

Manchester City Council Report for Resolution

Report to: Executive – 15 November 2017

Subject: Capital Programme Monitoring 2017/18

Report of: The City Treasurer

Summary

This report informs members of:

- (a) The revised capital budget 2017/18 taking account of changes between capital budget formulation and any further changes occurring in year.
- (b) The latest estimates of expenditure and explains the major variations since the Capital Programme Monitoring report submitted in July 2017.
- (c) The impact any variations may have on the five year Capital Programme 2017/18 to 2022/23.

The report focusses primarily on the financial performance against the programme and the related issues. Appendix B details the schemes included within the full capital programme, and the proposed revised budgets for those schemes.

The reporting arrangements are currently being revised in response to the changes proposed as part of the new Capital Strategy in which there will be a greater focus on the outcomes and the delivery against the programme. The updated reports will be presented later in the year in line with the implementation of the new arrangements.

Recommendations

The Executive is requested to recommend that Council:

1. Approve the in-year budget transfers over £0.5m between capital schemes to maximise use of funding resources available to the City Council as set out in Appendix A.

The Executive is requested to:

2. Note that approval of movements and transfers to the full capital programme, including projects on behalf of Greater Manchester, will reflect a revised total capital programme budget of £433.6m and a latest full year forecast of £431.3m. Expenditure to date is £85.4m.

Manchester City Council Programme

3. Agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.
4. Approve the in-year budget transfers below £0.5m between capital schemes to maximise use of funding resources available to the City Council as set out in Appendix A.
5. Note that capital resources will be maximised and managed to ensure the capital programme 2017/18 remains fully funded and that no resources are lost.
6. Note that approval of movements and transfers to the Manchester City Council capital programme will reflect a revised capital programme budget of £319.2m and a latest full year forecast of £316.9m. Expenditure to date is £70.4m.

Projects carried out on behalf of Greater Manchester

7. Agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.
8. Note that approval of movements and transfers to the Greater Manchester capital programme will reflect a revised capital programme budget of £114.4m against a latest full year forecast of £114.4m. Expenditure to date is £15.0m.

Wards Affected: All

Manchester Strategy outcomes	Summary of the contribution to the strategy
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	The capital programme contributes to various areas of the economy including investment in public and private sector housing, education and children's social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services.
A highly skilled city: world class and home grown talent sustaining the city's economic success	The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	The capital programme includes investment in adult and children's social care, education, housing and the environment, cultural and leisure services, all of which contribute towards the strategy.
A liveable and low carbon city: a destination of choice to live, visit, work	Investment in all areas of the capital programme contributes towards this community strategy, notably the investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes.

A connected city: world class infrastructure and connectivity to drive growth	The capital programme includes investment in highways infrastructure, and broadband expansion.
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Full details are in the body of the report, along with any implications for:

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

Financial Consequences – Revenue

All Revenue consequences have already been included in the Revenue Budget.

Financial Consequences – Capital

The latest forecast of expenditure for 2017/18 is £431.3m, compared to a budget of a proposed revised budget of £433.6m. Spend to date is £70.4m, which is low compared to the forecast, and the programme will be reviewed to establish whether this is due to the timing of payments or because the forecast needs to be reviewed.

The Greater Manchester programme is hosted by the City Council, but is managed by the Combined Authority which also monitors the projects.

The City Council will endeavour to maximise spending on the programme in 2017/18 but some projects and their sources of funding may carry over and result in re-profiling budgeted spend into future years.

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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Executive 8 February 2017 – Capital Programme Budget 2017/18 to 2021/22.

Executive 28 June 2017 – Capital Programme Outturn 2016/17

Executive 26 July 2017 – Capital Programme Monitoring 2017/18

1.0 Introduction

- 1.1 The purpose of the report is to:
- Inform members of the latest estimates of capital expenditure for 2017/18 and to show forward commitments into the 2018/19 to 2022/23 capital programme.
 - Confirm that there are adequate levels of resources available to finance the capital programme.
 - Update members on the projects carried out on behalf of Greater Manchester.
- 1.2 Appendix A details the virements requested across the programme, and appendix B shows the budget for each scheme included within the approved capital programme for the period 2017/18 to 2022/23.

2.0 Capital Budget

- 2.1 The revised Capital Budget for the five years 2017/18 to 2022/23 is £1,679.9m. This is an increase of £13.6m compared to the budget reported to Executive in July 2017.
- 2.2 The current Capital Budget over years 2017/18 to 2022/23, before the changes proposed in this report, is:

Table 1: Capital Programme 2017/18 to 2022/23 (£m)

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	Total Programme
Capital Budget (July 17)	435.7	528.6	263.4	141.9	293.6	3.1	1,666.3
Budget Increases (Approved July 17)	2.9	0.3	0.4	0.4	0.4		4.4
Budget Increases (Approved Aug 17)	0.3						0.3
Budget Increases (Approved Sept 17)	1.9	-0.4	6.3	1.1			8.9
Revised Capital Budget (Sept 17)	440.8	528.5	270.1	143.4	294.0	3.1	1,679.9
<i>Of which:</i>							
Manchester City Council Programme	326.4	397.0	266.2	143.4	294.0	3.1	1,430.1
Programme on behalf of Greater Manchester	114.4	131.5	3.9				249.8

- 2.3 The figures shown above include those approved by the Executive Member for Finance and Human Resources and the City Treasurer under delegated powers since the 2016/17 out-turn report.

3.0 Capital Programme Forecast 2017/18

- 3.1 The forecast expenditure for 2017/18 is £431.3m as at 30th September 2017, compared to the updated budget in Table 1 above of £440.8m. The variations, by service area, are shown in Table 2 below:

Table 2: Capital Programme 2017/18 budget, forecast and spend to date to 30 September 17 (£m)

Area	Budget (£m)	Forecast (£m)	Variance (£m)	Spend to Date (£m)	Spend to Date as % of Forecast (%)
Manchester City Council Programme					
Highways	40.5	39.0	-1.5	7.8	20.0
Growth & Neighbourhoods	22.3	15.3	-7.0	2.0	13.1
Strategic Development	128.6	141.1	12.5	17.7	12.5
Housing – General Fund	24.7	18.0	-6.7	6.4	35.6
Housing – HRA	29.2	20.9	-8.3	4.8	23.0
Children's Services	61.5	73.8	12.3	30.9	41.9
ICT	14.9	6.6	-8.3	0.6	9.1
Corporate Services	4.7	2.2	-2.5	0.2	9.1
	326.4	316.9	-9.5	70.4	22.2
Projects carried out on behalf of Greater Manchester	114.4	114.4	0.0	15.0	13.1
TOTAL	440.8	431.3	-9.5	85.4	19.8

3.2 There is a forecast capital programme variance of £9.5m between the budget and the latest expenditure forecast. Of this, £1.7m is due to schemes requiring budget re-profiling to reflect their likely delivery, £5.5m due to cost reductions and £2.3m is due to potential net underspends against the budget. Section 4 of this report looks at the re-profiling required and the cost variations, and the recommended budget changes to take this into account.

