which would cover a lot of the additional costs incurred this year but that she was concerned about the impact of the crisis on the Council's income streams including business rates, council tax, dividends and commercial income and that this impact would be felt in the next financial year. She assured Members that significant work was taking place to address all the areas outlined in the report.

The Leader informed Members that the Leader of the Opposition was experiencing technical difficulties that were making his continued participation in the meeting difficult. The Leader therefore offered that any questions or comments he wished to make would be added to the public record. He informed Members that discussions would be taking place with the Chairs of the Scrutiny Committees about what form scrutiny would take during this period, recognising that the usual requirement for officers to produce several reports each month was not practical at present.

## **Decisions**

1. To note the approach to the forward planning work and the establishment of the COVID-19 Recovery Coordination Group and its terms of reference.
2. To approve the preparatory work required to plan for a formal reset of the Our Manchester Strategy 2016-2025.
3. To note the work that is taking place through Greater Manchester, the UK Core Cities, and to influence the Government.
4. To receive monthly update reports on this work as a standing item, given the dynamic and rapidly changing nature of the situation.



## Executive

### Minutes of the meeting held on Wednesday, 3 June 2020

**Present:** Councillor Leese (Chair)

**Councillors:** Akbar, Bridges, Craig, N Murphy, Ollerhead, Rahman, Stogia and Richards

**Also present as Members of the Standing Consultative Panel:**

**Councillors:** Karney, Leech, Sheikh, Midgley, Ilyas and Taylor

#### Exe/20/60 Minutes

##### Decision

To confirm as a correct record the minutes of the Executive meeting on 6 May 2020.

#### Exe/20/61 The killing of George Floyd and antiracist protests in the USA and around the world

The Leader commented how the events in the USA had struck a chord with the people of Manchester. He reminded the meeting of the Council's long history of opposing racial discrimination. He said that the Lord Mayor had written to the Mayor on Minneapolis and the Governor of Minnesota and that Wythenshawe Hall had been illuminated by purple lighting, to show that the city supported the campaign for equalities. However, he also stressed the risks involved during the COVID-19 pandemic for large groups of people to gather to protest in the city centre, and the risks such protests created for others in the city.

#### Exe/20/62 Revenue Outturn 2019/20

The Council's revenue budget outturn for 2019/20 was presented. The Council had overspent the revised 2019/20 budget by £0.527m. That was a much improved position compared to the forecast of a £2.790m overspend which had been the position in the last of the 2019/20 Revenue Budget Monitoring Reports (Minute Exe/20/10). That was mainly due to an improved position in Children's Services spending.

The overall outturn position had been:

Table 1	Original Approved Budget £000	Revised Budget £000	<b>Outturn £000</b>	Variance £000	Variance at last report £000	Movement since last report £000
Total Available Resources	(610,835)	(628,091)	<b>(630,030)</b>	(1,939)	(1,779)	(163)
Total Corporate Budgets	113,629	119,852	<b>119,085</b>	(767)	(801)	34

Children's Services	120,434	120,869	<b>122,491</b>	1,622	3,241	(1,619)
Adult Social Care	198,263	198,324	<b>205,222</b>	6,898	6,953	(55)
Homelessness	13,375	14,111	<b>14,235</b>	124	0	124
Corporate Core	67,838	69,679	<b>66,814</b>	(2,865)	(2,851)	(14)
Neighbourhoods	91,781	99,321	<b>97,256</b>	(2,065)	(1,498)	(567)
Growth and Development	5,515	5,935	<b>5,454</b>	(481)	(475)	(6)
Total Directorate Budgets	497,206	508,239	<b>511,472</b>	3,233	5,370	(2,137)
Total Use of Resources	610,835	628,091	<b>630,557</b>	2,466	4,569	(2,103)
Total forecast over / (under) spend	0	0	<b>527</b>	527	2,790	(2,263)

The report explained that on 19 March 2020 the Government had announced a total of £1.6bn of new funding for local government to help it respond to the impact of the COVID-19 pandemic on the services provided by councils. The council's allocation of that total had been £18.589m. Of that, some £389k of expenditure had been incurred in 2019/20, covering:

- £322k in ICT to enable staff to work from home;
- £54k Facilities Management for additional cleaning equipment and materials; and
- £13k Adults Social Care for personal protective equipment.

The remaining allocated of £18.2m was available in 2020/21. On 18 April 2020 the Government had announced a second allocation of £1.6bn to local authorities, with the council's allocation being a further £15.167m.

The report explained the 2019/20 financial performance in each of the council's directorates and main service delivery functions, showing how overall spending and income compared to budget, and whether planned-for savings had been achieved during the year. The most significant underspends and overspends were outlined in each case. The large overspending in Children's and Adult's Services had been mitigated by underpends in the corporate budgets and Neighbourhood Services, as seen in Table 1 above.

The report also addressed some end of year adjustments to the budgets and reserves from 2019/20, including the announcements of some additional grant funding.

### **Budgets to be Allocated**

In setting the 2019/20 budget in February 2019 it had been agreed that some budgets were to be held back for future allocation. These remaining uses of the unallocated funds from 2019/20 were therefore proposed and agreed:

- £0.586m from contingency funds to offset the price increases on placements of fostered children;
- £476k from budgets to be allocated and £81k from contingency funds to Homecare help reduce the demand for hospital beds; and
- £91k from contingency for inflationary increases on the Street Lighting PFI.

## **Use of and Transfer to Reserves**

The report requested that approval be given for the use of £16k in 2019/20 and £86k in 2020/21 from the Transformational Challenge award reserve to support the Adult Social Care's strength-based development programme which involved working alongside residents to identify the support and resources available from relatives, carers and from within the local community. That request was approved.

The report also recommended a number of transfers of funds into reserves, all of which were supported:

- £340k unspent from the Private Rented Sector Access Fund;
- £108k carry forward of 2019/20 Rough Sleeper Initiative and Rapid Rehousing Funding;
- £0.672m of unspent Discretionary Housing Payments to a reserve for use against future pressures in this service;
- £0.815m of unspent Winter Pressures Grant transferred to the Adults Social Care Reserve; and
- a further £1.003m of unutilised Adult Social Care Grant to the Adults Social Care Reserve.

## **Grants in Addition to that Already Planned**

The report explained that notifications had been received in relation to specific external grants. These allocations had not confirmed at the time of the 2019/20 and 2020/21 budget setting processes, confirmation of them was now being sought.

These were all supported:

- Engaging libraries Phase 2 - £10k in 2019/20 and £15k in 2020/21 to employ a project manager and to fund workshops to help Multilingual Manchester research language diversity in the city
- Unlocking clean energy in Greater Manchester - £164k in 2020/21, £104k in 2021/22, and £106k in 2022/23 to increase small scale renewable energy generation in Greater Manchester;
- European Regional Development Fund (ERDF) - Research and Intelligence Biohealth Accelerator - £101k in 2020/21, £71k in 2021/22 and £72k in 2022/23 for the Council to provide advice and guidance on ERDF technical requirements as well as assisting in the processing of grant claims.
- Get Greater Manchester digital - £50k in 2020/21 to fund a digital Inclusion officer role for two years.

## **Decisions**

1. To note the outturn position for 2019/20.
2. To note the Housing Revenue Account position for 2019/20.
3. To note the overall General Fund position for 2019/20.
4. To approve the use of budgets to be allocated as set out above.

5. To approve the use of and transfer to reserves as set out above.
6. To approve the use of grants in addition to that already planned, as set out above.
7. To note the allocation of COVID-19 funding received by the Council.

### **Exe/20/63 Revenue Budget - Update for COVID-19 Funding 2020/21**

A report submitted by the Deputy Chief Executive and City Treasurer outlined the COVID-19 funding that has been provided by Central Government and the current forecast of additional expenditure and loss of income as a result of the COVID-19 pandemic.

The additional funding that had so far been announced by the Government was:

<b>Funding Source</b>	<b>Manchester £000's</b>
COVID-19 Emergency Funding for Local Government - (£1.6bn nationally) - first allocation	18,589
COVID-19 Emergency Funding for Local Government - (£1.6bn nationally) - second allocation	15,167
Council Tax Hardship Fund (£500m nationally)	7,458
Emergency Support for Rough Sleepers (£3.2m nationally)	68
Care Home Infection Control Fund (£600m nationally)	3,342
Reopening High Streets Safely Fund (£50m nationally)	489
<b>Support for Businesses</b>	
Expanded Retail Discount 2020/21 (excludes 1% for Fire Authorities)	138,477
Small Business Grant Fund and Retail, Hospitality and Leisure Grant Fund (£12.3bn nationally)	121,032
Local Authority Discretionary Grants Fund	5,432

The report described the intended and actual use of each of these sources of extra funding. The Government had said that the two allocations of Emergency Funding had been provided to support these areas and services.

- To meet the increased demand for adult social care and to enable councils to provide additional support to social care providers. The Government expected that the majority of this funding would need to be spent on providing the Adult Social Care services required to respond to the Coronavirus crisis.
- Care Commissioning Groups (CCG) were being separately funding for the additional costs of discharging and keeping people out of hospital, including social care costs - commissioned by the local authority unless existing local arrangements suggest otherwise. It was essential that 'boundary issues' did not cause delays so it was expected the some of the council's funding would be used in a pooled budget with the local CCG.
- To meet the cost of extra demand and higher business-as-usual costs of providing children's social care, including as a result of school closures and the

need for increased accommodation to provide for isolation, including for unaccompanied asylum-seeking children.

- To provide additional support for the homeless and rough sleepers, including where self-isolation is needed.
- To support those at higher risk who were asked to shield and self-isolate in their homes for the duration of the pandemic.
- To meet pressures across other services arising from reduced income, rising costs or increased demand.

However, at the meeting the Executive Member explained that the estimated cost to the Council was £160m, so the two allocations of Emergency Funding announced would not cover all the council's expected costs and loss of income.

The report also explained the assumptions made for distribution of the Council Tax Hardship funding: £6.144m had been allocated to provide for residents in receipt of working-age Local Council Tax Support in 2020/21 to receive a further discount of £150. The remaining £1.314m was being used to support other welfare priorities including lunch time meals for children, discretionary Council tax Support, emergency food provision, for a fund to support unpaid carers, and to support households that might be facing a crisis or emergency.

It was explained that the Manchester Health and Care Commissioning (MHCC) Finance Committee was recommending that Council grant funding be pooled in tranches, with the first tranche of £3.834m reflecting Adult Social Care and Public Health commitments already made and expected to the end of July. Combined with the Care Home Infection Control Fund that would see the Council contributing £7.176m to the Manchester Health and Care Commissioning (MHCC) pooled fund. That was supported.

The report then addressed how the additional funding should be included within the 2020/21 revenue budget. It was recommended and agreed that the authority to decide the allocation of that funding across the council's budgets and directorates be delegated to the Deputy Chief Executive and City Treasurer in consultation with the Executive Member for Finance and Human Resources. A provisional allocation of the funding was included in the report and noted.

	<b>Original Budget 2020/21 £'000</b>	<b>Proposed Revisions £'000</b>	<b>Revised Budget 2020/21 £'000</b>
<b>Resources Available</b>			
Business Rates Related Funding	339,547	138,477	478,024
Council Tax	174,465		174,465
Grants and other External Funding	66,642	25,798	92,440
Dividends and Use of Airport Reserve	62,890		62,890
Use of other Reserves	22,581	18,200	40,781
<b>Total Resources Available</b>	<b>666,125</b>	<b>182,475</b>	<b>848,600</b>
<b>Resources Required</b>			

<i>Corporate Costs:</i>			
Levies / Statutory Charge	71,327		71,327
Contingency	860		860
Capital Financing	44,507		44,507
Transfer to Reserves	18,263	138,477	156,740
<b>Subtotal Corporate Costs</b>	<b>134,957</b>	<b>138,477</b>	<b>273,434</b>
<i>Directorate Costs:</i>			
Additional Allowances and other pension costs	9,580		9,580
Insurance Costs	2,004		2,004
Inflationary Pressures and budgets to be allocated	10,271		10,271
Directorate Budgets	509,313	43,998	553,311
<b>Subtotal Directorate Costs</b>	<b>531,168</b>	<b>43,998</b>	<b>575,166</b>
<b>Total Resources Required</b>	<b>666,125</b>	<b>182,475</b>	<b>848,600</b>
<b>Shortfall / (surplus)</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Decisions

1. To note the COVID-19 funding received by the Council.
2. To approve an increase in the use of COVID-19 reserve of £18.2m and grants and other external funding of £15.167m in 2020/21.
3. To approve an increase in grants and other external funding for the use of the hardship fund, excluding that used to support Council Tax Support claimants as that will be held in the Collection Fund.
4. To approve an increase in grants and other external funding of £68,000 relating to the emergency support for rough sleepers allocation.
5. To approve an increase in grants and other external funding of £3.342m relating to the Care Home Infection Control Fund.
6. To approve an increase in grants and other external funding of £489,000 relating to the Reopening High Streets Safely Fund.
7. To approve an increase in business rates related funding of £138.477m related to business rates, expanded retail discounts and a corresponding transfer to the business rates reserve to fund the resultant collection fund deficit which will be included in the 2021/22 budget.
8. To note that the Council is acting as agent to administer the BEIS scheme for grants to businesses.
9. To approve an increase in grants and other external funding of £5.432m, relating to the Local Authority Discretionary Grants Fund.



10. To note that the arrangements for the payment of grants made under the Local Authority Discretionary Grants Fund will be approved by the Deputy Chief Executive and City Treasurer in consultation with the Executive Member for Finance and Human Resources.
11. To delegate authority for the allocation of the additional grant funding to individual services to the Deputy Chief Executive and City Treasurer in consultation with the Executive Member for Finance and Human Resources.
12. To approve an Increase in the Manchester Health and Care Commissioning (MHCC) pooled fund of £7.176m, which consists of £3.834m from the COVID-19 Emergency Funding and £3.342m direct allocation in respect of the Care Home Infection Control Fund.

### **Exe/20/64 Capital Outturn 2019/20**

The Council's capital budget outturn for 2019/20 was presented. The total capital expenditure in 2019/20 for the council's capital programme had been £203.3m. The outturn of capital expenditure for 2019/20 on behalf of Greater Manchester had been £52.2m.

A summary of each part of the programme was included within the report, giving details on the major projects in each of those parts. Also presented was a summary of the outturn position and any changes to the budget that were recommended. It was explained that the COVID-19 pandemic had created significant uncertainty across the capital programme and that it was expected to create cost pressures through higher prolongation costs, increases to material costs and skilled labour shortages. This scale of these impacts were to be presented to a future meeting.

The report set out the details of all the recommended virements to move the allocation of funds between different capital projects within the overall programme. The size of some of those virements was beyond the normal limits of the Executive's powers and so the procedure put in place by the Council on 25 March 2020 had been used, to enable these changes to be made by the Executive without having to be approved by the Council.

A full schedule of the proposed virements was appended to the report, and all those were approved.

### **Decisions**

1. To approve the virements over £0.5m between capital schemes to maximise use of funding resources available to the City Council set out in the appendix to these minutes, noting this has been subject to approval by a Scrutiny Chair under the provision of the Council decision on 25 March 2020 (minute CC/20/26)

2. To note the outturn of capital expenditure 2019/20 for the Manchester City Council Programme was £203.3m, and that the outturn of capital expenditure 2019/20 for the Programme on behalf of Greater Manchester was £52.2m.
3. To note the changes to the outturn attributable to movement in the programme that occurred after the previous monitoring report in February 2020.
4. To approve virements under £0.5m within the capital programme as set out in the appendix to these minutes.
5. To note the decisions of the Deputy Chief Executive and City Treasurer regarding the funding of capital expenditure in 2019/20.

### **Exe/20/65 Capital Budget Update 2020/21**

A report concerning requests to increase the capital programme was submitted. It was agreed to make seven changes under delegated powers, three of those being under temporary powers delegated by the Council on 25 March 2020. These changes would increase the capital budget by £5.5m in 2020/21 and £1.5m in 2021/22, funded from grants, reserves and budgets.

The report also set out other changes to the programme that had been approved by the Deputy Chief Executive using delegated powers. They were:

£330,000 for the Mellands Project in Longsight

£164,000 for the Mellands Playing Fields in Levenshulme

£292,000 for a Gorton & Abbey Hey Section 106

£229,000 for Manchester Aquatics Car Park LED funded by an external contribution

£173,000 for Manchester Aquatics Car Park LED funded by the Invest to Save budget

£143,000 for Culvert Trash Screens

### **Decisions**

1. To approve, using temporary powers delegated by the Council (Minute CC/20/26) the following changes under to capital programme:
  - a) Highways Services - Planned Maintenance carriageway works 2020/21. A capital budget virement of £0.999m is requested, funded by Highways Project Delivery fund budget.
  - b) Children's Services - Schools Capital Maintenance Programme for 2020/21. A capital budget virement of £5m is requested, funded by Unallocated Schools Capital Maintenance budget.
  - c) Growth and Development – The Factory. A capital budget virement of £10m is requested, funded by unallocated Inflation.
2. To approve the following changes to the capital programme:

- d) Children's Services – Coop Academy North Expansion. A capital budget virement of £0.488m is requested, funded by Unallocated Education Basic Needs budget.
  - e) Growth and Development – Alexandra House Additional Funding. A capital budget virement of £0.200m is requested, funded by the Asset Management Programme budget.
  - f) Highways Services - Planned Maintenance carriageway works 2020/21. A capital budget increase of £5m is requested, funded by Department of Transportation Challenge Fund Grant.
  - g) Growth and Development - St Johns Public Realm. A capital budget increase of £2m is requested, funded from Business Rates Reserve.
3. To note increases to the programme of £1.331m as a result of delegated approvals by the Deputy Chief Executive.

### **Exe/20/66 Housing Revenue Account Delivery Model - Northwards Housing**

(Councillor Midgely declared a prejudicial interest in this item of business and disconnected from the meeting while it was being considered.)

The Chief Executive submitted a report to inform the Executive of the outcome of recent review of the Housing Revenue Account (HRA) and the Arm's Length Management Organisation (ALMO), Northwards Housing. Northwards looked after 13,300 of the council's nearly 16,000 council homes.

