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**Manchester City Council  
Report for Resolution**

**Report to:** Executive – 8 February 2017  
Council – 3 March 2017

**Subject:** Capital Programme (Budget 2017/18 – 2021/22)

**Report of:** The City Treasurer

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**Summary**

The purpose of the report is to present the 2017/18 capital programme and forward commitments.

**Recommendations**

The Executive is requested to:

1. Approve and recommend the report to Council.
2. Delegate authority to the City Treasurer in consultation with the Executive Member for Finance and Human Resources to make alterations to the schedules for the capital programme 2017/18 to 2021/22 prior to their submission to Council for approval, subject to no changes being made to the overall estimated total cost of each individual project.
3. Note the intention of the payment of an interim dividend to Manchester City Council from the Manchester Mortgage Corporation Limited (“the Company”), and approve the provision of an indemnity for those past, present and alternate Directors and company secretaries of the Company who are or were Council Officers whether or not they are current employees of the Council.
4. Approve the provision of an indemnity for those past, present and alternate Directors and company secretaries of the Company who have previously been employed by the Council and who are now or will be employees of the Greater Manchester Combined Authority.

The Council is requested to:

1. Approve the capital programme as presented in Appendix 1 (for £493.1m in 2017/18, £489.9m in 2018/19, £179.5m in 2019/20, £126.4m in 2020/21 and £288.0m in 2021/22) which will require prudential borrowing of £1,025.1m to fund non-HRA schemes over the three year period for which provision has been made in the revenue budget for the associated financing costs (within limits previously agreed).
2. Delegate authority to:

- a) The Chief Executive and Director of Highways in consultation with the Executive Member for Environment for the approval of the list of schemes to be undertaken under the Highways capital programme.
- b) The Chief Executive and Director of Highways to implement the Highways schemes in accordance with the Capital Approval process and after consultation with the Executive Member for Environment on the final details and estimated costs.
- c) The City Treasurer in consultation with the Executive Member for Finance and Human Resources to add qualifying spend to save projects to the capital budget accordingly up to a maximum of £5m in 2017/18 and then £5m per year thereafter.
- d) The City Treasurer, in consultation with the Executive Member for Finance and Human Resources to accelerate spend from later years when necessary within the programme subject to resource availability.
- e) The City Treasurer in consultation with Executive Member for Finance and Human Resources to agree and approve where appropriate:
  - i. The programme of schemes for the delivery of the corporate asset management programme; and
  - ii. Proposals relating to Corporate Compulsory Purchase Orders

**Wards Affected:** All

Our Manchester Strategy outcomes	Summary of the contribution to the strategy
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities.	The capital programme contributes to various areas of the economy including investment in public and private sector housing, education and children’s social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services.
A highly skilled city: world class and home grown talent sustaining the city’s economic success.	The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities.	The capital programme includes investment in adult and children’s social care, education, housing and the environment, cultural and leisure services, all of which contribute towards the strategy.

Our Manchester Strategy outcomes	Summary of the contribution to the strategy
A liveable and low carbon city: a destination of choice to live, visit and work.	Investment in all areas of the capital programme contributes towards the strategy, notably investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes.
A connected city: world class infrastructure and connectivity to drive growth.	Through investment in areas such as ICT and the City's infrastructure of road networks and other travel routes

**Full details are in the body of the report, along with any implications for:**

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

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### Financial Consequences – Revenue

The capital programme report as presented will require £1,025.1m (all non-HRA) of prudential borrowing over the five year period, with £792.0m required for Manchester City Council projects and £233.1m required for projects carried out on behalf of Greater Manchester. Provision has been made in the proposed revenue budget for the associated financing costs, and for the revenue contributions to capital outlay (RCCO) which are forecast to be received from the General Fund and HRA.

### Financial Consequences – Capital

The latest forecast spend for 2016/17 is £271.9m.

The proposals contained in this report would create a capital programme of £493.1m in 2017/18, £489.9m in 2018/19, £179.5m in 2019/20, £126.4m in 2020/21 and £288.0m in 2021/22.

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**Background documents (available for public inspection):**

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Report to the Executive 17 February 2016 Capital Programme (Budget 2016/17 – 2018/19)

Report to Council 4 March 2016 Capital Programme (Budget 2016/17 – 2018/19)

Report to the Executive 16 November 2016 (Capital Monitoring – Q2)

Report to the Executive February 2017 (Capital Monitoring – Q3)

## **1 Introduction**

- 1.1 The purpose of the report is to present the capital strategy and capital programme for 2017/18 and future years and to confirm that there are adequate levels of resources available to finance the capital programme.

## **2 Strategic Context**

- 2.1 Manchester is an ambitious city with a strong track record of delivery through partnerships and effective strategic leadership, improving the quality of life for the residents and delivering a vision of making Manchester a world class city. As encapsulated in the Manchester Strategy the vision is for Manchester in 2025 to be in the top flight of world class cities:

- with a competitive, dynamic and sustainable economy that draws on our distinctive strengths in science, advanced manufacturing, culture, creative and digital business, cultivating and encouraging new ideas;
- with highly skilled, enterprising and industrious people;
- that is connected, internationally and within the UK;
- that plays its full part in limiting the impacts of climate change;
- where residents from all backgrounds feel safe, can aspire, succeed and live well; and
- that is clean, attractive, culturally rich, outward looking and welcoming.

- 2.2 To be internationally competitive the city council has grasped the need to:

- deliver on meeting the need to reduce dependency and improve the productivity outcomes for our residents;
- embrace the need to be a low carbon exemplar;
- invest in, and strengthen, the council's existing economic and infrastructure asset base; and
- support the City's cultural and sporting offer.

## **3 Developing the Programme for Additional Capital Investment from 2017/18 to 2021/22 – the Capital Strategy**

- 3.1 Our Manchester demands an integrated approach to the deployment of revenue and capital spend against a clear set of priorities. The development of a longer term, five-year, Capital Strategy forms a critical part of the City Council's strategic and financial planning from 2017/18.
- 3.2 The last 12 months have witnessed a number of significant developments that have had, and will continue to have, a major influence on the future shape and approach to capital investment within the City. These include the "Our Manchester" Strategy, the Manchester Residential Growth Strategy, commercial developments, devolution and reviews of the Highways Estate, the Operational Built Estate and ICT.
- 3.3 The challenge for the future is to maximise the capital resources available to the Council in order to deliver the priorities for the City.