3.3 The variation will be closely monitored and the final outturn position will be highly dependent on schemes both starting and continuing on schedule and delivering to plan.

Highway Services Programme

3.4 The Highways capital programme is forecasting to spend £39.0m compared to a budget of £40.5m, a variance of £1.5m. Spend to date is £7.8m, or 20.0% of the current forecast.

3.5 The Planned Maintenance and Highways Investment programmes are forecasting net acceleration of £0.1m. Of this, £0.8m is slippage due to the need to provide for potential retention costs which may fall into future years, and the Investment Programme requires net acceleration of £0.9m following the agreement of the programme of works as reported to the last meeting of Executive.

- 3.6 The Cycle City Phase 2 scheme has been reviewed, and the scope of the works has changed. Based on this work it is clear that construction will start in the next financial year, and therefore slippage of £1.1m is required.
- 3.7 Similarly, a revised scope of works has been developed for the Great Ancoats Improvement Scheme, creating slippage of £0.2m into 2018/19. The revised scope is to be approved by TfGM.
- 3.8 There is also acceleration of £0.1m required for the Manchester and Salford Inner Relief Road (MSIRR) scheme, relating to the costs for statutory notices and advanced works.
- 3.9 The SEMMMs A6 scheme is being completed by Stockport MBC, and their latest forecast is that spend will be c. £1.0m higher than the current budget. This will be funded through grant funding.
- 3.10 There are three areas of underspend within the Highways programme. The Bus Priority programme has seen a reduction in scope, with TfGM reducing some of the bus stops involved. This will generate a saving of £0.1m against the programme and the associated grant income will be lower.
- 3.11 There is a saving of £1.0m against the Highways Maintenance Challenge Fund, as the works delivered required less excavation than originally anticipated. The funding will need to be reviewed, as it ceases in November, to see if it can be utilised elsewhere.
- 3.12 Construction on the project at the former BBC site has completed, and when the final accounts for the scheme have been received it is forecast that there will be an underspend of £0.1m.

Growth and Neighbourhoods Programme

- 3.13 The Growth and Neighbourhoods programme is shown in the table below:

Table 3: Growth and Neighbourhoods Capital Programme 2017/18 (Sept 17)

	Budget £m	Forecast £m	Variance £m	Spend to date £m
Environment and Operations	10.4	5.5	-4.9	0.7
Leisure	10.3	8.0	-2.3	1.2
Libraries	1.6	1.8	0.2	0.1
Total Growth and Neighbourhoods	22.3	15.3	7.0	2.0

Environment and Operations Programme

- 3.14 The Environment and Operations programme is forecasting to spend £5.5m compared to a budget of £10.4m, a variance of £4.9m. Spend to date is £0.7m, or 12.7% of the current forecast.

- 3.15 Based on the progress so far and the demand seen, the Waste Reduction Measures project is likely to see slippage of £1.5m into 2018/19.
- 3.16 There is forecast slippage of £3.4m on the Waste Contract, as the provider is investigating the purchase of vehicles converted to electric power rather than diesel as this would see a reduction in running costs.

Leisure Programme

- 3.17 The Leisure programme is forecasting to spend £8.0m compared to a budget of £10.3m, a variance of £2.3m. Spend to date is £1.2m, or 15.0% of the current forecast.
- 3.18 There has been delays to some of the design work for the Parks Events Infrastructure due to drainage issues, which mean the project is likely to finish slightly later than expected. Slippage of £0.1m into 2018/19 has been identified.
- 3.19 Work is continuing to develop the feasibility business case for the Parks Improvement Programme, but works are unlikely to begin until 2018/19. The current year budget of £2.2m will therefore be moved into the next financial year.

Libraries Programme

- 3.20 The Libraries programme is forecasting to spend £1.8m compared to a budget of £1.6m, a variance of £0.2m. Spend to date is £0.1m, or 5.6% of the current forecast.
- 3.21 The Refresh of Radio Frequency Identifier Equipment has progressed better than originally forecast, and the whole budget will be spent in 2017/18, requiring acceleration of £0.2m.

Strategic Development Programme

- 3.22 The Strategic Development programme is shown in the table below:

Table 4: 2017/18 Strategic Development Capital programme (Sept 17)

	Budget £m	Forecast £m	Variance £m	Spend to date £m
Culture	14.9	12.8	-2.1	1.3
Corporate Property	67.8	61.7	-6.1	11.7
Development	45.9	66.6	20.7	4.7
Total Strategic Development	128.6	141.1	12.5	17.7

Culture Programme

- 3.23 The Culture programme is forecasting to spend £12.8m compared to a budget of £14.9m, a variance of £2.1m. Spend to date is £1.3m, or 10.2% of the current forecast.
- 3.24 The latest forecast for the Factory is for slippage of £2.1m into future years. The profile of spend is being regularly reviewed, and there will only be more certainty once the management contractor is appointed.

Corporate Property Programme

- 3.25 The Corporate Property programme is forecasting to spend £61.7m compared to a budget of £67.8m, a variance of £6.1m. Spend to date is £11.7m, or 19.0% of the current forecast.
- 3.26 A review of the cost plan for the refurbishment of Heron House is currently being undertaken, to ensure that the cost profile and the risks for the project are understood. As work has not yet started, it is proposed that half of the current year budget (£5.0m) is slipped into future years.
- 3.27 The Our Town Hall project is forecasting slippage of £0.9m, based on the latest profile of design fees and internal costs. Once the management contractor is appointed, and the programme fully developed, the profile of spend should become more certain. There is also funding of £0.2m which is due to be released into revenue, once approval is received.
- 3.28 It should be noted that there are a number of significant elements of the Corporate Property programme, such as the Strategic Acquisitions programme, which are dependent on negotiations with third parties in order to achieve a successful outcome for projects such as land acquisition. This means that there is a risk that slippage could be required later in the year if the negotiations take longer than anticipated.