The review had examined the sustainability of the HRA and how it could best be utilised to ensure a good housing service to tenants and provide for the investment required in the housing stock. The analysis of the business plan had shown that HRA reserves would fall below £60m in 2027/28, triggering increased interest charges on debt in 2027/28. The HRA reserves were forecast to be exhausted by the end of the 30-year business plan leaving a deficit of over £11m. In addition to that, the need to retro-fit the properties to achieve full zero-carbon was being estimated at an additional £213m. When that was added into the business plan the plan would go below the £60m level in 2025/26; into deficit in 2031/32, and end the 30-year business plan period with a deficit of £438m.

The review of the work of Northwards Housing had been undertaken by a combination of interviews, document review, attendance at relevant governance and management meetings, reflection on previous reviews and some level of benchmarking. It had sought to try and determine if the ALMO provided a service as good as, if not better, than that experienced by other social housing tenants in Manchester, and whether the ALMO provided good value for money. The outcome of the reviews was that weaknesses had been identified and action needed to be taken, and those were explained in the report, including interim arrangements for the appointment of a suitably qualified Interim Chair of the Board.

The review had also considered some initial modelling of three options on the future of the ALMO:

- taking the ALMO function back in-house into the Council; or
- making the ALMO work more efficiently; or
- transfer of the housing stock.

The efficiencies and savings from each of these options had not been fully modelled as there had not yet been a full analysis of expenditure under each of them. It was however explained that the transfer option was not considered to be feasible as it was estimated that using the stock transfer formula the stock had a negative value of -£140m and so would require a substantial dowry payment to be made. Making the ALMO work more efficiently would require a combination of much more efficient working on their part and a transfer of additional council services to the ALMO to gain a better level of economies of scale. Bringing the ALMO functions back into the Council was therefore the preferred option at this time.

It was therefore proposed and agreed that work be done to develop a detailed business case and undertake consultation with tenants, employees, trade unions and other stakeholders, which will lead to a future recommendation being made.

## **Decisions**

1. To approve consultation on the preferred option identified as part of the HRA review to bring the ALMO back in-house, with a further report to be made in September 2020;
2. To approve the commission of due-diligence exercise of the Northwards ALMO, including consultation with staff, unions, tenants and local stakeholders, to review the costs of options.
3. To agree that Northwards be asked to make interim arrangements for a suitably qualified Interim Chair and defer any recruitment until the consultation and due diligence exercises have concluded.

## **Exe/20/67 A Housing Delivery Company**

The Executive had considered a report in March 2020 on plans for the creation of a Housing Development and Management company (Minute Exe/20/53). This company would then provide direct delivery options for a range of new affordable homes utilising City Council land assets.

Two possible models for such a company were examined in the report: a joint venture company arrangement or a wholly-owned company with subsidiaries. The differences and the strength of each of these approaches were described in the report, as was the further work that now needed to be undertaken to fully evaluate them both. A budget of £1.5 to fund that extra work was requested and agreed.

It was proposed and agreed that subject to the outcome of that further work, that the authority to proceed with the setting up of a company of whatever form be delegated to senior officers.

## **Decisions**

1. To endorse the proposal to establish a Housing Delivery Corporate Structure and authorise the Deputy Chief Executive & City Treasurer, the City Solicitor and the Strategic Director - Growth & Development to finalise the detailed arrangements to establish the structure, in consultation with the Leader, Executive Member for Housing & Regeneration and the Executive Member for Finance & Human Resources.
2. To delegate to each of the Deputy Chief Executive and City Treasurer, the City Solicitor and the Strategic Director - Growth & Development the authority to determine the most appropriate structure and arrangements for providing any funding to facilitate the delivery of housing through the Housing Delivery Structure, in consultation with the Leader, Executive Member for Housing & Regeneration and the Executive Member for Finance & Human Resources.
3. To note that the business plan and any associated financial matters associated with the establishment of the structure will be submitted to a future meeting.
4. To approve an increase to the revenue budget of £1.5m, funded from the Housing Investment Reserve, to fund the next phase of development work, and delegate authority to the Deputy Chief Executive and City Treasurer, in consultation with the Executive Member for Finance & Human Resources, to spend this budget.

## **Exe/20/68 COVID-19 Monthly Update Report**

The report on the work on COVID-19 in Manchester since the 6 May meeting was presented. It provided updates on public health and the number of known cases in the city. It also explained the on-going arrangements for the supply and distribution of personal protective equipment, support to vulnerable people and addressing homelessness.

The figures in the report were that there were currently 1,944 residents in care homes across the city. As of 28 May, 77 (3.99%) care home residents had tested positive for COVID-19 and 65 (3.4%) had COVID-19 symptoms. Work was underway to ensure the Manchester COVID-19 Test and Trace outbreak control plan would be able to respond effectively to outbreaks in care homes and all social care settings.

The report also recapped on the financial support and grant scheme that the council was now operating and on the anticipated impact the pandemic will have on the council's own finances.

At the meeting it was explained that the Test, Track and Isolate scheme had been launched, although the Council's allocation of funding was not yet known. The Council's own outbreak response team was going to be in place by the end of the week. An update on infection data was given at the meeting: there were 1587 cases in Manchester, with the rate of infection of 289.8 per 100,000 people.

The Leader provided an update on the meeting of the GM COVID-19 Emergency Committee early that day. The main issues there had been issues to do with antisocial behaviour problems; the Public Health England "COVID-19: review of disparities in risks and outcomes" report; and the Test and Trace arrangements.

Other updates were given on schools and the plans for schools to reopen for some children at the start of June. The council's position statement on the reopening of schools had been published and publicised. On 1 June a minority of schools in the city had admitted more children, others were taking more time to ensure that safe arrangements would be in place before more children returned to the school.

On increasing levels of antisocial behaviour, there had been large scale antisocial disturbances in Moston, Gorton and the City Centre. It was evident that social distancing was being relaxed or ignored by increasing numbers of people.

The Executive Member referred to the Public Health England disparity review, and the disproportionate impact on Black and Bangladeshi communities, and on the health inequalities that had existed before the pandemic. The Chief Executive explained that there was going to be work across Greater Manchester to do a more in-depth analysis on the health inequalities in the city-region. It was also explained that the council had launched individual risk assessments for all staff as part of the planning for a resumption of more normal working and greater number of staff returning to the place of work.

## **Decision**

To note the report and the issues raised at the meeting.

**Exe/20/69 Appendix to the Minutes - Proposed Capital Programme Virements**

<b>Project Name</b>	<b>2019/20 In year virement proposed</b>	<b>2020/21 In year virement proposed</b>	<b>2021/22 In year virement proposed</b>	<b>2022/23 In year virement proposed</b>
Flood Risk Management - Hidden Watercourses		15		
Flood Risk Management - Higher Blackley Flood Risk		-15		
<b>Total Highways Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Asset Management Programme			-350	
Estates Transformation - Alexandra House			350	
Strategic Acquisitions Programme	-18			
Hall and Rogers	18			
<b>Total Growth &amp; Development Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Charlestown - Victoria Ave multi-storey window replacement			546	
External cyclical works phase 3a	-2			
Environmental works	-3		5	
Harpurhey - Monsall various externals	2			
External cyclical works Ancoats Smithfields estate	25	50		
External cyclical works Charlestown Chain Bar low rise			-45	
External cyclical works Charlestown Chain Bar Hillingdon Drive maisonettes			-4	
External cyclical works Crumpsall Blackley Village	2			
External cyclical works Higher Blackley South	-5			
External cyclical works Newton Heath Assheton estate	6			
External cyclical works Newton Heath Troydale Estate			-89	
External cyclical works New Moston (excl corrolites)			-1	
Environmental improvements Moston corrolites	22	29		
ENW distribution network	67	27		
Dam Head - Walk up flats communal door renewal	23			
Various Estate based environmental works			6	
Delivery Costs	-557			
Ancoats - Victoria Square lift replacement	72	4		

<b>Project Name</b>	<b>2019/20 In year virement proposed</b>	<b>2020/21 In year virement proposed</b>	<b>2021/22 In year virement proposed</b>	<b>2022/23 In year virement proposed</b>
Aldbourn Court/George Halstead Court/Duncan Edwards Court works	2			
Kitchen and Bathrooms programme	2			
Harpurhey - Monsall Multies Internal Works	265		41	
Newton Heath - Multies Internal Works			65	
Higher Blackley - Liverton Court Internal Works	119	34		
Various - Bradford/Clifford Lamb/Kingsbridge/Sandyhill Court Internal Works	328	94		
Charlestown - Rushcroft/Pevensey Court Internal Works	23	74	8	
Collyhurst - Mossbrook/Roach/Vauxhall/Humphries Court Internal Works	438			
Decent Homes mop ups phase 10 and voids	30		11	22
One off work - rewires, boilers, doors		17		
Installations of sprinkler systems - multi storey blocks	36		1	
ERDF Heat Pumps	51			
One off type work (rewires/boilers/doors)	32			
Fire Risk Assessments			5	
Northwards - Harpurhey 200 Estate Internal Works			10	
Rushcroft and Pevensey Courts Ground Source Heat Pumps		-245		
Delivery Costs	-686			
Bringing Studio Apartments back in use			1	
Improvements to Homeless Accommodation Phase 2			72	
Delivery Costs	-21			
Public Sector Northwards Adaptations	-200			
Adaptations 1	148	150	202	
Adaptations 2	-702	-770		
Various Locations - Adaptations	568	305	388	
Delivery Costs		52	50	
Northwards Housing Programme	-85	179	-1,272	-22
<b>Total Public Sector Housing (HRA) Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Basic Need Programme</b>				
Manchester Academy	-3			
St Margaret's C of E	-3			
Matthews Lane	-4,393			



<b>Project Name</b>	<b>2019/20 In year virement proposed</b>	<b>2020/21 In year virement proposed</b>	<b>2021/22 In year virement proposed</b>	<b>2022/23 In year virement proposed</b>
Beaver Rd Primary Expansion	-48			
Lily Lane Primary	-3			
St. James Primary Academy	1			
Webster Primary Schools	-7			
Brookside Rd Moston		386		
North Hulme Adv Playground			294	
Monsall Road (Burgess)	-311	-3,717	-979	-20
Roundwood Road	139	985		
KS3/4 PRU Pioneer Street	19			
SEND Expansions - Melland & Ashgate	50			
Basic need - unallocated funds	4,559	2,346	685	20
<b>Schools Maintenance Programme</b>				
Moston Lane - re-roof	-9			
Abbott Primary School Fencing	-11			
All Saints Primary Rewire	-20			
Armitage Primary Windows	-1			
Bowker Vale Primary Heating	-3			
Buton Lane Primary Roof	-3			
Cheetwood Primary Heating	-1			
Crosslee Comm Heating	4			
Crowcroft Park Roof Repairs	-4			
Grange School Sports Hall	-2			
Higher Openshaw Rewire	-39			
Moston Fields Joinery	-3			
Ringway Primary Roof	-4			
Ringway Primary School	58			
St. Augustine's Primary	12			
Schools Capital Maintenance -unallocated	26			
<b>Total Children's Services Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
New Social Care System	-2			
End User Computing	-15			
Core Infrastructure Refresh	12			
New Rent Collection System	-1			
End User Experience	15	-244		
Microsoft 365		244		
Replacement Coroners System	2			
ICT Investment Plan	-11			
<b>Total ICT Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total City Council Capital Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## **Executive**

### **Minutes of the meeting held on Friday, 3 July 2020**

**Present:** Councillor Leese (Chair)

**Councillors:** Akbar, Bridges, Craig, N Murphy, Rahman, Stogia and Richards

**Also present as Members of the Standing Consultative Panel:**

**Councillors:** Karney, Leech, M Sharif Mahamed, Sheikh, Midgley, Ilyas, Taylor and S Judge

**Apologies:** Councillor Ollerhead

#### **Exe/20/70 Minutes**

The minutes of the meeting of the Executive on 3 June 2020 were approved as a correct record.

#### **Exe/20/71 COVID-19 Monthly Update Report**

The monthly report on the work in Manchester to control the COVID-19 pandemic and help the city recover from the effects and impacts of the virus was considered. It explained that as of 29 June 2020, there were 1,740 confirmed cases of COVID-19 in Manchester, a rate of 317.7 per 100,000 population. To date, there had been 383 registered deaths of Manchester residents involving COVID-19 (based on deaths occurring up to 12 June and registered up to 20 June). Of these, 76 deaths (19.8%) occurred in a care home. The infection rate and the number of deaths involving COVID-19 in Manchester was continuing to fall, from a peak of 80 deaths occurring in the week ending 17 April to just 9 deaths in the week ending 12 June.

The report and information given at the meeting explained the significant developments in the Test and Trace programme and the development of the Council's Local Prevention and Response Plan. An update was provided on the planning for the full reopening of schools in the city at the start of the new school year in September 2020. The support for the homeless was continuing but the 'Everyone In' money that the Government had been provided had now stopped. The help and support being provided to businesses in the city, in particular the hospitality businesses, to help them reopen with appropriate social-distancing arrangements was also outlined.

The report also summarised the on-going impact of the pandemic on the Council's own finances, both from a loss of income and from significant additional costs. The steps being taken to mitigate the worst of the financial effects were described.

An addendum to the report explained that on 30 June, the Prime Minister had announced a £900m fund for 'shovel ready' local growth projects in England, which could include regeneration, investment in transport, digital connectivity or technology

centres to build on local advantage. The addendum set out a list of Manchester's priority shovel ready projects, which could help ensure that the city plays its full part in the national economic recovery. The shovel ready projects identified in the list were the top priority schemes for the city over the next five years, those that had the greatest ability to contribute significantly to the city region's recovery.

### **Exe/20/72 St Mary's Parsonage - Strategic Regeneration Framework**

In February 2020 the Executive had approved in principle a draft St Mary's Parsonage Strategic Regeneration Framework (SRF) and requested that there should be public consultation on that draft (Minute Exe/20/27). A report submitted by the Strategic Director, Growth and Development presented the outcome of the consultation. The report proposed that a revised and final version of the Framework now be approved.

An extended period of consultation had run from 13 March 2020 to 22 May 2020. Consultation letters had been sent out to 1,172 local residents, landowners, businesses, and stakeholders, informing them about the public consultation, and how to engage in the process. The SRF was also made available on the Council's website. There had been 20 responses made:

- one response from a landowner;
- a joint response from the Deansgate Ward Councillors;
- one response from a resident management company;
- three responses from statutory stakeholders; and
- fourteen responses from local residents.

The report analysed in detail the responses of the consultees and the issues that they had raised under eight headings:

- highways and traffic management
- public realm and streetscape
- architecture, development heights and density
- water management
- waste management and street cleansing
- development uses
- sustainability
- the SRF itself and the consultation arrangements

The proposed responses to those issues were explained in the report along with the changes that had been made to the draft SRF to accommodate and take into consideration the consultees responses.

Having considered the responses to the consultation, and the changes made to the document as a result of those, it was agreed that that revised version of the SRF be approved.

### **Decisions**

1. To note the outcome of the public consultation on the draft SRF for the St Mary's Parsonage area, and subsequent suggested revisions to the draft SRF.
2. To approve the Strategic Regeneration Framework for the St Mary's Parsonage area and request that Planning and Highways Committee take the framework into account as a material consideration when considering planning applications for the area.

### **Exe/20/73 NOMA Strategic Regeneration Framework Update 2020**

The NOMA estate extends for approximately 8 hectares and is a key regeneration priority in the city centre. It is bounded to the west by Corporation Street, to the north by Angel Street and Angel Meadows, to the east by Rochdale Road and by the Metrolink line from Victoria Station and the Shudehill Interchange to the south. It is located between Victoria Station and the Northern Quarter and adjacent to the city's retail core.

In July 2009, the Executive had endorsed the Co-operative Group's Strategic Regeneration Framework which set out a vision to create a commercially-led, mixed-use destination at the northern gateway to the city centre (Minute Exe/09/82). It was then envisaged that this would support the creation of an additional 15,000 jobs and deliver in excess of £25 million annual GVA for Manchester. Since then over £150m of construction investment had been made in the estate including schemes at 1 Angel Square, Hanover and Federation, City Buildings, the Hotel Indigo, and new residential accommodation at Angel Gardens.

A report now submitted by the Strategic Director, Growth and Development explained that an updated Strategic Regeneration Framework (SRF) had been drafted that sought to build on the progress achieved to date and respond to Manchester's strong economic growth which had led to increased demand for commercial space within the city centre. The revision would also propose new policies on climate change and zero carbon. Optimising underutilised areas was to be a key priority, with the focus on bringing forward commercial development supported by new and integrated public realm. The details of the potential development schemes and sites were set out in detail.

The report proposed that there should now be a period of public consultation on the draft of the updated SRF. That was agreed.

### **Decisions**

1. To note the progress made to date at NOMA and the key challenges and opportunities for the next phases of development.
2. To approve the draft NOMA SRF Update as a basis for consultation with local stakeholders, and request the Strategic Director, Growth and Director undertake that public consultation and report to the Executive on the comments received.

## **Exe/20/74 First Street Development Framework Addendum 2020**

In February 2020 the Executive had endorsed, in principle, a draft addendum to the First Street development framework and requested that there be public consultation on it (Minute Exe/20/26). A report submitted by the Strategic Director, Growth and Development presented the outcome of the consultation. The report proposed that a revised and final version of the Framework Addendum now be approved.

The extended public consultation had run from the 6 March until 15 May 2020. Letters had been sent out to 3,636 local residents, landowners, businesses, and stakeholders, informing them about the public consultation, and how to participate in the process. The draft Addendum was also made available on the Council's website. There had been 11 responses received: nine from local residents; one joint response from the three Deansgate Ward Councillors; and one response from a statutory consultee.

The report analysed in detail the responses of the consultees and the issues that they had raised under seven headings:

- public realm
- development architecture, heights and density
- the framework document
- development impacts
- development uses
- water management
- general comments

The proposed responses to those issues were explained in the report along with the changes that had been made to the draft Addendum to accommodate and take into consideration the consultees responses.

Having considered the responses to the consultation, and the changes made to the document as a result of those, it was agreed that that the Addendum to the SRF be approved.

