

**Manchester City Council  
Report for Resolution**

**Report to:** Executive – 25 July 2018  
**Subject:** Capital Programme Monitoring 2018/19  
**Report of:** The City Treasurer

---

**Summary**

This report informs members of:

- (a) Progress on the delivery of the 2018/19 capital programme to the end of June 2018.
- (b) The revised capital budget 2018/19 taking account of changes between capital budget formulation and any further changes occurring in year.
- (c) The latest estimates of expenditure and explains the major variations since the Capital Programme Outturn report submitted in June 2018.
- (d) The impact any variations may have on the Capital Programme for the period 2018/19 to 2022/23.

**Recommendations**

The Executive is requested to recommend that Council:

1. Approve the in-year budget transfers over £0.5m between capital schemes to maximise use of funding resources available to the City Council set out in Appendix A.

The Executive is requested to:

2. Note that approval of movements and transfers to the full capital programme, including projects on behalf of Greater Manchester, will reflect a revised total capital programme budget of £602.4m and a latest full year forecast of £579.5m. Expenditure to date is £54.5m.

Manchester City Council Programme

3. Agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.
4. Approve the in year budget transfers below £0.5m between capital schemes to maximise use of funding resources available to the City Council set out in Appendix A.

5. Note that capital resources will be maximised and managed to ensure the capital programme 2018/19 remains fully funded and that no resources are lost.
6. Note that approval of movements and transfers to the Manchester City Council capital programme will reflect a revised capital programme budget of £457.0m and a latest full year forecast of £437.7m. Expenditure to date is £33.2m.

Projects carried out on behalf of Greater Manchester

7. Agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.
8. Note that approval of movements and transfers to the Greater Manchester capital programme will reflect a revised capital programme budget of £145.4m against a latest full year forecast of £141.8m. Expenditure to date is £21.3m.

**Wards Affected:** All

Manchester Strategy outcomes	Summary of the contribution to the strategy
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	The capital programme contributes to various areas of the economy including investment in public and private sector housing, education and children's social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services.
A highly skilled city: world class and home grown talent sustaining the city's economic success	The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	The capital programme includes investment in adult and children's social care, education, housing and the environment, cultural and leisure services, all of which contribute towards the strategy.
A liveable and low carbon city: a destination of choice to live, visit, work	Investment in all areas of the capital programme contributes towards this community strategy, notably the investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes.
A connected city: world class infrastructure and connectivity to drive growth	The capital programme includes investment in highways infrastructure, and broadband expansion.

---

**Full details are in the body of the report, along with any implications for:**

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

---

**Financial Consequences – Revenue**

All Revenue consequences are included in the current Revenue Budget.

**Financial Consequences – Capital**

The latest forecast of expenditure for 2018/19 is £579.5m, compared to a proposed revised budget of £602.4m. Spend to date is £54.5m. The programme is subject to continual review to establish whether the forecast remains achievable. Whilst the intention is for the City Council to progress the programme as stated, some projects and their sources of funding may require re-profiling into future years.

The Greater Manchester programme is hosted by the City Council, but is managed by the Combined Authority which also monitors the projects.

---

**Contact Officers:**

Name: Carol Culley  
Position: City Treasurer  
Telephone: 0161 234 3406  
E-mail: carol.culley@manchester.gov.uk

Name: Janice Gotts  
Position: Deputy City Treasurer  
Telephone: 0161 234 1017  
E-mail: j.gotts@manchester.gov.uk

Name: Tim Seagrave  
Position: Group Finance Lead – Capital & Treasury Management  
Telephone: 0161 234 3445  
E-mail: t.seagrave@manchester.gov.uk

Name: Tracey Read  
Position: Principal Finance Manager – Capital  
Telephone: 0161 234 1830  
E-mail: t.read@manchester.gov.uk

**Background documents (available for public inspection):**

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents

are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

- Report to the Executive 7th February 2018 – Capital Strategy and Budget 2018/19 - 2022/23)
- Report to the Executive 7th March 2018 – Capital Programme – Proposed Increases
- Report to the Executive 21st March 2018 – Capital Programme – Proposed Increases
- Report to the Executive 30th May 2018 – Capital Programme Monitoring 2017/18 Outturn
- Report to the Executive 30th May 2018 – Capital Programme – Proposed Increases
- Report to the Executive 27<sup>th</sup> June 2018 – Capital Programme – Capital Programme Update

## 1 Introduction

- 1.1 The purpose of the report is to:
- Provide an update to members on the progress of the capital programme in the 3 months to the end of June 2018.
  - Inform members of the latest estimates of capital expenditure for 2018/19 and to show forward commitments into the 2019/20 to 2023/24 capital programme.
  - Confirm that there are adequate levels of resources available to finance the capital programme.
  - Update members on the projects carried out on behalf of Greater Manchester.
- 1.2 This report has been redesigned, to provide more information on the activities undertaken in delivering the programme and the risks associated with the works, as well as the financial monitoring and changes required.
- 1.3 A summary of each part of the programme is included within the report, providing detail on the major projects, issues, and risks for that area. This is presented alongside a summary of the financial position, and any changes to the budget that are required.
- 1.4 Appendix A details the virements requested across the programme. Appendix B details the revised capital budget for each project, taking into account the virements requested and any re-profiling between years which has been identified.

## 2 Capital Budget

- 2.1 The Capital Budget for the period 2018/19 to 2023/24 is currently £1,700.8m. This is an increase of £17.4m compared to the budget reported to Executive as at 2017/18 outturn.
- 2.2 The profile of the Capital Budget over years 2018/19 to 2023/24, before the changes proposed in this report, is shown below:

<b>Capital Programme 2018/19 to 2023/24</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>Total Programme</b>
	£m	£m	£m	£m	£m	£m	£m
Capital Budget (May 18)	597.0	557.2	240.0	286.1	3.1	0.0	<b>1,683.4</b>
Capital Programme Update (Approved May 18)	3.1	6.5	2.4	0.0	0.0	0.0	<b>12.0</b>
Capital Programme Update (Approved June 18)	2.3	2.0	1.1	0.0	0.0	0.0	<b>5.4</b>
<b>Revised Capital Budget (30 06 18)</b>	<b>602.4</b>	<b>565.7</b>	<b>243.5</b>	<b>286.1</b>	<b>3.1</b>	<b>0.0</b>	<b>1,700.8</b>
<i>Of which:</i>							
Manchester City Council Programme	457.0	475.3	199.0	286.1	3.1	0.0	<b>1,420.5</b>
Programme on behalf of Greater Manchester	145.4	90.4	44.5	0.0	0.0	0.0	<b>280.3</b>

- 2.3 The figures shown above include those approved by the Executive Member for Finance and Human Resources and the City Treasurer under delegated powers since the 2017/18 outturn report.

### 3 Capital Programme Forecast 2018/19

- 3.1 The forecast expenditure for 2018/19 is £579.5m as at 30<sup>th</sup> June 2018, of which £437.7m relates to City Council schemes, compared to the updated budget of £602.4m of which £457.0m relates to the City Council. The variations, by service area, are shown in the table below:

*Capital Programme 2018/19 budget, forecast and spend to date at 30<sup>th</sup> June 2018*

<b>Manchester City Council Programme</b>	<b>Budget £m</b>	<b>Forecast £m</b>	<b>Variance £m</b>	<b>Spend to Date £m</b>	<b>Spend to Date as % of Forecast %</b>
Highways	60.5	42.9	-17.6	5.1	11.9%
Growth and Neighbourhoods	27.2	18.6	-8.6	3.7	19.9%
Strategic Development	160.3	134.0	-26.3	5.4	4.0%
Our Town Hall Refurbishment	24.0	10.9	-13.1	0.2	1.8%
Housing - GF	29.5	28.7	-0.8	5.1	17.8%
Housing - HRA	26.6	24.1	-2.5	1.2	5.0%
Children's Services	48.3	45.8	-2.5	11.7	25.5%
ICT	13.8	5.4	-8.4	0.6	11.1%
Corporate Services	66.8	127.3	60.5	0.2	0.2%
<b>Manchester City Council Programme</b>	<b>457.0</b>	<b>437.7</b>	<b>-19.3</b>	<b>33.2</b>	<b>7.6%</b>
Programme on behalf of Greater Manchester	145.4	141.8	-3.6	21.3	15.0%
<b>TOTAL</b>	<b>602.4</b>	<b>579.5</b>	<b>-22.9</b>	<b>54.5</b>	<b>9.4%</b>
		<b>Reprofiling</b>	-28.2		
		<b>Cost Variations</b>	0.0		
		<b>Net over (under) spend</b>	5.3		

- 3.2 There is a forecast capital programme variance of £22.9m between the budget and the latest expenditure forecast. Of this, £28.2m is due to schemes requiring budget re-profiling, made up of £105.8m slippage and £77.6m acceleration mainly due to the airport investment, to reflect their likely delivery and £5.3m is due to potential net overspends against the budget. Section 4 of this report looks at the re-profiling required and the cost variations together with the recommended budget changes to take this into account.

- 3.3 The variation will be closely monitored with the final outturn position being highly dependent on schemes both starting and continuing on schedule and delivering to plan.

### 4 Highway Services Programme

- 4.1 The Highways capital programme is forecasting to spend £42.9m compared to a budget of £60.5m, a variance of £17.6m. Spend to date is £5.1m, or 11.9% of the current forecast. The programme is shown in the table below:

Highways	18/19 Spend to Date £m	18/19 Budget £m	18/19 Forecast £m	18/19 Variance £m	All Years Budget £m	All Years Forecast £m	All Years Variance £m
Highways Planned Maintenance Programme	4.0	27.6	14.5	-13.1	115.7	116.0	0.3
Manchester/Salford Inner Relief Road (MSIRR)	0.0	7.4	6.5	-0.9	13.9	13.9	0.0
Street Lighting PFI	1.0	12.0	11.1	-0.9	32.8	32.8	0.0
Mancunian Way and Princess Parkway NPIF	0.1	1.1	0.6	-0.4	8.2	8.2	0.0
Other Projects	0.0	12.5	10.2	-2.3	112.6	115.8	3.2
<b>Total Highways</b>	<b>5.1</b>	<b>60.5</b>	<b>42.9</b>	<b>-17.6</b>	<b>283.2</b>	<b>286.7</b>	<b>3.5</b>
				<b>Reprofiling</b>			<b>-20.9</b>
				<b>Cost Variations</b>			<b>0.0</b>
				<b>Net over (under) spend</b>			<b>3.3</b>

- 4.2 The schemes within Highways current portfolio include the highways improvement investment fund, improve and increase the use of cycle routes which relieve congestion and reduce air pollution from CO2 emissions, improve pedestrian access in areas in the City, improve safety measures and reduce energy consumption for street lighting.