- 3.4 This will require continued investment for transformation to define Manchester as an attractive place to live and further improve the quality of life for residents. Important to achieving this will be:
- to support, promote and drive the role and continuing growth of the City Centre as a major regional, national and international economic driver;
  - to support businesses and residents to create thriving district centres with appropriate retail, amenities and public service offer;
  - to support employment growth through a strengthening and diversification of its economic base and through the efficient use of land;
  - to support investment in transport infrastructure;
  - to provide an expanded, diverse, high quality housing offer, ensuring that the growth is in sustainable locations supported by local services and the public transport infrastructure;
  - to support the delivery of a Schools Capital Programme to support new and expanded high quality primary and secondary school facilities for a growing population; and
  - continuing to promote investment to secure an internationally competitive cultural and sporting offer and sustaining core lifestyle assets such as parks, leisure facilities and libraries within the City.
- 3.5 Within a wider City Region and regional context the ambition is for Greater Manchester to become a financially self-sustaining city, sitting at the heart of the Northern Powerhouse with the size, the assets, the skilled population and political and economic influence to rival any global city.
- 3.6 Greater Manchester has been working hard, with Government, to turn that vision into a reality. The conurbation's priorities around growth and reform are widely recognised to be distinctive, evidenced and wholly appropriate for the long term success of the area. The City Region is one of a few economic geographies capable of becoming a national engine of growth for the North and the UK as a whole, and in doing so, becoming a net contributor to the economy. Greater Manchester has made a strong, evidence-based case for the devolved, place-based management of local services, alongside innovative funding arrangements that remove unnecessary ring-fences to enable consistent prioritisation against Greater Manchester and Northern Powerhouse growth objectives.
- 3.7 Against this backdrop the Greater Manchester Strategy sets out the Vision for the future *"By 2020 the Manchester City region will have pioneered a new model for sustainable economic growth based around a more connected, talented and greener city region where the prosperity secured is enjoyed by the many and not by the few"*. The Devolution Agreement places Greater Manchester in a better position to deliver on the key requirements for economic growth.
- 3.8 The key for the City of Manchester is to enable local people to contribute to and benefit from that growth. The Council will maximise the opportunities created through the Devolution Agreement alongside the City's capital programme to connect residents with skills and employment opportunities and to support the investment in transport and highways infrastructure.

- 3.9 The challenge for the future is to drive transformation, to define Manchester as an attractive place to live and further improve the quality of life for all residents; to increase their overall social and economic prospects, and enable them to participate fully in the life of the City. Important to the delivery of the aspirations of the City will be:
- to support, promote and drive the role and continuing growth of the city centre as a major regional, national and international economic driver; as the main focus for employment growth through a strengthening and diversification of its economic base and through the efficient use of land. Key commercial mixed use developments include: St Johns with Allied London (including “Factory”); St Michaels with the Jacksons Row Development Partnership; First Street with ASK / Patrizia UK; NOMA with Co-op/Hermes; Manchester Central with ASK / Patrizia; Mayfield with U&I; and Circle Square with Bruntwood; This will be complemented by driving growth through for example, Corridor Manchester; the Airport City Enterprise Zone; the Siemens Princess Road Campus; Central Park in North Manchester; and at the Etihad Campus in East Manchester;
  - to support investment in transport infrastructure the City Centre which will lay the foundations for continuing success by ‘future proofing’ the city’s transport infrastructure including; the Second City Crossing, The Northern Hub, Cross City, Bus Corridor and the redevelopment of Victoria Station. Work on the two proposed HS2 stations at the Airport plus an new integrated rail station at Piccadilly that brings together HS2 and Northern Powerhouse Rail with Metrolink and the existing classic rail system will be key priorities for the city over the next decade;
  - to drive forward the City Council’s Residential Growth Strategy and associated policy frameworks such as Housing Affordability and the Residential Quality Guidance, all of which seek to provide the city with an expanded, diverse, high quality housing offer that is attractive to and helps retain economically active residents in the city, ensuring that the growth is in sustainable locations supported by local services, good public transport infrastructure, and core lifestyle assets such as parks, other green and blue infrastructure, and leisure facilities. This will include maximising the opportunities through Manchester Place, Manchester Life and the Housing Investment Fund and to be able to react flexibly to deliver an attractive housing offer for the City;
  - to deliver a Schools Capital Programme that will support new and expanded high quality primary and secondary school facilities for a growing population;
  - to support businesses and residents to create thriving district centres with appropriate retail, amenities and public service offer; and
  - to continue to promote investment to secure an internationally competitive cultural and sporting offer and sustaining core lifestyle assets such as parks, leisure facilities and libraries within the City.
- 3.10 The capital programme has been developed in line with the strategic priorities for the City and the City Council. This has highlighted that a longer term approach to capital investment is required, and the budget shown here is for the next five years.