### **Decisions**

1. To note the outcome of the public consultation on the draft development framework addendum for the First Street neighbourhood.
2. To approve the development framework addendum for the First Street area and request that Planning and Highways Committee take the framework into account as a material consideration when considering planning applications for the area.

## **Exe/20/75 Co-living in Manchester**

In December 2019 the Executive had considered a report on the concept of co-living and its place in the city. At that time the Executive had noted the concept and the issues around its development, the nature of the product, and the limited contribution

that it could make to the city's housing offer, and had requested that the Strategic Director, Growth and Development undertake a consultation process with key stakeholders and reports on the outcomes of that (Minute Exe/19/102).

The Strategic Director reported that the initial consultation on co-living had been carried out in two phases. A consultation process had taken place with developers and key organisations. (Phase 1). Consultation with wider stakeholders, including residents (Phase 2), had then taken place as part of the Local Plan review. The report explained that the Phase 1 stakeholder consultation had closed on 9 March 2020 and five developers had responded. They all expressed an interest in developing co-living schemes in Manchester, adding that:

- the approach should be less cautious in the city centre and the amount of accommodation should not be limited;
- there should be more flexibility about where it would be supported in the city centre;
- the scope should be broadened to include existing successful business and not just new or recently arrived employers;
- the size of units in co-living schemes should not necessarily have to comply with approved space standards;
- restricting the length of tenancies could disrupt tenants;
- some considered co-Living to be affordable housing;
- zero carbon policy requirements could undermine viability; and.
- co-Living schemes should not automatically exclude students.

The Phase 2 consultation had closed on 3 May. In that respondents had been asked to comment on this statement:

“The emerging issue of co-living accommodation is a matter the plan will also need to address. The Council has recently set out an initial position on the matter, noting the issues around its development, the nature of the product, and the limited contribution it could make to the city's housing offer. Further work will be required to help inform any policy approach that will feature in the Local Plan in due course. Other forms of short-term renting, including AirBnB, will also need to be addressed in the Local Plan.”

There had been 561 responses to that from residents, businesses, statutory consultees and partner agencies (although not all commented on the co-living statement). Most of the responses were from residents. Whilst most acknowledged the need for a range of good quality, affordable accommodation there was a general consensus that this should not include multi-occupation developments or subdivision of buildings into multiple units. There was also concern that car parking can be prioritised over green spaces when planning for multi-occupational developments, and there was often increased instances of littering and build-up of refuse in the surrounding areas of multi occupational buildings.

In responding to the issues that had been raised in both phases of the consultation, the report set out a proposed policy position on co-living for the Council to adopt pending the conclusion of the review of the Local Plan. Those were:

- Co-living should be restricted to a limited number of key areas of high employment growth within the city centre, where it can be demonstrated that a co-

living development could provide added value to the wider commercial offer in the area.

- The size and scale of the developments need to be underpinned by the generation of employment opportunities from growth in key sectors in the city.
- Safe and secure, zero carbon developments will only be considered. Schemes should be in city centre locations that are well connected, to ensure residents can access jobs, public transport, walking and cycling routes in the city.

With these conditions being considered for co-living schemes, possibly through Section 106 agreements:

- Development should provide an appropriate mix of cluster flats and private studios, complying with MCC's adopted space standards, as part of the Manchester Residential Quality Guidance.
- A long-term operational management platform will need to be provided for across each scheme in its entirety. This should include a single management and lettings entity, with a long-term commitment.
- Developers should be required to legally commit to renting only to working households, or households actively seeking work, and precluding letting to students.
- A maximum stay should be defined for short-term studio lets, for example, six months.
- Developments must contribute to Council Tax revenue, with Council Tax paid by the operator, in order to strengthen the tax base.
- A contribution should be made in accordance with the city's affordable housing policy.
- Developments must have a clear place-making delivery strategy, including open spaces and public realm.
- Planning applications should include a conversion plan to demonstrate how the building could be repurposed if required.
- Co-living is not an affordable housing product on a price per sq. metre basis and cannot be seen as a mechanism for developers to meet affordable housing targets in Manchester.
- That parking should not be a component of any co-living scheme.

Other principles were

- Developers will need to demonstrate a clear rationale and need, based around their contribution to the local economy, responding to the specific needs of employers and supporting jobs; it would be essential to demonstrate that there was a clear link between the need to recruit and retain staff and the adjacency of the co-living product.
- As a general principle co-living schemes should conform to Manchester policies and specific standards. If a co-living proposals does not accord with current policy (for example, departing from space standards), it will need to show that there is a compelling and over-riding rationale for so doing, and that the benefits outweigh the areas of non-compliance.

Having considered the views expressed by the consultees, and the responses to those that the report proposed, it was agreed that the proposed approach be approved and commended to the Planning and Highways Committee.



## Decisions

1. To note the outcome of the consultation exercise with key stakeholders on co-living.
2. To endorse the approach set out in the report, as described above, to help guide the decision making process in advance of the review of the Local Plan and request the Planning and Highways Committee take this approach into material consideration until the Local Plan has been reviewed.

### **Exe/20/76 Greater Manchester Clean Air Plan - Tackling Nitrogen Oxide Exceedances at the Roadside - Outline Business Case**

A joint report submitted by the Deputy Chief Executive and the City Solicitor set out the progress that had been made following the Government's response to Greater Manchester's Outline Business Case to tackle Nitrogen Dioxide Exceedances at the Roadside (OBC). The report explained the implications of relevant COVID-19 pandemic management policies for the 10 Greater Manchester (GM) local authorities in relation to the schedule of work and statutory consultation on the Clean Air Plan. It also set out the links to the taxi and private hire common minimum licensing standards (MLS).

The report set out the more recent work that had been undertaken across Greater Manchester on public engagement, consideration of future provision and support for commercial vehicles, and correspondence from Government on the next steps the Government required the GM Councils to take, a timetable for those, and an indication of the financial support the Government will provide for the implementation of the Clean Air Plan.

It was explained that the plans for consultation had been badly affected by the COVID-19 pandemic, as the consultation timetable had been due to commence but had to be suspended. As a result the overall programme was going to be set-back by four months.

## Decisions

1. To note the progress of the Greater Manchester Clean Air Plan.
2. To note the progress in the development of the Clean Commercial Vehicle and Hardship funds.
3. To note the initial funding award of £41m for clean vehicle funds to award grants or loans to eligible businesses.
4. To note the Government has accepted the need for vehicle replacement funds for Hackney Carriages, and Light Goods Vehicles, but has requested further development of shared evidence on the needs within that complex sector before responding and does not support the sustainable journeys measure.

5. To note that TfGM is seeking confirmation that the funding award for Bus Retrofit is a continuation of Clean Bus Technology Funds to be distributed as soon as possible as per previous arrangements.
6. To note the government will not support electric vehicle charging infrastructure through Clean Air monies but have committed to work with GM on securing funding from the Office for Low Emission Vehicles (OLEV).
7. To agree the position that the GM Local Authorities will move to a statutory public consultation on the GM Clean Air Plan as soon as reasonably practicable.
8. To agree the position that the GM Local Authorities' decision to commence a public consultation should be taken once there is a clear timeframe for exiting lockdown and moving to the next phase of the COVID-19 response.
9. To note the implementation of a GM CAZ is delayed to 2022 with a revised implementation date to be confirmed in the consultation commencement report.
10. To note the DfT's positioning paper "Decarbonising Transport – Setting the Challenge".
11. To note the assessment of the possible impacts of COVID-19 to inform a technical briefing note for decision makers.
12. To note that the GM local Authorities intend to consult on GM's proposed Minimum Licensing Standards, alongside the Clean Air Plan consultation and agree the position for consultation, on when taxi/PHV fleets should be Zero Emission Capable.

### **Exe/20/77 Refresh of the Ancoats and New Islington Neighbourhood Development Framework – Poland Street Zone**

In February 2020 the Executive had received a draft refreshed Neighbourhood Development Framework (NDF) for Ancoats and New Islington (Minute Exe/20/24). The revised elements in that refresh had related to the back of Ancoats, referred to as the Poland Street Zone, and the former Central Retail Park. At that time the Executive had approved that a programme of public and stakeholder consultation should be undertaken.

That extended period of public consultation on revised proposals for the Poland Street Zone involving local residents, businesses, land and property owners, public and statutory bodies and community sector organisations had been undertaken between March and May 2020. Following this exercise, and based on the responses to that, a final draft of the Ancoats and New Islington NDF Poland Street Zone had been produced and was being proposed for approval.

The consultation plans had been affected by the COVID-19 pandemic and some planned events had had to be cancelled. The consultation techniques that had been employed included:

- An updated Ancoats and New Islington consultation web page on the council's website.
- Letters to all local residents (465 addresses) within the study area consultation boundary.
- Letters to local businesses within the study area registered on the Manchester City Council Business Rates Database.
- Letters to property and landowners delivered to all freehold and leasehold interests registered at the land registry within the consultation boundary area.
- Consultation notification emails to key public and statutory stakeholders.
- Consultation notification emails to non-statutory stakeholder groups including community groups.
- Press release and news articles on the manchester.gov.uk website, supported by social media.
- A dedicated email address and telephone information line.

A total of 130 responses had been received: 119 via an online questionnaire and a further 11 by email. Of those, 120 of the responses were from people who live, work or visit the area frequently. A further 2 responses were from a local community group, 4 responses from or on behalf of local landowners, and others from statutory consultees.

The responses to the consultation had been largely positive and recurring themes and comments had include:

- strong support of the vision and priorities contained within the draft NDF update and the strategy to maximise opportunities for future development;
- strong support for the proposals linked to reduced car use and improved connectivity and pedestrian and cycle routes through the area;
- further comments were made in relation to car parking and how this is managed in terms of on street parking and centralised parking provision to service the area and support businesses and residents;
- strong support for the objectives of maintaining the character and conservation status of the area and ensuring that appropriate consideration is given to this in future developments;
- highlighting the need for flood management and sustainable drainage solutions where appropriate;
- highlighting the need for design to positively address the waterways corridor and link to wider green and blue networks;
- highlighting the need to consider flexibility on building massing and heights at certain locations in the area;
- support for the delivery of affordable housing across a range of typologies and tenures;
- highlighting the need to ensure live work mix is balanced appropriately to ensure that either use is not detrimental to the other; and
- support for potential of green streets and open green spaces that could be used for a variety of activities. However, concern was expressed about the possible loss of public open space at Ancoats Green.

An updated version of the Development Framework had been produced to take into account and respond to the issues raised in the consultation. A copy of that revised document was appended to the report under consideration. The Executive approved that revised version.

To take forward the implementation of the Framework the report proposed that the remit of the partnership company that had been established to take forward the redevelopment of the Central Retail Park be extended so as to allow that partnership company to undertake feasibility work in relation to Council land interests in the Poland Street Zone, which would inform future developments proposals for that area. That was supported.

### **Decisions**

1. To note the comments received from stakeholders including local landowners, residents, businesses and statutory consultees.
2. To approve the final version of the refreshed Ancoats and New Islington Neighbourhood Development Framework Poland Street Zone to guide and co-ordinate the future development of the area, with the intention that it will be a material consideration in the Council's decision making role as Local Planning Authority.
3. To approve an extension to the remit of Manchester Life Strategic Development Company Limited (MLSDC) to undertake feasibility work relating to City Council owned sites within the Poland Street Zone.
4. To authorise the City Solicitor to complete all the necessary documentation to give effect to these decisions.

### **Exe/20/78 Capital Programme Update**

A report concerning requests to increase the capital programme was submitted. We agreed to make two change under emergency powers established by the Council in March 2020, and to make a further seven changes under delegated powers. These changes would increase Manchester City Council's capital budget by £4.726m funded by a mixture of government grants, borrowing and external contributions.

An addendum to the report explained that the "Our Town Hall" project had been paused so as to allow for an assessment to be made of the possible implications for the project of the COVID-19 outbreak, and of the high levels of construction cost inflation seen within Manchester. The addendum outlined the position for the Our Town Hall Project and the factors which had changed since February 2020 when a key decision to proceed with the project had been made. It explained why there was now a change in completion date from December 2023 to May 2024.

1. To approve, under the emergency provision agreed by the Council on 25th March 2020 (minute CC/20/26), the following changes to Manchester City Council's capital programme:
  - (a) Children's Services - Hyde Road Secondary School. A capital budget virement of £2m is requested, funded by Unallocated Education Basic Needs budget.
  - (b) Growth and Development – Acquisition of Land at Red Bank. A capital budget virement of £1.705m is requested, funded by Northern Gateway Budget
2. To approve the following changes to the City Council's capital programme:
  - (c) Highways Services – Chorlton to Manchester Scheme Development Costs. A capital budget increase of £1.432m is requested, funded by Mayor's Challenge Fund.
  - (d) Highways Services – Manchester Cycleway. A capital budget increase of £0.593m is requested, funded by Mayor's Challenge Fund.
  - (e) Highways Services – Northern Quarter Walking and Cycling Development Costs. A capital budget increase of £1.547m is requested, funded by Mayor's Challenge Fund.
  - (f) Highways Services – Beswick Filtered Neighbourhood Development Costs. A capital budget increase of £0.554m is requested, funded by Mayor's Challenge Fund.
  - (g) Children's Services – Our Lady's RC High School Expansion. A capital budget virement of £0.160m is requested, funded by Unallocated Education Basic Needs budget.
  - (h) Children's Services – Manchester Communication Academy Expansion. A capital budget virement of £0.111m is requested, funded by Unallocated Education Basic Needs budget.
  - (i) Growth and Development – Acquisition of Land at Red Bank. A capital budget increase of £0.600m is requested, funded by Government Grant (Housing Infrastructure Fund)
3. To note increases to the programme of £0.232m as a result of delegated approvals.
4. To note the project cost plan (for Construction) for Our Town Hall project had been agreed with the Management Contractor in the terms described in the addendum to the report.

5. To note that the Deputy Chief Executive and City Treasurer was now able to issue the Notice to Proceed for the “Our Town Hall” project, with construction therefore likely to commence on site in July 2020.

## **Executive**

### **Minutes of the meeting held on Wednesday, 29 July 2020**

**Present:** Councillor Leese (Chair)

**Councillors:** Akbar, Bridges, Craig, N Murphy, Rahman, Stogia, and Richards

**Also present as Members of the Standing Consultative Panel:**

**Councillors:** Karney, Leech, M Sharif Mahamed, Sheikh and Taylor

**Apologies:** Councillors Ollerhead, Midgley, Ilyas and S Judge

#### **Exe/20/79 Minutes**

##### **Decision**

To approve as a correct record the minutes of the meeting of the Executive on 3 July 2020.

#### **Exe/20/80 COVID-19 Monthly Update Report**

The written report submitted by the Deputy Chief Executive was a compilation of documents and situation reports to give an overview of the recovery work in the city. It included an update on the 'Our Manchester Strategy' reset, progress reports on the 'Residents and Communities work-stream and the 'Future Council' work-stream, a summary of the Chancellor of the Exchequer's Summer Statement that had been delivered earlier in July, and a summary of projects that were included in bids for funding.

At the meeting the Director of Public Health reported that the overall situation in the city remained dynamic. The latest figures he had were that 20,174 people in Manchester had contracted the virus, with the latest weekly rate of infection being 22.2 people / 100,000, which was below the rates being experienced in other Greater Manchester boroughs. He stressed that the trends in cases in Manchester was increasing, that the virus had not gone away, and so it was very important to maintain the control measures of social distancing, hand washing, isolation of suspected cases. He also reported that the Council Outbreak Prevention Board had had its first meeting and would now meet regularly to develop the messages and communications with residents on how to control and limit the spread of the virus.

Other members of the Executive then gave updates on matters within their portfolio, including:

- the national shielding arrangements were coming to an end but the Council was to continue providing local support to those who needed it, with 1,300 households still being supported across the city;

- the hospitality industry was beginning to resume and thanks were given to all who had been involved in the planning and preparation for the reopening of those businesses;
- the Council and Greater Manchester Police were continuing to respond to unlawful social gatherings and raves when they were reported;
- work was continuing to ensure that victims and survivors of domestic violence still had access to support and help when they needed it;
- a campaign was underway to encourage people to wear masks when using public transport;
- it is the Council's desire to put zero-carbon at the heart of the city's recovery plans;
- the work of neighbourhood officers across the city on both recovery and on more routine matters such as the annual student exodus from the city;
- the work of children's social services during the pandemic and an increase in referrals that were coming back towards the levels experienced before the virus outbreak;
- the work that had been done to keep schools open for the children of key workers, and thanks were given to all who had played a part in that;
- the plans for the reopening of schools in the new term in September including the sending of a 'transition read' book to every child that was to start in secondary school in September;
- 95% of play areas in parks had been reopened after safety checks with guidance provided;
- work was underway to allow leisure centres to reopen safely, and they should start to reopen this week;
- work on the cultural recovery plan was also reported, and the recent funding announcements from the Arts Council and the Government;
- 109 people who had been supported by the 'everyone in' scheme for homeless people had now moved on to more stable and permanent accommodation, and the priority for the service remained for no one to have to return to the living on the streets;
- It was reported there had been an 89% increase of benefits claimants and it was estimated that a third of the workforce in the city was furloughed or in receipt of self-employment support, and there were concerns for how the situation would change as the furlough scheme was wound-down by the Government;
- construction activity in the city was still underway which was seen as a good indicator of the future health of the city's economy; and
- the Council's future finances were still of significant concern and it was felt that the risk that the Council would need to issue a Section 114 Notice was increasing. Such a notice would mean that no new Council expenditure would be permitted, with the exception of safeguarding vulnerable people and statutory services.

## Decision

To note the report.