#### Activities

- 4.3 The delays, primarily caused by weather, from the 2017/18 planned and preventative maintenance programme have been caught up. A contractor has been appointed for the Water Street/Regent Road scheme and a landscape consultant has been procured for the Great Ancoats Improvement Scheme. The Street Lighting PFI scheme has also reached the planned 12 month milestone 4 months ahead of schedule.

#### Variances - All Years

- 4.4 There are a number of variances in the total budget of schemes. The main items are described below:
- The forecast for the SEMMMs A6 scheme has been received from Stockport MBC, which administers the scheme, and is shown as an overspend of £2.9m. This is funded from external grant funding, it is proposed to uplift the budget to reflect the revised forecast.
  - Planned Highways Maintenance Programme has made savings of £0.1m which will be re-allocated within the Highways programme following receipt of the final accounts;

- Great Ancoats Improvement Scheme requires further funding to include additional tree planting. A virement from the Manchester/Salford Inner Relief Road (MSIRR) scheme is proposed for £0.3m to cover this cost.
- Additional income of £0.4m has been received from government in relation to pothole work, and budget proposals will be brought forward to add to the Large Patching project in 2018/19.

#### Variances - In Year

4.5 The main variances reported are:

- The Planned Maintenance Programme for 2018/19 has undergone a review within the period from which a revised programme of works has been developed that assumes an October start date. There is a potential effect on the preventative works as they are weather dependent. Further reviews are taking place to identify any opportunities for acceleration. As a consequence, net slippage £13.1m has been forecast into 2019/20.
- Cycle City (Phase 2) is awaiting formal confirmation of external funding from Greater Manchester Combined Authority via the Greater Manchester Cycling Commissioner on an element of the works. Until confirmation is received, £2.2m has been slipped into 2019/20.
- The business case for the Manchester Salford Inner Relief Road (MSIRR) scheme to access grant available for the scheme has received approval from Transport for Greater Manchester and Greater Manchester Combined Authority, subject to call in. The professional appointments required for this scheme will now start to be made, however, it is envisaged that slippage of £0.9m is required;
- Street Lighting Private Finance Initiative 2018/19. The overall project is on programme with some elements ahead of schedule. The lighting design work has now moved into some locations where specialist lighting heads are required and the discussions and agreement around this has led to some delays. Specialist lanterns are not stock items and design and delivery times are longer. The current forecast includes slippage of £0.9m into 2019/20.

#### Risks

- 4.6 With the nature of the projects in Highways, there are inherent risks around external factors, such as weather conditions, which can hinder the schedule of works.

### **5 Growth and Neighbourhoods Programme**

- 5.1 The Growth and Neighbourhoods programme is shown in the table below, and is split across three main themes, the details of which are provided separately below:



*Growth and Neighbourhoods Capital Programme 2018/19 (June 18)*

<b>Growth &amp; Neighbourhoods</b>	<b>Budget</b> £m	<b>Forecast</b> £m	<b>Variance</b> £m	<b>Spend to Date</b> £m	<b>Spend to Date as % of Forecast</b> %
Environment and Operations	7.7	7.7	0.0	0.3	4.1%
Leisure	18.4	9.8	-8.6	3.4	34.7%
Libraries	1.2	1.2	0.0	0.0	1.6%
<b>Total Growth and Neighbourhoods</b>	<b>27.2</b>	<b>18.6</b>	<b>-8.6</b>	<b>3.7</b>	<b>19.9%</b>
		<b>Reprofiling</b>	<b>-8.6</b>		
		<b>Cost Variations</b>	<b>0.0</b>		
		<b>Net over (under) spend</b>	<b>0.0</b>		

*Environment and Operations Programme*

- 5.2 The Environment and Operations programme is forecasting full spend against a budget of £7.7m. Spend to date is £0.3m, or 4.1% of the current forecast. The programme is shown in the table below:

<b>Environment and Operations</b>	<b>18/19 Spend to Date</b> £m	<b>18/19 Budget</b> £m	<b>18/19 Forecast</b> £m	<b>18/19 Variance</b> £m	<b>All Years Budget</b> £m	<b>All Years Forecast</b> £m	<b>All Years Variance</b> £m
Waste Reduction Measures	0.0	1.3	1.3	0.0	4.7	4.7	0.0
Waste Contract	0.3	5.4	5.4	0.0	11.5	11.5	0.0
Other Projects	0.0	1.0	1.0	0.0	1.8	1.8	0.0
<b>Total Environment</b>	<b>0.3</b>	<b>7.7</b>	<b>7.7</b>	<b>0.0</b>	<b>18.0</b>	<b>18.0</b>	<b>0.0</b>
			<b>Reprofiling</b>	<b>0.0</b>			
			<b>Cost Variations</b>	<b>0.0</b>			
			<b>Net over (under) spend</b>	<b>0.0</b>			

- 5.3 The schemes within Environment and Operations programme are centred on improving the environment with the main focus on the control of waste disposal and promoting recycling.

Activities

- 5.4 The Waste Reduction Measures scheme is to procure 160,000 residual bins with 140 litre capacity to replace the current 240 litre bins to encourage recycling in communal properties and terraced housing. The first delivery of 6,600 bins has been received, for which, costs are yet to be incurred.
- 5.5 The Waste Contract scheme is a Loan to Biffa which relates to the purchase of vehicles for use within the waste and street cleansing contract.

Variances and Risks

- 5.6 There are no variances currently reported across the environment programme, however, there is a risk that delivery of the bins may not all be made within the financial year due to the production and transporting of these.

*Leisure Programme*

- 5.7 The Leisure programme is forecasting to spend £9.8m compared to a budget of £18.4m, a variance of £8.6m. Spend to date is £3.4m, or 34.7% of the current forecast. The programme is shown in the table below:

Leisure	18/19 Spend to Date £m	18/19 Budget £m	18/19 Forecast £m	18/19 Variance £m	All Years Budget £m	All Years Forecast £m	All Years Variance £m
Parks Improvement Programme	0.4	10.6	2.0	-8.6	29.4	29.4	0.0
Indoor Leisure – Abraham Moss	0.0	0.9	0.9	0.0	14.8	17.1	2.3
Indoor Leisure – Moss Side	2.5	5.6	5.6	0.0	8.7	8.7	0.0
Other Projects	0.5	1.4	1.4	0.0	38.0	38	0.0
<b>Total Leisure</b>	<b>3.4</b>	<b>18.4</b>	<b>9.8</b>	<b>-8.6</b>	<b>90.9</b>	<b>93.2</b>	<b>2.3</b>
			<b>Reprofiling</b>	<b>-8.6</b>			
			<b>Cost Variations</b>	<b>0.0</b>			
			<b>Net over (under) spend</b>	<b>0.0</b>			

- 5.8 The Leisure Programme provides leisure, sports and park facilities and services to communities across the City to promote health and wellbeing. It includes improvements to energy equipment to reduce consumption to realise economic and environmental benefits. The programme also includes improvements to facilities which are used for events which provides an economic benefit.

Activities

- 5.9 Outline designs have been completed and planning applications have been submitted for the Heaton Park, Somme 100 and South Play schemes during the period. Orders have been placed for equipment for Didsbury Park Play and a site survey carried out at Platt Fields Park (Event Infrastructure).

Variances – All Years

- 5.10 Business cases for the Indoor Leisure – Abraham Moss programme are currently being written to seek approval for additional budget using a safe steps approach which requests funding in an incremental way to ensure cost control at various stages. It is currently forecast that increased funds of £2.3m are required for works identified to date.

Variances – In Year

- 5.11 A request to utilise currently unallocated funding for feasibility works in relation to the Parks Improvement Programme is underway, however, the on-site works proposed are expected to start in 2019/20 once funding has been confirmed. A funding model review is being undertaken by the Heritage Lottery Fund and whilst this is in progress, applications have been suspended for the large grants programme. Slippage of £8.6m into future years is currently forecast.

*Libraries Programme*

- 5.12 The Libraries programme is forecasting full spend against a budget of £1.2m. Spend is yet to be incurred in this service area. The programme is shown in the table below:

Libraries	18/19 Spend to Date £m	18/19 Budget £m	18/19 Forecast £m	18/19 Variance £m	All Years Budget £m	All Years Forecast £m	All Years Variance £m
Open Libraries	0.0	0.7	0.7	0.0	3.0	3.0	0.0
Other Projects	0.0	0.5	0.5	0.0	0.0	0.0	0.0
<b>Total Libraries</b>	<b>0.0</b>	<b>1.2</b>	<b>1.2</b>	<b>0.0</b>	<b>3.0</b>	<b>3.0</b>	<b>0.0</b>
			<b>Reprofiling</b>	<b>0.0</b>			
			<b>Cost Variations</b>	<b>0.0</b>			
			<b>Net over (under) spend</b>	<b>0.0</b>			

- 5.13 The library programme seeks to bring up to date accessible technology to communities, provide high quality exhibition areas attracting visitors and residents and create new community meeting spaces.

Activities

- 5.14 The Roll Out of Central Library ICT programme is to upgrade and replace all public facing library PCs to provide digital access to residents within their community. PCs have now been introduced to the majority of sites.
- 5.15 Self-service kiosks have been installed, old equipment removed and staff training has been delivered to date within the Refresh of Radio Frequency Identifier Equipment project.

Variances and Risks

- 5.16 There are no variances currently reported across the libraries programme, however, delays due to unforeseen remediation requirements, in relation to Withington Library, reported within 'Open Libraries', may cause the delivery of this project to overrun. Part of this has been mitigated by the roof works which have been brought forward allowing some time to be clawed back within the overall programme.

