

## **Executive**

### **Minutes of the meeting held on Wednesday, 14 October 2020**

**Present:** Councillor Leese (Chair)

**Councillors:** Akbar, Bridges, Craig, N Murphy, Rahman, Stogia, and Richards

**Also present as Members of the Standing Consultative Panel:**

**Councillors:** Karney, Leech, M Sharif Mahamed, Sheikh, Midgley, Ilyas and Taylor

**Apologies:** Councillor Ollerhead and S Judge

#### **Exe/20/100 Minutes**

##### **Decision**

To approve as a correct record the minutes of the meeting on 3 September 2020.

#### **Exe/20/101 The Queen's Birthday Honours**

Congratulations were offered to the Executive Member for Culture and Leisure, Councillor Luthfer Rahman, and to the Deputy Chief Executive and City Treasurer, Carol Culley, on their award of an OBE by Her Majesty The Queen.

#### **Exe/20/102 Appointment of the (Statutory) Deputy Leader**

##### **Decision**

To note the appointment by the Leader of Councillor Nigel Murphy as the (Statutory) Deputy Leader.

#### **Exe/20/103 COVID-19 Monthly Update Report**

The written report from the Chief Executive took the form of three "situation reports", one each for the work on the city's economic recovery, work with residents and communities, and work on the future of the Council itself. The written report was noted.

The Leader of the Council provided the meeting with a report on the discussion that had been taking place on the levels and the possible 'Tiers' that would be applied by the Government across the country and in Greater Manchester. He also explained the proposals and actions that Greater Manchester was putting forward collectively as a more effective way to contain the virus outbreak and reduce the other health and economic damage that the Tier 3 restrictions would cause to people in Greater

Manchester. He reported that the government had been urging the local authorities in the region to accept the Tier 3 restrictions being applied in Greater Manchester. He explained why that had been resisted.

The Executive Member reported that the recent spike in rates of infection had peaked a few days previously at 582 cases per 100,000 people and since then had begun to level off and drop, with the latest non-validated data showing 448 cases per 100,000. The profile of infection was also explained, including the impact on the number of university students that had contracted the virus, as had been anticipated in the Council's planning.

At the meeting an oral update on the pandemic was also provided by the Director of Public Health. He gave more details of the Council's work with the city's universities and the steps that had been taken to deal with the outbreaks that had occurred in the student populations in the city. He also explained the on-going priority being given to tackling and reducing levels of community transmission. He also reported that the situation with respect to access to testing in the city had been improving, with fewer problems being reported by residents.

## Decision

To note the report.

## Exe/20/104 Revenue Budget Monitoring 2020/21 and Budget Position 2021/22.

The Deputy Chief Executive and City Treasurer presented a review of the 2020/21 revenue budgets. The report provided an overview of the Council's financial position as at the end of August 2020 and the work to develop a balanced budget for 2020/21. The report identified a projected deficit for 2020/21 of £271k, a significant improvement on the forecast deficit reported in July of £5.476m (Minute Exe/20/81). That new forecast was based on the financial implications of COVID-19, government funding confirmed to date, other identified budget changes, and in-year efficiencies and mitigations. The anticipated financial cost of the COVID-19 pandemic to the Council so far was £55.583m in 2020/21, increasing by a further £160.675m in 2021/22. The overall revenue forecast for 2020/21 was:

Forecast as at 31 August 2020	Original Approved Budget £000	Revised Budget £000	Forecast Outturn £000	Total Forecast Variance £000	Movement from last report £000
<b>Total Available Resources</b>	(666,125)	(827,470)	(812,604)	14,866	33
<b>Total Corporate Budgets</b>	126,761	264,202	262,634	(1,568)	(1,192)
Children's Services	130,320	130,540	131,198	658	(6,021)
Adult Social Care	221,253	232,291	239,165	6,874	(1,491)
Homelessness	15,285	17,292	22,120	4,828	(2,316)
Corporate Core	69,958	77,598	78,893	1,295	(2,414)
Neighbourhoods	93,802	94,841	103,282	8,441	2,497
Growth and Development	8,746	10,706	16,035	5,329	(2,264)

Forecast as at 31 August 2020	Original Approved Budget £000	Revised Budget £000	Forecast Outturn £000	Total Forecast Variance £000	Movement from last report £000
<b>Total Directorate Budgets</b>	<b>539,364</b>	<b>563,268</b>	<b>590,693</b>	<b>27,425</b>	<b>(12,009)</b>
<b>Total Use of Resources</b>	<b>666,125</b>	<b>827,470</b>	<b>853,327</b>	<b>25,857</b>	<b>(13,201)</b>
<b>Total forecast over / (under) spend</b>	<b>0</b>	<b>0</b>	<b>40,723</b>	<b>40,723</b>	<b>(13,168)</b>
COVID 19 Government grant income (tranche 1, 2 and 3) - Confirmed				<b>(40,452)</b>	0
Proposed Corporate mitigations				<b>0</b>	7,963
<b>Net forecast over / (under) spend</b>				<b>271</b>	<b>(5,205)</b>

The report examined the impact the COVID-19 pandemic was expected to have on the council's finances in 2021/22 and beyond. The report included a reminder that the Council had, back in February and early March 2020, forecast a £20m budget deficit which would have had to be addressed as part of the 2021/22 budget setting process. With the impact of the pandemic, the added costs and the loss of income, the forecast deficit had increased to £136m before possible mitigations, and £105.448m after mitigations. The forecast position for the coming years was:

	Revised 2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
<b>Budget shortfall after confirmed funding/ mitigations</b>	<b>271</b>	<b>135,958</b>	<b>146,801</b>	<b>110,143</b>	<b>123,391</b>
Sales, fees and charges support (estimate)	(6,400)	0	0	0	0
Smooth Collection Fund over 3 years:	0	(24,381)	12,190	12,190	0
Defer planned use of reserves to balance the budget	6,129	(6,129)			
<b>Total - Potential Budget Gap</b>	<b>0</b>	<b>105,448</b>	<b>158,991</b>	<b>122,333</b>	<b>123,391</b>

Unless further government support was forthcoming that scale of reduction in 2021/22 would require cuts of about 20% of the budgets for the delivery of services. Those cuts would be on top of cumulative budget cuts of £379m and workforce reductions of around 40% since 2010. The ways the potential deficit could be addressed were to be considered in November, by the Scrutiny Committees and then by the Executive.