**Exe/20/81 Revenue Budget Monitoring 2020/21**



The Deputy Chief Executive and City Treasurer presented a review of the 2020/21 revenue budgets. The report provided an overview of the Council's financial position as at the end of May 2020 and the work underway to develop a balanced budget for 2020/21. The report identified a projected deficit for 2020/21 of £5.476m. That was based on the financial implications of COVID-19, government funding confirmed to date, other identified budget changes, in year efficiencies and mitigations. The anticipated financial cost of the COVID-19 pandemic to the Council so far was £166.26m. It was anticipated the deficit could be met through the Council's share of the third tranche of emergency funding for income loss that had yet to be allocated by the Government. The report also anticipated that the consequences of the COVID-19 pandemic were expected to have a significant impact on the council's finances for a number of years. With the likely scale of funding pressures and future resource reductions, the report stressed that it would be important for the Council to hold a robust position on reserves, and to maintain the ability to deal with issues that might arise during the financial year. The overall revenue forecast for 2020/21 was:

2020/21 Budget Position as at May 2020	Original Approved Budget £000	Revised Budget £000	Forecast Outturn £000	Total P2 Forecast Variance £000
<b>Total Available Resources</b>	<b>(666,125)</b>	<b>(821,252)</b>	<b>(806,419)</b>	<b>14,833</b>
<b>Total Corporate Budgets</b>	<b>126,761</b>	<b>264,855</b>	<b>264,479</b>	<b>(377)</b>
Children's Services	130,320	130,485	137,164	6,679
Adult Social Care	221,253	229,213	237,578	8,365
Homelessness	15,285	15,306	22,450	7,144
Corporate Core	69,958	76,918	80,136	3,218
Neighbourhoods	93,802	94,306	102,802	8,496
Growth and Development	8,746	10,169	15,701	5,532
<b>Total Directorate Budgets</b>	<b>539,364</b>	<b>556,397</b>	<b>595,831</b>	<b>39,434</b>
<b>Total Use of Resources</b>	<b>666,201</b>	<b>821,252</b>	<b>860,310</b>	<b>39,058</b>
<b>Total forecast over / (under) spend</b>	<b>0</b>	<b>0</b>	<b>53,891</b>	<b>53,891</b>
COVID-19 Government grant income (tranche 1 and 2) -Confirmed				(33,367)
Proposed Corporate measures				(7,963)
<b>Sub-Total Pre July Funding Announcement</b>				<b>12,561</b>
COVID-19 Government grant income (tranche 3)				(7,085)
<b>Net forecast over / (under) spend</b>				<b>5,476</b>

And the means of addressing the impacts of COVID-19 in the current year were:

	<b>2020/21 £000</b>
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<b>COVID-19 Budget impact of Additional Costs and Net income losses</b>	<b>64,456</b>
P2 - Savings, mitigations and other changes	(10,565)
<b>COVID - Budget shortfall after in year measures</b>	<b>53,891</b>
<b>COVID 19 Emergency Funding Tranches 1 and 2</b> (Note £389k applied in 2019/20)	(33,367)
Corporate measures identified	(7,963)
Original budget shortfall	
<b>COVID - Budget shortfall after in year measures</b>	<b>12,561</b>
<b>Forecast COVID 19 Emergency Funding Tranche 3</b> (Confirmed to date)	(7,085)
<b>Budget shortfall after confirmed funding and mitigations</b>	<b>5,476</b>

However, the projected budget deficit for 2021/22 was much greater, £162.5m.

Should further tranche 3 funding be awarded it was proposed and agreed that authority to allocate that funding to services should be delegated to the Deputy Chief Executive and City Treasurer.

The report explained that the Council had been awarded £225k of the Local Authority Business Rates Grant Administration (New Burdens) funding. It was proposed and agreed that this is included in the Revenue and Benefits budget to contribute towards the costs of administering both the Small Business Grant Fund and Retail, Hospitality and Leisure Grant Fund schemes to provide support to businesses across the city.

The report included an appendix giving a more detailed breakdown of the current year's finances. Within that were a number of proposals that required authorisation.

### **Budgets to be allocated**

When setting the 2020/21 budget the Council has agreed to hold some funds for contingencies, and other money that was to be allocated throughout the year. The report proposed the use of some of these budgets to be allocated. These were agreed:

- £364,000 allocated to in-house foster care as a 2% inflation uplift to be applied as at 1 April 2020.
- £200,000 allocated to care provision as an inflationary uplift for residential care providers
- £805,000 allocated for the waste collection and disposal contract inflation increase
- £91,000 allocated for the annual inflationary increases on the Street Lighting PFI unitary charge

### **Use of an External Grant**

The report also explained that notification had been received in relation to a specific external grant, the use of which had not confirmed as part of the 2019/20 budget setting process. Approval was given to the use of £15,000 of 'pocket parks' funding to

improve accessibility of Fletcher Moss park and help support social subscribing for those with mild depression, social isolation or health problems.

### **Budget Virements**

The report proposed two funding virements which were both agreed.

- allocation £300K in each of 2020/21 and 201/22 from Neighbourhood Services to Communications in the Corporate Core
- allocation £600 of uncommitted inflation funding to Adult Social Care Services in 2020/21

### **Use of a Reserve**

The report also addressed the use of the Council's reserves. Three new draw-downs from the Adult Social Care reserve had been requested, totalling £1m. Those were approved, being: £550k to support the demand from increased placement costs within the Learning Disability Service, a further £300k to support the immediate implementation of a Brokerage function to embed new commissioning arrangements resulting from the implementation of the Liquidlogic IT system; and a further £150k due to the demand diagnostics work which will support the future funding work for Adult Social Care in 2021/22.

### **Decisions**

1. Note the global revenue monitoring report and a forecast outturn position of a £5.476m deficit, which it is anticipated will be balanced by government funding.
2. Approve the use of budgets to be allocated as set out above.
3. Approve the use of grants in addition to that already planned, as set out above.
4. Approve the proposed virements set out above
5. To approve an increase in Growth and Development Directorate budget of £0.957m for the Local Welfare Assistance Fund.
6. To approve an increase in the Corporate Core Directorate budget of £225k for New Burdens funding in respect of the costs associated with administering the business rates grants schemes (Small Businesses Grant Fund and Retail, Hospitality and Leisure Grant Fund).
7. To delegate to the Deputy Chief Executive and City Treasurer the allocation of the COVID-19 tranche 3 grant funding to individual services, in consultation with the Executive Member for Finance and Human Resources.
8. To approve, under the emergency provision of the Council Decisions on 25 March 2020 - "Constitutional Amendments and Other Matters for Council Business Continuity - Part 7", the use of £1m of reserves as set out above.

## Exe/20/82 Capital Budget Monitoring 2020/21

The Deputy Chief Executive and City Treasurer's report informed us of the revised capital budget 2020/21 to 2023/24 taking account of agreed and proposed additions to the programme, profiling changes, and the latest estimates of forecast spend and resources for the 2020/21 capital programme. The report explained the major variations to forecast spend, and any impact that variations had on the five-year Capital Programme.

The forecast of expenditure for 2020/21 for the Manchester City Council capital programme was £471.4m, compared to a proposed revised budget of £471.5m. Spend as of 2 July 2020 was £140.2m, which included financial support of £106.5m provided to the Manchester Airport Group, which had been agreed by the Deputy Leader of the Council in April 2020.

Appended to the report was a schedule of projects within the overall capital programme where the allocations needed to be revised and funding allocations vired between projects. The appendix showed the virement needed for each scheme and each project. We agreed to approve all the proposed virements, including those over £500,000.

The report also proposed changes to some of the capital expenditure, financing and borrowing prudential indicators. These changes were agreed.

Indicator	Original	Revised
Forecast Capital Expenditure (Non-HRA)	£339.6m	£453.7m
Forecast Capital Financing Requirement (Non-HRA)	£1,543.1m	£1,637.1m
Maturity Structure of Borrowing - Upper Limit for 10 years and above	40%	20%

A means of assigning relative priority to capital projects within the overall programme was put forward in the report so as to incorporate role that capital investment would play in the recovery plan for the City and the number of strategic priorities the Council was committed to. It was proposed that priority be given to projects that would:

- be catalytic for growth;
- support job creation;
- reduce of carbon emissions
- encourage housing development
- bring about place-based transformation of health, economic and social outcomes

These addition factors would also be taken into account:

- creating or supporting the delivery of revenue savings;
- avoiding additional revenue cost; or
- increasing revenue income through, for example, increasing the council tax or business rates tax base.

That proposal was supported.

## Decisions

1. To approve, under the emergency provision of the Council Decisions on 25th March 2020 - "Constitutional Amendments and Other Matters for Council Business Continuity - Part 7", the virements over £0.5m between capital schemes as set out in the appendix to these minutes.
2. To approve the revised prudential indicators as shown above.
3. To approve virements under £0.5m within the capital programme as set out in the appendix to these minutes.
4. To support the prioritisation process proposed in the report and to approve that these projects should proceed accordingly:
  - Piccadilly Gardens phase 1
  - Hammerstone Road depot redevelopment - subject to a full review of the requirements of what the Council needs from the depot and the scale of the office space to be reconsidered.
  - Medieval Quarter investment
  - Abraham Moss rebuild - it is estimated that there is an inflationary cost increase of £2.7m following the deferral and due to the impact of COVID-19. This is one of the proposals in the update report elsewhere on the agenda
  - Gorton Hub - subject to contract review to include provisions for COVID, and potential rescoping of the scale of the project with partners
  - West Gorton Park
  - Manchester Aquatic Centre - agree to progress to RIBA Stage 4, subject to review of potential maintenance costs if start date for works is deferred
  - National Cycling Centre - agree to progress to RIBA Stage 4
6. To note that approvals of movements and transfers to the capital programme, will reflect a revised budget total of £471.5m and a latest full year forecast of £471.4m. Expenditure to the end of June 2020 was £30.7m. Expenditure as at 2nd July 2020 was £140.2m which includes the support for Manchester Airport Group.
7. To note the prudential indicators at Appendix C of the report.

## Exe/20/83 Capital Programme Update

A report concerning requests to increase the capital programme was submitted. We agreed to make four change under emergency powers established by the Council in March 2020, and to make a further six changes under delegated powers. These changes would increase Manchester City Council's capital budget by £25.352m over the next three years, funded by a mixture of government grants, borrowing, 'Invest to Save' funds, and external contributions.

The report also set out details of an approval that the Deputy Chief Executive had made under delegated powers, being £352,000 for survey works at the Ancoats Dispensary funded by an external contribution.

## Decisions

1. To approve, under the emergency provision of the Council Decisions on 25th March 2020 - "Constitutional Amendments and Other Matters for Council Business Continuity - Part 7", the following changes to Manchester City Council's capital programme:
  - (a) Children's Services – EBN Special Educational Needs and Disability (SEND) Programme Additional Costs. A capital budget virement of £0.923m is requested, funded by unallocated Education Basic Needs Grant.
  - (b) Neighbourhoods – Indoor Leisure – Abraham Moss. A capital budget virement of £2.7m is requested from the Inflation budget, funded by borrowing.
  - (c) Neighbourhoods – Electric RCV Infrastructure – Additional costs. A capital budget increase of £0.150m is requested, funded by borrowing.
  - (d) Growth and Development – House of Sport. A capital budget increase of £8.420m is requested, funded by borrowing on an invest-to-save basis.
2. To approve the following changes to the City Council's capital programme:
  - (e) Highways Services – Chorlton to Manchester Scheme. A budget increase of £8.449m is requested, funded by Mayor's Challenge Fund.
  - (f) Highways Services – Northern Quarter Walking and Cycling. A budget increase of £8.183m is requested, funded by Mayor's Challenge Fund.
  - (g) Children's Services – St Peters RC High School Expansion. A capital budget virement of £0.383m is requested, funded by Unallocated Education Basic Needs budget.
  - (h) Neighbourhoods – Gateley Brook Pre-Development Fees. A capital budget virement of £0.116m is requested, funded by Parks Development Programme budget.
  - (i) Neighbourhoods – Angel Meadow. A capital budget increase of £0.150m is requested, funded by S106 External Contribution, and a capital budget virement of £0.042m is requested, funded by Parks Development Programme budget.

- (j) Adult Services - Technology Enabled Care (TEC) Digital Platform. A capital budget virement of £0.157m is requested, funded by ICT Investment budget.
3. To note the increase to the programme of £0.352m as a result of a delegated approval.

### **Exe/20/84 Northern Gateway: Progress Update & Housing Infrastructure Fund**

In March 2017 we had authorised the City Solicitor, City Treasurer and Strategic Director (Development) to enter into an agreement with the Council's preferred investment partner for the regeneration of the Northern Gateway lands, Far East Consortium International Limited (FEC). We had also delegated authority to the Chief Executive to dispose of the Council's interest in land at the Northern Gateway Site (Minute Exe/17/064).

The Council had entered into the Joint Venture (JV) with the Far East Consortium (FEC) in April 2017 for the comprehensive redevelopment of the Northern Gateway for housing and ancillary development. As part of the delivery arrangements, the Council and FEC established a JV company, Northern Gateway Operations Limited (OpCo), to have strategic input into and oversight of the development of the Northern Gateway.

In February 2019 we approved the Strategic Regeneration Framework for the Northern Gateway, the 155 hectare land area made up of the adjacent neighbourhoods of New Cross, the Lower Irk Valley and Collyhurst. This Framework was to support the opportunity to deliver up to 15,000 new homes over a 15-20 year period (Minute Exe/19/25).

In June 2019 consideration was given to the preferred approach to facilitating strategic land acquisitions within the Northern Gateway SRF area, and approval given to making a loan of up to £11 million to FEC (Minutes Exe/19/52 and Exe/19/57).

In February 2020 consideration was given to an outline Strategic Business Plan for the Joint Venture, and authority was delegated to the Chief Executive to approve the full initial Development Area Business Plan (Minute Exe/20/29).

A report now submitted provided an update on the successful outcome of the City Council's bid for £51.6m into the Government's Housing Infrastructure Fund Programme. It also reported on progress with finalising the Joint Venture's Initial Development Area Business Plan. The £51.6m of Housing Infrastructure Fund money had been announced as part of the Budget in March 2020 and the report set out the terms and conditions for that funding to be made available. We agreed to delegate the final acceptance of those terms and conditions to the appropriate council officers.

### **Decisions**

1. To approve the Council entering into a Grant Determination Agreement with Homes England for the receipt of up to £51.6m Housing Infrastructure Fund grant to deliver major infrastructure in the Northern Gateway area, a high level summary of which is set out in the body of this report.
2. To delegate authority to the Strategic Director, Growth and Development, the Deputy Chief Executive and City Treasurer and the City Solicitor to finalise the terms of this Grant Determination Agreement to secure this funding.
3. To delegate authority to the City Solicitor to enter into and complete all necessary documents to give effect to the recommendations set out in i) and ii).
4. Subject to the finalisation of the Grant Determination Agreement, to approve a £51.6m increase to the Capital Budget to be expended on the delivery of infrastructure works that will facilitate the delivery of new homes.
5. To note overall progress being made towards the delivery of new homes as part of an Initial Development Area Business Plan in the neighbourhoods of Collyhurst, New Cross and New Town.
6. To note the approach being taken to identify and deliver social and economic benefits and the alignment with the broader piece of work being developed at a North Manchester level with partners leading on plans for the North Manchester General Hospital site.

### **Exe/20/85 Honorary Recorder to the City**

The Chief Executive reported to us on the retirement of His Honour Judge David Andrew Stockdale QC, the senior Judge in Manchester and Honorary Recorder of the city.

The Courts Act 1971 empowered the city to appoint a Court Recorder or a Circuit Judge to be Honorary Recorder of the City. The City Council has always exercised its power under the Act and invited the Senior Judge to be Honorary Recorder. The appointment of an Honorary Recorder for Manchester is recognition of the status of the city as a major legal centre.

The report explained that the Lord Chief Justice had appointed His Honour Judge Nicholas Dean QC, to be Senior Judge at Manchester Crown Court with effect from 6 July 2020. Accordingly we agreed to invite His Honour Judge Nicholas Dean QC, to accept the office of Honorary Recorder of the City.

### **Decisions**

1. That the City Council place on record its sincere appreciation of the services of His Honour Judge David Andrew Stockdale QC, as Honorary Recorder of the City from 20 November 2013 to 21 March 2020.



2. That the new Senior Judge at Manchester, His Honour Judge Nicholas Dean QC, be appointed to the office of Honorary Recorder of the City.

**Exe/20/86 Decisions of the GMCA and the AGMA Executive meetings on 26 June 2020**

**Decision**

To note the decisions made by the GMCA and by the AGMA Executive at their meetings on 26 June 2020.

**Exe/20/87 Appendix to the Minutes**

**Appendix**

**Minute Exe/20/82 – Capital Programme Virements from the Capital Programme Update**

<b>Project Name</b>	<b>2020/21 In year virement proposed £000</b>	<b>2021/22 In year virement proposed £000</b>	<b>2022/23 In year virement proposed £000</b>
Carriageway Resurfacing	836	8,385	
Footway schemes	-836	-3,561	
Carriageway Preventative		-4,824	
<b>Total Highways Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>
Harpurhey Lathbury and 200 Estates external cyclical works		-13	
Harpurhey Shiredale Estate externals		-15	
External cyclical works Moston Estates (Chauncy/Edith Cliff/Kenyon/Thorveton Sq)		-2	
External cyclical works Cheetham Appleford estate		-2	
External cyclical works Higher Blackley South		-1	
External cyclical works Newton Heath Assheton estate		-27	
Electricity North West distribution network phase 4 (various)	162		
Delivery Costs			229
Newton Heath - Multi Internal Works	-87		
Higher Blackley - Liverton Court Internal Works	-13		
Various - Bradford/Clifford Lamb/Kingsbridge/Sandyhill Court Internal Works	-74		
Collyhurst - Mossbrook/Roach/Vauxhall/Humphries Court Internal Works	283	49	
Installations of sprinkler systems - multi storey blocks		-274	
ERDF Heat Pumps	108	391	101
Fire Risk Assessments	-758	-42	
Rushcroft and Pevensey Courts Ground Source Heat Pumps	13		
Delivery Costs	-81		
Delivery Costs	4		
Stock Acquisitions	2		
Delivery Costs	-10		

<b>Project Name</b>	<b>2020/21 In year virement proposed £000</b>	<b>2021/22 In year virement proposed £000</b>	<b>2022/23 In year virement proposed £000</b>
Northwards Housing Programme - Unallocated	451	-64	-330
<b>Total Public Sector Housing (HRA) Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>
Brookside Road Moston		324	
North Hulme		266	
Roundwood Road		333	
Basic need - unallocated funds		-923	
Moston Lane Reroof	6		
Schools Capital Maintenance -unallocated	-6		
<b>Total Children's Services Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>



## **Executive**

### **Minutes of the meeting held on Wednesday, 9 September 2020**

**Present:** Councillor Leese (Chair)

**Councillors:** Akbar, Craig, N Murphy, Rahman, Stogia and Richards

**Also present as Members of the Standing Consultative Panel:**

**Councillors:** Karney, Leech, M Sharif Mahamed [part], Sheikh, Midgley, Ilyas, Taylor and S Judge

**Apologies:** Councillors Bridges and Ollerhead

**Exe/20/88 Minutes**

#### **Decision**

To approve as a correct record the minutes of the meeting on 29 July 2020.