Development Programme

- 3.29 The Development programme is forecasting to spend £66.6m compared to a budget of £45.9m, a variance of £20.7m. Spend to date is £4.7m, or 7.1% of the current forecast.
- 3.30 The business case for the office refurbishment at Space is being developed, and it is unlikely works will begin until next year, requiring slippage of £0.5m.
- 3.31 The procurement route for the Medieval Quarter Public Realm project has been confirmed, with the construction partner due to be agreed soon. This has taken longer than originally forecast, and therefore the programme of works has been delayed. Slippage of £0.4m is forecast into future years.
- 3.32 Changes in the delivery team for the Airport City Power Infrastructure scheme, plus issues with site access, have delayed the scheme. Work can now begin, but budget of £0.5m needs to be moved into future years.

- 3.33 Following approval at September's Executive, the Eastern Gateway budget requires acceleration of £22.1m for the acquisition of Central Retail Park.
- 3.34 The Development programme contains a number of programme budgets, such as the Northern Gateway and Sustaining Key Initiatives, which are currently forecast to spend to budget. These programmes contain schemes where the Council will have to enter into negotiations with third parties to progress the projects, and therefore they could be delayed and require slippage in the future.

Housing - General Fund

- 3.35 The Private Sector Housing programme is forecasting to spend £18.0m compared to a budget of £24.7m, a variance of £6.7m. Spend to date is £6.4m, or 35.4% of the current forecast.
- 3.36 The site investigations and early enabling works for the Housing Investment Fund sites may generate savings of £0.1m as less staff time than originally forecast has been needed. There are other pressures with the project, so this funding has slipped into 2018/19, but may be removed in future.
- 3.37 The works at the Armitage, part of the West Gorton Residential Development, have been reprofiled following further design works, with £0.6m now required in future years.
- 3.38 The Extra Care programme is progressing, with delivery routes being explored and financing models developed. As such, it is deemed prudent to slip the current year budget of £0.5m into future years, although acceleration may be required later in the year if further progress is made.
- 3.39 The programme of acquisitions at Moston Lane and the new Equity Loans project have been delayed as the resources required to develop them have been utilised elsewhere in the programme. Slippage of £1.1m is therefore required.
- 3.40 The procurement timescale for the Learning Disability programme has been extended to maximise the number of quality of the bids received, and following this further design works will be required to ensure value for money. It is therefore expected that the programme will not begin to spend until the next financial year, requiring re-profiling of £1.0m into 2018/19.
- 3.41 Re-profiling of £3.4m is required on the Ben St Regeneration project. More detailed survey work on the properties to be refurbished, to aid the specification and design of the refurbishment, has been required, and the legal process with private owners has taken longer than originally anticipated.

Housing Revenue Account (HRA)

- 3.42 The Public Sector Housing programme is forecasting to spend £20.9m compared to a budget of £29.2m, a variance of £8.3m. Spend to date is £4.8m, or 23.0% of the current forecast.
- 3.43 The Northwards programme is forecasting net slippage of £0.4m. The reasons for this are:
- Slippage of £0.2m on the external works at Moston Mill, where the current forecasts for costs and contingency are less than originally anticipated, but this cannot be confirmed until 2018/19;
 - Slippage of £0.1m on the external works in Higher Blackley following a review of the contract period;
 - Changes to the scope of works made by the Council to phase 1 of the improvements to homeless accommodation has delayed their completion, creating slippage of £0.3m;
 - No further property acquisitions have been identified for the rest of the financial year, so the budget of £0.1m is re-profiled into 2018/19;
 - Savings across the 2017/18 programme of £0.2m have been re-profiled into the unallocated budget in 2018/19.
 - Following a review of the environmental project at Newton Heath, it has been agreed that there is capacity for the works to be accelerated by £0.2m;
 - Similarly, acceleration of £0.3m is required on the Decent Homes mop-up programme and the improvements to the Whitemoss Road and Cheetham Hill Road local offices following the projects reaching approval stage and the profile of spend being agreed.
- 3.44 The Housing Investment Proposals for Collyhurst continue to be developed, with formal approval of the government funding still outstanding. There is slippage of £0.6m to reflect the latest forecast programme.
- 3.45 The Collyhurst regeneration highways programme is nearing completion, with slippage of £0.1m required to cover potential remodelling works required in future.
- 3.46 The site remediation works required for the Parkhill Land Assembly scheme have been completed with a £0.1m potential saving. The nature of the remediation works means that there may be some further works required in 2018/19, and therefore this funding has been moved into 2018/19 when it will be released if not required.
- 3.47 Similarly, there is a potential saving of £0.1m on the new Universal Housing System, but there is a risk that some areas of the new system may require further development works. The funding has therefore been re-profiled into 2018/19, when it may be released if the works are not required.
- 3.48 The North Manchester New Builds scheme has been delayed, with budget of £7.0m being re-profiled into future years. Tender responses indicated a higher cost per unit than originally anticipated, and therefore the project is being completely reviewed. The Homes and Communities Agency have agreed that the funding can be rolled forward.

Children's Services

- 3.49 The Children's Services programme is forecasting spend of £73.8m compared to a budget of £61.5m, a variance of £12.3m. Spend to date is £30.9m, or 41.9% of the current forecast.
- 3.50 The Basic Needs grant element of the programme, which funds new school builds or expansions to meet place demand, is forecasting acceleration of £12.5m. The free school announcements earlier this year have allowed Children's Services to review the strategy for use of the grant, given the number of secondary places to be provided and the timescales for delivery.
- 3.51 The review identified the opportunity to complete works to permanently expand the number of primary places, with the further secondary school originally expected to be built in 2018/19 now expected to be required later.
- 3.52 Design works for the primary place expansion have begun, creating the need to accelerate the budget into 2017/18.
- 3.53 The Maintenance programme has slippage of £0.2m, as the works to the roof at Wilbraham Primary will be staged with some taking place in 2018/19.