- 3.11 New proposals for 2017/18 onwards have been assessed against strategic fit, the economic value they can add to the City, the financial implications of undertaking the scheme and the deliverability and risk associated with the project. Fulfilment of statutory duties and social impact were also included as part of the assessment.
- 3.12 The projects have been assessed with those put forward within this report meeting the criteria for inclusion around strategic fit, i.e. the contribution to support priorities around growth, reform and place.
- **Priority** – the proposal scores highly, is a good strategic fit and deemed to be deliverable. These schemes will form part of the capital budget and will move forward subject to certain conditions being met and these will be determined on an individual scheme basis to ensure outcomes are met;
  - **In Principle Agreement** – the scheme meets the criteria for strategic fit and/or economic value but further work is required to detail the financial implications and deliverability and to support output definition. The funding for these schemes may be reserved as part of the capital budget, but further submissions will be required into the Capital Approval process to determine the basis upon which resources are released; and
  - **In Abeyance** – further work is required prior to submission to the Capital Approval process.
- 3.13 The new schemes from 2017/18 are categorised follows:

***Priority:***

- Abraham Moss Leisure Centre
- Asset Management Programme
- Schools Basic Need
- Carbon Reduction
- City Wide Strategic Acquisitions
- Civic Quarter Heat Network
- Completion of Cycle City Scheme
- Gorton Health Hub
- Highways Investment Model
- Library 2020
- Northwards Housing
- Residential Development & Regeneration – West Gorton
- Private Sector Housing
- Retained Housing

***In Principle:***

- Town Hall Refurbishment
- Sustaining Key Initiatives
- Northern Gateway
- Eastern Gateway
- Bridge Maintenance



- Estates Transformation
- ICT Investment Plan
- Parks Investment Programme
- School Maintenance

***In Abeyance:***

- Special Educational Needs (*pending Government funding announcement*)

- 3.14 The governance arrangements and approval processes are also being reviewed. Executive Members will have a key role in the Capital Strategy process from the consultation on business cases to signing off schemes once they have been evaluated; and in monitoring delivery against intended outcomes including that it within the agreed budget, timescales and standards.
- 3.15 It is proposed that all projects categorised as Priority or In Principle are included within the five-year capital budget. This would *reserve* the funding within the capital budget for the schemes.
- 3.16 All schemes are required to submit an evidenced, detailed spend and delivery profile as part of a revised Capital Approval process, articulating the links the project would have to the achievement of the Council's strategy and the economic value expected and setting out clear deliverables against which the project can be benchmarked throughout delivery. If schemes require further feasibility works then this too can be considered, supported by a proposed Feasibility Fund. Access to the fund will be subject to strict criteria which is currently being drawn up.

## **4 Capital Programme**

- 4.1 The development of the Capital Programme stems from the priorities outlined in the Strategic Response Budget Report elsewhere on the agenda, the Budget Principles and the approach to the Capital Strategy outlined above. Together these frame the balance between the investment priorities for the Council and the level of resources available. Given the constraints on the level of resources available the aim is to maximise the use of external funding and receipts where available and to limit increasing the borrowing requirement.
- 4.2 The capital programme uses the most up to date forecast of outturn figures for 2016/17 of £271.9m as the base for its calculation. The programme can be viewed as consisting of two distinct areas; one for the City Council, and one which includes investments which the City Council is making on behalf of Greater Manchester.
- 4.3 The current three year capital programme 2016/17 to 2018/19 originally approved by Executive in February 2016 is being implemented and has been updated for the amendments and additions approved by Executive and Council throughout the year.
- 4.4 To establish the further capital priorities for 2017/18 to 2021/22, proposed capital projects have been subject to review to establish the strategic fit of

proposals, the economic value of implementing them, the financial implications, and an assessment of risk and deliverability.

- 4.5 The new schemes presented as part of this budget will support the Council's strategic aims in that five year period.
- 4.6 The capital approvals process has also been reviewed to ensure that progress against these schemes is regularly reviewed and reported to members.

## **5 Proposed Capital Programme from 2017/18 - Summary**

- 5.1 The capital programme 2017/18 to 2020/21 comprises the continuation of the current three year programme and new proposals approved by the Capital Strategy Group. The figures relating to the programme continuation are based on estimates compiled as at the end of December 2016. It has been calculated on the expectation that the current year outturn will be £271.9m, of which £215.3m relates to City Council projects.
- 5.2 The carry forward of committed schemes from the current programme into future years, based on the latest monitoring report for 2016/17, and the addition of new schemes detailed below gives a proposed new capital programme for City Council projects of:
- 2017/18 - £385.3m
  - 2018/19 - £364.6m
  - 2019/20 - £179.5m
  - 2020/21 - £126.4m
  - 2021/22 - £288.0m
- 5.3 Details of the profile of the programme for schemes delivered on behalf of Greater Manchester are given at section 16.
- 5.4 The current programme includes forecast Central Government grant settlements for Children's Services Schools Maintenance for 2017/18 onward. Once the grant allocations are known the budgets will be revised, and this will be reported to the Executive as part of the regular reports on proposed increases to the capital programme.
- 5.5 The programme will need to be reviewed if the resource position changes from the indicative level. The funding resources available to the City Council are invested so that they focus on the key priorities for the Council and take a holistic view of all planned investment in a locality. Priority will be given to key recurring programmes and strategic investments. Projects that will secure 100% external funding can be added to the programme if they fit strategically.

## **6 Proposed Capital Programme from 2017/18 - Detail**

- 6.1 The existing capital programme has been reviewed, and where the capital gateway process has identified new schemes that fit strategically with the Council's objectives they have been included in this report.

6.2 The existing capital programme position is based on the monitoring reported to Executive elsewhere on today's agenda.

6.3 Further details of the proposed programme, including current commitments, are given in the paragraphs below, and are summarised in the table below:

	2016/17 forecast outturn	2017/18 budget	2018/19 budget	2019/20 budget	2020/21 budget	2021/22 budget	Total
	£m	£m	£m	£m	£m	£m	£m
<b>Manchester City Council Programme</b>							
Highways	27.1	38.3	33.2	25.7	22.5	16.4	<b>163.2</b>
Growth and Neighbourhoods	13.9	63.2	34.5	16.6	1.7	-	<b>129.9</b>
Strategic Development	46.9	136.7	139.4	80.7	60.8	234.5	<b>699.0</b>
Housing – General Fund	14.6	29.0	27.2	20.2	9.9	6.2	<b>107.1</b>
Housing – HRA	23.5	42.1	39.8	18.1	19.5	18.9	<b>161.9</b>
Children's Services (Schools)	83.2	58.8	56.9	3.0	3.0	3.0	<b>207.9</b>
ICT	5.4	13.1	18.6	10.4	9.0	9.0	<b>65.5</b>
Adults and Children's Services	0.7	4.1	15.0	4.8	-	-	<b>24.6</b>
<b>MCC TOTAL</b>	<b>215.3</b>	<b>385.3</b>	<b>364.6</b>	<b>179.5</b>	<b>126.4</b>	<b>288.0</b>	<b>1,559.1</b>
Projects carried out on behalf of Greater Manchester	56.6	107.8	125.3	-	-	-	<b>289.7</b>
<b>TOTAL</b>	<b>271.9</b>	<b>493.1</b>	<b>489.9</b>	<b>179.5</b>	<b>126.4</b>	<b>288.0</b>	<b>1,848.8</b>