The report also addressed a number of specific changes and approvals needed as part of the Council's budget revisions processes in 2020/21.

## **Budget to be Allocated**

When setting the 2020/21 budget the Council has agreed to hold some funds for contingencies, and other money that was to be allocated throughout the year. The report proposed the use of some of these budgets to be allocated. These were agreed:

- £5,252,000 in 2020/21 for the annual pay increase award for employees
- £57,000 for external fostering placements as the North West framework for external fostering had been updated with an average price increase of 1.5%
- £61,000 for inflation in the Council's own costs for business rates
- £600,000 additional budget provision to meet the requirements of a security contract
- £100,000 for a trauma informed response to domestic violence to provide an opportunity to resolve issues, preventing the escalation of risk and demand on services

## **Grants in Addition to that Already Planned**

The report explained that notifications had been received in relation to specific external grants. These allocations had not confirmed at the time of the 2020/21 budget setting processes, confirmation of them was now being sought. Five of the eight grants were additional funds for the Council's response to the COVID-19 pandemic. These were all supported:

- £230,000 in 2020/21 and £395,000 in 2021/22 for "Build-A-Business" in libraries to help improve support for start-up and newly formed businesses across Greater Manchester.
- £224,000 in 2020/21 and £224,000 in 2021/22 from a National Network Funding award also to improve support for start-up and newly formed businesses currently supported by the Business & IP Centre in Central Library.
- £65,000 in 2020/21 for a wellbeing for education return grant to provide training and support on specific mental health issues.

The grants awarded in relation to the pandemic were:

- £2m in 2020/21 for the Next Steps Accommodation Programme, being £1.6m for government additional funding for rough sleepers as part of the "Everyone In" programme; £100,000 for cold weather provision for those sleeping rough when the temperature drops below zero; and £300,000 for incentives to landlords to secure properties in the private rented sector specifically for people who were rough sleepers and have been provided with accommodation during the COVID pandemic.
- £1.862m in 2020/21 and £2.975 in 2021/22 from the Test and Trace Support Grant, total government support being £4.837m to support Manchester City Council's Test and Trace programme.
- £3.084m in 2020/21 from Infection Control Round 2 funding, to be provided to care homes within Manchester on a 'per beds' basis and to CQC-regulated community care providers on a 'per user' basis, including to social care providers with whom the Council has no existing contracts. The Council had discretion over the remaining 20% (£0.617m) to provide support to other care settings and wider workforce measures in relation to COVID-19 infection control.

- £0.68m in 2020/21 for the Test and Trace Support Payments (Self Isolation Scheme) to assist individuals who have been formally notified to self-isolate.
- £0.453m in 2020/21 from the Local Authority Compliance and Enforcement Grant to support additional compliance and enforcement activities in the city.

### **Budget Virements**

The report proposed three funding virements. All those were supported and agreed, with the largest virement to be recommended to the Council for final approval:

- From corporately held budgets to be allocated to Facilities Management: £600,000 in each of 2020/21 and 2021/22 for an increase on security contract costs so as to maintain Manchester Living Wage for the staff.
- From all directorates to corporately held budgets to be allocated: £204,000 in 2020/21 and 451,000 in 2021/22 from savings on the Council's energy bills, with savings of 8% on electricity and 7% on gas having been secured.
- To be recommended to the Council - from third party payments to transfer to reserves: £7,627,000 in 2020/21 from retaining 50% of the anticipated growth from participation in the 100% business rates pilot scheme, instead of transferring that money to the GMCA, as had been the intention when the budget had been set. This was to help increase reserves that would be available to mitigate the business rates deficit in 2021/22.

### **Decisions**

1. To recommend to the Council the approval of the proposed budget transfer of £7.627m from 'third party payments' to 'transfer to reserves' in order to support the 2021/22 budget.
2. To note the global revenue monitoring report and a forecast outturn position of a £271k deficit, which it is anticipated will be balanced by government funding, with any surplus supporting the 2021/22 position.
3. To approve the use of budgets to be allocated, including the 2020/21 pay award, as set out above.
4. To approve the use of grants in addition to that already planned, as set out above.
5. To approve the proposed virements as set out above.
6. To approve additional COVID-19 grants in Homelessness of £2.000m, made up of £1.600m for the Next Steps Accommodation Programme grant, £100k for cold weather provision, and £300k for incentives to landlords to secure properties in the private rented sector.
7. To approve additional COVID-19 grants in Adult Social Care of £3.084m for Infection Control round 2.
8. To approve additional COVID-19 grant in Neighbourhood Services of £453k for Compliance and Enforcement.

9. To note the application of £0.680m for Test and Trace Support Payments to assist individuals self-isolating following the confirmation of the Government's Self Isolation Scheme.

### **Exe/20/105 Capital Budget Monitoring 2020/21**

The Deputy Chief Executive and City Treasurer's report informed the Executive of the revised capital budget 2020/21 to 2023/24 taking account of agreed and proposed additions to the programme, profiling changes, and the latest estimates of forecast spend and resources for the 2020/21 capital programme. The report explained the major variations to forecast spend, and any impact that variations had on the five-year Capital Programme.

The forecast of expenditure for 2020/21 for the Manchester City Council capital programme was £435.9m compared to the proposed revised budget of £435.7m. Spend as of 31 August was £169.9m.

Appended to the report was a schedule of projects within the overall capital programme where the allocations needed to be revised and funding allocations vired between projects. The appendix showed the virement needed for each scheme and each project. We agreed to recommend the virements of more than £500,000 to the Council for approval, and to approve those below £500,000.

Also appended to the report was a schedule showing the updated capital budget for each project within the overall programme. The budgets shown in that table anticipated the approval of the virements being requested at this meeting. They also included the changes arising from any predicted or known advances or delays in when money would be spent in each of the five years in the programme. It was agreed that the Council also be recommended to approve that complete programme.