ICT Capital Programme

- 3.54 The ICT programme is forecasting spend of £6.6m compared to a budget of £14.9m, a variance of £8.3m. Spend to date is £0.6m, or 9.1% of the current forecast.
- 3.55 Work has progressed on the new Social Care System, and with the contract nearing completion the cost profile has been clarified, requiring slippage of £1.1m into 2018/19.
- 3.56 There is potential underspends of £0.3m on the PSN Windows and UPS installation schemes, as costs to date have been lower than originally forecast. However, there is a risk that there may be some additional costs which need to be incurred, and therefore the budget will not be reduced until such costs have been confirmed.
- 3.57 There is a forecast underspend of £1.4m on the capital element of the ICT Investment Plan, which is due to outstanding approvals to switch funding from capital to revenue for projects which are revenue in nature. These approvals are sought in the Capital Increases report also before this meeting.
- 3.58 With work progressing to allocate the ICT Investment Plan funding to projects, a review of the wider ICT programme has identified a number of unallocated funding pots from older ICT capital plans which have been superseded by the Investment Plan. It is proposed to remove this funding from the budget, releasing £5.5m.

Corporate Services Programme

- 3.59 The Corporate Services programme is forecasting spend of £2.2m compared to a budget of £4.7, a variance of £2.5m. Spend to date is £0.2m, or 9.1% of the current forecast.
- 3.60 The scheme at Gorton Hub requires re-profiling of £2.5m. It has taken longer than expected to agree the occupants of the site, creating the slippage, but design works are now progressing.

Projects carried out on behalf of Greater Manchester

- 3.61 The Greater Manchester programme is forecasting to fully spend to the budget of £114.4m. Spend to date is £15.0m, or 13.1% of the current forecast.

4.0 Capital Programme Re-phasing and Variations

- 4.1 Based on the monitoring information above, it is proposed that the capital programme budget is re-phased to reflect the planned delivery of projects in 2017/18 to 2022/23. The cumulative impact of these adjustments are shown in the table below, and in Appendix B:

Table 5: Proposed Capital Programme variations 2017/18 to 2022/23 (£m)

	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total Programme £m
Revised Capital Budget (Sept 17)	440.8	528.5	270.1	143.4	294.0	3.1	1,679.9
Forecast Re-profile	-1.7	-4.9	9.1	2.1	-4.6	0.0	0.0
Cost Variations	-5.5						-5.5
Proposed Capital Budget (Sept 17)	433.6	523.6	279.2	145.5	289.4	3.1	1,674.4
<i>Of which:</i>							
Manchester City Council Programme	319.2	392.1	275.3	145.5	289.4	3.1	1,424.6
Programme on behalf of Greater Manchester	114.4	131.5	3.9				249.8

- 4.2 Further details regarding the proposed adjustments to the programme are given below.

Budget re-profiling:

- 4.3 As highlighted in section 3 of this report, various schemes throughout the capital programme are now forecast to be accelerated into 2017/18, or delayed until 2018/19 or future years. The budgets for these projects will be re-profiled to reflect the changes.

Virements

- 4.4 Various schemes across the programme require virements in 2017/18 and 2018/19, as shown in Appendix A. Virements may be required as cost variations from the original design work occur, or because the method of delivery has changed and projects are combined or split. The reasons for the required virements are:
- Housing Revenue Account – for cost variations across various schemes;
 - Children's Services – virements are required for cost variations on Basic Need and Maintenance schemes; and
 - ICT – to rationalise unallocated funds across all projects.
- 4.5 The Council is recommended to approve virements over £0.5m within the capital programme as outlined in Appendix A.
- 4.6 The Executive is recommended to approve virements under £0.5m within the capital programme as outlined in Appendix A.

Forecast variations – (£5.5m):

- 4.7 It is proposed that forecast variations of £5.5m are reflected in the budget. These variations have occurred where schemes have either been completed under budget, have received reduced external funding, or have seen significant changes in scope. These schemes are summarised below, and explanations are given in previous paragraphs:

Table 6: Proposed Capital Programme cost variations 2017/18 (£m)

	2017/18 (£m)
ICT	
Business Transformation unallocated	-1.1
Infrastructure & Mobile Working unallocated	-3.3
Applications unallocated	-0.3
Infrastructure unallocated	-0.8
TOTAL	-5.5

- 4.8 The capital programme is undergoing continuous review to analyse and challenge the current approved spending profiles and updates will be reported to the Executive in the next capital monitoring report.
- 4.9 The proposed revised capital budget is shown at a project level in Appendix B.
- 4.10 The revised capital budget is reflected in the revised prudential indicators that will be reported as part of the next Global Revenue Monitoring Report, when it is submitted to a future meeting.

5.0 Capital Resources

- 5.1 The capital programme is reviewed on an ongoing basis to confirm the capital resources required to finance 2017/18 capital spend are in place and the future years programme is fully funded. Work will continue to ensure that

resources required to finance the capital programme are secured and the level of prudential borrowing remains affordable.

- 5.2 The City Treasurer will continue to manage the financing of the programme to ensure the final capital funding arrangements secure the maximum financial benefit to the City Council.
- 5.3 The pressures on the capital programme over the next five years will be significant, particularly with the level of uncertainty for future funding allocations.

6.0 Key Policies and Considerations

(a) Equal Opportunities

By investing in building adaptations, access for people with mobility difficulties is made easier.

(b) Risk Management

As a result of the national economic downturn the amount of usable capital receipts included in the resources calculation for the original capital budget is no longer achievable. In response to these circumstances the City Treasurer instigated a review of the whole capital programme in order to establish the most efficient and effective way to fund the programme. The review will be ongoing.

(c) Legal Considerations

None.

Appendix A

Proposed Capital Virements

Project Name	2017/18 virement	2018/19 virement
	£'m	£'m
Public Sector Housing		
Northwards - External Work		
Riverdale external & cyclical works phase 1/4		-57
Riverdale external & cyclical works phase 2/4		-9
Riverdale estate - External work (Phase 3 &4)	-70	
Harpurhey Lathbury & 200 Estates external cyclical works phase 3b	-2	
Replacement door entry Clifford Lamb Ct and Monsall multi storey blocks		58
Bin chute replacement at Mossbrook Ct	8	
External cyclical works phase 3b Harpurhey - Jolly Miller Estate phase 3b		43
External cyclical works phase 4b Charlestown Chain Bar Hillingdon Drive maisonettes		9
External cyclical works phase 4b Higher Blackley South		57
External cyclical works phase 4b Newton Heath Assheton estate		21
External cyclical works Phase 5 New Moston (excl corrolites)		-136
Environmental improvements Moston corrolites	-63	199
Northwards - Internal Work		
Communal area upgrade Clifford Lamb Ct	-55	-3
Northwards - Unallocated		
Northwards Housing Programme unallocated	182	-182
Children's Services Programme		
Basic Need Programme		
Claremont - Increase capacity	-70	
St Matthews RC	1,653	
Matthews Lane	661	
St Matthews	-1,650	
Plymouth Grove refurbishment	4,860	3,240
Beaver Rd Primary Expansion	2,385	5,711
Lily Lane Primary	2,000	2,000
St. James Primary Academy	2,000	2,000
Crossacres Primary School	2,000	2,000
Ringway Primary School	2,000	2,000
Basic need - unallocated funds	-15,839	-16,951
Schools Maintenance		
Moston Lane - re-roof	-48	
Abbot Community Primary Joinery	28	
Alma Park Primary Roof phase 2	158	
Armitage C of E Primary Joinery	94	
Birchfields Primary Roof	327	
Chorlton C of E Primary Rewire	406	
Heald Place Primary roof	4	
Moston Lane Primary	694	