## 7 Highways

7.1 The Highways capital programme consists of the investment in the City's highways network, including work on bridges, cycle paths and bus priority lanes. The programme is forecast to be £136.1m between 2017/18 and 2021/22, as shown in the table below, and the primary schemes within the programme are also detailed below:

	2016/17 forecast outturn	2017/18 budget	2018/19 budget	2019/20 budget	2020/21 budget	2021/22 budget	Total
	£m	£m	£m	£m	£m	£m	£m
Highways	27.1	38.3	33.2	25.7	22.5	16.4	<b>163.2</b>

7.2 A Highways Maintenance Investment Programme (£100.0m) is proposed, utilising £19.1m of expected Planned Highways Maintenance grant funding received from Government alongside £80.9m of City Council resource. The programme will seek to implement longer term preventative maintenance measures, which would result in the Council's highways assets being improved and reducing maintenance costs.

7.3 The project widening A57 Hyde Rd (£3.9m) involves increasing the span of a disused railway bridge to allow removal of a pinch point, which currently reduces the number of traffic lanes from four to two. Heavy traffic congestion, particularly at peak times and journey times will both be reduced.

- 7.4 The Cycle City schemes (£6.3m) aim to provide a high-quality network of dedicated cycle routes across Manchester, encouraging people to make short journeys in a healthy and inexpensive way and reduce the environmental impact of private car use.
- 7.5 The Bridge Maintenance project (£7.2m) will ensure that the Council's bridge assets across the highways network are maintained according to statutory guidelines.
- 7.6 The bus priority measures and traffic improvements (£6.8m) will remove the current sources of delay and open up new routes, creating:
- Cross city connections;
  - Reduced running times and better schedules;
  - Improved punctuality and reliability;
  - More reliable journey times;
  - Reduced duration of waiting times at stops;
  - Buses being a real alternative to the car; and
  - Increase use of public transport.
- 7.7 The City Council has Highways Maintenance Challenge funding (£4.8m) available for resurfacing or reconstruction works on major routes across the City.

## 8 Growth and Neighbourhoods

- 8.1 The Growth and Neighbourhoods capital programme includes the capital investment required to support the City's neighbourhoods and well being, such as street lighting, libraries and leisure centres. The programme is forecast to be £116.0m between 2017/18 and 2021/22, as shown in the table below, and the primary schemes within the programme are also detailed below:

	2016/17 forecast outturn	2017/18 budget	2018/19 budget	2019/20 budget	2020/21 budget	2021/22 budget	<b>Total</b>
	£m	£m	£m	£m	£m	£m	£m
Environment and Operations	7.7	27.0	22.9	6.5	-	-	<b>64.1</b>
Leisure	5.7	34.9	11.1	10.1	1.7		<b>63.5</b>
Libraries	0.5	1.3	0.5				<b>2.3</b>
<b>Total Growth and Neighbourhoods</b>	13.9	63.2	34.5	16.6	1.7	-	<b>129.9</b>

### *Environment and Operations*

- 8.2 The Street Lighting Private Finance Initiative (PFI) project (£31.6m) will deliver the procurement and installation of modern, state of the art, low energy light emitting diode (LED) street lighting technology. Once operational the scheme is planned to provide revenue savings due to reduced energy charges, and lower maintenance costs for the Council's street lighting.

- 8.3 The Heat Network (£18.0m) project aims to provide a heat network throughout the Civic Quarter of the City. This will reduce energy costs, and also help achieve the City's aim of reducing carbon emissions by 41% by 2020.
- 8.4 As part of the waste and street cleaning contract, a loan will continue to be available to the contractor to upgrade vehicles (£6.8m) on a spend to save basis. The loan will be repaid through reduced service costs.

#### *Leisure*

- 8.5 The Parks Investment Programme (£20.5m) will focus on three key objectives, specifically the development of the Hall, Stables and Lake Hubs at Heaton Park, the development of Wythenshawe Park including restoration of the Hall, and improvements to the quality of the community and local parks, green spaces and allotments across Manchester.
- 8.6 Following a review of Indoor Leisure provision, it has been identified that investment is required in two leisure centres, Abraham Moss and Moss Side (£23.6m). A full refurbishment of Moss Side and a new build for Abraham Moss will reduce revenue costs associated with the upkeep of the buildings, and provide long-term savings to the Council.
- 8.7 As part of the Football Association's plan to transform the grassroots of the game, the Manchester Football Hubs programme (£13.0m) will provide football facilities including pitches, changing rooms and education suites at several sites across the City.

#### *Libraries*

- 8.8 The roll out of the Central Library ICT model (£0.5m) will standardise the library ICT delivery model across the city, improving the customer experience and streamlining the ICT support process.
- 8.9 The Library 2020 project (£0.7m) aims to increase the use of the Council's library assets by piloting the open library concept at three district libraries. This will include investment in technology to enable library users to access the library when it is usually closed.

### **9 Strategic Development**

- 9.1 Strategic Development also includes the programme for the Council's property assets, and investment in neighbourhood development and cultural facilities. The programme is forecast to be £652.1m between 2017/18 and 2021/22, as shown in the table below, and the primary schemes within the programme are also detailed below:

	2016/17 forecast outturn	2017/18 budget	2018/19 budget	2019/20 budget	2020/21 budget	2021/22 budget	<b>Total</b>
	£m	£m	£m	£m	£m	£m	£m
Culture	6.9	28.4	54.8	16.0	-	-	<b>106.1</b>

Corporate Property	27.6	59.3	58.6	50.2	56.3	230.0	<b>482.0</b>
Development	12.4	49.0	26.0	14.5	4.5	4.5	<b>110.9</b>
<b>Total Strategic Development</b>	46.9	136.7	139.4	80.7	60.8	234.5	<b>699.0</b>

### *Culture*

- 9.2 The continuing Factory project (£99.3m) is a cultural facility within the City Centre. This will receive significant financial support from the Government, and will create an estimated 2,400 jobs.