The prudential indicators as at the end of August 2020 were shown at appendix C of the report, and were noted.

It was also noted that the report had been considered at a recent meeting of the Resources and Governance Scrutiny Committee, and the Committed noted the report and not made any recommendations of the decisions the Executive was being asked to consider (Minute RGSC/20/39).

### **Decisions**

1. To recommend that the Council approve virements over £0.5m within the capital programme as outlined in Appendix 1 of these minutes
2. To recommend that the Council approve the capital programme as presented in Appendix 2 of these minutes which will require prudential borrowing of £790.7m to fund non-HRA schemes over the five-year period for which provision has been made in the revenue budget for the associated financing costs (within limits previously agreed).

3. To approve virements under £0.5m within the capital programme as outlined in Appendix 1 of these minutes.
4. To note that approvals of movements and transfers to the capital programme, will result in a revised budget total of £435.7m and a latest full year spend forecast of £435.9m. Expenditure to the end of August 2020 is £169.9m.
5. To note the prudential indicators as set out in the report.

### **Exe/20/106 Capital Programme Update**

A report concerning requests to increase the capital programme was submitted. It was agreed to recommend three changes to the Council for approval, and to make a further two changes under delegated powers. These changes would increase Manchester City Council's capital budget by £15.647m over the next three years, funded by a mixture of the Eastlands Reserve, borrowing, capital receipts, and external grants.

It was also reported that the Deputy Chief Executive and City Treasurer had made a further change using delegated powers:

- £33,000 for the Early Years maintenance programme within Children's Services.

### **Decisions**

1. To recommend that the Council approve the following changes to Manchester City Council's capital programme:
  - a) Growth and Development – Demolition of Grey Mare Police Station. A capital budget increase of £0.761m is requested, funded by HCA Eastlands Reserve Fund.
  - b) Highways Services - Planned Maintenance 2020/21 Carriageway Preventative Programme. A capital budget virement of £1.289m is requested from the Highways Project Delivery Fund budget.
  - c) Public Sector Housing – Silk Street. A capital budget increase of £12.048m is requested, funded by £5.650m HRA (RCCO), £4.140m Grant and £2.258m Capital Receipts.
2. Under powers delegated to the Executive, to approve the following changes to the City Council's capital programme:
  - a) Highways Services - Patching defect repairs 2020/22 Maintenance Programme. A capital budget increase of £2.838m is requested, funded by Government Grant.

- b) Neighbourhoods – Wythenshawe Track Changing Rooms. A capital budget virement of £0.380m is requested from the Parks Development Programme budget
3. To note the increase to the programme of £0.033m as a result of a delegated approval.

### **Exe/20/107 Purpose Built Student Accommodation in Manchester**

#### **Decision**

To defer this item of business to a future meeting so as to allow councillors to have more time to examine the potential issues in their wards.

### **Exe/20/108 Demolition of the Maisonettes on Bridgnorth Road**

The Riverdale estate in the Higher Blackley ward has four blocks of maisonettes at Bridgnorth Road, Inchcape Drive and Riverdale Road. Together, these comprise 44 properties: 8 x 3-bed and 36 x 2-bed homes. Despite investment in the maisonettes to achieve the Decent Homes standard in 2011, the blocks are considered to be a generally a poor housing offer with limited demand for the upper units.

A report submitted by the Interim Director of Housing and Residential Growth explained that an assessment of all the blocks had been undertaken. That had concluded that that three of the blocks at Riverdale Road and Inchcape Drive were considered to be suitable for refurbishment but that the block at Bridgnorth Road was not, and should be demolished. That block comprised 16 x 2-bed homes. That block was situated on a large site next to other vacant land and so provided an opportunity, if the block was demolished, to create a larger development site for the re-provision of modern, energy efficient, social and affordable homes in the area. The larger development site had the potential for 38 new homes, providing an increase of 22 homes in the area.

The report explained that a consultation exercise with residents had been concluded in March 2020. Overall, 82% of residents responded to the consultation of which 93% supported the proposal to demolish the block, so being more than three quarters of all the residents.

The estimated total cost of the demolition and the tenant homelessness & disturbance payments was £637k. This was made up of £475k demolition costs and £162k for home loss and disturbance payments to existing tenants. All the affected residents were to be relocated to alternative accommodation with at least 2 bedrooms in accordance with their housing need, if they requested relocation.

The necessary approvals to demolish the block and relocate the tenants were given.

#### **Decisions**



1. To note the results of the residents' consultation where 82% of residents took part, of which 93% supported the proposal to demolish the maisonette block.
2. To authorise the Interim Director of Housing and Residential Growth, in consultation with the Executive Member for Housing and Regeneration, to cease new lettings for the maisonettes at Bridgnorth Road.
3. To authorise the Interim Director of Housing and Residential Growth, in consultation with the Executive Member for Housing and Regeneration, to declare the maisonettes in the block surplus to requirements and should be demolished.
4. To authorise the Interim Director of Housing and Residential Growth to serve Initial Demolition Notices to all secure tenants within the block in order to suspend the right to buy pending the demolition of the block.
5. To authorise the Interim Director of Housing and Residential Growth to award Band 1 rehousing priority to displaced residents.
6. To approve the use of Home Loss and Disturbance compensation for all displaced residents.

### **Exe/20/109 Lyndene Children's Home - Re-modelling and Next Steps**

The Lyndene children's home in Wythenshawe is at a property owned by the Council in Wythenshawe; a large detached property with its own substantial grounds. A report submitted by the Strategic Director for Children and Education Services explained that the home had been operating under-capacity in its current format in recent years.

The report explained that a number of children and young people in Manchester had high volume, complex needs and packages of care. Some of those children had to be placed outside the city, away from home, family, carers, friends and their local community, because local provision was not available or not configured to meet their needs. The intention therefore was for the under-occupied home to be refurbished to provide outreach and short term support as part of a pathway to enable children and young people to remain with or move back to their family environments.

The proposal was procure the capital works needed to support the delivery of a service for children and young people with learning difficulties and autism who may potentially become looked after by the Council and/or transition to a family setting. The estimated refurbishment cost of approximately £850,000 was to be met through external National Health Service England grant funding.