Ringway Primary roof phase 2	421	
Wilbraham Primary Roof	708	
Alma Park Gas Improvement	29	
Pike Fold Primary School defects	66	
Schools Capital Maintenance -unallocated	-2,887	
Education Standalone Projects		
Paintpots	-4	
Darley Ave. Children's Centre	7	
Early Education for Two Year Olds	-3	
ICT Capital Programme		
ICT		
ICT Business Transformation - Unallocated	369	
SAP CLM_SLC	-369	
Total CAPITAL PROGRAMME	0	0

Appendix B – Proposed Revised Capital Budget 2017/18 to 2022/23

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Project Name	£'m	£'m	£'m	£'m	£'m	£'m
Highway Programme						
Highways Planned Maintenance Programme						
Local Roads (temp. SEMMMS A6 Stockport)	4,886	0	0	0	0	0
Planned Highways Maintenance Programme	157	768	0	0	0	0
Highway Asset Surveys	150	150	150	150	150	0
Drainage	1,000	1,000	500	500	500	0
Large Patching repairs	500	1,250	1,250	1,000	1,000	0
Disabled Bays/ line markings	50	50	50	50	50	0
Network Maintenance	50	50	50	50	50	0
Carriageway Resurfacing	6,213	5,587	5,900	6,000	6,000	0
Footway schemes	853	3,297	1,900	2,000	2,000	0
Carriageway Preventative	5,700	5,700	6,000	6,000	6,000	0
Other Improvement works	0	4,000	4,000	4,000	3,000	0
Project Delivery Procurement	150	1,250	1,250	1,350	1,000	0
Highways Stand Alone Projects Programme						
Ardwick Grove Village Parking	0	23	0	0	0	0
Didsbury Village Tram Stop Traffic Mitigation	0	18	0	0	0	0
North Manchester Hospital Residents Parking	9	0	0	0	0	0
Section 106 Highways work around Metrolink	0	47	0	0	0	0
Hyde Road (A57) Pinch Point Widening	17	1,856	2,132	0	0	0
New Islington Free School Road	5	0	0	0	0	0
Barlow Moor Road	0	27	0	0	0	0
Birley Fields Campus highways work	72	0	0	0	0	0
Etihad Expansion - Public Realm	358	0	0	0	0	0
Etihad Expansion - S278	72	0	0	0	0	0
Velocity	1,368	0	0	0	0	0

Cycle City Phase 2	237	2,960	1,531	0	0	0
Congestion Target Performance	0	235	0	0	0	0
Burton Road Traffic Management	5	0	0	0	0	0
Piccadilly Undercroft Gating	82	0	0	0	0	0
20mph Zones (Phase 3)	69	0	0	419	0	0
ITB Minor Works	111	0	0	0	0	0
Great Ancoats St/Pollard St S106	8	0	0	0	0	0
Flood Risk Management - Hidden Watercourses	49	0	0	0	0	0
Flood Risk Management - Calve Croft Flood Risk	25	0	0	0	0	0
Flood Risk Management - Higher Blackley Flood Risk	66	0	0	0	0	0
Manchester/Salford Inner Relief Road (MSIRR)	1,069	589	0	0	0	0
Great Ancoats Improvement Scheme	220	419	7,282	396	0	0
Highways Maintenance Challenge Fund	5,425	0	0	0	0	0
Cycle Parking	57	0	0	0	0	0
Shadowmoss Rd / Mossnook Rd	26	0	0	0	0	0
Birley Fields Campus improvements	36	0	0	0	0	0
Edge Lane	0	5	0	0	0	0
Cranglebrook Primary School Crossing	15	0	0	0	0	0
Former BBC site Section 278	161	0	0	0	0	0
GMCRP Multi Sites	28	0	0	0	0	0
GMCRP Kingsway/Moseley Rd	75	0	0	0	0	0
Bridge Maintenance	50	1,338	1,276	2,268	2,268	0
Princess Rd Safety Review	331	12	0	0	0	0
School Crossings	300	1,405	0	0	0	0
Kingsway Speed Cameras	70	0	0	0	0	0
Green Bridge at Airport City	50	1,900	1,050	0	0	0
Public Realm	629	400	400	400	400	0
Street Lighting PFI	6,894	12,639	12,830	0	0	0
CCTV Enforcement Bus Lanes	32	0	0	0	0	0
SEMMMS PROGRAMME						
SEMMMs A6 to Manchester Airport	135	0	0	0	0	0

Bus Priority Package Programme						
Bus Priority Package - Rochdale Road	16	0	0	0	0	0
Bus Priority Package - Oxford Road	838	0	0	0	0	0
Bus Priority Package - Princess Street/Brook Street	190	0	0	0	0	0
Bus Priority Package - Regional Centre	318	0	0	0	0	0
Bus Priority - Complementary Measures	16	0	0	0	0	0
Bus Priority - Unallocated	0	0	0	5,750	0	0
Total Highways Programme	39,243	46,975	47,551	30,333	22,418	0
Environment Programme						
City Centre Litter Bins	20	0	0	0	0	0
City Wide Litter Bins	12	0	0	0	0	0
Fleet Collaboration	22	0	0	0	0	0
Civic Quarter Heat Network	2,000	12,000	4,000	0	0	0
Waste Reduction Measures	300	1,491	0	0	0	0
Waste Contract	3,138	4,384	0	0	0	0
Leisure Services Programme						
Parks Improvement Programme						
Hollyhedge Park Drainage Improvements	107	0	0	0	0	0
Heaton Park Pay & Display	543	0	0	0	0	0
Harpurhey Park	37	0	0	0	0	0
PIP - Park Events Infrastructure	531	100	0	0	0	0
PIP - Unallocated	0	8,808	10,050	1,740	0	0
Citywide Play Equipment	49	0	0	0	0	0
Fletcher Moss Tennis	134	0	0	0	0	0
Fletcher Moss Wetlands Walkway	64	0	0	0	0	0
Smedley Lane Playing Fields S106	201	0	0	0	0	0
Leisure & Sports Facilities						
Hough End Leisure Centre	2	0	0	0	0	0
Arcadia (Levenshulme) Leisure Centre	10	0	0	0	0	0