**6 Strategic Development Programme**

- 6.1 The Strategic Development programme is shown in the table below, and is split across three main themes, the details of which are provided separately below:

*2018/19 Strategic Development Capital programme (June 18)*

<b>Strategic Development</b>	<b>Budget £m</b>	<b>Forecast £m</b>	<b>Variance £m</b>	<b>Spend to Date £m</b>	<b>Spend to Date as % of Forecast %</b>
Cultural	30.7	16.8	-13.9	-0.3	-1.8%
Corporate Estates	76.5	74.5	-2.0	4.1	5.5%
Development	53.1	42.7	-10.4	1.6	3.8%
<b>Total Strategic Development</b>	<b>160.3</b>	<b>134.0</b>	<b>-26.3</b>	<b>5.4</b>	<b>4.0%</b>
		<b>Reprofiling</b>	<b>-28.2</b>		
		<b>Cost Variations</b>	<b>0.0</b>		
		<b>Net over (under) spend</b>	<b>1.9</b>		

*Culture Programme*

- 6.2 The Culture programme is forecasting to spend £16.8m compared to a budget of £30.7m, a variance of £13.9m. Spend to date is £-0.3m due to accruals not yet cleared. The programme is shown in the table below:

<b>Cultural</b>	<b>18/19 Spend to Date £m</b>	<b>18/19 Budget £m</b>	<b>18/19 Forecast £m</b>	<b>18/19 Variance £m</b>	<b>All Years Budget £m</b>	<b>All Years Forecast £m</b>	<b>All Years Variance £m</b>
The Factory	-0.3	30.7	16.8	-13.9	114.1	114.1	0.0
Other Projects	0.0	0.0	0.0	0.0	26.8	26.8	0.0
<b>Total Cultural</b>	<b>-0.3</b>	<b>30.7</b>	<b>16.8</b>	<b>-13.9</b>	<b>140.9</b>	<b>140.9</b>	<b>0.0</b>
			<b>Reprofiling</b>	<b>-13.9</b>			
			<b>Cost Variations</b>	<b>0.0</b>			
			<b>Net over (under) spend</b>	<b>0.0</b>			

- 6.3 Factory will act as a driver of the next stage of Manchester's and the North's regeneration – with clear cultural, economic, educational and social benefits for the city and the wider region. It will be a new type of venue – one that can commission, produce and present the widest range of opera, dance, theatre, visual arts and popular culture, with an emphasis on new cross-art form collaborations, for a much wider audience than any traditional venue.

Activities

- 6.4 The activities undertaken in relation to The Factory in this period include the execution of the management contract and enabling works which have started on site.

Variations – In Year

- 6.5 The main funding agreement has a number of conditions that need to be satisfied before the funding can be drawn down. These are, confirmation of the completion of the lease for the Factory; completion and registration of phase 1 security and evidence of the contractual arrangements with the contractor. It is anticipated these will be satisfied in the next few months. A revised profile of funding is being currently agreed with Arts Council England this will be factored into future cash flows. As such, slippage of £13.9m is forecast in 2018/19.

*Corporate Estates Programme*

- 6.6 The Corporate Estates programme is forecasting to spend £74.5m compared to a budget of £76.5m, a variance of £2.0m. Spend to date is £4.1m, or 5.5% of the current forecast. The programme is shown in the table below:

Corporate Estates	18/19 Spend to Date £m	18/19 Budget £m	18/19 Forecast £m	18/19 Variance £m	All Years Budget £m	All Years Forecast £m	All Years Variance £m
Asset Management Programme	1.3	16.3	16.3	0.0	39.1	39.1	0.0
Strategic Acquisitions Programme	0.3	17.1	17.1	0.0	26.1	26.1	0.0
Hammerstone Road Depot	0.0	3.0	1.2	-1.7	15.0	15.0	0.0
Heron House and Registrars	2.4	13.8	15.7	1.9	17.9	19.8	1.9
Carbon Reduction Programme	0.0	2.5	0.1	-2.4	9.9	9.9	0.0
Civic Quarter Heat Network	0.0	15.0	15.0	0.0	26.0	26.0	0.0
Estates Transformation	0.1	6.7	5.7	-1.0	16.0	16.0	0.0
Other Projects	0.0	2.2	3.4	1.2	3.3	4.5	1.2
<b>Total Corporate Estates</b>	<b>4.1</b>	<b>76.5</b>	<b>74.5</b>	<b>-2.0</b>	<b>153.3</b>	<b>156.4</b>	<b>3.1</b>
			<b>Reprofiling</b>	<b>-5.1</b>			
			<b>Cost Variations</b>	<b>0.0</b>			
			<b>Net over (under) spend</b>	<b>3.1</b>			

- 6.7 The Corporate Estates programme supports the provision of fit for purpose accommodation for corporate, community and residential use, proactively maintaining and managing the corporate estate which includes reduction of carbon emissions across the estate.

Activities

- 6.8 Construction partners have been identified for the Hammerstone Road Depot and the Hulme District projects.
- 6.9 The Carbon Reduction Programme has scheduled tender review and scoring meetings with tenderer clarification and presentation meetings being held in July.

### Variances – All Years

- 6.10 Heron House and Registrars – Heron House requires additional works, of which, £0.65m will be reimbursed from increased tenant rentals over the coming years. The remainder relates to additional works required to floors 4 and 5 to meet enhanced tenant requirements which include an element of contingency. Registrars requires an uplift of £0.4m in the forecast made up of £0.2m to reflect additional end user requests plus introduction of contingency forecast of £0.2m. In total, this is reflected in the forecast as an overspend of £2.0m.
- 6.11 Lincoln Square within 'Other Projects' requires a transfer from Sustaining Key Initiatives which is noted at paragraph 6.19.

### Variances – In Year

- 6.12 The Hammerstone Road Depot project has an appointed contractor who will undertake a stakeholder consultation which may delay the start of the works, dependant on the timescales required. A governance structure has been agreed to oversee the project. The current forecast is slippage of £1.7m into future years.
- 6.13 The current Carbon Reduction Programme forecasts reflect the revised profiling of the programme based on key milestones. The forecast in 2018/19 reflects the programme resource costs due to be incurred this year plus an allowance for the risk of abortive Investment Grade Proposal costs which could require a funding switch from capital to revenue. This has resulted in slippage of £2.4m.

### Risks

- 6.14 It should be noted that there are a number of significant elements of the Corporate Property programme, such as the 2018/19 Strategic Acquisitions programme (£17.1m), which are dependent on negotiations with third parties in order to achieve a successful outcome for projects such as land acquisition. This means that there is a risk that slippage could be required later in the year if the negotiations take longer than anticipated.

There may also be pressure on the Strategic Acquisitions budget as city wide strategies evolve. As such, the programme is currently subject to a detailed review and prioritisation exercise.

#### *Development Programme*

- 6.15 The Development programme is forecasting to spend £42.7m compared to a budget of £53.1m, a variance of £10.4m. Spend to date is £1.6m, or 3.8% of the current forecast. The programme is shown in the table below:

Development	18/19 Spend to Date £m	18/19 Budget £m	18/19 Forecast £m	18/19 Variance £m	All Years Budget £m	All Years Forecast £m	All Years Variance £m
Digital Asset Base – One Central Park	0.4	7.7	7.7	0.0	9.0	9.0	0.0
Eastern Gateway – Central Retail Park	0.0	1.3	1.3	0.0	40.4	40.4	0.0
Eastern Gateway – New Islington Marina	0.0	4.0	4.0	0.0	5.2	5.2	0.0
Northern Gateway	0.0	15.0	15.0	0.0	25.0	25.0	0.0
City Labs 2	0.0	3.7	3.7	0.0	3.7	3.7	0.0
Airport City Power Infrastructure	1.8	2.4	2.4	0.0	6.0	6.0	0.0
Digital Business Incubators	0.0	3.5	3.5	0.0	4.0	4.0	0.0
Sustaining Key Initiatives	0.0	10.7	0.0	-10.7	19.1	17.9	-1.2
Other Projects	-0.6	4.8	5.1	0.3	108.2	107.0	-1.2
<b>Total Development</b>	<b>1.6</b>	<b>53.1</b>	<b>42.7</b>	<b>-10.4</b>	<b>220.6</b>	<b>218.2</b>	<b>-2.4</b>
				<b>Reprofiling</b>			<b>-9.2</b>
				<b>Cost Variations</b>			<b>0.0</b>
				<b>Net over (under) spend</b>			<b>-1.2</b>

- 6.16 The Development Programme seeks to provide sustainable growth and transformation of the City to retain international competitiveness by promoting opportunities to develop the City's fabric, infrastructure, business and skills base and connecting local communities to employment opportunities.

#### Activities

- 6.17 The contractor of One Central Park commenced on site in May 2018 to maintain programme and achieve key dates in relation to the relocation of EON Reality which is due September 2018.
- 6.18 The Tech Hub relating to Digital Business Incubators opened in May 2018. The first drawdown of the grant, issued to Manchester Science Park, was made in 2017/18 with the remainder of the £2.0m grant award to be paid within the current financial year. Negotiations are taking place with partners to release the remainder of the funding which are expected to conclude in 2018/19.

#### Variations – All Years

- 6.19 Sustaining Key Initiatives has a call on resources for Lincoln Square with no other projects identified against this programme at the present time. A decision to slip £9.5m into 2019/20 and request a virement to Lincoln Square of £1.2m has been taken.

#### Variations – In Year

6.20 The cost plan for Medieval Quarter Public Realm has been revised following detailed re-profiling of the work through stages 1 to 4 of the project. As a result, acceleration is required of £0.3m.

## 7 Our Town Hall Refurbishment

7.1 The Our Town Hall Refurbishment programme is forecasting to spend £10.9m compared to a budget of £24.0m, a variance of £13.1m. Spend to date is £0.2m, or 1.8% of the current forecast. The programme is shown in the table below:

<b>Our Town Hall</b>	<b>18/19 Spend to Date</b> £m	<b>18/19 Budget</b> £m	<b>18/19 Forecast</b> £m	<b>18/19 Variance</b> £m	<b>All Years Budget</b> £m	<b>All Years Forecast</b> £m	<b>All Years Variance</b> £m
Our Town Hall Refurbishment	0.2	24.0	10.9	-13.1	305.1	305.1	0
<b>Total Our Town Hall Refurbishment</b>	<b>0.2</b>	<b>24.0</b>	<b>10.9</b>	<b>-13.1</b>	<b>305.1</b>	<b>305.1</b>	<b>0.0</b>
			<b>Reprofiling</b>				<b>-13.1</b>
			<b>Cost Variations</b>				<b>0.0</b>
			<b>Net over (under) spend</b>				<b>0.0</b>

### Activities

7.2 Activities delivered during the previous period include:

- RIBA Stage 2 report submitted to and signed off by Strategic Capital Board;
- RIBA Stage 3 programme has been reviewed;
- Invitation to Submit Outline Solutions documentation was issued to the shortlisted management contractor;
- Initial meetings arranged for early June with the Contractor of the intrusive surveys appointed and pre-construction services commenced;
- Security consultant appointed and;
- Agreed a strategy to discharge the 10 listed building conditions for the intrusive surveys.