This proposal was supported.

### **Decisions**

1. To approve the decommissioning of the existing children's home provision.

2. To approve the recommissioning of Lyndene Children's Home to better respond to the presenting needs of children and young people with learning difficulties and/or autism and their families.

### **Exe/20/110 Former Central Retail Park Development Framework**

Central Retail Park, on Great Ancoats Street on the eastern side of the city centre, had been an established retail destination in the city. It had occupied the strategically significant site since the late 1980s. In 2015 and 2016 consideration had been given to the possible redevelopment of the site and a Development Framework for the area had been approved in February 2016 (Minute Exe/16/013). The Council holds the freehold on the site and in September 2017 resolved to take full control of the site, buying out the then leaseholder (Minute Exe/17/122). In October 2019 temporary consent had been granted by the Planning and Highways Committee for the site to be used as a car park (Minute PH/19/93). In February 2020 the Executive had endorsed a new draft Development Framework for the Central Retail Park site as a basis for public consultation (Minute Exe/20/24). A report now submitted by the Strategic Director (Growth & Development) reported on the outcome of that consultation and proposed that the revised Framework be adopted.

The vision for the area was for it to become an exemplary net zero-carbon commercial district with the ability to attract new businesses and talent to Manchester. The development should bring together activities and people to create a vibrant mixed use neighbourhood.

The consultation exercise had run for eight weeks from Monday 3 August 2020 to Friday 25 September 2020. A total of 598 responses had been received, the breakdown of which included:

- 471 who describe themselves as local residents
- 19 who describe themselves as local business owners
- 8 who describe themselves as landowners
- 2 who describe themselves as from a statutory body
- 106 who describe themselves as working in the local area
- 142 who describe themselves as a regular visitor to the local area
- 16 who describe themselves as belonging to a local interest group

The report set out the issues that consultees had raised in their responses, including details on the submissions from other statutory bodies, utility companies, housing providers and local councillors.

The report then set out proposed responses to those issues, examining in turn the public realm and greenspace, zero-carbon objectives, the height, density and massing of the proposed developments, the development principles and proposed uses of the land, and traffic and highway safety.

Having examined the outcome of the consultation, the report suggested that the development framework be amended to:

- highlight the proximity of public space in adjacent areas;

- note the requirements for the development to be more walking and cycling friendly, particularly in how it links through to adjacent districts; and
- better capture the aspiration to deliver zero carbon objectives.

That was agreed and the amended framework was adopted.

## **Decisions**

1. To note the outcome of the public consultation on the draft Development Framework for the former Central Retail Park.
2. To approve the Development Framework for the former Central Retail Park area and request that Planning and Highways Committee take the framework into account as a material consideration when considering planning applications for the site.

## **Exe/20/111 Exclusion of the Public**

### **Decision**

To exclude the public during consideration of the following item which involved consideration of exempt information relating to the financial or business affairs of particular persons and public interest in maintaining the exemption outweighs the public interest in disclosing the information.

## **Exe/20/112 Capital Budget - The Factory - Part B**

A joint report submitted by the Strategic Director (Growth & Development) and the Deputy Chief Executive and City Treasurer provided an update on progress with the delivery of The Factory, including the impact of the Covid-19 pandemic on the project; and progress with the redevelopment of St John's.

In relation to the Factory development, the report explained the source of unavoidable and irretrievable additional projects costs that had arisen from the pandemic, the prolongation costs for the revised building and commissioning programme, and other changes to projects costs.

The report proposed the means for those budget changes to be addressed, which were supported.

## **Decisions**

1. To recommend that the Council approve a Capital Budget increase of £45.17m for The Factory. This will increase the total capital budget for the construction of The Factory from £140.62m to £185.79m to be met from external contributions. This increase will be met from Council resources to support the delivery of Factory in advance of external contributions being

received by the Council, in order that the Council can continue to meet its contractual obligations.

2. Subject to the Council approving the increase in the Capital Budget, to delegate authority to the Chief Executive, in consultation with the Deputy Chief Executive and City Treasurer and the Leader, to determine the Council resources which are to be used in advance of receipt of external contributions. Noting that there is a MIF reserve of £11m held to support the revenue funding match funding requirement for future years and a £4.3 m capital loan repayment due to be paid by Manchester Quays Riverside Limited to the Council in August 2023 which may be applied to support the project until external contributions are received.
3. To note progress with the delivery of The Factory.
4. To note that the external contributions are proposed to be funded from a funding application to Arts Council England (ACE) and external fundraising and commercial sponsorship.
5. To note the intention to make the next formal submission of the updated business plan to ACE in December 2020 and the planned Business Case review process with ACE.
6. To note the progress in the development of employment, training and education opportunities and creative engagement programmes as part of The Factory's skills development programme.

**Exe/20/113 Appendices to the Minutes**

**Appendix 1 - Proposed Programme Virements**

<b>Project Name</b>	<b>2020/21 £'000</b>	<b>2021/22 £'000</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>
Other Improvement works		359			
Princess Rd Safety Review		-359			
<b>Total Highways Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
External cyclical works Charlestown Chain Bar Hillingdon Drive maisonettes		-11			
External cyclical works Crumpsall Blackley Village		-20			
Environmental improvements Moston corrolites	31				
Delivery Costs	-5	-4			
Fire Risk Assessments			800		
Delivery Costs		54	138		
Delivery Costs	-2				
Delivery Costs	14				
Northwards Housing Programme - Unallocated	-38	-19	-938		
<b>Total Public Sector Housing (HRA) Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
St. Augustine's	1				
Mauldeth Rd Rewire	17				
Charlestown Community Fire Alarm/Lighting	-80				
Manley Park Primary roof repairs	-1				
Schools Capital Maintenance -unallocated	63				
<b>Total Children's Services Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Programme</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Appendix 2 - Proposed Revised Capital Budget