National Taekwondo Centre	7	0	0	0	0	0
Clayton Vale Mountain Bike Trail	9	0	0	0	0	0
National Squash Centre - refurbishment	74	0	0	0	0	0
Belle Vue Sports Village	43	0	0	0	0	0
Indoor Leisure - Abraham Moss	525	1,924	9,810	3,721	0	0
Indoor Leisure - Moss Side	3,997	4,055	30	0	0	0
Armitage Sports Centre Hockey Pitches	77	0	0	0	0	0
FA Hubs	500	12,500	0	0	0	0
Boggart Hole Clough - Visitors Centre	535	0	0	0	0	0
Mount Road S106	87	0	0	0	0	0
Event Seating Basketball	543	0	0	0	0	0
Libraries and Info Services Programme						
Central Library Wolfson Award	20	29	0	0	0	0
Library Refresh	6	0	0	0	0	0
Wolfson Children's Digital Libraries	5	0	0	0	0	0
Roll Out of Central Library ICT	317	212	0	0	0	0
Libraries – Wi-Fi Printing	68	0	0	0	0	0
Refresh of Radio Frequency Identifier Equipment	510	0	0	0	0	0
Introduction of On-Line Payments	21	0	0	0	0	0
Newton Heath Library	187	0	0	0	0	0
Library 2020	700	0	0	0	0	0
Total Growth and Neighbourhoods Programme	15,401	45,503	23,890	5,461	0	0
Cultural Programme						
First Street Cultural Facility	12	0	0	0	0	0
The Factory	12,820	32,066	56,555	6,569	0	0
Corporate Property Programme						
Asset Management Programme	14,555	9,432	7,600	7,600	7,600	0
Strategic Acquisitions Programme	25,217	3,000	3,000	3,000	3,000	0
Town Hall Complex Transformation Programme	67	0	0	0	0	0

Hammerstone Road Depot	825	10,175	4,000	0	0	0
Heron House	5,000	6,159	0	0	0	0
Carbon Reduction Programme	500	3,500	2,000	2,000	2,000	0
Sustaining Key Initiatives	10,000	10,000	5,000	0	0	0
Estates Transformation	200	4,328	5,000	3,500	2,000	0
Estates Transformation - Hulme District Office	0	3,972	0	0	0	0
Our Town Hall refurbishment	5,572	22,715	23,136	39,787	214,894	0
Development Programme						
Development Programme - East Manchester						
New Islington Marina	79	0	0	0	0	0
The Space Project	11,473	0	0	0	0	0
Digital Asset Base - Space Project	60	540	0	0	0	0
Digital Asset Base - One Central Park	850	7,500	620	0	0	0
New Smithfield Market	150	400	0	0	0	0
Beswick Community Hub - Manchester Institute	230	0	0	0	0	0
Beswick Community Hub - Highway and Public Realm	2	0	0	0	0	0
Eastern Gateway	37,250	1,100	2,000	0	0	0
Eastern Gateway - New Islington Marina	994	4,214	15	0	0	0
Development Programme - North Manchester						
Irish World Heritage Centre	270	0	0	0	0	0
Northern Gateway	5,000	10,000	10,000	0	0	0
Development Programme - City Centre						
NOMA Group Estate - Highways	315	0	0	0	0	0
Hulme Hall Rd Lighting	39	0	0	0	0	0
ST Peters Square	412	750	0	0	0	0
Medieval Quarter Public Realm	250	550	1,200	0	0	0
City Labs 2	3,675	0	0	0	0	0
Development Programme - Enterprise Zone						
Airport City Power Infrastructure (EZ)	3,528	685	0	0	0	0
Development Programme - Stand Alone Projects						
Digital Business Incubators	2,000	2,000	0	0	0	0

Total Strategic Development Programme	141,345	133,086	120,126	62,456	229,494	0
Private Sector Housing Programme						
Brunswick PFI (PSH)						
Brunswick PFI Land Assembly	1,931	1,800	1,541	0	0	0
Collyhurst (PSH)						
Collyhurst PFI Land assembly	99	1,168	0	3,700	0	0
Collyhurst Environmentals	15	112	0	0	0	0
Housing Investment Model						
Site Investigation and Early Works HIF Pilot Sites	311	125	214	229	0	0
Miles Platting PFI (PSH)						
Miles Platting PFI Land Assembly	272	609	677	0	0	0
Citywide						
Disabled Facilities Grant	6,961	7,602	6,200	6,200	6,200	0
Eccleshall Street	180	0	0	0	0	0
Kingley Ave	50	256	0	0	0	0
Toxteth St CPO & environmental works	75	141	0	0	0	0
Bell Crescent CPO	0	0	482	0	0	0
Redrow Development Programme						
Redrow Development Phase 2 onward	4,312	0	0	0	0	0
West Gorton						
West Gorton Compensation	4	0	0	0	0	0
West Gorton Ph 2A Demolition & Commercial Acquisition	1,000	1,288	200	0	0	0
Residential Development & Regeneration West Gorton	805	630	2,086	0	0	0
Stand Alone						
Housing Market Renewal Fund	64	50	50	0	0	0
Collyhurst Acquisition & Demolition (Overbrook & Needwood Close)	17	8	661	0	0	0
Extra Care	0	2,500	3,500	0	0	0
Moston Lane Acquisitions	0	4,250	3,250	0	0	0