### Variations – In Year

7.3 At this time the budget will require adjusting in line with the costs plan report and a revised forecast over the life of the project will be provided, currently the forecast is showing a variance of £13.1m slippage into future years.

### Risks

7.4 Due to the size and nature of the programme, there is an inherent risk of external factors causing delays or cost variations.

## 8 Housing - General Fund



- 8.1 The Private Sector Housing programme is forecasting to spend £28.7m compared to a budget of £29.5m, a variance of £0.8m. Spend to date is £5.1m, or 17.8% of the current forecast. The programme is shown in the table below:

Private Sector Housing (General Fund)	18/19 Spend to Date £m	18/19 Budget £m	18/19 Forecast £m	18/19 Variance £m	All Years Budget £m	All Years Forecast £m	All Years Variance £m
Brunswick PFI Land Assembly	0.5	2.7	2.5	-0.2	9.5	9.5	0.0
Disabled Facilities Grant	1.1	7.1	7.1	0.0	52.4	52.4	0.0
Extra Care	2.0	2.5	3.6	1.1	6.0	6.0	0.0
Ben St Regeneration	1.0	5.9	5.9	0.0	15.6	15.6	0.0
Marginal Viability Fund – New Victoria	0.0	1.8	1.8	0.0	10.1	10.1	0.0
Marginal Viability Fund – Bowes Street	0.0	2.4	2.4	0.0	3.3	3.3	0.0
Other Projects	0.7	7.0	5.3	-1.6	84.0	84.2	0.2
<b>Total Private Sector Housing (General Fund)</b>	<b>5.1</b>	<b>29.5</b>	<b>28.7</b>	<b>-0.8</b>	<b>180.9</b>	<b>181.2</b>	<b>0.3</b>
			<b>Reprofiling</b>	<b>-1.1</b>			
			<b>Cost Variations</b>	<b>0.0</b>			
			<b>Net over (under) spend</b>	<b>0.3</b>			

- 8.2 The Private Sector Housing programme focuses on providing affordable housing with the facilities, adaptations and community focus required.

#### Activities

- 8.3 Within the Brunswick PFI Land Assembly scheme, work has started on the Turkish Centre site. Works have also commenced on the former Stagecoach Depot site in Moss Side for the development of an Extra Care facility and new homes for affordable rent.
- 8.4 Construction is on schedule for the new community facility in West Gorton.

#### Variances – All Years

- 8.5 Redrow and Canada Street – Walking with the Wounded are schemes with variations to the budget overall within ‘Other Projects’. The Canada Street project is for the refurbishment of 62 properties, 25 of which are long term empty properties. A saving of £0.017m in 2018/19 and £0.1m in 2019/20 has been made, the residual budget is to be released.

The final 2 properties within the Redrow Development of £0.3m are to be completed within the financial year. A budget increase is required, which will be funded from the income generated from the sale of the properties.

#### Variances – In Year

- 8.6 Also categorised under 'Other Projects' is West Gorton Demolition and Commercial Acquisition, an element of the overall Private Sector Housing West Gorton programme. Negotiations to acquire the shopping centre and medical centre are ongoing. The forecast includes slippage of £1.0m.
- 8.7 The Brunswick PFI Land Assembly works have commenced, however, there are on-going acquisition negotiations which may impact on the timing of the delivery of the works. The current forecast includes slippage of £0.2m into 2020/21.
- 8.8 The Extra Care Scheme on the Stagecoach site has started following the contribution from the City. Works on a further site to be delivered by partners, Burnage Lane, is expected to start within the current financial year which has resulted in acceleration of the budget of £1.1m.

## 9 Housing Revenue Account (HRA)

- 9.1 The Public Sector Housing (HRA) programme is forecasting to spend £24.1m compared to a budget of £26.6m, a variance of £2.5m. Spend to date is £1.2m, or 5.0% of the current forecast. The programme is shown in the table below:

Public Sector Housing (HRA)	18/19 Spend to Date £m	18/19 Budget £m	18/19 Forecast £m	18/19 Variance £m	All Years Budget £m	All Years Forecast £m	All Years Variance £m
Northwards	0.4	18.0	17.2	-0.8	126.7	126.7	0.0
North Manchester New Builds	0.8	7.5	6.6	-0.9	20.6	20.6	0.0
Other Projects	0.0	1.1	0.3	-0.8	46.4	46.4	0.0
<b>Total Public Sector Housing (HRA)</b>	<b>1.2</b>	<b>26.6</b>	<b>24.1</b>	<b>-2.5</b>	<b>193.7</b>	<b>193.7</b>	<b>0.0</b>
			<b>Reprofiling</b>	<b>-2.6</b>			
			<b>Cost Variations</b>	<b>0.0</b>			
			<b>Net over (under) spend</b>	<b>0.1</b>			

- 9.2 The Public Sector Housing programme seeks to bring the estate up to and maintain Decent Homes standard including statutory health and safety regulations and the reduction of CO2 emissions.

### Activities

- 9.3 In the last period project teams have been set up and the programme of work agreed, also:
- Suppliers and installers for sprinkler systems in high rise blocks have been established;
  - Kick start meetings have been held and survey work has been carried out on various projects;
  - Government grant has been confirmed in relation to the Collyhurst Regeneration scheme;

- properties on the Booth Hall site have been acquired for the North Manchester New Build 1 scheme.

#### Variances – In Year

- 9.4 Northwards are providing internal and external capital works across the Public Sector Housing estate. Across the programme in 2018/19 there are small variances leading to slippage of £0.8m.
- 9.5 The North Manchester New Builds 2 scheme is at the feasibility stage and following a high level desktop exercise, the sites to go forward with have now been confirmed and site investigation surveys have been commissioned. As a result of this delay, the forecast includes slippage of £0.9m.

#### Risks

- 9.6 The programme is reliant on third parties to deliver the majority of the projects which can create a risk of delays, however, the service is in continuous communication with partners to mitigate these risks.

### 10 Children's Services

- 10.1 The Children's Services programme is forecasting spend of £45.8m compared to a budget of £48.3m, a variance of £2.5m. Spend to date is £11.7m, or 25.5% of the current forecast. The programme is shown in the table below:

Children's Services	18/19 Spend to Date £m	18/19 Budget £m	18/19 Forecast £m	18/19 Variance £m	All Years Budget £m	All Years Forecast £m	All Years Variance £m
Basic Need programme	11.5	40.8	40.8	-0.1	299.5	299.5	0.0
School Maintenance programme	0.0	4.6	3.2	-1.4	18.9	18.9	0.0
Other Projects	0.3	2.9	1.9	-1.0	5.3	5.3	0.0
<b>Total Children's Services</b>	<b>11.7</b>	<b>48.3</b>	<b>45.8</b>	<b>-2.5</b>	<b>323.7</b>	<b>323.7</b>	<b>0.0</b>
			<b>Reprofiling</b>	<b>-2.5</b>			
			<b>Cost Variations</b>	<b>0.0</b>			
			<b>Net over (under) spend</b>	<b>0.0</b>			

- 10.2 The main focus of the children's services programme is to provide additional school places for children across the City and maintain the school buildings. Ensuring that there is investment in modern, energy efficient and high quality education infrastructure which drives reductions in carbon across the estate of schools, 85% of materials are locally sourced and contractors recycle more than 75% of waste products.

#### Activities

- 10.3 Within the period, the Schools Maintenance programme has progressed with Cost Plan Acceptance Forms and Advanced Work Orders to enable works to complete by the end of the school summer break.

#### Variances – In Year

- 10.4 The schools capital maintenance programme budget is allocated against known works with the remainder against an unallocated line. The forecast is based on known works and pipeline projects identified resulting in slippage of £1.4m. As new projects are identified throughout the year, the budget will be accelerated back into the current year.
- 10.5 The contractors of Gorton Youth Zone were issued a temporary licence to carry out ground checks and testing on site from 7th May. The full planning application has been submitted. The slippage of £1.0 is a result of the expected drawdown schedule agreed with the charity.

#### Risks

- 10.6 The Department for Education recently announced the Basic Need grant award for 2020/21, and the City Council will not receive any funding. In part this is due to the level of grant funding received in previous years, but it is also a reflection of the significant investment in free schools that the department intend to make in the city, which will create places. The statutory duty to provide places belongs to the City Council, and therefore the relationship with the department is key in ensuring that the free school places are delivered on time, to support meeting that duty.

### 11 ICT Capital Programme

- 11.1 The ICT programme is forecasting spend of £5.4m against a budget of £13.8m, a variance of £8.4m. Spend to date is £0.6m, or 11.1% of the current forecast. The programme is shown in the table below:

ICT	18/19 Spend to Date £m	18/19 Budget £m	18/19 Forecast £m	18/19 Variance £m	All Years Budget £m	All Years Forecast £m	All Years Variance £m
New Social Care System	0.1	2.0	2.0	0.0	2.7	2.7	0.0
ICT Investment Plan unallocated	0.0	5.1	0.7	-4.4	38.9	39.2	0.3
Other Projects	0.4	6.7	2.7	-4.0	34.4	34.1	-0.3
<b>Total ICT</b>	<b>0.6</b>	<b>13.8</b>	<b>5.4</b>	<b>-8.4</b>	<b>76.0</b>	<b>76.0</b>	<b>0.0</b>
				<b>Reprofiling</b>			<b>-8.4</b>
				<b>Cost Variations</b>			<b>0.0</b>
				<b>Net over (under) spend</b>			<b>0.0</b>

- 11.2 The aim of the ICT programme is to reduce key risks, decommission legacy platforms and to create a simpler, more robust, resilient and easier to support

environment. The programme will move towards a modern infrastructure whilst adding business value.