<b>Project</b>	<b>2020/21 Proposed revised budget £'000</b>	<b>2021/22 Proposed revised budget £'000</b>	<b>2022/23 Proposed revised budget £'000</b>	<b>2023/24 Proposed revised budget £'000</b>	<b>2024/25 Proposed revised budget £'000</b>	<b>Total Budget £'000</b>
Drainage	2,120	1,871	0	0	0	<b>3,991</b>
Patching Defect repairs	2,000	528	0	0	0	<b>2,528</b>
Carriageway Resurfacing	8,592	8,499	0	0	0	<b>17,091</b>
Footway schemes	1,316	2,110	0	0	0	<b>3,426</b>
Carriageway Preventative	3,500	1,100	0	0	0	<b>4,600</b>
Bridge Maintenance	500	2,234	2,233	2,233	0	<b>7,200</b>
Other Improvement works	739	4,164	4,164	4,164	0	<b>13,231</b>
Highways Maintenance Challenge Fund	5,160	910	0	0	0	<b>6,070</b>
Hyde Road (A57) Pinch Point Widening	3,147	0	0	0	0	<b>3,147</b>
Manchester/Salford Inner Relief Road (MSIRR)	100	0	0	0	0	<b>100</b>
Great Ancoats Improvement Scheme	5,854	514	0	0	0	<b>6,368</b>
Mancunian Way and Princess Parkway NPIF	4,910	87	0	0	0	<b>4,997</b>
Christie Extension Residents Parking Zones	108	201	0	0	0	<b>309</b>
Hathersage Residents Parking Zones	60	0	0	0	0	<b>60</b>
North Mcr General Hospital Residents Parking Zones	63	0	0	0	0	<b>63</b>
St George's Residents Parking Zones	90	71	0	0	0	<b>161</b>
Rusholme Residents Parking Zones	55	204	0	0	0	<b>259</b>
School Crossings	3,784	0	0	0	0	<b>3,784</b>
Chorlton Cycling Scheme	4,381	7,645	354	0	0	<b>12,380</b>
Northern Quarter Cycling Scheme	1,996	8,280	0	0	0	<b>10,276</b>
Manchester Cycleway	415	178	0	0	0	<b>593</b>
Beswick Filtered Neighbourhood Development Costs	938	494	0	0	0	<b>1,432</b>
Green Bridge at Airport City	852	71	0	0	0	<b>923</b>
A6 Stockport Road Pinch Point Scheme	438	8	0	0	0	<b>446</b>
Levenshulme Mini Holland Cycling and Walking scheme	638	340	0	0	0	<b>978</b>
Northern/Eastern GW Walking and Cycling scheme-development costs	503	111	0	0	0	<b>614</b>
Rochdale Canal	168	9	0	0	0	<b>177</b>
20mph Zones (Phase 3)	124	0	0	0	0	<b>124</b>
Princess Rd Safety Review	60	28	0	0	0	<b>88</b>
Public Realm	1,500	924	0	0	0	<b>2,424</b>

<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
Street Lighting PFI	1,500	3,039	0	0	0	<b>4,539</b>
Didsbury West	23	0	0	0	0	<b>23</b>
A56 Liverpool Road	62	0	0	0	0	<b>62</b>
A56 Chester Road	40	0	0	0	0	<b>40</b>
Sunbank Lane	7	0	0	0	0	<b>7</b>
Sharston Roundabout SCOOT	6	0	0	0	0	<b>6</b>
Derwent Avenue	8	0	0	0	0	<b>8</b>
Woodhouse Park	16	0	0	0	0	<b>16</b>
Arena Security Measures	28	0	0	0	0	<b>28</b>
Ladybarn District Centre	26	0	0	0	0	<b>26</b>
CCTV Operating System Upgrade	243	0	0	0	0	<b>243</b>
Manchester Trash Screens	143	0	0	0	0	<b>143</b>
Oldham Rd Feasibility study	255	45	0	0	0	<b>300</b>
<b>Total Highways Programme</b>	<b>56,468</b>	<b>43,665</b>	<b>6,751</b>	<b>6,397</b>	<b>0</b>	<b>113,281</b>
Waste Reduction Measures	750	330	0	0	0	<b>1,080</b>
Waste Contract	200	350	350	0	0	<b>900</b>
Purchase of Electric Refuse Charging Vehicles	9,896	0	0	0	0	<b>9,896</b>
Cremator and Mercury Abatement Plant Replacement Strategy	310	1,241	0	0	0	<b>1,551</b>
Park Events Infrastructure	12	0	0	0	0	<b>12</b>
Parks Development Programme	552	3,200	3,574	4,685	0	<b>12,011</b>
Somme 100 Year Memorial	3	0	0	0	0	<b>3</b>
Painswick Park Improvement	2	0	0	0	0	<b>2</b>
Heaton Park Southern Play Area	28	0	0	0	0	<b>28</b>
Wythenshawe Park Sport Facilities	5	0	0	0	0	<b>5</b>
King George V Park	15	0	0	0	0	<b>15</b>
Angel Meadow	192	0	0	0	0	<b>192</b>
Gately Brook Pre-Development Fees	116	0	0	0	0	<b>116</b>
Indoor Leisure - Abraham Moss	212	9,631	13,030	46	0	<b>22,919</b>
Indoor Leisure - Moss Side	68	0	0	0	0	<b>68</b>
Boggart Hole Clough - Visitors Centre	0	535	0	0	0	<b>535</b>
Mount Road	0	32	0	0	0	<b>32</b>
Culture Website	4	0	0	0	0	<b>4</b>
Manchester Regional Arena Track Replacement	404	434	0	0	0	<b>838</b>
Mellands Playing Fields - Levenshulme	164	0	0	0	0	<b>164</b>
Mellands Project - Longsight Ward	330	0	0	0	0	<b>330</b>
Gorton & Abbey hey Project	292	0	0	0	0	<b>292</b>
Hough End Master Plan - Strat	508	0	0	0	0	<b>508</b>