#### **Exe/20/89 COVID-19 Monthly Update Report**

The written report from the Chief Executive took the form of three “situation reports”, one each for the work on the city’s economic recovery, work with residents and communities, and work on the future of the Council itself. The written report was noted.

At the meeting an oral update on the pandemic was provided by the Consultant in Public Health. She provided a general update on the levels of infection in the city. Overall case numbers on the North West and in Greater Manchester continued to rise, and the infection control restrictions remaining in place in Greater Manchester with more stringent measures recently introduced in Bolton. In Manchester household and community transmission still seemed to be the main cause of new infections, with new cases spread across the city. The latest figures showed 62.8 cases per 100,000 people, which meant that there was about new 50 cases each day in the city. There were no significant outbreaks or clusters to report.

She then addressed the testing arrangements and the many problems that grown to prominence in the national media. There were seven sites in the city where residents could obtain a swab test, and those sites were not yet operating at capacity. The swabs from those sites were processed at national laboratories and it was the labs that were experiencing capacity problems. So it was lab processing capacity rather than the availability of swabbing that was responsible for some people being told to travel many miles for a test. A number of possible local mitigations to those problems had been considered but there was also insufficient spare local processing capacity to overcome the problems with the national system.

The schools in the city had successfully opened at the start of the new term and the priority was to make sure that schools were well supported if there was a case in the students or staff members. She was concerned about the possible transmission among the returning university students who were starting to come back to the city. Work was underway with the Council, the police and the universities to see how both on-campus and off-campus incidents could best be contained.

She then spoke of the community engagement work that was being undertaken to help residents understand how best to protect themselves. This was providing a opportunity to get good public health messages to a large number of people.

The meeting thanked the Consultant for her comprehensive report.

## **Decision**

To note the report.

### **Exe/20/90 Draft Withington Village Framework for Consultation**

A report submitted by the Strategic Director (Growth & Development) presented a draft of a proposed Withington Village Framework, requesting authority to undertake public consultation on that draft. The report described Withington Village as a key district centre in south Manchester and the draft Framework sought to be a guide to investment and development within Withington Village, as well as a framework to support applications for future funding.

The draft Framework included a series of spatial strategies for public realm, movement, heritage and streetscape, and identified a range of potential projects including:

- An enhanced public space outside the Library (Rutherford Place)
- A more pedestrian friendly environment on Copson Street
- Enhanced public realm along Wilmslow Road
- Reviewing the use of public car parks as possible public spaces.
- Enhanced gateways to the Village
- Improved walking and cycling routes to the Centre from its catchment.
- Restored heritage features including enhancing shop fronts
- Encouraging appropriate development in the Village

The report explained that the intention was for the draft Framework to be the subject of a public consultation, with the outcome of the consultation reported to a future meeting. That was supported.

The meeting was addressed by two of the Withington ward councillors, Councillors White and Wills. They both welcomed the preparation of the draft Framework, explaining that it would provide the opportunity to work with community groups, support local businesses and to strengthen the conservation of the area's assets. It would build on heritage of the area and the Council's past investments in the village's community.

## **Decisions**

1. To approve the draft Withington Village Framework as a basis for public consultation with local stakeholders.
2. That the Strategic Neighbourhood Lead (South) undertakes a public consultation exercise on the draft Withington Village Framework with local stakeholders.
3. That a further report be presented to summarise the outcome of the public consultation, respond to the comments received, and to present a final draft for approval.

[Councillor M Sharif Mahamed left the meeting at this point]

### **Exe/20/91 Manchester's Economic Recovery Plan & Update**

A report from the Strategic Director (Growth & Development) set out an overview of work to develop an Economic Recovery Plan for the city. That plan was a key part of the Council's forward planning in response to the COVID-19 crisis. The Plan was a detailed narrative on how the city was well-placed to use its strong assets in order to re-establish economic momentum over the coming few years. It was to be mainly directed at government, businesses and investors. It would aim to set out the city's direction of travel and to look to the future with a confident message that the city would rise to the challenges, and continue to focus on our drive for inclusive growth.

The plan was to be founded on the three strategic aims identified in the Our Manchester Strategy and Our Manchester Industrial Strategy - People, Place and Prosperity – and on the priorities of inclusive growth and the foundational economy and our zero carbon commitments.

The plan would incorporate transformational schemes and key projects and was to form part of our funding bid to the Spending Review, highlighting how those projects would generate new jobs and homes, and leverage further investment. The Plan would reinforce the importance of regional cities such as Manchester as economic engines, particularly highlighting opportunities in the city centre, the Oxford Road Corridor, North Manchester and Airport City. It would also recognise that achieving inclusive growth was to be more challenging than ever before with anticipated significant unemployment increases, business closures and the impact of education disruption on young people. There would, therefore, also be an emphasis on working with distressed businesses as new opportunities emerge; youth skills and encouraging young people to stay in education; graduate re-skilling; apprenticeships schemes; and support for Black, Asian and Minority Ethnic residents and the over-50's who have also been disproportionately impacted by Covid-19.

The meeting also considered a presentation by Mike Emmerich of Metro Dynamics Limited and John McCreadie of Eskogen consulting who were members of the team that had developed the recovery plan.

It was noted that the Economy Scrutiny had also recently considered the report and had endorsed its recommendations, requesting some revisions that could be made to future versions of the document (Minute ESC/20/31).

Authority was sought and granted for the Chief Executive to finalise the Plan and to submit to the government.

## Decisions

1. To note the progress being made on preparing an Economic Recovery Plan as a key part of the city's overall recovery programme.
2. To note the focus in the Plan on inclusive growth, in particular, the investment in skills and employability, to enable local people to return to employment as opportunities are created.
3. To delegate authority to the Chief Executive, in consultation with the Strategic Director (Growth & Development) and the Leader of the Council, to finalise the Economic Recovery Plan and submit it to government.

## **Exe/20/92 Clean Air Plan and Minimum Licensing Standards for Taxis and Private Hire Vehicles**

In July 2020 the Executive had noted the progress being made with the Greater Manchester Clean Air Plan - Tackling Nitrogen Oxide Exceedances at the Roadside (Minute Exe/20/76). A report now submitted by the City Solicitor and the Deputy Chief Executive and City Treasurer explained the progress that had been made on the development of Greater Manchester's Clean Air Plan following the decision that the GM Local Authorities would move to a statutory public consultation on the GM Clean Air Plan as soon as reasonably practicable in light of COVID-19 restrictions, and the link to taxi and private hire common minimum licensing standards. The report also considered the formal governance mechanisms that would underpin the delivery of a GM Clean Air Zone (CAZ) and the supporting measures. The report also set out a position for consultation on the daily charge, discounts and exemptions of a Category C GM Clean Air Zone, and the proposals for the supporting funds that had been developed taking stakeholder engagement and statistical modelling into account. It sought agreement to consult and endorsement of the policy for consultation.

The plan was for the consultation to take place over an eight-week period starting in October 2020. The report explained the proposals for consultation on the daily charge, discounts and exemptions, and the proposals for the supporting funds that had been developed, including:

- A revision to the proposed daily charges, including a reduction in the charge for HGVs and buses from £100 per day to £60, an increase in the charge levels for LGV and minibuses from £7.50 to £10 as modelling has shown this will have a greater impact in behavioural responses to the charge, and the taxi and private hire charge has been held at £7.50 per day;
- That the Clean Air Zone (CAZ) will be implemented in Spring 2022;
- That the Government has accepted an exemption for LGVs and minibuses to 2023;



- Details of the vehicle finance offer;
- Details of temporary exemptions, including a temporary exemption to 2023 for wheelchair accessible taxi and private hire vehicles licensed with a Greater Manchester authority, and a temporary exemption to 2023 for coaches registered within Greater Manchester. Additionally, owner-drivers of GM-licensed PHVs (and PHVs leased full-time by 1 person), will be offered a discounted weekly charge of 5/7 of the total from implementation as these vehicles are used for personal use and private cars are not charged under the CAZ.

A copy of the GM Policy for Consultation was appended to the report and was endorsed.

At the meeting concerns were raised in relation to the Equality Impact Assessment work that had been undertaken given that proposals for taxis and private hire vehicles might have a disproportionate impact on Black, Asian and Minority Ethnic community members. It was agreed that a more detailed Equality Impact Assessment would be needed after the consultation had finished. It was also noted that the Council is minded to support an ultraclean air zone in the city centre.

## **Decisions**

1. To note the progress of the Greater Manchester Clean Air Plan.
2. To note that TfGM have confirmation that the funding award for Bus Retrofit should be distributed as soon as possible as per arrangements put in place for the Clean Bus Technology Funds.
3. To note the update on the possible impacts of COVID-19 on the GM Clean Air Plan.
4. To agree that Manchester City Council along with the other nine GM local Authorities hold an 8-week public consultation on the GM Clean Air Plan commencing in October 2020.
5. To note that the GM local Authorities intend to consult on GM's proposed Minimum Licensing Standards, alongside the Clean Air Plan consultation.
6. To agree that TfGM act as the Operating Body for the GM CAZ and supporting measures.
7. To agree that Manchester City Council along with the other nine GM Authorities individually be a 'charging authority' for the purposes of the CAZ, pursuant to the Transport Act 2000.
8. To endorse the GM Clean Air Plan Policy for Consultation at Appendix 3 of the report.
9. To note the Equalities Impact Assessment on the Clean Air Plan, as set out at Appendix 5 of the report.

10. To note that further reports will be brought forward to set out the formal governance mechanisms that will underpin the delivery of a GM Clean Air Zone (CAZ) and the supporting measures, including the full scope of the suite of powers that will be needed to be delegated to the Operating Body.
11. To delegate authority to the Chief Executive, in consultation with the Executive member for Planning Transport and the Environment, to approve the submission of the cases for measures to the Government's Joint Air Quality Unit to support the GM Clean Air Plan.
12. To delegate authority to the Chief Executive, in consultation with the Executive member for planning, Transport and the Environment, to approve the GM Clean Air Plan consultation materials, to include the Equalities Impact Assessment on the consultation.
13. To note that response to DfT's Decarbonising Transport – setting the challenge, as set out at Appendix 1 of the report, has been submitted to Government.

### **Exe/20/93 Charles Street & Granby Row Development Framework**

A report from the Strategic Director (Growth & Development) outlined the proposals in a draft development framework Victoria Park and Charles Street in the wider Oxford Road Corridor area; and Granby Row within the Piccadilly regeneration area of the city centre.

The proposed Development Framework area covered three sites within the city centre and wider Oxford Road Corridor area. Two of the sites (Charles Street & Granby Row) at the south-easterly gateway to the core of the city centre and the third located within the wider Oxford Road Corridor at Victoria Park.

At present each site was felt to be underutilised, with a mix of uses, including car parking, hotel, student accommodation, commercial spaces including office, retail and leisure. The framework would set out a vision to create new places and bring underutilised space back into use. The proposed developments would seek to provide:

- Purpose-built student accommodation in a central and well connected location for the Oxford Road Corridor campuses of the University of Manchester (UoM) and Manchester Metropolitan University (MMU);
- A new hotel close to Piccadilly Station;
- Co-Living accommodation to diversify the choice of residential accommodation in the city centre;
- A range of commercial and social spaces such as bars, restaurants and retail facilities;
- Affordable housing to support the demand for homes within close proximity to the range of employment opportunities on offer within the city centre; and
- New connections and public realm to create a sense of place and ensure the areas' integration with the wider city centre and its neighbourhoods.

The report set out the details of how each of the three sites could contribute to these ambitions.

The report explained that the intention was for the draft Development Framework to be the subject of a public consultation, with the outcome of the consultation reported to a future meeting. That was supported.

## **Decisions**

1. To note the site context and opportunities presented by the draft framework for three key strategic sites within the city.
2. To approve the draft Charles Street & Granby Row Development Framework as a basis for consultation with local stakeholders.
3. That the Strategic Director (Growth & Development) undertakes a public consultation on the framework with local stakeholders.
4. That a further report be brought back to the Executive, following the public consultation, responding to the comments received.

## **Exe/20/94 Fire Safety in High Rise Residential Buildings**

Reports submitted in June 2017, September 2017 and December 2017 (Minutes Exe/17/078, Exe/17/113 and Exe/17/153) had explained the implications for Manchester's residents of the devastating fire at Grenfell Tower in London, and the action being taken to ensure that the residents of tower blocks in Manchester are safe and feel safe.

A comprehensive update report submitted by the Strategic Director (Growth & Development) now sought to provide updates on a range of related topics including:

- the latest information on the removal of unsafe Aluminium Composite Material (ACM) cladding from buildings;
- the collection of data on all External Wall Systems;
- information on other fire safety issues in High Rise Residential Buildings;
- safety and improvement work being undertaken on council-owned High Rise Residential Buildings;
- the work of the Council's interdepartmental Fire Safety Group;
- the Council's work with residents and, in particular, the community group known as "The Cladiators";
- the Council's role as an early adopter of the recommendations in the Dame Judith Hackitt Independent Review of Building Regulations and Fire Safety;
- an introduction to the Building Safety Bill and Fire Safety Bill and the implications for Manchester.

On the removal of the dangerous ACM cladding, none of the high rise residential buildings owned by the Council had ACM cladding on them, all the buildings managed by Register Providers had had the cladding removed where necessary, likewise two private-sector buildings. There was still ten private sector builds where ACM cladding needed to be removed:

<b>Building name</b>	<b>Address</b>	<b>Work started?</b>
One Smithfield Square	122 High Street	Yes
Pall Mall House	18 Church Street	Yes
Vita Student – First Street	13 Jack Rosenthal Street	Yes
Wilmslow Park	Hathersage Road	Yes
Citygate 1	1 Blantyre Street	No
Citygate 2	3 Blantyre Street	No
Citygate 3	5 Blantyre Street	No
The Quadrangle	1 Lower Ormond Street	No
X1 Eastbank Tower	Advent Way	No
Travelodge – Manchester Central Arena	Great Ducie Street	No

Of the six where work had yet to start, five of those were reported as developing plans. There was no progress to report from the owners of the Travelodge building on Great Dulcie Street.

All other private high rise building owners had also been asked to identify all of the external wall systems on each building they owned. Owners were asked to identify the type and amount (percentage) of insulation and cladding on each elevation and the material on any balconies on the building. The response had been good and the information had been provided for almost all buildings, and the outstanding ones were anticipated.

The report explained that draft legislation was proposing the setting up of a new, national Building Safety Regulator that was to be responsible for implementing a more stringent regulatory regime for tall buildings as well as overseeing the safety and performance of all buildings. That Regulatory was to establish a system of Mandatory Occurrence Reporting for any structural safety or fire safety related event which was perceived to represent a significant risk to life in multi-occupied residential buildings within the scope of the new regime. As an early adopter of the recommendation of the Hackitt Independent Review of Building Regulations and Fire Safety it was proposed and agreed that the Council should have a Mandatory Occurrence Reporting system in place as soon as possible, and authority was delegate to the Strategic Director to create and set up that process.

The report also explained that the proposed legislation would result in the designation of the Accountable Person for a building. The Accountable Person was to be legally responsible for ensuring that they understand fire and structural risks in their buildings and to take appropriate steps and actions to mitigate and manage these fire and structural risks on an ongoing basis so the building can be safely occupied. The Accountable Person would be required to appoint a competent Building Safety Manager, approved under a system agreed by the Building Safety Regulator, to support them in carrying out the day to day functions of ensuring that the building is safely managed. However, ultimate accountability will reside with the Accountable Person for assessing and managing fire and structural safety risks. The Accountable Person could be an individual, a partnership or a corporate body and it was It is

proposed and agreed that for Council-owned High Rise Residential Buildings the Accountable Person be the Council of the City of Manchester.

A Deansgate ward councillor, Councillor Johns, addressed the meeting. He welcomed the report and stressed that the problems faced by residents of tall buildings in the city centre were not confined to ACM clad buildings, but that other cladding materials were now also a concern and that surveys and inspections of buildings had brought other concerns to light. He hoped that financial help would be provided by the government and the building owners so that the remedial costs would not all have to be borne by the leaseholders alone. He also commended the work of the “Gladiators” group, a residents of group that had come together to campaign for support for leaseholders and action by building owners.

It was noted that this report had also been considered at a recent meeting of the Neighbourhoods and Environment Scrutiny Committee, and that the Committee had endorsed its recommendations (Minute NESC/20/37).

### **Decisions**

1. To note this report
2. To delegate authority to the Strategic Director (Growth & Development), in consultation with the Executive Member for Housing and Regeneration, to develop a process for Mandatory Occurrence Reporting.
3. That the Accountable Person for buildings in scope be the Council of the City of Manchester.

### **Exe/20/95 Private Rented Sector Strategy 2020-2025**

The meeting considered a report of the Strategic Director (Growth & Development) that provided an overview of the new Private Rented Sector Strategy 2020-25. The report was accompanied by the delivery plan.

The main focus of the strategy was to improve housing and management standards at the lower end of the private rented sector market and ensuring fire safety issues are addressed in all relevant buildings. It sought to help landlords and residents meet their individual responsibilities by providing advice and information. The main issues within the report included:

- Providing a rationale for the strategy and setting out how the Council along with its partners would support the improvement of housing standards within the sector over the next 5 years (2020-25);
- Describing how the strategy had been developed; and
- Describing the strategy’s three main themes and its objectives. The themes being:-
  - Theme 1: Improve Property and Management Standards
  - Theme 2: Increase Opportunities within the Sector for Low Income Households
  - Theme 3: Greater Communication Across the Sector

A copy of the Strategy and the accompanying Delivery Plan were appended to the report and both were endorsed.