### Activities

- 11.3 During the last period, as part of the Data Centre Programme, migrations of non-production systems/services have reached their second week and the contract for the co-location facility has now been signed. Within the PSN project, the removal of Win 2003 services is progressing with 56 servers removed at the end of June. The education ONE system is now fully up to date with all modules at the latest versions.
- 11.4 Completed projects include QL (the Universal Housing replacement) which is now live and the Beswick Library project has been rolled out. Whilst the funding sits under the relevant Directorate, the ICT element of the programmes of work have been delivered by the service.
- 11.5 Know IT All NOW, a self-serve portal for employees, is expected to go live in the next period. This is a portal to enable employees to:
- Report issues;
  - Request a service, for example, order a new laptop/mobile phone, reset a password;
  - Keep track of enquiries;
  - Receive progress updates;
  - Use any device to log requests without being logged into Citrix.

### Variances – All Years

- 11.6 The variances across all years are in relation to a requested transfer from underspends achieved across a number of projects to the ICT Investment Plan unallocated pot.

### Variances – In Year

- 11.7 The Communications Room Replacement Phase 2, within 'Other Projects' has a budget of £4.2 million allocated in 2018/19, of which, £3.4m is specifically for the purchase of the required hardware. There is a risk of delays in contracting suppliers and procuring the hardware, for which, the forecast reflects potential slippage of £3.7m into 2019/20.
- 11.8 The ICT Investment Plan forecast includes pipeline projects where a value can be quantified. The remainder of the unallocated budget has been slipped into the next financial year. If further projects are identified which require funding in the current financial year, the budget will be accelerated.

### Risks

- 11.9 ICT projects are often interdependent which can lead to adjustments to the schedule of works.

## 12 Corporate Services Programme

12.1 The Corporate Services programme is forecasting spend of £127.3m compared to a budget of £66.8m, a variance of £60.5m. Spend to date is £0.2m, or 0.1% of the current forecast. The programme is shown in the table below:

Corporate Services	18/19 Spend to Date £m	18/19 Budget £m	18/19 Forecast £m	18/19 Variance £m	All Years Budget £m	All Years Forecast £m	All Years Variance £m
Integrated Working – Gorton Health Hub	0.0	15.4	1.4	-14.0	22.8	22.8	0.0
Airport Strategic Investment	0.0	50.0	125.0	75.0	125.0	125.0	0.0
Other Projects	0.2	1.4	0.9	-0.5	5.0	3.5	-1.5
<b>Total Corporate Services</b>	<b>0.2</b>	<b>66.8</b>	<b>127.3</b>	<b>60.5</b>	<b>152.8</b>	<b>151.3</b>	<b>-1.5</b>
				<b>Reprofiling</b>			<b>60.9</b>
				<b>Cost Variations</b>			<b>0.0</b>
				<b>Net over (under) spend</b>			<b>-0.4</b>

12.2 Included in the Corporate Services programme is Gorton Health Hub which will bring together key organisations responsible for tackling worklessness and low skills. This will have a positive impact providing new opportunities for local residents and will contribute to sustainable economic growth by replacing a number of old, poorly maintained and high carbon producing buildings into a more modern, energy efficient purpose built building.

### Variances – All Years

12.3 The capitalisation of community equipment has previously been funded via revenue, however, the service are proposing to utilise the Disabled Facilities Grant for this project for the foreseeable future, leading to an underspend of £1.5m across all years.

### Variances – In Year

12.4 A number of reiterations have been required to agree a design and build that could be contained within the existing budget allocation against Gorton Health Hub which has resulted in the scheme being significantly delayed which requires slippage of £14.0m.

12.5 The Airport Strategic Investment is now to be paid in two tranches the first in July 2018 and the second in December 2018. The budget has, therefore, been accelerated into this financial year by £75.0m.

### Risks

12.6 The schemes noted in the table are the large projects within the Corporate Services programme. Due to the size and nature of the schemes, there is an inherent risk of external factors causing delays.

### 13 Projects carried out on behalf of Greater Manchester

13.1 The Greater Manchester programme is forecasting to spend £141.8m against the budget of £145.4m, a variance of £3.6m. Spend to date is £21.3m, or 15.0% of the current forecast.

13.2 A number of pipeline Housing Investment Fund loans have not progressed as expected, leading to slippage of £3.6m into future years.

### 14 Capital Programme Re-phasing and Variations 2018/19 to 2023/24

14.1 Based on the monitoring information above, it is proposed that the capital programme budget is re-phased to reflect the planned delivery of projects in 2018/19 to 2023/24. The cumulative impact of these adjustments are shown in the table below:

#### *Proposed Capital Programme variations 2018/19 to 2023/24*

	2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	2023/24 £m	Total Programme £m
Revised Capital Budget (June 18)	602.4	565.7	243.5	286.1	3.1	0.0	1,700.8
Forecast Re-profile	-28.2	-44.9	73.2	-107.0	75.0	31.9	0.0
Cost Variations	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<b>Proposed Capital Budget (July 18)</b>	<b>574.3</b>	<b>520.8</b>	<b>316.7</b>	<b>179.1</b>	<b>78.1</b>	<b>31.9</b>	<b>1,700.8</b>
<i>Of which:</i>							
Manchester City Council Programme	432.4	417.9	286.2	174.0	78.1	31.9	1,420.5
Programme on behalf of Greater Manchester	141.8	102.9	30.5	5.1	0	0	280.3

14.2 Further details regarding the proposed adjustments to the programme are given below.

#### *Budget re-profiling:*

14.3 As highlighted in section 3 of this report, various schemes throughout the capital programme are now forecast to be accelerated into 2018/19, or delayed until 2019/20 or future years. The budgets for these projects will be re-profiled to reflect the changes, and the revised budget profiles are shown at Appendix B.

#### *Virements*

- 14.4 Various schemes across the programme require virements in 2018/19 and 2019/20, as shown in Appendix A. Virements may be required as cost variations from the original design work occur, or because the method of delivery has changed and projects are combined or split. The reasons for the required virements are:
- Housing Revenue Account – for cost variations across various schemes;
  - Children’s Services – virements are required for cost variations on Basic Need and Maintenance schemes; and
  - ICT – to rationalise unallocated funds across all projects.
- 14.5 The Council is recommended to approve virements over £0.5m within the capital programme as outlined in Appendix A.
- 14.6 The Executive is recommended to approve virements under £0.5m within the capital programme as outlined in Appendix A.
- 14.7 The capital programme is undergoing continuous review to analyse and challenge the current approved spending profiles and updates will be reported to the Executive in the next capital monitoring report for 2018/19.
- 14.8 The revised capital budget is reflected in revised prudential indicators, which are reported as part of the Global Revenue Budget Report to Executive.

## **15 Social Value**

- 15.1 All capital business cases are required to provide information on social value impact likely to be generated as part of the scheme. These include details of employment of local residents, training of local residents, improvements in key health outcomes, support of community cohesion, improvement in key education outcomes, help to other excluded groups and promoting environmental sustainability. These are considered as part of the scheme approval process via the Checkpoint system. Work is on-going as part of improving overall contract monitoring to review the monitoring of these activities.

## **16 Capital Resources**

- 16.1 The capital programme is reviewed on an ongoing basis to confirm the capital resources required to finance 2018/19 capital spend are in place and the future years programme is fully funded. Work will continue to ensure that resources required to finance the capital programme are secured and the level of prudential borrowing remains affordable.
- 16.2 The table below summarises the current funding assumptions, although this will be reviewed during the year to ensure that the optimum value for money is being achieved through the programme:

*Draft funding position for 2018/19 Capital Programme:*



	<b>Draft Funding</b>
	£m
Grants	78.3
Contributions	20.0
Capital Receipts	175.2
RCCO	26.0
Capital Fund	21.6
Borrowing	258.3
<b>Total</b>	<b>579.5</b>

- 16.3 The City Treasurer will continue to manage the financing of the programme to ensure the final capital funding arrangements secure the maximum financial benefit to the City Council.
- 16.4 The requirements of the capital programme over the next five years are significant and both spend and funding streams will require close monitoring, particularly with the level of uncertainty for future funding allocations.

## 17 Key Polices and Considerations

### (a) Equal Opportunities

By investing in building adaptations, access for people with mobility difficulties is made easier.

### (b) Risk Management

As a result of the national economic downturn the amount of usable capital receipts included in the resources calculation for the original capital budget is no longer achievable. In response to these circumstances the City Treasurer instigated a review of the whole capital programme in order to establish the most efficient and effective way to fund the programme. The review will be ongoing.

### (c) Legal Considerations

None.

## Appendix A - Proposed Capital Virements

	2018/19 Virement	2019/20 Virement
Project Name	£m	£m
<b>Public Sector Housing</b>		
<b>01.00 Northwards - External Work</b>		
External cyclical works phase 3a	-95	
Riverdale estate - External work and ECW (Phase 3 &4)	-18	
Charlestown, Clifford Lamb Court - External wall insulation and window replacement	-3	
Collyhurst Environmental programme	50	
Updating of Electricity Northwest distribution network phase 2 to multi storeys, maisonettes and retirement blocks	7	
Ancoats Anita St and George Leigh external cyclical works ph 3b	28	
Cheetham Halliwell Lane external cyclical works ph 3b	-3	
Harpurhey Lathbury & 200 Estates external cyclical works ph 3b	10	
Moston Mill estate (excl timber framed) external cyclical works ph 3b	-100	
Environmental works	13	
Harpurhey Shiredale Estate externals	15	
Moston Miners Low Rise externals	20	
Newton Heath Limestone Drive externals	-19	
Replacement door entry Clifford Lamb Ct and Monsall multi storey blocks	1	
External cyclical works ph 3b Harpurhey - Jolly Miller Estate ph 3b	79	
External cyclical works ph 3b Moston Estates (Chauncy/Edith Cliff/Kenyon/Thorveton Sq)	10	
External cyclical works ph 3b Ancoats Smithfields estate	-83	
External cyclical works ph 4b Charlestown Chain Bar low rise	98	
External cyclical works ph 4b Charlestown Chain Bar Hillingdon Drive maisonettes	3	
External cyclical works ph 4b Crumpsall Blackley Village	30	
External cyclical works ph 4b Higher Blackley South	-22	
External cyclical works ph 4b Newton Heath Assheton estate	71	
External cyclical works Ph 4b Newton Heath Troydale Estate	-159	
External cyclical works Ph 5 New Moston (excl corrolites)	-41	
Environmental improvements Moston corrolites	40	
Charlestown - Victoria Ave multistorey replacement door entry systems	5	244
ENW distribution network phase 4 (various)	9	91
Dam Head - Walk up flats communal door renewal	69	4
Delivery Costs	55	2
<b>02.00 Northwards - Internal Work</b>		
2 and 4 blocks heating replacement with Ground source heat pumps - Phase 1	-86	
Decent Homes mop ups phase 8 and voids	115	
One off rewires, boilers, doors, insulation etc	15	
Retirement blocks lift programme	2	