<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
Football Hub Development Costs						
Range Stadium Capital Project	168	0	0	0	0	<b>168</b>
Manchester Aquatics Centre - Car Park Improvements	402	0	0	0	0	<b>402</b>
Non-Turf Wickets - Parks & Playing Fields	232	0	0	0	0	<b>232</b>
Central Library Wolfson Award	2	0	0	0	0	<b>2</b>
Central Library Refresh	194	763	0	0	0	<b>957</b>
Open Libraries	115	190	0	0	0	<b>305</b>
Contact Theatre loan	200	0	0	0	0	<b>200</b>
HOME Arches Phase 1	215	0	0	0	0	<b>215</b>
<b>Total Neighbourhoods Programme</b>	<b>15,591</b>	<b>16,706</b>	<b>16,954</b>	<b>4,731</b>	<b>0</b>	<b>53,982</b>
First Street Cultural Facility	14	0	0	0	0	<b>14</b>
The Factory (Build)	37,930	36,931	227	0	0	<b>75,088</b>
St Johns (Public Realm)	288	3,820	91	0	0	<b>4,199</b>
Asset Management Programme	7,536	13,291	0	0	0	<b>20,827</b>
Manchester Aquatics Centre feasibility works	464	0	0	0	0	<b>464</b>
Town Hall Complex Transformation Programme	54	0	0	0	0	<b>54</b>
Hammerstone Road Depot	2,154	11,303	5,815	0	0	<b>19,272</b>
Carbon Reduction Programme	3,910	10,200	5,000	5,000	0	<b>24,110</b>
Greening of the City	500	500	0	0	0	<b>1,000</b>
Estates Transformation	0	0	800	0	0	<b>800</b>
Estates Transformation - Hulme District Office	90	0	0	0	0	<b>90</b>
Estates Transformation - Alexandra House	5,426	1,180	0	0	0	<b>6,606</b>
Ross Place Refurbishment	0	0	0	0	0	<b>0</b>
Proud Trust - Sidney Street	250	0	0	0	0	<b>250</b>
Space - Phase 3	195	455	0	0	0	<b>650</b>
The Sharp Project	0	600	0	0	0	<b>600</b>
Digital Asset Base - One Central Park	230	538	0	0	0	<b>768</b>
Strategic Acquisitions Programme	3,038	1,323	0	0	0	<b>4,361</b>
Sustaining Key Initiatives	0	2,858	8,600	0	0	<b>11,458</b>
Mayfield Park	296	35	0	0	0	<b>331</b>
Housing Infrastructure Fund	2,230	14,000	16,500	18,270	0	<b>51,000</b>
Acquisition of land at Red Bank	2,305	0	0	0	0	<b>2,305</b>
Northern Gateway	6,700	4,445	7,275	4,875	0	<b>23,295</b>
Eastern Gateway - Central Retail Park	709	0	0	0	0	<b>709</b>
Eastern Gateway - New Islington	10	55	0	0	0	<b>65</b>



<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
Marina						
House of Sport	432	7,988	0	0	0	<b>8,420</b>
St. Peters Square - Peterloo	106	0	0	0	0	<b>106</b>
Medieval Quarter Public Realm	851	801	0	0	0	<b>1,652</b>
Manchester College	5,000	0	0	0	0	<b>5,000</b>
Digital Business Incubators	200	0	0	0	0	<b>200</b>
Lincoln Square	0	1,200	0	0	0	<b>1,200</b>
Piccadilly Gardens - Phase 1	250	1,561	0	0	0	<b>1,811</b>
Manchester Digital Security Innovation hub	0	2,000	0	0	0	<b>2,000</b>
New Smithfield Market	100	369	0	0	0	<b>469</b>
Heron House and Registrars	1,966	0	0	0	0	<b>1,966</b>
Civic Quarter Heat Network	9,679	4,000	0	0	0	<b>13,679</b>
<b>Total Growth &amp; Development Programme</b>	<b>92,913</b>	<b>119,453</b>	<b>44,308</b>	28,145	<b>0</b>	<b>284,819</b>
Our Town Hall refurbishment	39,140	70,327	86,216	50,397	34,094	<b>280,174</b>
<b>Total Town Hall Refurbishment Programme</b>	<b>39,140</b>	<b>70,327</b>	<b>86,216</b>	50,397	<b>34,094</b>	<b>280,174</b>
Brunswick PFI Land Assembly	100	593	677	0	0	<b>1,370</b>
Collyhurst Regeneration	0	178	1,000	2,700	0	<b>3,878</b>
Collyhurst Environmentals	0	55	0	0	0	<b>55</b>
Collyhurst Land Assembly	29	0	0	0	0	<b>29</b>
Collyhurst Land Acquisitions	0	210	799	0	0	<b>1,009</b>
Eccleshall Street - 3 Sites	0	0	500	0	0	<b>500</b>
Site Investigation and Early Works HIF Pilot Sites	0	0	65	0	0	<b>65</b>
Miles Platting PFI Land Assembly	4	146	266	0	0	<b>416</b>
Disabled Facilities Grant	4,004	7,200	1,000	0	0	<b>12,204</b>
Toxteth St CPO & environmental works	1	29	0	0	0	<b>30</b>
Bell Crescent CPO	0	0	0	482	0	<b>482</b>
HCA Empty Homes Cluster Phase 2	107	415	891	0	0	<b>1,413</b>
Princess Rd	100	0	0	0	0	<b>100</b>
Empty Homes Scheme	2,000	0	0	0	0	<b>2,000</b>
Ancoats Dispensary: Survey Work to Confirm Major Project Viability	352	0	0	0	0	<b>352</b>
Redrow Development Phase 2 onward	21	0	0	0	0	<b>21</b>
West Gorton Compensation	4	0	0	0	0	<b>4</b>
West Gorton Ph 2A Demolition &	51	386	904	0	0	<b>1,341</b>