It was noted that this report had also been considered at a recent meeting of the Neighbourhoods and Environment Scrutiny Committee, and that the Committee had endorsed its recommendations (Minute NESC/20/34).

## **Decision**

To approve the Private Rented Sector Strategy 2020-25 and delivery plan.

### **Exe/20/96 Extension to Selective Licensing Schemes - Public Consultation**

Under the Housing Act 2004 Local Authorities have the power to introduce the licensing of private rented homes within a designated area, with the aim of improving the management and condition of these properties. A report submitted by the Strategic Director (Neighbourhoods) presented proposals to identify areas that meet the criteria to designate a selective licensing area.

One of the themes of the Council's Private Rented Sector Strategy was to improve property and management conditions in the private rented sector with a particular focus on the poorest quality properties. Selective licensing was seen as being a useful tool to apply targeted interventions in the most challenging areas of the City. The report explained the work that been undertaken, and the data that had been used to identify the geographic areas that met the criteria. Authority was now sought to commence an extensive consultation exercise to establish whether the declaration of a selective licensing scheme was required within these identified areas.

Twelve possible areas had been identified, and a map showing the boundary of each was appended to the report. The areas were:

- Area 1; Ben Street- Clayton and Openshaw (approximately 105 PRS properties)
- Area 2; Trinity- Harpurhey (approximately 430 PRS properties)
- Area 3; Ladders- Gorton and Abbey Hey (approximately 773 PRS properties)
- Area 4; Flats above shops Hyde Road- Gorton/ Abbey Hey (approximately 94 PRS properties)
- Area 5; Royals- Longsight (approximately 64 PRS properties)
- Area 6; Laindon Road/ Dickenson Road- Rusholme (approximately 37 PRS properties)
- Area 7; Claremont Rd/Great Western Street- Moss Side (approximately 318 PRS properties)
- Area 8; Heywood Street- Cheetham (approximately 248 PRS properties)
- Area 9; Birch Lane- Rusholme (approximately 69 PRS properties)
- Area 10; Esmond/Avondale- Cheetham (approximately 76 PRS properties)
- Area 11; Flats above shops Cheetham Hill Road -Cheetham (approximately 60 PRS properties)
- Area 12; Matthews Lane- Levenshulme (approximately 159 PRS properties)

The report explained that the intention was to now consult local residents, tenants and landlords, managing agents and local businesses, both within the proposed areas and in the surrounding areas, and also national landlord associations who

support and advocate for a number of private rented sector landlords across the country. The methodology for the consultations was described in the report.

The responses were to be evaluated and published on the Council's website, and would inform officer decision making on whether to proceed with the approval of any of the proposed areas, in consultation with Executive Members.

It was noted that this report had also been considered at a recent meeting of the Neighbourhoods and Environment Scrutiny Committee, and that the Committee had endorsed its recommendations (Minute NESC/20/35).

The proposals in the report were supported.

## **Decisions**

1. To approve a consultation with residents, private landlords, businesses and other stakeholders to designate selective licensing schemes within the geographical areas listed in the report.
2. Subject to the outcome of the consultation, to delegate authority to the Strategic Director (Neighbourhoods), in consultation with the Executive Member for Housing and Regeneration and the Executive Member for Finance and Human Resources, to approve up to 12 selective licensing areas identified in the report.

### **Exe/20/97 Housing Revenue Account Delivery Model - Northwards ALMO Review**

(Councillor Midgely declared a prejudicial interest in this item of business and withdrew from the meeting while it was being considered.)

In June the Executive had approved consultation on a preferred in-house option for the future management of the Council's Arm's Length Management Organisation (ALMO) that had been identified as part of the Housing Revenue Account review. The same meeting had also approved a due-diligence exercise of the Northwards ALMO, including consultation with staff, unions, tenants and local stakeholders, to review the costs of options (Minute Exe/20/66).

A report submitted by the Chief Executive set out the outcome of the due-diligence exercise that had been undertaken by Campbell Tickell Limited management consultancy. The report set out how those consultants had carried out their assessment and analysis. The work had concluded that returning the service to Council control offered the greatest financial benefit and arguably the greatest non-financial benefits.

The report therefore described the next steps that would have to be taken to bring about the change in the operation of the ALMO, including the requirement to consult with the tenants about proposals that relate to the management of their homes. It was proposed and agreed that the consultation take the form of a "test of opinion" where

every tenant would be given the opportunity to respond to the Council's proposals. That proposal was supported.

It was noted that the Economy Scrutiny had also recently considered the report and had been unable to endorse its recommendations, raising concerns about the benefits to residents of bringing the service in-house (Minute ESC/20/33). At the meeting consideration was given to the concerns the Committee had raised and it was agreed to adopt a revised version of the second recommendations in the report.

## Decisions

1. To note the review had concluded that found that doing nothing was not an option and that there was an opportunity to achieve savings of at least £77m over the 30-year business plan by ending the current arrangements under which the Council's housing stock is managed by Northwards Housing Limited (NHL).
2. To agree that for the service to remain out-sourced there would need to be demonstrable benefits for tenants. To confirm that insourcing the service remains the preferred option and the intention to take over direct management of the Housing Service into the Council from 5 July 2021 subject to a "test of opinion" involving all tenants and leaseholders.
3. To note the proposals contained within the report about how the new council controlled service offer would be developed and how, in future, tenants were to be involved and empowered in the decision making about services to homes and communities.

## Exe/20/98 Capital Programme Update

A report concerning requests to increase the capital programme was submitted. We agreed to make one change under emergency powers established by the Council in March 2020, and to make a further five changes under delegated powers. These changes would increase Manchester City Council's capital budget by £4.642m over the next two years, funded by a mixture of the Capital Fund, capital receipts, external contributions and government grants.

It was also reported that the Deputy Chief Executive and City Treasurer had made a further three changes using delegated powers:

- £219,000 for Private Sector Housing relating to the Brunswick PFI – Turkish Centre additional costs, funded by capital receipts
- £51,000 for Highways Services for residents parking zones in Hathersage and near the North Manchester General Hospital, funded by an external contribution
- £75,000 for Growth and Development for the Factory, the Allied London Contribution (Cabin relocation), funded by an external contribution.

## Decisions

1. To approve, under the emergency provision of the Council (Minute CC/20/26) these changes to capital programme:



- a) ICT – Early Years and Education System (EYES) Additional funding. A capital budget decrease of £0.661m with a corresponding revenue budget increase of £0.661m funded from Capital Fund.
2. To approve these changes to the capital programme:
- b) Growth and Development – Space Studios Manchester: Phase 3 Feasibility Budget. A capital budget increase of £0.650m funded by £0.325m grant and £0.325m capital receipts.
- c) Growth and Development – Manchester Digital Security Innovation Hub (CyberHub). A capital budget increase of £2m funded by external contribution.
- d) Private Sector Housing – Marginal Viability Fund New Victoria additional funding. A capital budget increase of £0.9m funded by Government grant.
- e) Highways – Beswick Filtered Neighbourhood Delivery costs. A capital budget increase of £0.878m funded by external contribution.
- f) Children’s Services - Lyndene Children’s Home Refurbishment. A capital budget increase of £0.875m funded by grant.
3. To note increases to the programme of £0.345m as a result of delegated approvals.

**Exe/20/99 Retirement of the Head of Local Planning and Infrastructure**

To record the Council’s thanks to Richard Elliot, the Head of Local Planning and Infrastructure, for his exemplary service to the Council and to the city.



## **Executive**

### **Minutes of the meeting held on Wednesday, 14 October 2020**

**Present:** Councillor Leese (Chair)

**Councillors:** Akbar, Bridges, Craig, N Murphy, Rahman, Stogia, and Richards

**Also present as Members of the Standing Consultative Panel:**

**Councillors:** Karney, Leech, M Sharif Mahamed, Sheikh, Midgley, Ilyas and Taylor

**Apologies:** Councillor Ollerhead and S Judge

#### **Exe/20/100 Minutes**

##### **Decision**

To approve as a correct record the minutes of the meeting on 3 September 2020.

#### **Exe/20/101 The Queen's Birthday Honours**

Congratulations were offered to the Executive Member for Culture and Leisure, Councillor Luthfer Rahman, and to the Deputy Chief Executive and City Treasurer, Carol Culley, on their award of an OBE by Her Majesty The Queen.

#### **Exe/20/102 Appointment of the (Statutory) Deputy Leader**

##### **Decision**

To note the appointment by the Leader of Councillor Nigel Murphy as the (Statutory) Deputy Leader.

#### **Exe/20/103 COVID-19 Monthly Update Report**

The written report from the Chief Executive took the form of three "situation reports", one each for the work on the city's economic recovery, work with residents and communities, and work on the future of the Council itself. The written report was noted.

The Leader of the Council provided the meeting with a report on the discussion that had been taking place on the levels and the possible 'Tiers' that would be applied by the Government across the country and in Greater Manchester. He also explained the proposals and actions that Greater Manchester was putting forward collectively as a more effective way to contain the virus outbreak and reduce the other health and economic damage that the Tier 3 restrictions would cause to people in Greater

Manchester. He reported that the government had been urging the local authorities in the region to accept the Tier 3 restrictions being applied in Greater Manchester. He explained why that had been resisted.

The Executive Member reported that the recent spike in rates of infection had peaked a few days previously at 582 cases per 100,000 people and since then had begun to level off and drop, with the latest non-validated data showing 448 cases per 100,000. The profile of infection was also explained, including the impact on the number of university students that had contracted the virus, as had been anticipated in the Council's planning.

At the meeting an oral update on the pandemic was also provided by the Director of Public Health. He gave more details of the Council's work with the city's universities and the steps that had been taken to deal with the outbreaks that had occurred in the student populations in the city. He also explained the on-going priority being given to tackling and reducing levels of community transmission. He also reported that the situation with respect to access to testing in the city had been improving, with fewer problems being reported by residents.

## Decision

To note the report.

## Exe/20/104 Revenue Budget Monitoring 2020/21 and Budget Position 2021/22.

The Deputy Chief Executive and City Treasurer presented a review of the 2020/21 revenue budgets. The report provided an overview of the Council's financial position as at the end of August 2020 and the work to develop a balanced budget for 2020/21. The report identified a projected deficit for 2020/21 of £271k, a significant improvement on the forecast deficit reported in July of £5.476m (Minute Exe/20/81). That new forecast was based on the financial implications of COVID-19, government funding confirmed to date, other identified budget changes, and in-year efficiencies and mitigations. The anticipated financial cost of the COVID-19 pandemic to the Council so far was £55.583m in 2020/21, increasing by a further £160.675m in 2021/22. The overall revenue forecast for 2020/21 was:

Forecast as at 31 August 2020	Original Approved Budget £000	Revised Budget £000	Forecast Outturn £000	Total Forecast Variance £000	Movement from last report £000
<b>Total Available Resources</b>	(666,125)	(827,470)	(812,604)	14,866	33
<b>Total Corporate Budgets</b>	126,761	264,202	262,634	(1,568)	(1,192)
Children's Services	130,320	130,540	131,198	658	(6,021)
Adult Social Care	221,253	232,291	239,165	6,874	(1,491)
Homelessness	15,285	17,292	22,120	4,828	(2,316)
Corporate Core	69,958	77,598	78,893	1,295	(2,414)
Neighbourhoods	93,802	94,841	103,282	8,441	2,497
Growth and Development	8,746	10,706	16,035	5,329	(2,264)

Forecast as at 31 August 2020	Original Approved Budget £000	Revised Budget £000	Forecast Outturn £000	Total Forecast Variance £000	Movement from last report £000
<b>Total Directorate Budgets</b>	<b>539,364</b>	<b>563,268</b>	<b>590,693</b>	<b>27,425</b>	<b>(12,009)</b>
<b>Total Use of Resources</b>	<b>666,125</b>	<b>827,470</b>	<b>853,327</b>	<b>25,857</b>	<b>(13,201)</b>
<b>Total forecast over / (under) spend</b>	<b>0</b>	<b>0</b>	<b>40,723</b>	<b>40,723</b>	<b>(13,168)</b>
COVID 19 Government grant income (tranche 1, 2 and 3) - Confirmed				<b>(40,452)</b>	0
Proposed Corporate mitigations				<b>0</b>	7,963
<b>Net forecast over / (under) spend</b>				<b>271</b>	<b>(5,205)</b>

The report examined the impact the COVID-19 pandemic was expected to have on the council's finances in 2021/22 and beyond. The report included a reminder that the Council had, back in February and early March 2020, forecast a £20m budget deficit which would have had to be addressed as part of the 2021/22 budget setting process. With the impact of the pandemic, the added costs and the loss of income, the forecast deficit had increased to £136m before possible mitigations, and £105.448m after mitigations. The forecast position for the coming years was:

	Revised 2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
<b>Budget shortfall after confirmed funding/ mitigations</b>	<b>271</b>	<b>135,958</b>	<b>146,801</b>	<b>110,143</b>	<b>123,391</b>
Sales, fees and charges support (estimate)	(6,400)	0	0	0	0
Smooth Collection Fund over 3 years:	0	(24,381)	12,190	12,190	0
Defer planned use of reserves to balance the budget	6,129	(6,129)			
<b>Total - Potential Budget Gap</b>	<b>0</b>	<b>105,448</b>	<b>158,991</b>	<b>122,333</b>	<b>123,391</b>

Unless further government support was forthcoming that scale of reduction in 2021/22 would require cuts of about 20% of the budgets for the delivery of services. Those cuts would be on top of cumulative budget cuts of £379m and workforce reductions of around 40% since 2010. The ways the potential deficit could be addressed were to be considered in November, by the Scrutiny Committees and then by the Executive.

The report also addressed a number of specific changes and approvals needed as part of the Council's budget revisions processes in 2020/21.

## **Budget to be Allocated**

When setting the 2020/21 budget the Council has agreed to hold some funds for contingencies, and other money that was to be allocated throughout the year. The report proposed the use of some of these budgets to be allocated. These were agreed:

- £5,252,000 in 2020/21 for the annual pay increase award for employees
- £57,000 for external fostering placements as the North West framework for external fostering had been updated with an average price increase of 1.5%
- £61,000 for inflation in the Council's own costs for business rates
- £600,000 additional budget provision to meet the requirements of a security contract
- £100,000 for a trauma informed response to domestic violence to provide an opportunity to resolve issues, preventing the escalation of risk and demand on services

## **Grants in Addition to that Already Planned**

The report explained that notifications had been received in relation to specific external grants. These allocations had not confirmed at the time of the 2020/21 budget setting processes, confirmation of them was now being sought. Five of the eight grants were additional funds for the Council's response to the COVID-19 pandemic. These were all supported:

- £230,000 in 2020/21 and £395,000 in 2021/22 for "Build-A-Business" in libraries to help improve support for start-up and newly formed businesses across Greater Manchester.
- £224,000 in 2020/21 and £224,000 in 2021/22 from a National Network Funding award also to improve support for start-up and newly formed businesses currently supported by the Business & IP Centre in Central Library.
- £65,000 in 2020/21 for a wellbeing for education return grant to provide training and support on specific mental health issues.

The grants awarded in relation to the pandemic were:

- £2m in 2020/21 for the Next Steps Accommodation Programme, being £1.6m for government additional funding for rough sleepers as part of the "Everyone In" programme; £100,000 for cold weather provision for those sleeping rough when the temperature drops below zero; and £300,000 for incentives to landlords to secure properties in the private rented sector specifically for people who were rough sleepers and have been provided with accommodation during the COVID pandemic.
- £1.862m in 2020/21 and £2.975 in 2021/22 from the Test and Trace Support Grant, total government support being £4.837m to support Manchester City Council's Test and Trace programme.
- £3.084m in 2020/21 from Infection Control Round 2 funding, to be provided to care homes within Manchester on a 'per beds' basis and to CQC-regulated community care providers on a 'per user' basis, including to social care providers with whom the Council has no existing contracts. The Council had discretion over the remaining 20% (£0.617m) to provide support to other care settings and wider workforce measures in relation to COVID-19 infection control.

- £0.68m in 2020/21 for the Test and Trace Support Payments (Self Isolation Scheme) to assist individuals who have been formally notified to self-isolate.
- £0.453m in 2020/21 from the Local Authority Compliance and Enforcement Grant to support additional compliance and enforcement activities in the city.

### **Budget Virements**

The report proposed three funding virements. All those were supported and agreed, with the largest virement to be recommended to the Council for final approval:

- From corporately held budgets to be allocated to Facilities Management: £600,000 in each of 2020/21 and 2021/22 for an increase on security contract costs so as to maintain Manchester Living Wage for the staff.
- From all directorates to corporately held budgets to be allocated: £204,000 in 2020/21 and 451,000 in 2021/22 from savings on the Council's energy bills, with savings of 8% on electricity and 7% on gas having been secured.
- To be recommended to the Council - from third party payments to transfer to reserves: £7,627,000 in 2020/21 from retaining 50% of the anticipated growth from participation in the 100% business rates pilot scheme, instead of transferring that money to the GMCA, as had been the intention when the budget had been set. This was to help increase reserves that would be available to mitigate the business rates deficit in 2021/22.

### **Decisions**

1. To recommend to the Council the approval of the proposed budget transfer of £7.627m from 'third party payments' to 'transfer to reserves' in order to support the 2021/22 budget.
2. To note the global revenue monitoring report and a forecast outturn position of a £271k deficit, which it is anticipated will be balanced by government funding, with any surplus supporting the 2021/22 position.
3. To approve the use of budgets to be allocated, including the 2020/21 pay award, as set out above.
4. To approve the use of grants in addition to that already planned, as set out above.
5. To approve the proposed virements as set out above.
6. To approve additional COVID-19 grants in Homelessness of £2.000m, made up of £1.600m for the Next Steps Accommodation Programme grant, £100k for cold weather provision, and £300k for incentives to landlords to secure properties in the private rented sector.
7. To approve additional COVID-19 grants in Adult Social Care of £3.084m for Infection Control round 2.
8. To approve additional COVID-19 grant in Neighbourhood Services of £453k for Compliance and Enforcement.