	2018/19 Virement	2019/20 Virement
Multi-storey lift replacement	8	
Boiler Replacement at Cheetham Hill Local Services Office	1	
Lift replacement / refurbishment programme	-108	
Replacement warden call to Edward Grant Court	1	
Fire precaution works - installation of fire seal box to electric cupboards on communal corridors in retirement blocks	7	
Community Room emergency lighting at Victoria Square	3	
Decent Homes mop ups ph 9 and decent homes work required to voids	-17	
One offs such as rewires, boilers, doors, insulation	127	
Whitemoss Road and Cheetham Hill Road Local Offices - Improvements	-233	
Ancoats - Victoria Square lift replacement	215	50
Job 40502 Aldbourne Court/George Halstead Court/Duncan Edwards Court works	241	13
Install intercom systems to replace buzzers (various)	172	9
Crumpsall - Bennet Rd flats fire upgrade works	12	1
Collyhurst - Rainwater pipes/guttering rectification work	92	196
Boiler replacement programme - Job 40491	861	333
Kitchen and Bathrooms programme	1,700	3,310
Decent Homes mop ups phase 10 and voids	254	746
One off work - rewires, boilers, doors	100	200
Fire precautions multi storey blocks	500	2,000
Installations of sprinkler systems - multi storey blocks	2,000	3,759
Delivery Costs	1,186	1,237
<b>05.00 Northwards - Off Debits/Conversions</b>		
Delivery Costs		12
Improvements to Homeless accommodation city wide	-240	237
Plymouth Grove Women's Direct Access Centre	22	
Delivery Costs	73	54
<b>12.00 Northwards - Acquisitions</b>		
Stock Acquisitions	-17	
Delivery Costs	19	
<b>14.00 Northwards - Adaptations</b>		
Disabled Adaptations	145	
Adaptations - Northwards	75	
Adaptations - 18/19	280	720
Northwards Housing Programme 2017/18	-7,595	-13,218
<b>Total Public Sector Housing (HRA) Programme</b>	<b>0</b>	<b>0</b>
<b>Children's Services Programme</b>		
<b>Basic Need Programme</b>		
Fulmead CC	-75	
Basic need - unallocated funds	75	
<b>Schools Maintenance Programme</b>		

	2018/19 Virement	2019/20 Virement
Abbott Primary School Fencing	11	
Armitage CE Primary	160	
Higher Openshaw Comm School - Renew Boiler	126	
Cheetwood PS - Rewire	499	
Schools Capital Maintenance -unallocated	-796	
<b>Education Standalone Projects</b>		
Boxgrove Daycare Nursery	-164	
Community Minded Ltd	28	
Early Education for Two Year Olds	136	
<b>Total Children's Services Programme</b>	<b>0</b>	<b>0</b>
<b>ICT Capital Programme</b>		
<b>ICT Infrastructure &amp; Mobile Working Programme</b>		
Mobile Device Refresh	-42	
Data Centre UPS Installation	-11	
Corporate Reporting Tool (Business Objects)	-42	
Internet Resilience	-189	
ICT Investment Plan	284	
<b>Total ICT Programme</b>	<b>0</b>	<b>0</b>
<b>Total CAPITAL PROGRAMME</b>	<b>0</b>	<b>0</b>

**Appendix - B Revised Capital Budget 2018/19 to 2022/23**

<b>Proposed Revised Budget</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>Total</b>
<b>Project Name</b>							
<b>Highway Programme</b>							
<b>Highways Planned Maintenance Programme</b>							
Planned Highways Maintenance Programme 14/15	72	0	0	0	0	0	72
Planned Highways Maintenance Programme 15/16	79	86	0	0	0	0	165
Planned Highways Maintenance Programme 16/17	70	421	0	0	0	0	491
Highway Asset Surveys	0	341	150	150	0	0	641
Drainage	1,200	500	500	242	0	0	2,442
Large Patching repairs	2,061	1,030	250	0	0	0	3,341
Disabled Bays/ line markings	0	150	50	50	0	0	250
Network Maintenance	0	150	50	50	0	0	250
Carriageway Resurfacing	5,680	7,722	6,000	6,000	0	0	25,402
Footway schemes	1,498	4,050	2,000	2,000	0	0	9,548
Carriageway Preventative	3,159	10,806	6,000	6,000	0	0	25,965
Bridge Maintenance	140	2,524	2,268	2,268	0	0	7,200
Other Improvement works	130	5,802	2,423	3,000	0	0	11,355
Project Delivery Procurement	0	2,650	1,350	1,000	0	0	5,000
<b>Highways Stand Alone Projects Programme</b>							
Ardwick Grove Village Parking	0	20	0	0	0	0	20
Didsbury Village Tram Stop Traffic Mitigation	0	18	0	0	0	0	18
North Manchester Hospital Residents Parking	9	0	0	0	0	0	9
Section 106 Highways work around Metrolink	0	47	0	0	0	0	47
Hyde Road (A57) Pinch Point Widening	1,289	2,706	0	0	0	0	3,995
Barlow Moor Road	0	27	0	0	0	0	27
Etihad Expansion - Public Realm	0	59	0	0	0	0	59
Velocity	219	513	0	0	0	0	732
Cycle City Phase 2	552	3,969	0	0	0	0	4,521

<b>Proposed Revised Budget</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>Total</b>
Safe Routes to Loreto High School	50	0	0	0	0	0	50
Safe Routes to Schools	80	0	0	0	0	0	80
Congestion Target Performance	50	185	0	0	0	0	235
Piccadilly Undercroft Gating	8	0	0	0	0	0	8
20mph Zones (Phase 3)	100	0	370	0	0	0	470
ITB Minor Works	103	0	0	0	0	0	103
Flood Risk Management - Hidden Watercourses	0	49	0	0	0	0	49
Flood Risk Management - Higher Blackley Flood Risk	0	41	0	0	0	0	41
Manchester/Salford Inner Relief Road (MSIRR)	6,476	5,109	100	0	0	0	11,685
Great Ancoats Improvement Scheme	456	7,415	354	0	0	0	8,225
Mancunian Way and Princess Parkway NPIF	615	3,334	4,165	0	0	0	8,114
Cycle Parking	29	0	0	0	0	0	29
Shadowmoss Rd / Mossnook Rd	10	16	0	0	0	0	26
Birley Fields Campus improvements	0	34	0	0	0	0	34
Edge Lane	0	5	0	0	0	0	5
Former BBC site Section 278	48	0	0	0	0	0	48
GMCRP Multi Sites	13	0	0	0	0	0	13
Princess Rd Safety Review	418	159	0	0	0	0	577
School Crossings	1,078	1,403	0	0	0	0	2,481
Kingsway Speed Cameras	24	0	0	0	0	0	24
Green Bridge at Airport City	1,605	1,377	0	0	0	0	2,982
North Manchester Hospital RPZ Expansion	80	0	0	0	0	0	80
Public Realm	437	650	400	400	0	0	1,887
Street Lighting PFI	11,050	13,731	0	0	0	0	24,781
CCTV Enforcement Bus Lanes	1	0	0	0	0	0	1
Automatic Bollard Replacement	0	200	0	0	0	0	200
Didsbury West S106	63	0	0	0	0	0	63
S106 Whalley Grove	50	25	0	0	0	0	75
A56 Liverpool Road	80	0	0	0	0	0	80
A56 Chester Road	51	0	0	0	0	0	51

<b>Proposed Revised Budget</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>Total</b>
Parking Schemes	45	0	0	0	0	0	45
<b>SEMMMS PROGRAMME</b>							
SEMMMs A6 to Manchester Airport	78	0	0	0	0	0	78
<b>Bus Priority Package Programme</b>							
Bus Priority Package - Oxford Road	215	137	0	0	0	0	352
Bus Priority Package - Princess Street/Brook Street	50	103	0	0	0	0	153
Bus Priority Package - Regional Centre	40	49	0	0	0	0	89
<b>Total Highways Programme</b>	<b>39,561</b>	<b>77,613</b>	<b>26,430</b>	<b>21,160</b>	<b>0</b>	<b>0</b>	<b>164,764</b>
<b>Environment Programme</b>							
Waste Reduction Measures	1,300	491	0	0	0	0	1,791
Waste Contract	5,368	1,065	0	0	0	0	6,433
Blackley Crematorium Heat Exchanger	107	0	0	0	0	0	107
Parking Improvements	924	0	0	0	0	0	924
<b>Leisure Services Programme</b>							
<b>Parks Improvement Programme</b>							
Hollyhedge Park Drainage IMPS	9	0	0	0	0	0	9
Heaton Park Pay & Display	464	0	0	0	0	0	464
PIP - Park Events Infrastructure	326	0	0	0	0	0	326
PIP - Unallocated	250	10,050	10,298	0	0	0	20,598
Smedley Lane Playing Fields S106	19	0	0	0	0	0	19
Somme 100 Year Memorial	100	0	0	0	0	0	100
Painswick Park Improvement	30	0	0	0	0	0	30
Heaton Park Southern Play Area	480	0	0	0	0	0	480
Didsbury Park Play Area S106	50	0	0	0	0	0	50
Wythenshawe Park Sport Facilities S106	129	0	0	0	0	0	129
Northenden Riverside Park	75	0	0	0	0	0	75
King George V Park	93	0	0	0	0	0	93
<b>Leisure &amp; Sports Facilities</b>							
Arcadia (Levenshulme) Leisure Centre	10	0	0	0	0	0	10

