

## Appendix 1 - Delivery Plans

### 1. Revenue Financial Plan

<b>Subjective Heading</b>	<b>2019/20 Revised Budget £'000</b>	<b>2020/21 Indicative Budget £'000</b>
<b>Expenditure:</b>		
Employees	23,898	23,898
Running Expenses	37,015	37,170
Capital Financing Costs	0	0
Contribution to reserves	266	266
<b>Total Subjective Expenditure</b>	<b>61,179</b>	<b>61,334</b>
<b>Less:</b>		
Other Internal sales	(6,020)	(6,020)
<b>Gross Expenditure</b>	<b>55,159</b>	<b>55,314</b>
<b>Income:</b>		
Government Grants	(10,566)	(10,566)
Contributions from Reserves	(7,823)	(7,823)
Other Grants Reimbursements and contributions	(44)	(44)
Customer and Client Receipts	(28,459)	(29,149)
Other Income	(88)	(88)
<b>Total Net Budget</b>	<b>8,179</b>	<b>7,644</b>