9. To note the application of £0.680m for Test and Trace Support Payments to assist individuals self-isolating following the confirmation of the Government's Self Isolation Scheme.

### **Exe/20/105 Capital Budget Monitoring 2020/21**

The Deputy Chief Executive and City Treasurer's report informed the Executive of the revised capital budget 2020/21 to 2023/24 taking account of agreed and proposed additions to the programme, profiling changes, and the latest estimates of forecast spend and resources for the 2020/21 capital programme. The report explained the major variations to forecast spend, and any impact that variations had on the five-year Capital Programme.

The forecast of expenditure for 2020/21 for the Manchester City Council capital programme was £435.9m compared to the proposed revised budget of £435.7m. Spend as of 31 August was £169.9m.

Appended to the report was a schedule of projects within the overall capital programme where the allocations needed to be revised and funding allocations vired between projects. The appendix showed the virement needed for each scheme and each project. We agreed to recommend the virements of more than £500,000 to the Council for approval, and to approve those below £500,000.

Also appended to the report was a schedule showing the updated capital budget for each project within the overall programme. The budgets shown in that table anticipated the approval of the virements being requested at this meeting. They also included the changes arising from any predicted or known advances or delays in when money would be spent in each of the five years in the programme. It was agreed that the Council also be recommended to approve that complete programme.

The prudential indicators as at the end of August 2020 were shown at appendix C of the report, and were noted.

It was also noted that the report had been considered at a recent meeting of the Resources and Governance Scrutiny Committee, and the Committed noted the report and not made any recommendations of the decisions the Executive was being asked to consider (Minute RGSC/20/39).

### **Decisions**

1. To recommend that the Council approve virements over £0.5m within the capital programme as outlined in Appendix 1 of these minutes
2. To recommend that the Council approve the capital programme as presented in Appendix 2 of these minutes which will require prudential borrowing of £790.7m to fund non-HRA schemes over the five-year period for which provision has been made in the revenue budget for the associated financing costs (within limits previously agreed).



3. To approve virements under £0.5m within the capital programme as outlined in Appendix 1 of these minutes.
4. To note that approvals of movements and transfers to the capital programme, will result in a revised budget total of £435.7m and a latest full year spend forecast of £435.9m. Expenditure to the end of August 2020 is £169.9m.
5. To note the prudential indicators as set out in the report.

### **Exe/20/106 Capital Programme Update**

A report concerning requests to increase the capital programme was submitted. It was agreed to recommend three changes to the Council for approval, and to make a further two changes under delegated powers. These changes would increase Manchester City Council's capital budget by £15.647m over the next three years, funded by a mixture of the Eastlands Reserve, borrowing, capital receipts, and external grants.

It was also reported that the Deputy Chief Executive and City Treasurer had made a further change using delegated powers:

- £33,000 for the Early Years maintenance programme within Children's Services.

### **Decisions**

1. To recommend that the Council approve the following changes to Manchester City Council's capital programme:
  - a) Growth and Development – Demolition of Grey Mare Police Station. A capital budget increase of £0.761m is requested, funded by HCA Eastlands Reserve Fund.
  - b) Highways Services - Planned Maintenance 2020/21 Carriageway Preventative Programme. A capital budget virement of £1.289m is requested from the Highways Project Delivery Fund budget.
  - c) Public Sector Housing – Silk Street. A capital budget increase of £12.048m is requested, funded by £5.650m HRA (RCCO), £4.140m Grant and £2.258m Capital Receipts.
2. Under powers delegated to the Executive, to approve the following changes to the City Council's capital programme:
  - a) Highways Services - Patching defect repairs 2020/22 Maintenance Programme. A capital budget increase of £2.838m is requested, funded by Government Grant.

- b) Neighbourhoods – Wythenshawe Track Changing Rooms. A capital budget virement of £0.380m is requested from the Parks Development Programme budget
3. To note the increase to the programme of £0.033m as a result of a delegated approval.

### **Exe/20/107 Purpose Built Student Accommodation in Manchester**

#### **Decision**

To defer this item of business to a future meeting so as to allow councillors to have more time to examine the potential issues in their wards.

### **Exe/20/108 Demolition of the Maisonettes on Bridgnorth Road**

The Riverdale estate in the Higher Blackley ward has four blocks of maisonettes at Bridgnorth Road, Inchcape Drive and Riverdale Road. Together, these comprise 44 properties: 8 x 3-bed and 36 x 2-bed homes. Despite investment in the maisonettes to achieve the Decent Homes standard in 2011, the blocks are considered to be a generally a poor housing offer with limited demand for the upper units.

A report submitted by the Interim Director of Housing and Residential Growth explained that an assessment of all the blocks had been undertaken. That had concluded that that three of the blocks at Riverdale Road and Inchcape Drive were considered to be suitable for refurbishment but that the block at Bridgnorth Road was not, and should be demolished. That block comprised 16 x 2-bed homes. That block was situated on a large site next to other vacant land and so provided an opportunity, if the block was demolished, to create a larger development site for the re-provision of modern, energy efficient, social and affordable homes in the area. The larger development site had the potential for 38 new homes, providing an increase of 22 homes in the area.

The report explained that a consultation exercise with residents had been concluded in March 2020. Overall, 82% of residents responded to the consultation of which 93% supported the proposal to demolish the block, so being more than three quarters of all the residents.

The estimated total cost of the demolition and the tenant homelessness & disturbance payments was £637k. This was made up of £475k demolition costs and £162k for home loss and disturbance payments to existing tenants. All the affected residents were to be relocated to alternative accommodation with at least 2 bedrooms in accordance with their housing need, if they requested relocation.

The necessary approvals to demolish the block and relocate the tenants were given.

#### **Decisions**

1. To note the results of the residents' consultation where 82% of residents took part, of which 93% supported the proposal to demolish the maisonette block.
2. To authorise the Interim Director of Housing and Residential Growth, in consultation with the Executive Member for Housing and Regeneration, to cease new lettings for the maisonettes at Bridgnorth Road.
3. To authorise the Interim Director of Housing and Residential Growth, in consultation with the Executive Member for Housing and Regeneration, to declare the maisonettes in the block surplus to requirements and should be demolished.
4. To authorise the Interim Director of Housing and Residential Growth to serve Initial Demolition Notices to all secure tenants within the block in order to suspend the right to buy pending the demolition of the block.
5. To authorise the Interim Director of Housing and Residential Growth to award Band 1 rehousing priority to displaced residents.
6. To approve the use of Home Loss and Disturbance compensation for all displaced residents.

### **Exe/20/109 Lyndene Children's Home - Re-modelling and Next Steps**

The Lyndene children's home in Wythenshawe is at a property owned by the Council in Wythenshawe; a large detached property with its own substantial grounds. A report submitted by the Strategic Director for Children and Education Services explained that the home had been operating under-capacity in its current format in recent years.

The report explained that a number of children and young people in Manchester had high volume, complex needs and packages of care. Some of those children had to be placed outside the city, away from home, family, carers, friends and their local community, because local provision was not available or not configured to meet their needs. The intention therefore was for the under-occupied home to be refurbished to provide outreach and short term support as part of a pathway to enable children and young people to remain with or move back to their family environments.

The proposal was procure the capital works needed to support the delivery of a service for children and young people with learning difficulties and autism who may potentially become looked after by the Council and/or transition to a family setting. The estimated refurbishment cost of approximately £850,000 was to be met through external National Health Service England grant funding.

This proposal was supported.

### **Decisions**

1. To approve the decommissioning of the existing children's home provision.

2. To approve the recommissioning of Lyndene Children's Home to better respond to the presenting needs of children and young people with learning difficulties and/or autism and their families.

### **Exe/20/110 Former Central Retail Park Development Framework**

Central Retail Park, on Great Ancoats Street on the eastern side of the city centre, had been an established retail destination in the city. It had occupied the strategically significant site since the late 1980s. In 2015 and 2016 consideration had been given to the possible redevelopment of the site and a Development Framework for the area had been approved in February 2016 (Minute Exe/16/013). The Council holds the freehold on the site and in September 2017 resolved to take full control of the site, buying out the then leaseholder (Minute Exe/17/122). In October 2019 temporary consent had been granted by the Planning and Highways Committee for the site to be used as a car park (Minute PH/19/93). In February 2020 the Executive had endorsed a new draft Development Framework for the Central Retail Park site as a basis for public consultation (Minute Exe/20/24). A report now submitted by the Strategic Director (Growth & Development) reported on the outcome of that consultation and proposed that the revised Framework be adopted.

The vision for the area was for it to become an exemplary net zero-carbon commercial district with the ability to attract new businesses and talent to Manchester. The development should bring together activities and people to create a vibrant mixed use neighbourhood.

The consultation exercise had run for eight weeks from Monday 3 August 2020 to Friday 25 September 2020. A total of 598 responses had been received, the breakdown of which included:

- 471 who describe themselves as local residents
- 19 who describe themselves as local business owners
- 8 who describe themselves as landowners
- 2 who describe themselves as from a statutory body
- 106 who describe themselves as working in the local area
- 142 who describe themselves as a regular visitor to the local area
- 16 who describe themselves as belonging to a local interest group

The report set out the issues that consultees had raised in their responses, including details on the submissions from other statutory bodies, utility companies, housing providers and local councillors.

The report then set out proposed responses to those issues, examining in turn the public realm and greenspace, zero-carbon objectives, the height, density and massing of the proposed developments, the development principles and proposed uses of the land, and traffic and highway safety.

Having examined the outcome of the consultation, the report suggested that the development framework be amended to:

- highlight the proximity of public space in adjacent areas;

- note the requirements for the development to be more walking and cycling friendly, particularly in how it links through to adjacent districts; and
- better capture the aspiration to deliver zero carbon objectives.

That was agreed and the amended framework was adopted.

## **Decisions**

1. To note the outcome of the public consultation on the draft Development Framework for the former Central Retail Park.
2. To approve the Development Framework for the former Central Retail Park area and request that Planning and Highways Committee take the framework into account as a material consideration when considering planning applications for the site.

## **Exe/20/111 Exclusion of the Public**

### **Decision**

To exclude the public during consideration of the following item which involved consideration of exempt information relating to the financial or business affairs of particular persons and public interest in maintaining the exemption outweighs the public interest in disclosing the information.

## **Exe/20/112 Capital Budget - The Factory - Part B**

A joint report submitted by the Strategic Director (Growth & Development) and the Deputy Chief Executive and City Treasurer provided an update on progress with the delivery of The Factory, including the impact of the Covid-19 pandemic on the project; and progress with the redevelopment of St John's.

In relation to the Factory development, the report explained the source of unavoidable and irretrievable additional projects costs that had arisen from the pandemic, the prolongation costs for the revised building and commissioning programme, and other changes to projects costs.

The report proposed the means for those budget changes to be addressed, which were supported.

## **Decisions**

1. To recommend that the Council approve a Capital Budget increase of £45.17m for The Factory. This will increase the total capital budget for the construction of The Factory from £140.62m to £185.79m to be met from external contributions. This increase will be met from Council resources to support the delivery of Factory in advance of external contributions being

received by the Council, in order that the Council can continue to meet its contractual obligations.

2. Subject to the Council approving the increase in the Capital Budget, to delegate authority to the Chief Executive, in consultation with the Deputy Chief Executive and City Treasurer and the Leader, to determine the Council resources which are to be used in advance of receipt of external contributions. Noting that there is a MIF reserve of £11m held to support the revenue funding match funding requirement for future years and a £4.3 m capital loan repayment due to be paid by Manchester Quays Riverside Limited to the Council in August 2023 which may be applied to support the project until external contributions are received.
3. To note progress with the delivery of The Factory.
4. To note that the external contributions are proposed to be funded from a funding application to Arts Council England (ACE) and external fundraising and commercial sponsorship.
5. To note the intention to make the next formal submission of the updated business plan to ACE in December 2020 and the planned Business Case review process with ACE.
6. To note the progress in the development of employment, training and education opportunities and creative engagement programmes as part of The Factory's skills development programme.

**Exe/20/113 Appendices to the Minutes**

**Appendix 1 - Proposed Programme Virements**

<b>Project Name</b>	<b>2020/21 £'000</b>	<b>2021/22 £'000</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>
Other Improvement works		359			
Princess Rd Safety Review		-359			
<b>Total Highways Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
External cyclical works Charlestown Chain Bar Hillingdon Drive maisonettes		-11			
External cyclical works Crumpsall Blackley Village		-20			
Environmental improvements Moston corrolites	31				
Delivery Costs	-5	-4			
Fire Risk Assessments			800		
Delivery Costs		54	138		
Delivery Costs	-2				
Delivery Costs	14				
Northwards Housing Programme - Unallocated	-38	-19	-938		
<b>Total Public Sector Housing (HRA) Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
St. Augustine's	1				
Mauldeth Rd Rewire	17				
Charlestown Community Fire Alarm/Lighting	-80				
Manley Park Primary roof repairs	-1				
Schools Capital Maintenance -unallocated	63				
<b>Total Children's Services Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Appendix 2 - Proposed Revised Capital Budget**

<b>Project</b>	<b>2020/21 Proposed revised budget £'000</b>	<b>2021/22 Proposed revised budget £'000</b>	<b>2022/23 Proposed revised budget £'000</b>	<b>2023/24 Proposed revised budget £'000</b>	<b>2024/25 Proposed revised budget £'000</b>	<b>Total Budget £'000</b>
Drainage	2,120	1,871	0	0	0	<b>3,991</b>
Patching Defect repairs	2,000	528	0	0	0	<b>2,528</b>
Carriageway Resurfacing	8,592	8,499	0	0	0	<b>17,091</b>
Footway schemes	1,316	2,110	0	0	0	<b>3,426</b>
Carriageway Preventative	3,500	1,100	0	0	0	<b>4,600</b>
Bridge Maintenance	500	2,234	2,233	2,233	0	<b>7,200</b>
Other Improvement works	739	4,164	4,164	4,164	0	<b>13,231</b>
Highways Maintenance Challenge Fund	5,160	910	0	0	0	<b>6,070</b>
Hyde Road (A57) Pinch Point Widening	3,147	0	0	0	0	<b>3,147</b>
Manchester/Salford Inner Relief Road (MSIRR)	100	0	0	0	0	<b>100</b>
Great Ancoats Improvement Scheme	5,854	514	0	0	0	<b>6,368</b>
Mancunian Way and Princess Parkway NPIF	4,910	87	0	0	0	<b>4,997</b>
Christie Extension Residents Parking Zones	108	201	0	0	0	<b>309</b>
Hathersage Residents Parking Zones	60	0	0	0	0	<b>60</b>
North Mcr General Hospital Residents Parking Zones	63	0	0	0	0	<b>63</b>
St George's Residents Parking Zones	90	71	0	0	0	<b>161</b>
Rusholme Residents Parking Zones	55	204	0	0	0	<b>259</b>
School Crossings	3,784	0	0	0	0	<b>3,784</b>
Chorlton Cycling Scheme	4,381	7,645	354	0	0	<b>12,380</b>
Northern Quarter Cycling Scheme	1,996	8,280	0	0	0	<b>10,276</b>
Manchester Cycleway	415	178	0	0	0	<b>593</b>
Beswick Filtered Neighbourhood Development Costs	938	494	0	0	0	<b>1,432</b>
Green Bridge at Airport City	852	71	0	0	0	<b>923</b>
A6 Stockport Road Pinch Point Scheme	438	8	0	0	0	<b>446</b>
Levenshulme Mini Holland Cycling and Walking scheme	638	340	0	0	0	<b>978</b>
Northern/Eastern GW Walking and Cycling scheme-development costs	503	111	0	0	0	<b>614</b>
Rochdale Canal	168	9	0	0	0	<b>177</b>
20mph Zones (Phase 3)	124	0	0	0	0	<b>124</b>
Princess Rd Safety Review	60	28	0	0	0	<b>88</b>
Public Realm	1,500	924	0	0	0	<b>2,424</b>



<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
Street Lighting PFI	1,500	3,039	0	0	0	<b>4,539</b>
Didsbury West	23	0	0	0	0	<b>23</b>
A56 Liverpool Road	62	0	0	0	0	<b>62</b>
A56 Chester Road	40	0	0	0	0	<b>40</b>
Sunbank Lane	7	0	0	0	0	<b>7</b>
Sharston Roundabout SCOOT	6	0	0	0	0	<b>6</b>
Derwent Avenue	8	0	0	0	0	<b>8</b>
Woodhouse Park	16	0	0	0	0	<b>16</b>
Arena Security Measures	28	0	0	0	0	<b>28</b>
Ladybarn District Centre	26	0	0	0	0	<b>26</b>
CCTV Operating System Upgrade	243	0	0	0	0	<b>243</b>
Manchester Trash Screens	143	0	0	0	0	<b>143</b>
Oldham Rd Feasibility study	255	45	0	0	0	<b>300</b>
<b>Total Highways Programme</b>	<b>56,468</b>	<b>43,665</b>	<b>6,751</b>	<b>6,397</b>	<b>0</b>	<b>113,281</b>
Waste Reduction Measures	750	330	0	0	0	<b>1,080</b>
Waste Contract	200	350	350	0	0	<b>900</b>
Purchase of Electric Refuse Charging Vehicles	9,896	0	0	0	0	<b>9,896</b>
Cremator and Mercury Abatement Plant Replacement Strategy	310	1,241	0	0	0	<b>1,551</b>
Park Events Infrastructure	12	0	0	0	0	<b>12</b>
Parks Development Programme	552	3,200	3,574	4,685	0	<b>12,011</b>
Somme 100 Year Memorial	3	0	0	0	0	<b>3</b>
Painswick Park Improvement	2	0	0	0	0	<b>2</b>
Heaton Park Southern Play Area	28	0	0	0	0	<b>28</b>
Wythenshawe Park Sport Facilities	5	0	0	0	0	<b>5</b>
King George V Park	15	0	0	0	0	<b>15</b>
Angel Meadow	192	0	0	0	0	<b>192</b>
Gately Brook Pre-Development Fees	116	0	0	0	0	<b>116</b>
Indoor Leisure - Abraham Moss	212	9,631	13,030	46	0	<b>22,919</b>
Indoor Leisure - Moss Side	68	0	0	0	0	<b>68</b>
Boggart Hole Clough - Visitors Centre	0	535	0	0	0	<b>535</b>
Mount Road	0	32	0	0	0	<b>32</b>
Culture Website	4	0	0	0	0	<b>4</b>
Manchester Regional Arena Track Replacement	404	434	0	0	0	<b>838</b>
Mellands Playing Fields - Levenshulme	164	0	0	0	0	<b>164</b>
Mellands Project - Longsight Ward	330	0	0	0	0	<b>330</b>
Gorton & Abbey hey Project	292	0	0	0	0	<b>292</b>
Hough End Master Plan - Strat	508	0	0	0	0	<b>508</b>