### *Corporate Property*

- 9.3 The Asset Management Programme (£41.0m) will ensure that the Council's assets, including its elite assets, are well-maintained.
- 9.4 The Strategic Acquisitions budget (£27.0m) will provide funding for the Council to acquire key sites throughout the city, provided they become available, which can further the aims and objectives of the corporate plan.
- 9.5 The Hammerstone Road project (£15.0m) will invest in the depot to allow the Council to consolidate all depots into one site. This investment will allow other sites to be released, and reduce the maintenance costs associated with these sites.
- 9.6 There will be continuing Investment in Heron House (£11.3m) to refurbish the building.
- 9.7 The Carbon Reduction Programme (£10.0m) will be used to explore schemes which can support the Council's aim of reaching zero carbon emissions by 2050. Such schemes will include the use of combined heat and power plant, solar photovoltaic panels, and the use of LED lighting within the Council's estate.
- 9.8 The proposed Sustaining Key Initiatives (£25.0m) investment provides the Council with the capacity to intervene to ensure key commercial and mixed use development priorities are secured in the city. It is expected that any intervention would be done on an investment basis.
- 9.9 An Estates Transformation plan (£19.0m), built on the findings of stock condition surveys commissioned by the Council, aims to maximise the use of the Council's estate through focussing investment on key properties to ensure that the operational estate is fit for purpose, and rationalising the estate.
- 9.10 The Town Hall and Albert Square Refurbishment (£306.1m) establishes the capital budget for the full refurbishment and upgrade to modern standards of the Town Hall and the associated costs for Albert Square. It should be noted that the forecast profile of spend is based on a number of assumptions, and the forecast will be subject to review following the design stage and at other points throughout the programme.

*Development*

- 9.11 The capital work at the Space Project (£11.9m) will continue, to expand the capacity of the site. Similarly, the refurbishment of One Central Park (£5.2m) will continue to support the development of the digital economy.
- 9.12 The programme of investment which forms the Eastern Gateway (£47.6m) is aimed at land acquisition on the eastern side of the City, to bring forward regeneration schemes which are either Council led or developed with a commercial partner.
- 9.13 The Northern Gateway investment plan (£25.0m) seeks to promote significant residential growth in the neighbourhoods of New Cross, Lower Irk Valley and Collyhurst through land assembly and the provision of core infrastructure, with the regeneration completed with an investment partner.
- 9.14 The Medieval Quarter Public Realm (£2.0m) scheme will fund public realm improvements in the north of the city centre around the Rover Irwell, Manchester Cathedral, Cheetham's and Victoria Station.
- 9.15 The Airport Power Infrastructure scheme (£3.9m) involves the construction of new electricity distribution infrastructure to serve development within the Manchester Airport City Enterprise Zone. This will be funded through DCLG grant funding, which has been awarded under its Building the Foundations for Growth programme.

**10 Housing – General Fund**

- 10.1 The Housing – General Fund capital programme includes housing regeneration schemes, such as the Council's housing Private Finance Initiative (PFI) schemes. It also includes funding for disabled facilities and energy efficiency schemes. The programme is forecast to be £92.5m between 2017/18 and 2021/22, as shown in the table below, and the primary schemes are also detailed below:

	2016/17 forecast outturn	2017/18 budget	2018/19 budget	2019/20 budget	2020/21 budget	2021/22 budget	Total
	£m	£m	£m	£m	£m	£m	£m
Housing – General Fund	14.6	29.0	27.2	20.2	9.9	6.2	107.1

- 10.2 Funding has been set aside within the programme for commercial and residential acquisitions (£8.2m) which will support the existing Brunswick and Miles Platting PFI schemes. Similarly funding is available for the acquisition of properties relating to regeneration in West Gorton (£2.4m), and for potential commitments from historical CPOs.
- 10.3 Major adaptations funding is available (£32.7m) to assist in works to make social rented properties suitable for disabled residents.

- 10.4 Provision is also made regarding the ongoing Redrow development programme (£5.5m), which represents the cost of new builds. This will be funded by the ongoing sale of properties over current and future years.
- 10.5 The West Gorton Regeneration Programme is currently being delivered. Further investment in Residential Development and Regeneration in the area (£3.5m) will focus on the provision of a new community park, highways work, and potentially a new community space.
- 10.6 Further investment plans include support for the development of Extra Care accommodation by registered providers within Manchester (£6.0m), acquisitions to support the regeneration of the Moston Lane area (£7.5m), continuing the regeneration of Collyhurst through further site assembly (£5.0m), and new equity products for existing home owners and for a “market rent to purchase” scheme (£1.0m).
- 10.7 The regeneration of the Ben Street area (£14.3m) of Ancoats and Clayton will continue, to deliver new housing.
- 10.8 The programme also includes funding for new build re-provision (£3.1m) of some of the existing shared supported housing accommodation for clients with learning disability, on an invest to save basis.

## 11 Housing – Housing Revenue Account (HRA)

- 11.1 The Housing – HRA capital programme consists of the investment in the Council’s public sector housing estate, including acquisitions and capital works on existing Council housing assets. The programme is forecast to be £138.4m between 2017/18 and 2021/22, as shown in the table below, and the main schemes are also detailed below:

	2016/17 forecast outturn	2017/18 budget	2018/19 budget	2019/20 budget	2020/21 budget	2021/22 budget	Total
	£m	£m	£m	£m	£m	£m	£m
Housing – HRA	23.5	42.1	39.8	18.1	19.5	18.9	<b>161.9</b>

- 11.2 Provision is also made in the budget to reflect the delivery of new works in future years that will support the ongoing 30-year HRA asset management plan (£102.9m). The funds will be used to maintain the Decent Homes Standard within Manchester’s housing stock and, in addition, will support innovative climate change investment; essential health and safety works; public realm environmental works; and, where appropriate, it will support estate regeneration and re-modelling.
- 11.3 The programme includes funding for the ongoing regeneration works in Collyhurst (£23.1m), including the demolition of obsolete maisonettes, improvements to the infrastructure of the Village, and potential compensation for tenants involved in demolition projects.