Equity Loans	0	100	400	500	0	0
Learning Disability (Supported Housing Accommodation)	0	3,050	0	0	0	0
West Gorton Community Park	0	250	0	0	0	0
Ben St. Regeneration	1,847	4,238	8,522	0	0	0
Canada St - Walking With Wounded	56	17	100	0	0	0
Total Private Sector Housing Programme	17,999	28,194	27,883	10,629	6,200	0
Public Sector Housing Programme						
Northwards - External Work						
Charlestown - Victoria Ave multi-storey window replacement and ECW - Phase 1	0	4,800	6,500	4,217	0	0
Door replacements - Phase 5	1	7	0	0	0	0
Riverdale external & cyclical works phase 1/4	-45	4	0	0	0	0
Riverdale external & cyclical works phase 2/4	0	10	0	0	0	0
New Lightbowne (Walderton Ave)	9	2	0	0	0	0
Newton Heath Daisybank Estate	1	0	0	0	0	0
External cyclical works phase 3a	556	0	0	0	0	0
Riverdale estate - External work and ECW (Phase 3 &4)	45	0	0	0	0	0
Charlestown, Clifford Lamb Court - External wall insulation and window replacement	14	0	0	0	0	0
Collyhurst Environmental programme	200	1,297	369	0	0	0
Updating of Electricity Northwest distribution network phase 2 to multi storeys, maisonettes and retirement blocks	92	0	0	0	0	0
Ancoats Anita St and George Leigh external cyclical works ph 3b	93	0	0	0	0	0
Cheetham Halliwell Lane external cyclical works ph 3b	267	0	0	0	0	0
Harpurhey Lathbury & 200 Estates external cyclical works ph 3b	405	0	0	0	0	0
Moston Mill estate (excluding timber framed) external cyclical works ph 3b	468	150	0	0	0	0
Newton Heath Donleigh & Plantagenet estates external cyclical works ph 4a	31	0	0	0	0	0
Higher Blackley Central House solid wall insulation	118	0	0	0	0	0

Environmental works	112	100	0	0	0	0
Collyhurst environmental works	11	5	0	0	0	0
Harpurhey Shiredale Estate externals	624	0	0	0	0	0
Moston Miners Low Rise externals	1,047	57	0	0	0	0
Cheetham Smedley Rd externals	6	0	0	0	0	0
Newton Heath Limestone Drive externals	242	0	0	0	0	0
Moston Bannatyne/Lightbowne Rd/St Geroge's Drive externals	38	0	0	0	0	0
Upgrade external lighting to retirement blocks	146	1	0	0	0	0
Renewal of 4 automatic pedestrian gates at Victoria Square	43	2	0	0	0	0
Replacement door entry Clifford Lamb Ct and Monsall multi storey blocks	170	67	0	0	0	0
Bin chute replacement at Mossbrook Ct	106	0	0	0	0	0
Updating of Electricity Northwest distribution network phase 3	5	47	0	0	0	0
External cyclical works ph 3b Harpurhey - Jolly Miller Estate ph 3b	548	81	0	0	0	0
External cyclical works ph 3b Moston Estates (Chauncy/Edith Cliff/Kenyon/Thorveton Sq)	224	0	0	0	0	0
External cyclical works ph 3b Ancoats Smithfields estate	5	88	0	0	0	0
External cyclical works ph 4b Charlestown Chain Bar low rise	508	324	0	0	0	0
External cyclical works ph 4b Charlestown Chain Bar Hillingdon Drive maisonettes	237	38	0	0	0	0
External cyclical works ph 4b Cheetham Appleford estate	5	56	0	0	0	0
External cyclical works ph 4b Crumpsall Blackley Village	5	164	0	0	0	0
External cyclical works ph 4b Higher Blackley South	497	267	0	0	0	0
External cyclical works ph 4b Newton Heath Assheton estate	274	36	0	0	0	0
External cyclical works Ph 4b Newton Heath Troydale Estate	1,224	1,067	0	0	0	0
External cyclical works Ph 5 New Moston (excluding corrolites)	369	50	0	0	0	0
Environmental improvements Moston corrolites	109	573	0	0	0	0
Delivery Costs	1,426	900	687	422	0	0
Northwards - Internal Work						
Digital Upgrade to CCTV Systems	3	0	0	0	0	0

Various Multi-storey Communal fire door and other upgrading works	2	0	0	0	0	0
Lift replacement / refurbishment programme	0	3	0	0	0	0
Ground Source Heat Pumps in 2/4 blocks	5	0	0	0	0	0
2 and 4 blocks heating replacement with Ground source heat pumps - Phase 1	1,815	37	0	0	0	0
Decent Homes mop ups - Phase 7, and voids	7	0	0	0	0	0
Boiler replacements	0	100	0	0	0	0
Decent Homes mop ups phase 8 and voids	258	0	0	0	0	0
One off rewires, boilers, doors, insulation	129	0	0	0	0	0
Retirement blocks lift programme	64	0	0	0	0	0
Charlestown Whitebeck Court communal areas	70	0	0	0	0	0
Multi-storey lift replacement	350	0	0	0	0	0
Retirement blocks lift programme	3	0	0	0	0	0
Boiler Replacement at Cheetham Hill Local Services Office	33	0	0	0	0	0
Lift replacement / refurbishment programme	373	217	0	0	0	0
Replacement warden call to Edward Grant Court	33	0	0	0	0	0
Fire precaution works - installation of fire seal box to electric cupboards on communal corridors in retirement blocks	71	8	0	0	0	0
Community Room emergency lighting at Victoria Square	17	10	0	0	0	0
Electrical surge protection	14	8	0	0	0	0
Decent Homes mop ups ph 9 and decent homes work required to voids	584	416	0	0	0	0
One offs such as rewires, boilers, doors, insulation	200	250	0	0	0	0
Whitemoss Road and Cheetham Hill Road Local Offices - Improvements	695	322	0	0	0	0
Delivery Costs	420	166	0	0	0	0
Northwards - Off Debits/Conversions						
Bringing Studio Apartments back in use	125	125	0	0	0	0
Delivery Costs	12	13	0	0	0	0
Homeless Accommodation						

Improvements to Homeless accommodation city wide	738	0	0	0	0	0
Plymouth Grove Women's Direct Access Centre	22	0	0	0	0	0
Improvements to Homeless Accommodation Phase 2	242	632	339	0	0	0
Delivery Costs	120	63	5	0	0	0
Northwards - Acquisitions						
Northwards Acquisitions	0	102	0	0	0	0
Stock Acquisitions	100	100	0	0	0	0
Delivery Costs	19	10	0	0	0	0
Northwards - Adaptations						
Disabled Adaptations	350	0	0	0	0	0
Adaptations - Northwards	750	500	0	0	0	0
Northwards - Unallocated						
Northwards Housing Programme unallocated	0	8,660	15,039	17,954	18,900	0
Retained Housing Programme						
Collyhurst Maisonette Compensation & Dem	75	76	0	0	0	935
West Gorton Regeneration Programme						
West Gorton PH2A Low & High Rise Demolit	26	0	0	0	0	0
Future Years Housing Programme						
Housing Investment Proposals	150	9,730	10,041	1,550	0	0
Collyhurst Regen - Highways Phase 1	35	111	65	0	0	1,394
Collyhurst Regen - Churnett Street	0	0	0	0	0	790
Collyhurst Regen - Needwood & Overbrook acquisition / demolition	0	129	0	0	0	0
Willert Street Park Improvements	179	0	0	0	0	0
North Manchester New Builds	1,500	7,035	0	0	0	0
Parkhill Land Assembly	10	140	4,030	90	0	0
New Universal Housing System	320	100	0	0	0	0
HRA Home Loan Repayments	0	0	0	0	0	0
Brunswick PFI HRA	722	0	0	0	0	0