<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
Commercial Acquisitions						
HMRP	10	30	89	0	0	129
Collyhurst Acquisition & Demolition (Overbrook & Needwood Close)	0	664	0	0	0	664
Extra Care	0	1,245	1,200	0	0	2,445
Moston Lane Acquisitions	0	0	0	7,500	0	7,500
Equity Loans	0	0	397	0	0	397
West Gorton Community Park	350	25	25	0	0	400
Ben Street Regeneration	428	623	0	0	0	1,051
Marginal Viability Fund - New Victoria	6,215	5,185	0	0	0	11,400
Chimebank	34	0	0	0	0	34
<b>Total Private Sector Housing Programme</b>	<b>13,810</b>	<b>16,984</b>	<b>7,813</b>	10,682	0	<b>49,289</b>
Charlestown - Victoria Ave multistorey window replacement and external cyclical works	2,382	6,420	3,481	0	0	12,283
Harpurhey Lathbury & 200 Estates external cyclical works	-18	18	0	0	0	0
Environmental works	0	5	0	0	0	5
Moston Miners Low Rise externals	0	18	0	0	0	18
Newton Heath Limestone Drive externals	0	6	0	0	0	6
External cyclical works Ancoats Smithfields estate	75	0	0	0	0	75
External cyclical works New Moston (excl corrolites)	0	8	0	0	0	8
Environmental improvements Moston corrolites	81	0	0	0	0	81
ENW distribution network (various)	194	0	0	0	0	194
Various Estate based environmental works	100	163	0	0	0	263
Moston Corrolites external work	53	1,050	117	0	0	1,220
Charlestown Pevensey and Rushcroft Courts door entry systems renewal	49	0	0	0	0	49
Retaining Walls	0	150	150	0	0	300
Delivery Costs	540	1,002	486	0	0	2,028
Decent Homes mop ups ph 9 and decent homes work required to voids	0	20	0	0	0	20
One offs such as rewires, boilers, doors, insulation	0	31	0	0	0	31
Ancoats - Victoria Square lift	4	0	0	0	0	4

<b>Project</b>	<b>2020/21 Proposed revised budget £'000</b>	<b>2021/22 Proposed revised budget £'000</b>	<b>2022/23 Proposed revised budget £'000</b>	<b>2023/24 Proposed revised budget £'000</b>	<b>2024/25 Proposed revised budget £'000</b>	<b>Total Budget £'000</b>
replacement						
Boiler replacement programme	-6	0	0	0	0	-6
Harpurhey - Monsall Multis Internal Works	583	365	0	0	0	948
Newton Heath - Multies Internal Works	1,452	1,685	0	0	0	3,137
Higher Blackley - Liverton Court Internal Works	4	62	0	0	0	66
Various - Bradford/Clifford Lamb/Kingsbridge/Sandyhill Court Internal Works	152	0	0	0	0	152
Charlestown - Rushcroft/Pevensey Court Internal Works	678	265	0	0	0	943
Collyhurst - Mossbrook/Roach/Vauxhall/Humphries Court Internal Works	405	127	0	0	0	532
Decent Homes mop ups and voids	181	214	22	0	0	417
One off work - rewires, boilers, doors	2	50	0	0	0	52
Fire precautions multi storey blocks	0	150	0	0	0	150
ERDF Heat Pumps	2,488	1,825	101	0	0	4,414
Charlestown - Rushcroft/Pevensey Courts Lift Refurb	0	300	225	0	0	525
One off type work (rewires/boilers/doors)	211	0	0	0	0	211
Fire Risk Assessments	697	3,473	1,640	0	0	5,810
Northwards - Harpurhey 200 Estate Internal Works	636	215	0	0	0	851
Rushcroft and Pevensey Courts Ground Source Heat Pumps	1,261	1,162	0	0	0	2,423
Harpurhey Baths Estate (excl Edward Grant Court) and Cheetham Appleford Estate	318	507	0	0	0	825
Newton Heath Troydale and Croyden Drive Low Rise Estates	463	1,637	0	0	0	2,100
Responsive Investment Works	0	650	100	0	0	750
Retirement blocks various M&E/H&S works	215	769	250	0	0	1,234
Retirement blocks lift replacement apprentice and edward grant courts	0	114	0	0	0	114
One off type work such as rewires boilers doors	0	350	0	0	0	350
Delivery Costs	1,804	1,760	301	0	0	3,865
Bringing Studio Apartments back in use	0	12	0	0	0	12
Various Locations - bringing bedsits	0	104	0	0	0	104

<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
back into use						
Delivery Costs	0	15	0	0	0	<b>15</b>
Improvements to Homeless accommodation city wide	0	36	0	0	0	<b>36</b>
Plymouth Grove Women's Direct Access Centre	0	28	0	0	0	<b>28</b>
Improvements to Homeless Accommodation Phase 2	375	355	0	0	0	<b>730</b>
Woodward Court reroofing	102	145	0	0	0	<b>247</b>
Woodward Court lift replacement	0	0	434	0	0	<b>434</b>
Delivery Costs	88	71	54	0	0	<b>213</b>
Stock Acquisitions	2	0	0	0	0	<b>2</b>
Adaptations	150	202	0	0	0	<b>352</b>
Various Locations - Adaptations	305	388	0	0	0	<b>693</b>
Delivery Costs	56	50	0	0	0	<b>106</b>
Northwards Housing Programme - Unallocated	0	0	13,366	0	0	<b>13,366</b>
Collyhurst Maisonette Compensation & Dem	0	89	935	0	0	<b>1,024</b>
West Gorton PH2A Low & High Rise Demolition	26	0	0	0	0	<b>26</b>
Collyhurst Estate Regeneration	0	0	1,541	0	0	<b>1,541</b>
Buy Back Properties - Right to Buy	6	0	0	0	0	<b>6</b>
Collyhurst Regeneration - Highways Phase 1	0	287	1,394	0	0	<b>1,681</b>
Collyhurst Regeneration - Churnett Street	0	0	790	0	0	<b>790</b>
Collyhurst Regeneration - Needwood & Overbrook acquisition / demolition	0	134	0	0	0	<b>134</b>
Willert Street Park Improvements	0	10	0	0	0	<b>10</b>
North Manchester New Builds	38	339	0	0	0	<b>377</b>
North Manchester New Builds 3	245	0	0	0	0	<b>245</b>
Parkhill Land Assembly	0	0	4,270	0	0	<b>4,270</b>
Collyhurst	500	13,890	4,210	0	0	<b>18,600</b>
Buying Back Former Council Homes	0	500	500	500	0	<b>1,500</b>
<b>Total Public Sector Housing (HRA) Programme</b>	<b>16,897</b>	<b>41,226</b>	<b>34,367</b>	<b>500</b>	<b>0</b>	<b>92,990</b>
Lytham Rd	14	0	0	0	0	<b>14</b>
Plymouth Grove Refurbishment	89	0	0	0	0	<b>89</b>
Crossacres Primary School	24	0	0	0	0	<b>24</b>
Dean Trust Expansion	2,859	0	0	0	0	<b>2,859</b>