- 11.4 Work will continue on the North Manchester New Builds project (£7.0m), developing 56 new HRA homes on a number of sites across Collyhurst and Higher Blackley.
- 11.5 The land assembly around Parkhill Avenue (£4.2m) will continue to facilitate the regeneration of the area.

## 12 Children's Services (Schools)

- 12.1 The Children's Services capital programme is predominantly focused on the building of new schools, to meet school place demand, and investment in the existing school estate. The programme is forecast to be £124.7m between 2017/18 and 2021/22, as shown in the table below, and the main schemes are also detailed below:

	2016/17 forecast outturn	2017/18 budget	2018/19 budget	2019/20 budget	2020/21 budget	2021/22 budget	Total
	£m	£m	£m	£m	£m	£m	£m
Children's Services (Schools)	83.2	58.8	56.9	3.0	3.0	3.0	207.9

- 12.2 The high school at Lytham Rd (£9.5m) will be completed in this period, creating places for 1,050 pupils.
- 12.3 Works will continue on the secondary expansions at Manchester Health Academy (£3.5m), Co-op Academy (£6.6m) and the Manchester Enterprise Academy (£2.0m), to provide the secondary pupil places required in the City.
- 12.4 Work will also progress on a new high school (£40.8m) to provide places for 1,800 pupils in the Central / East area of the City.
- 12.5 The City Council has been notified that it will receive a substantial Basic Need grant in 2017/18 and 2018/19, to fund the significant increase in school places forecast to be required in that year. To accommodate this increase, work needs to begin on new school builds and site expansions before 2018/19.
- 12.6 Council is therefore asked to approve borrowing in 2017/18 up to the level of the 2018/19 Basic Need allocation, with the expectation that the borrowing will be repaid using the grant once it is received in 2018/19. This will allow the works to commence and the places to be available by September 2018.
- 12.7 A Government grant-funded schools maintenance programme (£15.0m), to help maintain the Council's school assets, is included within the budget. Officers expect this funding stream to continue, however the annual budgets will be revised once confirmation of the level of funding is received.
- 12.8 As noted above, grant allocations for 2018/19 have not been announced by Central Government. Once these are made available, a revised capital programme including the grant funding will be reported to Executive as part of the regular reports on proposed increases to the capital programme.

- 12.9 Investment in School Crossing Patrols will be doubled, with a further £1.0m included in the programme to provide permanent highways improvements to improve road safety outside schools and reduce risks at existing crossings.

### 13 Information and Communication Technology (ICT)

- 13.1 The ICT capital programme provides investment to the Council's ICT estate, and grant funding to third parties for improved connectivity. The programme is forecast to be £60.1m between 2017/18 and 2021/22, as shown in the table below, and the main schemes are also detailed below:

	2016/17 forecast outturn	2017/18 budget	2018/19 budget	2019/20 budget	2020/21 budget	2021/22 budget	Total
	£m	£m	£m	£m	£m	£m	£m
ICT	5.4	13.1	18.6	10.4	9.0	9.0	65.5

- 13.2 A four year ICT Investment Plan (£55.0m) is proposed. The programme of works will include measures aimed at service stability, compliance, technology refresh and business transformation. It will also include service-specific ICT projects, including upgrades to existing ICT tools, application integration, service transformation and estates rationalisation works.

### 14 Adults and Children's Services

- 14.1 The Adults and Children's Services capital programme provides investment for the health and social care work of the City Council. The programme is forecast to be £23.9m between 2017/18 and 2021/22, as shown in the table below, and the main schemes are also detailed below:

	2016/17 forecast outturn	2017/18 budget	2018/19 budget	2019/20 budget	2020/21 budget	2021/22 budget	Total
	£m	£m	£m	£m	£m	£m	£m
Adults and Children Services	0.7	4.1	15.0	4.8	-	-	24.6

- 14.2 To provide integrated health and community services it is proposed to invest in a new facility at the Gorton District centre (£22.8m). The proposal is on an invest to save basis with the expectation that public sector partners will lease space in the facility and in doing so provide an income stream from which the financing costs can be funded.

### 15 Available Resources

- 15.1 The estimated funding profile for City Council projects for the financial year 2017/18 is as follows:

Fund	Housing Programmes		Other Programmes	Total
	HRA	Non-HRA		
	£m	£m	£m	£m
Borrowing		5.8	189.2	195.0

Capital Receipts	0.2	16.3	15.6	<b>32.1</b>
Contributions		1.1	5.3	<b>6.4</b>
Grant	3.3	5.8	93.4	<b>102.5</b>
Revenue Contribution to Capital Outlay	38.6		10.6	<b>49.2</b>
<b>Grand Total</b>	<b>42.1</b>	<b>29.0</b>	<b>314.1</b>	<b>385.2</b>

15.2 Prudential borrowing of up to £791.9m over the five-year period will be needed to support the programme in line with the new schemes and previous planning and profile approval. The breakdown over 2017-2022 is:

- 2017/18 - £195.0m
- 2018/19 - £161.9m
- 2019/20 - £109.9m
- 2020/21 - £79.2m
- 2021/22 - £245.9m

- a. The Housing HRA programme will not require prudential borrowing.
- b. The Corporate programme requires £791.9m of prudential borrowing which includes:

<b>Scheme</b>	<b>£m</b>
Minor Highways work	0.4
Hyde Roag (A57) Pinch Point Widening	1.2
Street Lighting PFI	31.6
Civic Quarter Heat Network	18.0
Waste Contract	6.8
Indoor Leisure Provision at Moss Side and Abraham Moss	23.6
FA Hubs	4.3
Libraries investment	1.7
Hammerstone Road	15.0
Heron House	11.3
Space Project	9.4
One Central Park	5.2
St. Peters Square	1.0
Acquisitions in West Gorton	1.4
Supported Accommodation for Learning Disability	3.1
Regeneration of Ben St	10.3
Bring forward 2018/19 Basic Need grant into 2017/18 (to be repaid in 2018/19)	20.1
ICT Infrastructure and Mobile Working	3.2
Gorton integrated health development;	22.8
Northern Gateway	25.0
Eastern Gateway	47.6
Sustaining Key Initiatives	25.0
Parks Investment Programme	12.5
Highways Investment	80.9
Bridge maintenance	7.2
Cycle City	1.7
Estates Transformation	19.0
Carbon Reduction	10.0
ICT investment	55.0

Refurbishment of the Town Hall and Albert Square	306.1
Strategic Acquisitions	10.0
School Crossing Patrols	1.0
Other Minor Schemes	0.5

- 15.3 A number of these schemes will be on an invest to save basis, and will generate savings. The remainder are affordable within the existing capital financing budget.
- 15.4 In addition further “spend to save” investment opportunities may arise and in order to deliver these types of projects delegated authority is given to the City Treasurer, in consultation with the Executive Member for Finance and Human Resources to increase the capital budget accordingly. The extent of this delegation is currently restricted to an annual limit of £5,000,000. This is on the understanding that the costs of borrowing (interest and principal) of any such additions to the capital budget are financed in full by additional income, revenue budget savings, or cost avoidance.
- 15.5 Work will continue to confirm the position for the five years from 2017/18 to 2021/22 and the final capital budget will be reported to Council in March. This will include confirmation of Government funding and the effect of any changes in the delivery of the current three year programme in 2016/17. Any such changes should simply require a re-profiling of the programme between financial years, with no overall change to the estimated total funding requirement for the City Council.
- 15.6 The Directors of The Manchester Mortgage Corporation Limited (“the Company”) are considering the payment of an Interim Dividend to Manchester City Council as sole shareholder of the Company. The Company currently has £6m in its reserve account. If the Company was to pay the full sum of £6m to the Council, the Company would require an indemnity for the past, present and alternate Directors and company secretaries whether or not they are current employees of the Council. This is necessary to ensure the Company is able to pay the full amount of £6m to the Council.
- 15.7 It is also acknowledged that the Council has nominated and appointed a number of Council officers on the boards of companies, trusts and other local bodies as Council representatives. A number of those Council officers are now transferring to or have recently transferred to the employment of the Greater Manchester Combined Authority.
- 15.8 The Executive is now requested to provide an indemnity for those past, present and alternate Directors and company secretaries who have previously been employed by the Council and who are now or who will be employees of the Greater Manchester Combined Authority.

## **16 Projects carried out on behalf of Greater Manchester**

- 16.1 The capital programme for projects carried out on behalf of Greater Manchester consists of schemes where Manchester is acting as the lead body

but the expenditure relates to projects across the conurbation. The programme is forecast to be £233.1m between 2017/18 and 2021/22, as shown in the table below, and the main schemes are also detailed below:

	2016/17 forecast outturn	2017/18 budget	2018/19 budget	2019/20 budget	2020/21 budget	2021/22 budget	Total
	£m	£m	£m	£m	£m	£m	£m
Projects carried out on behalf of Greater Manchester	56.6	107.8	125.3	-	-	-	289.7

16.2 The Housing Investment Fund (£226.7m) aims to invest in local housing schemes to stimulate the market, accelerate growth and increase housing supply by lending to the private sector to bring forward housing developments across Greater Manchester. It is funded through a grant from Government which has to be classed as borrowing, and the risks of lending to the private sector are shared between the Greater Manchester authorities and Government.

16.3 The Greater Manchester Loans Fund (£6.5m) is a public/private partnership to address the short fall in the capital finance sector which is adversely affecting businesses in the city region, especially small and medium enterprises. By supporting these businesses the aim is to improve jobs and growth in the city region. The loans issued by the Council are guaranteed by all Greater Manchester authorities, including Manchester.

16.4 Each of the schemes above is funded by borrowing at relatively low risk, with funds borrowed from either Government, or with guarantees from the Combined Authority or other Greater Manchester authorities. It should be noted that should the Combined Authority receive borrowing powers for economic regeneration, these schemes would likely transfer across to the Authority.

## 17 Key Polices and Considerations

### (a) Equal Opportunities

By investing in building adaptations, access for people with mobility difficulties is made easier.

### (b) Risk Management

As a result of the national economic downturn the amount of usable capital receipts included in the resources calculation for the original capital budget is no longer achievable. In response to these circumstances the City Treasurer instigated a review of the whole capital programme in order to establish the most efficient and effective way to fund the programme. The review will be ongoing.