Total Public Sector Housing (HRA) Programme	20,877	39,256	37,075	24,233	18,900	3,119
Children's Services Programme						
Basic Need Programme						
Crab Lane - Increase capacity	9	0	0	0	0	0
Cavendish Community - Increase capacity	294	0	0	0	0	0
Ashbury Meadow - Increase capacity	90	0	0	0	0	0
E-Act Academy - increase capacity	47	0	0	0	0	0
Crosslee - Increase capacity	33	0	0	0	0	0
Claremont - Increase capacity	86	0	0	0	0	0
Wilbraham Primary School	21	0	0	0	0	0
Mauldeth Road - Increase capacity	87	0	0	0	0	0
Charlestown - Increase accommodation	50	0	0	0	0	0
St. John's CE Primary	65	0	0	0	0	0
Briscoe Land Academy	63	0	0	0	0	0
Holy Trinity VC Primary	36	0	0	0	0	0
Stanley Grove - contribution to PFI	123	0	0	0	0	0
Gorton Mount - New School	344	0	0	0	0	0
Manchester Communication Primary Academy	224	0	0	0	0	0
Dean Trust Ardwick	78	0	0	0	0	0
Ardwick PRU	40	0	0	0	0	0
ULT William Hulme	1,220	0	0	0	0	0
Rodney House conversion	89	0	0	0	0	0
Lytham Rd	10,845	24	0	0	0	0
Abraham Moss Dining Hall	514	0	0	0	0	0
Manchester Health Academy expansion	5,988	0	0	0	0	0
Co-op Academy expansion	13,629	0	0	0	0	0
Manchester Enterprise Academy	4,853	0	0	0	0	0
St Margarets C of E	2,830	15	0	0	0	0
St Matthews RC	2,422	20	0	0	0	0

Matthews Lane	8,661	33,877	75	0	0	0
Plymouth Grove Refurbishment	4,860	3,216	24	0	0	0
Beaver Rd Primary Expansion	2,385	5,691	20	0	0	0
Lily Lane Primary	2,000	1,980	20	0	0	0
St. James Primary Academy	2,000	1,980	20	0	0	0
Crossacres Primary School	2,000	1,980	20	0	0	0
Ringway Primary School	2,000	1,980	20	0	0	0
Basic need - unallocated funds	0	7,598	0	0	0	0
Universal Infant Free School Meals (UIFSM) - Allocated	96	0	0	0	0	0
Universal Infant Free School Meals (UIFSM) - Unallocated	492	0	0	0	0	0
Schools Maintenance Programme						
Loreto HS Highway Improvements	9	0	0	0	0	0
Abraham Moss - Hall Heating	17	0	0	0	0	0
Moston Lane - re-roof	1,000	0	0	0	0	0
Armitage - Highways works	9	0	0	0	0	0
Abbot Community Primary Joinery	28	0	0	0	0	0
Alma Park Primary Roof ph 2	158	0	0	0	0	0
Armitage C of E Primary Joinery	94	0	0	0	0	0
Birchfields Primary Roof	327	0	0	0	0	0
Chorlton C of E Primary Rewire	406	0	0	0	0	0
Heald Place Primary roof	4	0	0	0	0	0
Moston Lane Primary	694	0	0	0	0	0
Ringway Primary roof ph 2	421	0	0	0	0	0
Wilbraham Primary Roof	540	168	0	0	0	0
Alma Park Gas Improvement	29	0	0	0	0	0
Pike Fold Primary School defects	66	0	0	0	0	0
Schools Capital Maintenance -unallocated	1,043	3,000	3,000	3,000	3,000	0
Education Standalone Projects						
Paintpots	37	0	0	0	0	0
Darley Ave. Children's Centre	7	0	0	0	0	0
Early Education for Two Year Olds	297	0	0	0	0	0

Total Children's Services Programme	73,760	61,529	3,199	3,000	3,000	0
ICT Capital Programme						
ICT						
One System Upgrade	18	0	0	0	0	0
SAP BP&C	231	0	0	0	0	0
Solaris	26	0	0	0	0	0
ICT Infrastructure & Mobile Working Programme						
Citrix 7.6 Migration	275	0	0	0	0	0
Mobile Device Refresh	143	0	0	0	0	0
PSN Windows 2003	209	0	0	0	0	0
Data Centre UPS Installation	480	0	0	0	0	0
Core Switch Firmware	58	0	0	0	0	0
New Social Care System	1,600	1,078	0	0	0	0
End User Computing	1,348	0	0	0	0	0
ICT Investment Plan	3,864	18,600	10,400	9,000	9,000	0
ICT Stand Alone Projects						
Broadband Connection Vouchers (Phase 3)	5	0	0	0	0	0
Infrastructure						
Infrastructure Funding Unallocated	84	0	0	0	0	0
Wider Area Network Redesign	29	0	0	0	0	0
Total ICT Programme	8,370	19,678	10,400	9,000	9,000	0
Corporate Capital Programme						
Capitalisation of Community Equipment	350	368	386	405	425	0
Child Protection Info Systems (CPIS)	18	0	0	0	0	0
C&F ICT Projects	187	0	0	0	0	0
Phase 1 Implementation - Locality Plan Programme Office	1,168	0	0	0	0	0
Integrated Working - Gorton Health Hub	500	17,500	4,796	0	0	0

Total Corporate Capital Programme	2,223	17,868	5,182	405	425	0
Total Manchester City Council Capital Programme	319,218	392,089	275,306	145,517	289,437	3,119
Projects carried out on behalf of Greater Manchester						
Housing Investment Fund	112,208	126,657	3,922	0	0	0
Greater Manchester Loan Fund	2,200	4,850	0	0	0	0
Total GM projects	114,408	131,507	3,922	0	0	0
Total CAPITAL PROGRAMME	433,626	523,596	279,228	145,517	289,437	3,119