<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
Football Hub Development Costs						
Range Stadium Capital Project	168	0	0	0	0	<b>168</b>
Manchester Aquatics Centre - Car Park Improvements	402	0	0	0	0	<b>402</b>
Non-Turf Wickets - Parks & Playing Fields	232	0	0	0	0	<b>232</b>
Central Library Wolfson Award	2	0	0	0	0	<b>2</b>
Central Library Refresh	194	763	0	0	0	<b>957</b>
Open Libraries	115	190	0	0	0	<b>305</b>
Contact Theatre loan	200	0	0	0	0	<b>200</b>
HOME Arches Phase 1	215	0	0	0	0	<b>215</b>
<b>Total Neighbourhoods Programme</b>	<b>15,591</b>	<b>16,706</b>	<b>16,954</b>	<b>4,731</b>	<b>0</b>	<b>53,982</b>
First Street Cultural Facility	14	0	0	0	0	<b>14</b>
The Factory (Build)	37,930	36,931	227	0	0	<b>75,088</b>
St Johns (Public Realm)	288	3,820	91	0	0	<b>4,199</b>
Asset Management Programme	7,536	13,291	0	0	0	<b>20,827</b>
Manchester Aquatics Centre feasibility works	464	0	0	0	0	<b>464</b>
Town Hall Complex Transformation Programme	54	0	0	0	0	<b>54</b>
Hammerstone Road Depot	2,154	11,303	5,815	0	0	<b>19,272</b>
Carbon Reduction Programme	3,910	10,200	5,000	5,000	0	<b>24,110</b>
Greening of the City	500	500	0	0	0	<b>1,000</b>
Estates Transformation	0	0	800	0	0	<b>800</b>
Estates Transformation - Hulme District Office	90	0	0	0	0	<b>90</b>
Estates Transformation - Alexandra House	5,426	1,180	0	0	0	<b>6,606</b>
Ross Place Refurbishment	0	0	0	0	0	<b>0</b>
Proud Trust - Sidney Street	250	0	0	0	0	<b>250</b>
Space - Phase 3	195	455	0	0	0	<b>650</b>
The Sharp Project	0	600	0	0	0	<b>600</b>
Digital Asset Base - One Central Park	230	538	0	0	0	<b>768</b>
Strategic Acquisitions Programme	3,038	1,323	0	0	0	<b>4,361</b>
Sustaining Key Initiatives	0	2,858	8,600	0	0	<b>11,458</b>
Mayfield Park	296	35	0	0	0	<b>331</b>
Housing Infrastructure Fund	2,230	14,000	16,500	18,270	0	<b>51,000</b>
Acquisition of land at Red Bank	2,305	0	0	0	0	<b>2,305</b>
Northern Gateway	6,700	4,445	7,275	4,875	0	<b>23,295</b>
Eastern Gateway - Central Retail Park	709	0	0	0	0	<b>709</b>
Eastern Gateway - New Islington	10	55	0	0	0	<b>65</b>

<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
Marina						
House of Sport	432	7,988	0	0	0	<b>8,420</b>
St. Peters Square - Peterloo	106	0	0	0	0	<b>106</b>
Medieval Quarter Public Realm	851	801	0	0	0	<b>1,652</b>
Manchester College	5,000	0	0	0	0	<b>5,000</b>
Digital Business Incubators	200	0	0	0	0	<b>200</b>
Lincoln Square	0	1,200	0	0	0	<b>1,200</b>
Piccadilly Gardens - Phase 1	250	1,561	0	0	0	<b>1,811</b>
Manchester Digital Security Innovation hub	0	2,000	0	0	0	<b>2,000</b>
New Smithfield Market	100	369	0	0	0	<b>469</b>
Heron House and Registrars	1,966	0	0	0	0	<b>1,966</b>
Civic Quarter Heat Network	9,679	4,000	0	0	0	<b>13,679</b>
<b>Total Growth &amp; Development Programme</b>	<b>92,913</b>	<b>119,453</b>	<b>44,308</b>	28,145	<b>0</b>	<b>284,819</b>
Our Town Hall refurbishment	39,140	70,327	86,216	50,397	34,094	<b>280,174</b>
<b>Total Town Hall Refurbishment Programme</b>	<b>39,140</b>	<b>70,327</b>	<b>86,216</b>	50,397	<b>34,094</b>	<b>280,174</b>
Brunswick PFI Land Assembly	100	593	677	0	0	<b>1,370</b>
Collyhurst Regeneration	0	178	1,000	2,700	0	<b>3,878</b>
Collyhurst Environmentals	0	55	0	0	0	<b>55</b>
Collyhurst Land Assembly	29	0	0	0	0	<b>29</b>
Collyhurst Land Acquisitions	0	210	799	0	0	<b>1,009</b>
Eccleshall Street - 3 Sites	0	0	500	0	0	<b>500</b>
Site Investigation and Early Works HIF Pilot Sites	0	0	65	0	0	<b>65</b>
Miles Platting PFI Land Assembly	4	146	266	0	0	<b>416</b>
Disabled Facilities Grant	4,004	7,200	1,000	0	0	<b>12,204</b>
Toxteth St CPO & environmental works	1	29	0	0	0	<b>30</b>
Bell Crescent CPO	0	0	0	482	0	<b>482</b>
HCA Empty Homes Cluster Phase 2	107	415	891	0	0	<b>1,413</b>
Princess Rd	100	0	0	0	0	<b>100</b>
Empty Homes Scheme	2,000	0	0	0	0	<b>2,000</b>
Ancoats Dispensary: Survey Work to Confirm Major Project Viability	352	0	0	0	0	<b>352</b>
Redrow Development Phase 2 onward	21	0	0	0	0	<b>21</b>
West Gorton Compensation	4	0	0	0	0	<b>4</b>
West Gorton Ph 2A Demolition &	51	386	904	0	0	<b>1,341</b>

<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
Commercial Acquisitions						
HMRP	10	30	89	0	0	129
Collyhurst Acquisition & Demolition (Overbrook & Needwood Close)	0	664	0	0	0	664
Extra Care	0	1,245	1,200	0	0	2,445
Moston Lane Acquisitions	0	0	0	7,500	0	7,500
Equity Loans	0	0	397	0	0	397
West Gorton Community Park	350	25	25	0	0	400
Ben Street Regeneration	428	623	0	0	0	1,051
Marginal Viability Fund - New Victoria	6,215	5,185	0	0	0	11,400
Chimebank	34	0	0	0	0	34
<b>Total Private Sector Housing Programme</b>	<b>13,810</b>	<b>16,984</b>	<b>7,813</b>	10,682	0	<b>49,289</b>
Charlestown - Victoria Ave multistorey window replacement and external cyclical works	2,382	6,420	3,481	0	0	12,283
Harpurhey Lathbury & 200 Estates external cyclical works	-18	18	0	0	0	0
Environmental works	0	5	0	0	0	5
Moston Miners Low Rise externals	0	18	0	0	0	18
Newton Heath Limestone Drive externals	0	6	0	0	0	6
External cyclical works Ancoats Smithfields estate	75	0	0	0	0	75
External cyclical works New Moston (excl corrolites)	0	8	0	0	0	8
Environmental improvements Moston corrolites	81	0	0	0	0	81
ENW distribution network (various)	194	0	0	0	0	194
Various Estate based environmental works	100	163	0	0	0	263
Moston Corrolites external work	53	1,050	117	0	0	1,220
Charlestown Pevensey and Rushcroft Courts door entry systems renewal	49	0	0	0	0	49
Retaining Walls	0	150	150	0	0	300
Delivery Costs	540	1,002	486	0	0	2,028
Decent Homes mop ups ph 9 and decent homes work required to voids	0	20	0	0	0	20
One offs such as rewires, boilers, doors, insulation	0	31	0	0	0	31
Ancoats - Victoria Square lift	4	0	0	0	0	4

<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
replacement						
Boiler replacement programme	-6	0	0	0	0	-6
Harpurhey - Monsall Multis Internal Works	583	365	0	0	0	948
Newton Heath - Multies Internal Works	1,452	1,685	0	0	0	3,137
Higher Blackley - Liverton Court Internal Works	4	62	0	0	0	66
Various - Bradford/Clifford Lamb/Kingsbridge/Sandyhill Court Internal Works	152	0	0	0	0	152
Charlestown - Rushcroft/Pevensey Court Internal Works	678	265	0	0	0	943
Collyhurst - Mossbrook/Roach/Vauxhall/Humphries Court Internal Works	405	127	0	0	0	532
Decent Homes mop ups and voids	181	214	22	0	0	417
One off work - rewires, boilers, doors	2	50	0	0	0	52
Fire precautions multi storey blocks	0	150	0	0	0	150
ERDF Heat Pumps	2,488	1,825	101	0	0	4,414
Charlestown - Rushcroft/Pevensey Courts Lift Refurb	0	300	225	0	0	525
One off type work (rewires/boilers/doors)	211	0	0	0	0	211
Fire Risk Assessments	697	3,473	1,640	0	0	5,810
Northwards - Harpurhey 200 Estate Internal Works	636	215	0	0	0	851
Rushcroft and Pevensey Courts Ground Source Heat Pumps	1,261	1,162	0	0	0	2,423
Harpurhey Baths Estate (excl Edward Grant Court) and Cheetham Appleford Estate	318	507	0	0	0	825
Newton Heath Troydale and Croyden Drive Low Rise Estates	463	1,637	0	0	0	2,100
Responsive Investment Works	0	650	100	0	0	750
Retirement blocks various M&E/H&S works	215	769	250	0	0	1,234
Retirement blocks lift replacement apprentice and edward grant courts	0	114	0	0	0	114
One off type work such as rewires boilers doors	0	350	0	0	0	350
Delivery Costs	1,804	1,760	301	0	0	3,865
Bringing Studio Apartments back in use	0	12	0	0	0	12
Various Locations - bringing bedsits	0	104	0	0	0	104

<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
back into use						
Delivery Costs	0	15	0	0	0	15
Improvements to Homeless accommodation city wide	0	36	0	0	0	36
Plymouth Grove Women's Direct Access Centre	0	28	0	0	0	28
Improvements to Homeless Accommodation Phase 2	375	355	0	0	0	730
Woodward Court reroofing	102	145	0	0	0	247
Woodward Court lift replacement	0	0	434	0	0	434
Delivery Costs	88	71	54	0	0	213
Stock Acquisitions	2	0	0	0	0	2
Adaptations	150	202	0	0	0	352
Various Locations - Adaptations	305	388	0	0	0	693
Delivery Costs	56	50	0	0	0	106
Northwards Housing Programme - Unallocated	0	0	13,366	0	0	13,366
Collyhurst Maisonette Compensation & Dem	0	89	935	0	0	1,024
West Gorton PH2A Low & High Rise Demolition	26	0	0	0	0	26
Collyhurst Estate Regeneration	0	0	1,541	0	0	1,541
Buy Back Properties - Right to Buy	6	0	0	0	0	6
Collyhurst Regeneration - Highways Phase 1	0	287	1,394	0	0	1,681
Collyhurst Regeneration - Churnett Street	0	0	790	0	0	790
Collyhurst Regeneration - Needwood & Overbrook acquisition / demolition	0	134	0	0	0	134
Willert Street Park Improvements	0	10	0	0	0	10
North Manchester New Builds	38	339	0	0	0	377
North Manchester New Builds 3	245	0	0	0	0	245
Parkhill Land Assembly	0	0	4,270	0	0	4,270
Collyhurst	500	13,890	4,210	0	0	18,600
Buying Back Former Council Homes	0	500	500	500	0	1,500
<b>Total Public Sector Housing (HRA) Programme</b>	<b>16,897</b>	<b>41,226</b>	<b>34,367</b>	<b>500</b>	<b>0</b>	<b>92,990</b>
Lytham Rd	14	0	0	0	0	14
Plymouth Grove Refurbishment	89	0	0	0	0	89
Crossacres Primary School	24	0	0	0	0	24
Dean Trust Expansion	2,859	0	0	0	0	2,859

<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
Brookside Rd Moston	4,632	2,784	5	0	0	<b>7,421</b>
North Hulme Adv Playground	2,522	2,127	10	0	0	<b>4,659</b>
Roundwood Road	5,940	1,905	159	0	0	<b>8,004</b>
Coop North Expansion	488	0	0	0	0	<b>488</b>
Our Lady's Expansion	160	0	0	0	0	<b>160</b>
Manchester Communications Academy	111	0	0	0	0	<b>111</b>
Hyde Road Secondary School	1,000	1,000	0	0	0	<b>2,000</b>
St Peters RC High school expansion	383	0	0	0	0	<b>383</b>
Basic need - unallocated funds	0	20,866	44,359	0	0	<b>65,225</b>
Universal Infant Free School Meals (UIFSM) - Allocated	7	0	0	0	0	<b>7</b>
Universal Infant Free School Meals (UIFSM) - Unallocated	75	0	0	0	0	<b>75</b>
Broad Oak Primary School Kitchen	757	0	0	0	0	<b>757</b>
Lily Lane Prim Windows	0	46	0	0	0	<b>46</b>
Moston Lane Reroof	6	0	0	0	0	<b>6</b>
St. Augustine's	68	0	0	0	0	<b>68</b>
Medlock Primary - Boundary Wall rebuild	80	0	0	0	0	<b>80</b>
Crumpsall Lane - Electrical rewire	899	0	0	0	0	<b>899</b>
Mauldeth Rd Rewire	693	0	0	0	0	<b>693</b>
Button Lane Primary Fire Alarm	161	0	0	0	0	<b>161</b>
Charlestown Comm Fire Alarm/Lighting	202	0	0	0	0	<b>202</b>
Northenden Primary Pipework and Radiators	258	0	0	0	0	<b>258</b>
Crowcroft Park roof repairs	324	0	0	0	0	<b>324</b>
St Wilfreds CE roof repairs	6	444	0	0	0	<b>450</b>
Northenden Comm external works	81	0	0	0	0	<b>81</b>
Abbott Kitchen ventilation	114	0	0	0	0	<b>114</b>
Manley Park Primary roof repairs	350	0	0	0	0	<b>350</b>
Broad Oak Reception class and roof repair	346	0	0	0	0	<b>346</b>
Schools Capital Maintenance - unallocated	150	3,361	0	0	0	<b>3,511</b>
Early Education for Two Year Olds - Unallocated	52	0	0	0	0	<b>52</b>
Healthy Pupil Capital Funding	0	257	0	0	0	<b>257</b>
North Ridge SEN	3,127	9	0	0	0	<b>3,136</b>
Special Educational Needs grant	0	683	0	0	0	<b>683</b>
Seymour Road	653	0	0	0	0	<b>653</b>
Commercial Wharf/ISS Refurbishment	97	43	0	0	0	<b>140</b>

<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
of YJS Building						
Ghyll Head	1,091	0	0	0	0	<b>1,091</b>
Acquisition of land at Hyde Road	13,157	12	0	0	0	<b>13,169</b>
Nurseries Capital Fund - Unity Community	230	139	0	0	0	<b>369</b>
Lyndene Children's Home Refurbishment	655	220	0	0	0	<b>875</b>
<b>Total Children's Services Programme</b>	<b>41,861</b>	<b>33,896</b>	<b>44,533</b>	<b>0</b>	<b>0</b>	<b>120,290</b>
Internet Resilience	30	0	0	0	0	<b>30</b>
Network Refresh Programme	96	3,837	2,349	0	0	<b>6,282</b>
Data Centre Network Design and Implementation	510	0	0	0	0	<b>510</b>
End User Experience	570	1,000	0	0	0	<b>1,570</b>
Microsoft 365	1,760	0	0	0	0	<b>1,760</b>
Telephony	200	200	0	0	0	<b>400</b>
Technology Enabled Care Digital Platform	157	0	0	0	0	<b>157</b>
ICT Investment Plan	0	6,560	8,900	7,690	0	<b>23,150</b>
<b>Total ICT Programme</b>	<b>3,323</b>	<b>11,597</b>	<b>11,249</b>	<b>7,690</b>	<b>0</b>	<b>33,859</b>
Pay and Display Machines	220	0	0	0	0	<b>220</b>
Phase 1 Implementation - Locality Plan Programme Office	375	112	0	0	0	<b>487</b>
Integrated Working - Gorton Health Hub	4,429	14,674	1,076	0	0	<b>20,179</b>
BioMedical Investment	3,792	7,785	2,308	0	0	<b>13,885</b>
Manchester Jewish Museum Loan	290	0	0	0	0	<b>290</b>
Manchester Airport Car Park Investment	3,730	0	0	0	0	<b>3,730</b>
FC United	170	0	0	0	0	<b>170</b>
VCSE Small premises works	0	500	500	0	0	<b>1,000</b>
Irish World Heritage Centre Loan	10	0	0	0	0	<b>10</b>
Airport Loan	142,700	0	0	0	0	<b>142,700</b>
Inflation	0	8,783	5,965	2,527	0	<b>17,275</b>
<b>Total Corporate Capital Programme</b>	<b>155,716</b>	<b>31,854</b>	<b>9,849</b>	<b>2,527</b>	<b>0</b>	<b>199,946</b>
<b>Total Capital Programme</b>	<b>435,719</b>	<b>385,708</b>	<b>262,040</b>	<b>111,069</b>	<b>34,094</b>	<b>1,228,630</b>