<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
Brookside Rd Moston	4,632	2,784	5	0	0	<b>7,421</b>
North Hulme Adv Playground	2,522	2,127	10	0	0	<b>4,659</b>
Roundwood Road	5,940	1,905	159	0	0	<b>8,004</b>
Coop North Expansion	488	0	0	0	0	<b>488</b>
Our Lady's Expansion	160	0	0	0	0	<b>160</b>
Manchester Communications Academy	111	0	0	0	0	<b>111</b>
Hyde Road Secondary School	1,000	1,000	0	0	0	<b>2,000</b>
St Peters RC High school expansion	383	0	0	0	0	<b>383</b>
Basic need - unallocated funds	0	20,866	44,359	0	0	<b>65,225</b>
Universal Infant Free School Meals (UIFSM) - Allocated	7	0	0	0	0	<b>7</b>
Universal Infant Free School Meals (UIFSM) - Unallocated	75	0	0	0	0	<b>75</b>
Broad Oak Primary School Kitchen	757	0	0	0	0	<b>757</b>
Lily Lane Prim Windows	0	46	0	0	0	<b>46</b>
Moston Lane Reroof	6	0	0	0	0	<b>6</b>
St. Augustine's	68	0	0	0	0	<b>68</b>
Medlock Primary - Boundary Wall rebuild	80	0	0	0	0	<b>80</b>
Crumpsall Lane - Electrical rewire	899	0	0	0	0	<b>899</b>
Mauldeth Rd Rewire	693	0	0	0	0	<b>693</b>
Button Lane Primary Fire Alarm	161	0	0	0	0	<b>161</b>
Charlestown Comm Fire Alarm/Lighting	202	0	0	0	0	<b>202</b>
Northenden Primary Pipework and Radiators	258	0	0	0	0	<b>258</b>
Crowcroft Park roof repairs	324	0	0	0	0	<b>324</b>
St Wilfreds CE roof repairs	6	444	0	0	0	<b>450</b>
Northenden Comm external works	81	0	0	0	0	<b>81</b>
Abbott Kitchen ventilation	114	0	0	0	0	<b>114</b>
Manley Park Primary roof repairs	350	0	0	0	0	<b>350</b>
Broad Oak Reception class and roof repair	346	0	0	0	0	<b>346</b>
Schools Capital Maintenance - unallocated	150	3,361	0	0	0	<b>3,511</b>
Early Education for Two Year Olds - Unallocated	52	0	0	0	0	<b>52</b>
Healthy Pupil Capital Funding	0	257	0	0	0	<b>257</b>
North Ridge SEN	3,127	9	0	0	0	<b>3,136</b>
Special Educational Needs grant	0	683	0	0	0	<b>683</b>
Seymour Road	653	0	0	0	0	<b>653</b>
Commercial Wharf/ISS Refurbishment	97	43	0	0	0	<b>140</b>

<b>Project</b>	2020/21 Proposed revised budget £'000	2021/22 Proposed revised budget £'000	2022/23 Proposed revised budget £'000	2023/24 Proposed revised budget £'000	2024/25 Proposed revised budget £'000	Total Budget £'000
of YJS Building						
Ghyll Head	1,091	0	0	0	0	<b>1,091</b>
Acquisition of land at Hyde Road	13,157	12	0	0	0	<b>13,169</b>
Nurseries Capital Fund - Unity Community	230	139	0	0	0	<b>369</b>
Lyndene Children's Home Refurbishment	655	220	0	0	0	<b>875</b>
<b>Total Children's Services Programme</b>	<b>41,861</b>	<b>33,896</b>	<b>44,533</b>	<b>0</b>	<b>0</b>	<b>120,290</b>
Internet Resilience	30	0	0	0	0	<b>30</b>
Network Refresh Programme	96	3,837	2,349	0	0	<b>6,282</b>
Data Centre Network Design and Implementation	510	0	0	0	0	<b>510</b>
End User Experience	570	1,000	0	0	0	<b>1,570</b>
Microsoft 365	1,760	0	0	0	0	<b>1,760</b>
Telephony	200	200	0	0	0	<b>400</b>
Technology Enabled Care Digital Platform	157	0	0	0	0	<b>157</b>
ICT Investment Plan	0	6,560	8,900	7,690	0	<b>23,150</b>
<b>Total ICT Programme</b>	<b>3,323</b>	<b>11,597</b>	<b>11,249</b>	<b>7,690</b>	<b>0</b>	<b>33,859</b>
Pay and Display Machines	220	0	0	0	0	<b>220</b>
Phase 1 Implementation - Locality Plan Programme Office	375	112	0	0	0	<b>487</b>
Integrated Working - Gorton Health Hub	4,429	14,674	1,076	0	0	<b>20,179</b>
BioMedical Investment	3,792	7,785	2,308	0	0	<b>13,885</b>
Manchester Jewish Museum Loan	290	0	0	0	0	<b>290</b>
Manchester Airport Car Park Investment	3,730	0	0	0	0	<b>3,730</b>
FC United	170	0	0	0	0	<b>170</b>
VCSE Small premises works	0	500	500	0	0	<b>1,000</b>
Irish World Heritage Centre Loan	10	0	0	0	0	<b>10</b>
Airport Loan	142,700	0	0	0	0	<b>142,700</b>
Inflation	0	8,783	5,965	2,527	0	<b>17,275</b>
<b>Total Corporate Capital Programme</b>	<b>155,716</b>	<b>31,854</b>	<b>9,849</b>	<b>2,527</b>	<b>0</b>	<b>199,946</b>
<b>Total Capital Programme</b>	<b>435,719</b>	<b>385,708</b>	<b>262,040</b>	<b>111,069</b>	<b>34,094</b>	<b>1,228,630</b>