<b>Proposed Revised Budget</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>Total</b>
National Taekwondo Centre	7	0	0	0	0	0	7
Indoor Leisure - Abraham Moss	825	1,661	9,065	3,016	0	0	14,567
Indoor Leisure - Moss Side	5,597	25	0	0	0	0	5,622
FA Hubs	0	13,000	0	0	0	0	13,000
Boggart Hole Clough - Visitors Centre	535	0	0	0	0	0	535
Mount Road S106	12	0	0	0	0	0	12
Event Seating Basketball	18	0	0	0	0	0	18
Velodrome Track	713	0	0	0	0	0	713
<b>Libraries and Info Services Programme</b>							
Central Library Wolfson Award	37	0	0	0	0	0	37
Library Refresh	4	0	0	0	0	0	4
Roll Out of Central Library ICT	220	0	0	0	0	0	220
Refresh of Radio Frequency Identifier Equipment	12	0	0	0	0	0	12
Newton Heath Library	168	0	0	0	0	0	168
Withington Library Refurbishment	200	0	0	0	0	0	200
Open Libraries	492	0	0	0	0	0	492
<b>Total Neighbourhoods Programme</b>	<b>18,574</b>	<b>26,292</b>	<b>19,363</b>	<b>3,016</b>	<b>0</b>	<b>0</b>	<b>67,245</b>
<b>Cultural Programme</b>							
First Street Cultural Facility	12	0	0	0	0	0	12
The Factory (Build)	14,726	37,614	42,970	2,555	0	0	97,865
The Factory (Public Realm)	2,000	2,450	0	0	0	0	4,450
<b>Corporate Property Programme</b>							
Asset Management Programme	16,266	7,600	7,600	7,600	0	0	39,066
Strategic Acquisitions Programme	17,131	3,000	3,000	3,000	0	0	26,131
Town Hall Complex Transformation Programme	67	0	0	0	0	0	67
Hammerstone Road Depot	1,247	6,854	6,854	7	0	0	14,962
Heron House	12,780	0	0	0	0	0	12,780
Registrars	1,000	0	0	0	0	0	1,000
Carbon Reduction Programme	100	9,790	0	0	0	0	9,890



<b>Proposed Revised Budget</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>Total</b>
Sustaining Key Initiatives	1,200	9,500	8,400	0	0	0	19,100
Estates Transformation	1,000	4,300	3,500	2,000	0	0	10,800
Estates Transformation - Hulme District Office	4,680	234	0	0	0	0	4,914
Ross Place Refurbishment	2,120	0	0	0	0	0	2,120
<b>Development Programme</b>							
<b>Development Programme - East Manchester</b>							
The Space Project - Phase 2	1,085	0	0	0	0	0	1,085
The Sharp Project	600	0	0	0	0	0	600
Digital Asset Base - One Central Park	7,652	620	0	0	0	0	8,272
New Smithfield Market	500	0	0	0	0	0	500
Beswick Community Hub - Highway and Public Realm	2	0	0	0	0	0	2
Eastern Gateway - Central Retail Park	1,312	2,000	0	0	0	0	3,312
Eastern Gateway - New Islington Marina	4,036	1,081	15	0	0	0	5,132
Hall and Rogers	346	0	0	0	0	0	346
<b>Development Programme - North Manchester</b>							
Collyhurst Police Station liabilities	844	0	0	0	0	0	844
Northern Gateway	15,000	10,000	0	0	0	0	25,000
<b>Development Programme - City Centre</b>							
Hulme Hall Rd Lighting	39	0	0	0	0	0	39
ST Peters Square	602	400	0	0	0	0	1,002
Civic Quarter Heat Network	15,000	9,000	2,000	0	0	0	26,000
Medieval Quarter Public Realm	1,060	928	0	0	0	0	1,988
City Labs 2	3,675	0	0	0	0	0	3,675
<b>Development Programme - Enterprise Zone</b>							
Airport City Power Infrastructure (EZ)	2,440	0	0	0	0	0	2,440
<b>Development Programme - Stand Alone Projects</b>							
Digital Business Incubators	3,500	0	0	0	0	0	3,500
<b>Total Strategic Development Programme</b>	<b>132,022</b>	<b>105,371</b>	<b>74,339</b>	<b>15,162</b>	<b>0</b>	<b>0</b>	<b>326,894</b>
<b>Town Hall Refurbishment Programme</b>							

<b>Proposed Revised Budget</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>Total</b>
Our Town Hall refurbishment	10,920	31,190	69,547	90,289	74,984	24,394	301,324
<b>Total Town Hall Refurbishment Programme</b>	10,920	31,190	69,547	90,289	74,984	24,394	301,324
<b>Private Sector Housing Programme</b>							
<b>Brunswick PFI (PSH)</b>							
Brunswick PFI Land Assembly	2,460	1,726	737	0	0	0	4,923
<b>Collyhurst (PSH)</b>							0
Collyhurst Regeneration	10	678	4,265	0	0	0	4,953
Collyhurst Environmentals	30	97	0	0	0	0	127
<b>Housing Investment Model</b>							
Site Investigation and Early Works HIF Pilot Sites	139	214	229	0	0	0	582
<b>Miles Platting PFI (PSH)</b>							
Miles Platting PFI Land Assembly	787	677	0	0	0	0	1,464
<b>Private Housing Assist Citywide Programme</b>							
Disabled Facilities Grant	7,135	7,400	6,200	6,200	0	0	26,935
Toxteth St CPO & environmental works	73	141	0	0	0	0	214
Bell Crescent CPO	0	482	0	0	0	0	482
<b>Private Sect Housing Standalone Projects</b>							
HCA Empty Homes Cluster Phase 2	127	764	891	0	0	0	1,782
Empty Homes Scheme	2,000	0	0	0	0	0	2,000
<b>West Gorton (PSH)</b>							
West Gorton Compensation	0	4	0	0	0	0	4
West Gorton Ph 2A Demolition & Commercial Acquisitions	304	1,100	0	0	0	0	1,404
Armitage Nursery & Community Facility	1,295	2,080	0	0	0	0	3,375
<b>Private Sector Housing - Stand Alone Projects</b>							
HMRP	56	50	40	0	0	0	146
Collyhurst Acquisition & Demolition (Overbrook & Needwood Close)	5	661	0	0	0	0	666
Extra Care	3,555	2,445	0	0	0	0	6,000
Moston Lane Acquisitions	0	0	0	0	0	7,500	7,500

<b>Proposed Revised Budget</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>Total</b>
Equity Loans	0	0	397	0	0	0	397
West Gorton Community Park	0	250	0	0	0	0	250
Ben St. Regeneration	5,933	197	6,877	0	0	0	13,007
Marginal Viability Fund - New Victoria	1,827	6,263	1,984	0	0	0	10,074
Marginal Viability Fund - Bowes Street	2,385	929	0	0	0	0	3,314
Rent to Purchase	203	0	0	0	0	0	203
Canada St - Walking With Wounded	0	100	0	0	0	0	100
<b>Total Private Sector Housing Programme</b>	<b>28,324</b>	<b>26,258</b>	<b>21,620</b>	<b>6,200</b>	<b>0</b>	<b>7,500</b>	<b>89,902</b>
<b>Public Sector Housing</b>							
<b>01.00 Northwards - External Work</b>							
Charlestown - Victoria Ave multistorey window replacement and ECW - Phase 1	2,500	5,500	7,517	0	0	0	15,517
External cyclical works phase 3a	42	0	0	0	0	0	42
Collyhurst Environmental programme	267	0	0	0	0	0	267
Updating of Electricity Northwest distribution network phase 2 to multi storeys, maisonettes and retirement blocks	53	0	0	0	0	0	53
Ancoats Anita St and George Leigh external cyclical works ph 3b	28	0	0	0	0	0	28
Harpurhey Lathbury & 200 Estates external cyclical works ph 3b	13	0	0	0	0	0	13
Environmental works	113	0	0	0	0	0	113
Harpurhey Shiredale Estate externals	15	0	0	0	0	0	15
Moston Miners Low Rise externals	20	0	0	0	0	0	20
Newton Heath Limestone Drive externals	6	0	0	0	0	0	6
Renewal of 4 automatic pedestrian gates at Victoria Square	45	0	0	0	0	0	45
Replacement door entry Clifford Lamb Ct and Monsall multi storey blocks	95	0	0	0	0	0	95
Updating of Electricity Northwest distribution network phase 3	52	0	0	0	0	0	52
External cyclical works ph 3b Harpurhey - Jolly Miller Estate ph 3b	86	0	0	0	0	0	86

<b>Proposed Revised Budget</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>Total</b>
External cyclical works ph 3b Moston Estates (Chauncy/Edith Cliff/Kenyon/Thorveton Sq)	10	0	0	0	0	0	10
External cyclical works ph 3b Ancoats Smithfields estate	5	0	0	0	0	0	5
External cyclical works ph 4b Charlestown Chain Bar low rise	209	0	0	0	0	0	209
External cyclical works ph 4b Charlestown Chain Bar Hillingdon Drive maisonettes	10	0	0	0	0	0	10
External cyclical works ph 4b Crumpsall Blackley Village	131	0	0	0	0	0	131
External cyclical works ph 4b Higher Blackley South	312	0	0	0	0	0	312
External cyclical works ph 4b Newton Heath Assheton estate	110	0	0	0	0	0	110
External cyclical works Ph 4b Newton Heath Troydale Estate	866	0	0	0	0	0	866
External cyclical works Ph 5 New Moston (excl corrolites)	97	0	0	0	0	0	97
Environmental improvements Moston corrolites	180	0	0	0	0	0	180
Charlestown - Victoria Ave multistorey replacement door entry systems	5	244	100	0	0	0	349
ENW distribution network phase 4 (various)	9	91	0	0	0	0	100
Dam Head - Walk up flats communal door renewal	69	4	0	0	0	0	73
Delivery Costs	955	689	952	0	0	0	2,596
<b>02.00 Northwards - Internal Work</b>							
2 and 4 blocks heating replacement with Ground source heat pumps - Phase 1	146	0	0	0	0	0	146
Decent Homes mop ups phase 8 and voids	115	0	0	0	0		115
One off rewires, boilers, doors, insulation etc	15	0	0	0	0		15
Retirement blocks lift programme	2	0	0	0	0		2
Multi-storey lift replacement	8	0	0	0	0		8
Boiler Replacement at Cheetham Hill Local Services Office	1	0	0	0	0		1
Lift replacement / refurbishment programme	102	0	0	0	0		102
Replacement warden call to Edward Grant Court	1	0	0	0	0		1
Fire precaution works - installation of fire seal box to electric cupboards on communal corridors in retirement blocks	7	0	0	0	0		7
Community Room emergency lighting at Victoria Square	3	0	0	0	0		3

<b>Proposed Revised Budget</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>Total</b>
Decent Homes mop ups ph 9 and decent homes work required to voids	399	0	0	0	0		399
One offs such as rewires, boilers, doors, insulation	377	0	0	0	0		377
Whitemoss Road and Cheetham Hill Road Local Offices - Improvements	194	0	0	0	0		194
Ancoats - Victoria Square lift replacement	215	50	0	0	0		265
Job 40502 Aldbourne Court/George Halstead Court/Duncan Edwards Court works	241	13	0	0	0		254
Install intercom systems to replace buzzers (various)	172	9	0	0	0		181
Crumpsall - Bennet Rd flats fire upgrade works	12	1	0	0	0		13
Collyhurst - Rainwater pipes/guttering rectification work	92	196	0	0	0		288
Boiler replacement programme - Job 40491	861	333	0	0	0		1,194
Kitchen and Bathrooms programme	1,700	3,310	0	0	0		5,010
Decent Homes mop ups phase 10 and voids	254	746	0	0	0		1,000
One off work - rewires, boilers, doors	100	200	0	0	0		300
Fire precautions multi storey blocks	500	2,000	1,500	0	0		4,000
Installations of sprinkler systems - multi storey blocks	2,000	3,759	221	0	0		5,980
Delivery Costs	1,352	1,237	223	0	0		2,812
<b>05.00 Northwards - Off Debits/Conversions</b>							
Bringing Studio Apartments back in use	75	100	0	0	0		175
Delivery Costs	13	12	0	0	0		25
<b>06.00 Homeless Accommodation</b>							
Improvements to Homeless accommodation city wide	18	237	0	0	0		255
Plymouth Grove Women's Direct Access Centre	22	0	0	0	0		22
Improvements to Homeless Accommodation Phase 2	541	500	172	0	0		1,213
Delivery Costs	136	59	26	0	0		221
<b>12.00 Northwards - Acquisitions</b>							
Northwards Acquisitions	102	0	0	0	0		102
Stock Acquisitions	64	0	0	0	0		64
Delivery Costs	29	0	0	0	0		29

<b>Proposed Revised Budget</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>Total</b>
<b>14.00 Northwards - Adaptations</b>							
Disabled Adaptations	145	0	0	0	0		145
Adaptations - Northwards	575	0	0	0	0		575
Adaptations - 18/19	280	720	0	0	0		1,000
<b>Northwards - Unallocated</b>							
Northwards Housing Programme 2017/18	35	7,100	13,900	18,900	0		39,935
<b>Retained Housing Programme</b>							
Collyhurst Maisonette Compensation & Dem	0	89	0	0	935		1,024
<b>West Gorton Regeneration Programme</b>							
West Gorton PH2A Low & High Rise Demolition	0	26	0	0	0		26
<b>Future Years Housing Programme</b>							
Collyhurst Estate Regeneration	200	8,495	10,235	2,541	0		21,471
Collyhurst Regen - Highways Phase 1	0	190	0	0	1,394		1,584
Collyhurst Regen - Churnett Street	0	0	0	0	790		790
Collyhurst Regen - Needwood & Overbrook acquisition / demolition	3	124	0	0	0		127
Willert Street Park Improvements	36	0	0	0	0		36
North Manchester New Builds	6,521	0	0	0	0		6,521
North Manchester New Builds 2	75	500	10,700	0	0		11,275
Parkhill Land Assembly	0	0	0	4,270	0		4,270
Brunswick PFI HRA	30	0	0	0	0		30
<b>Total Public Sector Housing (HRA) Programme</b>	<b>24,072</b>	<b>36,534</b>	<b>45,546</b>	<b>25,711</b>	<b>3,119</b>	<b>0</b>	<b>134,982</b>
<b>Children's Services Programme</b>							
<b>Basic Need Programme</b>							
Crab Lane - Increase capacity	9	0	0	0	0		9
Cavendish Community - Increase capacity	266	0	0	0	0		266
Ashbury Meadow - Increase capacity	71	0	0	0	0		71
E-Act Academy - increase capacity	47	0	0	0	0		47
Crosslee - Increase capacity	22	0	0	0	0		22

<b>Proposed Revised Budget</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>Total</b>
Claremont - Increase capacity	71	0	0	0	0		71
Mauldeth Road - Increase capacity	47	0	0	0	0		47
Charlestown - Increase accommodation	50	0	0	0	0		50
St. John's CE Primary	58	0	0	0	0		58
Briscoe Lane Academy	150	0	0	0	0		150
Holy Trinity VC Primary	28	0	0	0	0		28
Manchester Communication Primary Academy	224	0	0	0	0		224
Dean Trust Ardwick	55	0	0	0	0		55
Ardwick PRU	40	0	0	0	0		40
Rodney House conversion	63	0	0	0	0		63
Lytham Rd	343	0	0	0	0		343
Manchester Health Academy expansion	3,242	0	0	0	0		3,242
Co-op Academy expansion	3,471	0	0	0	0		3,471
St Margaret's C of E	54	0	0	0	0		54
St Matthews RC	192	0	0	0	0		192
Matthews Lane	10,267	28,155	1,138	0	0		39,560
Plymouth Grove Refurbishment	4,974	27	0	0	0		5,001
Beaver Rd Primary Expansion	4,661	15	0	0	0		4,676
Lily Lane Primary	3,761	11	0	0	0		3,772
St. James Primary Academy	3,005	12	0	0	0		3,017
Crossacres Primary School	2,019	11	0	0	0		2,030
Ringway Primary School	1,553	10	0	0	0		1,563
Webster Primary Schools	2,008	11	0	0	0		2,019
Basic need - unallocated funds	0	48,190	0	0	0		48,190
Universal Infant Free School Meals (UIFSM) - Unallocated	335	0	0	0	0		335
<b>Schools Maintenance Programme</b>							
Moston Lane - re-roof	338	0	0	0	0		338
Chorlton CofE Primary Rewire	15	0	0	0	0		15
Moston Lane Primary	76	0	0	0	0		76
Wilbraham Primary Roof	228	0	0	0	0		228

<b>Proposed Revised Budget</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>Total</b>
Abbott Primary School Fencing	109	0	0	0	0		109
Crowcroft Park PS-Rewire	12	0	0	0	0		12
Pike Fold Community Primary	17	0	0	0	0		17
Charlestown Primary ED43076	46	0	0	0	0		46
Armitage CE Primary	160	0	0	0	0		160
Higher Openshaw Comm School - Renew Boiler	126	0	0	0	0		126
Cheetwood PS - Rewire	499	0	0	0	0		499
Schools Capital Maintenance -unallocated	1,566	4,407	3,000	3,000	0		11,973
<b>Education Standalone Projects</b>							
Paintpots	31	0	0	0	0		31
Community Minded Ltd	28	0	0	0	0		28
Early Education for Two Year Olds	136	0	0	0	0		136
Gorton Youth Zone	538	962	0	0	0		1,500
Special Educational Needs grant	831	831	831	0	0		2,493
<b>Total Children's Services Programme</b>	<b>45,842</b>	<b>82,642</b>	<b>4,969</b>	<b>3,000</b>	<b>0</b>		<b>136,453</b>
<b>ICT Capital Programme</b>							
<b>ICT</b>							
Solaris	11	0	0	0	0		11
<b>ICT Infrastructure &amp; Mobile Working Programme</b>							
Citrix 7.6 Migration	1	0	0	0	0		1
Mobile Device Refresh	49	0	0	0	0		49
PSN Windows 2003	140	0	0	0	0		140
Data Centre UPS Installation	20	0	0	0	0		20
Core Switch Firmware	58	0	0	0	0		58
New Social Care System	2,039	0	0	0	0		2,039
End User Computing	950	0	0	0	0		950
Core Infrastructure Refresh	533	0	0	0	0		533
Income Management	33	0	0	0	0		33
Customer & Bus. Relationship Management System	33	0	0	0	0		33



<b>Proposed Revised Budget</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>Total</b>
Corporate Reporting Tool (Business Objects)	11	0	0	0	0		11
Internet Resilience	255	0	0	0	0		255
New Rent Collection System	75	0	0	0	0		75
Communications Room Replacement Phase 2	500	4,455	69	0	0		5,024
ICT Investment Plan	700	16,842	15,231	6,399	0		39,172
<b>Infrastructure</b>							0
Wider Area Network Redesign	26	0	0	0	0		26
<b>Total ICT Programme</b>	<b>5,434</b>	<b>21,297</b>	<b>15,300</b>	<b>6,399</b>	<b>0</b>	<b>0</b>	<b>48,430</b>
<b>Corporate Capital Programme</b>							
Capitalisation of Community Equipment	368	386	405	425	0		1,584
C&F ICT Projects	48	139	0	0	0		187
Phase 1 Implementation - Locality Plan Programme Office	874	0	0	0	0		874
Integrated Working - Gorton Health Hub	1,400	10,150	8,627	2,619	0		22,796
Airport Strategic Investment	125,000	0	0	0	0		125,000
<b>Total Corporate Capital Programme</b>	<b>127,690</b>	<b>10,675</b>	<b>9,032</b>	<b>3,044</b>	<b>0</b>	<b>0</b>	<b>150,441</b>
<b>Total Manchester City Council Capital Programme</b>	<b>432,439</b>	<b>417,872</b>	<b>286,146</b>	<b>173,981</b>	<b>78,103</b>	<b>31,894</b>	<b>1,420,435</b>
<b>Projects carried out on behalf of Greater Manchester</b>							0
Housing Investment Fund	141,774	102,881	30,515	5,108	0		280,278
<b>Total GM projects</b>	<b>141,774</b>	<b>102,881</b>	<b>30,515</b>	<b>5,108</b>	<b>0</b>		<b>280,278</b>
							0
<b>Total Capital Programme</b>	<b>574,213</b>	<b>520,753</b>	<b>316,661</b>	<b>179,089</b>	<b>78,103</b>	<b>31,894</b>	<b>1,700,713</b>