### Appendix 1 – Proposed Capital Budget 2016-2022

Project Name	2016/17 Forecast Outturn	2017/18 Proposed Budget	2018/19 Proposed Budget	2019/20 Proposed Budget	2020/21 Proposed Budget	2021/22 Proposed Budget
	£'000					
<b>Highway Programme</b>						
<b>Highways Planned Maintenance Programme</b>						
A6 SEMMS - Stockport	5,758	5,266				
Planned Highways Maintenance Programme	4,052	20,786	22,667	22,667	20,000	14,000
<b>Highways Stand Alone Projects Programme</b>						
Ardwick Grove Village Parking		23				
Christies Residents Parking	1					
Didsbury Village Tram Stop Traffic Mitig		18				
North Manchester Hospital Residents Parking	9					
Old Market Street traffic calming	16	1				
Section 106 Highways work around Metrolink			47			
Hyde Road (A57) Pinch Point Widening	181	44	1,588	2,301		
New Islington Free School Road	108					
Armitage School Parking Issues	2					
Delamere Road One Way Order	12					
Barlow Moor Road		27				
Birley Fields Campus highways work	72					
Etihad Expansion - Public Realm	36	373				
Etihad Expansion - S278	92					
Wilmslow Rd / Wilbraham Rd Cycle Routes (Cycle Casualty Reduction)		1,664				
Velocity	416					
Cycle City Phase 2	139	3,015	1,658			
Congestion Target Performance			235			
Burton Road Traffic Management	5					
Piccadilly Undercroft Gating	68					
20mph Zones (Phase 2)	25					
20mph Zones (Phase 3)	31	50	419			
Blocked Gullies	98					
Levenshulme Parking Signage	3					
ITB Minor Works	152					
Great Ancoat St/Pollard St S106	8					
Flood Risk Management - Hidden Watercourses	49					
Flood Risk Management - Calve Croft Flood Risk	25					
Flood Risk Management - Higher Blackley Flood Risk	119					
Manchester/Salford Inner Relief Road (MSIRR)	653					
Great Ancoats Improvement Scheme	312	321				
Highways Maintenance Challenge Fund	2,909	4,817				
Cycle Parking	186	1				
Shadowmoss Rd / Mossnook Rd	58					
Birley Fields Campus improvements	83					
Edge Lane	17					
Cringlebrook Primary School Crossing	42					
Former BBC site Section 278	180	1				
GMCRRP Multi Sites	29	1				
Bridge Maintenance		760	760	760	2,460	2,460
<b>SEMMMS PROGRAMME</b>						
Ringway Road Highway Imp Scheme	277					
SEMMMS A6 to Manchester Airport	50	130				
<b>Bus Priority Package Programme</b>						
Bus Priority Package - Rochdale Road	51					
Bus Priority Package - Oxford Road	8,906	945				
Bus Priority Package - Princess Street/Brook Street	283					
Bus Priority Package - Regional Centre	429	44				
Bus Priority - Complementary Measures	85					
Bus Priority - Unallocated			5,773			
<b>Total Highways Programme</b>	<b>26,027</b>	<b>38,287</b>	<b>33,147</b>	<b>25,728</b>	<b>22,460</b>	<b>16,460</b>
<b>Environment Programme</b>						
City Centre Litter Bins	12	21				

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Project Name	Forecast Outturn	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget
	£'000					
City Wide Litter Bins	123					
Fleet Collaboration	37					
Additional CCTV Enforcement Vehicles	59					
Street Lighting PFI	1,000	12,383	12,659	6,541		
Civic Quarter Heat Network		8,750	9,250			
Waste Reduction Measures	4,700					
Waste Contract	1,724	5,822	1,000			
Replacement Android Devices	88					
<b>Leisure Services Programme</b>						
<b>Parks Improvement Programme</b>						
Heaton Park	37					
Heaton Hall & Park Improvements	172					
Hollyhedge Park Drainage IMPS	119					
Alex Park Heritage Refurb	48					
Heaton Park	174					
Heaton Park Pay & Display	563					
Harpurhey Park	38					
PIP - Park Events Infrastructure	692					
PIP - Park Furniture	25					
PIP - Wythenshawe Park Play Area Improvement	87					
PIP - Unallocated	98	2,050	6,660	10,050	1,740	
City Centre Planting Containers	130					
Citywide Play Equipment	200	200				
Fletcher Moss Tennis	260					
<b>Leisure &amp; Sports Facilities</b>						
Hough End Leisure Centre	43					
Levenshulme Leisure Centre	97					
National Taekwondo Centre	73					
Clayton Vale Mountain Bike Trail	10					
National Squash Centre - refurbishment for rental	505					
Belle Vue Sports Village	347					
Indoor Leisure - Abraham Moss	175	11,527	4,400			
Indoor Leisure - Moss Side	575	7,687				
Hockey Reprovision	561					
FA Hubs		13,000				
Boggart Hole Clough - Visitors Centre	100	435				
Mount Road S106	108					
<b>Libraries and Info Services Programme</b>						
Central Library Wolfson Award	45	72				
Library Refresh	41					
Wolfson Children's Digital Libraries	250					
Roll Out of Central Library ICT	79	291	222			
Libraries - WiFi Printing	45	30				
Refresh of Radio Frequency Identifier Equipment	27	242	241			
Introduction of On-Line Payments	30					
Upgrade to Customer Facing Furniture	50					
Library 2020		700				
<b>Total Growth and Neighbourhoods Programme</b>	<b>13,547</b>	<b>63,210</b>	<b>34,432</b>	<b>16,591</b>	<b>1,740</b>	
<b>Cultural Programme</b>						
First Street Cultural Facility	28					
The Factory	6,889	28,459	54,784	16,018		
<b>Corporate Property Programme</b>						
Asset Management Programme	14,358	9,038	8,000	8,000	8,000	8,000
Strategic Acquisitions Programme	11,884	15,000	3,000	3,000	3,000	3,000
On-Street Advertising and Wayfinding	159					
Town Hall Complex Transformation Programme	671					
Hamerstone Road Depot		2,500	8,500	4,000		
Heron House	750	10,750	500			
Carbon Reduction Programme		2,000	2,000	2,000	2,000	2,000

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Project Name	Forecast Outturn	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget
£'000						
Sustaining Key Initiatives		10,000	10,000	5,000		
Estates Transformation		3,500	5,000	5,000	3,500	2,000
Town Hall Refurbishment		6,484	21,658	23,167	39,808	214,987
<b>Development Programme</b>						
<b>Development Programme - East Manchester</b>						
New Islington Public Realm	11					
New Islington Footpath Connection	6					
New Islington Marina	350					
Edison St CPO	121					
Miles Platting Community Hub	4					
The Space Project	3,500	10,500				
Digital Asset Base - Space Project	40	1,360				
Digital Asset Base - One Central Park	100	5,200				
Digital Asset Base - NewCo	30					
New Smithfield Market	807					
Beswick Community Hub - Manchester Institute	639					
Beswick Community Hub - Highway and Public Realm	86					
Eastern Gateway		18,100	16,000	4,500	4,500	4,500
<b>Development Programme - North Manchester</b>						
Irk Valley Improvements	15					
Eccleshall Street - Clean City	7					
Irish World Heritage Centre	276					
Northern Gateway		5,000	10,000	10,000		
<b>Development Programme - City Centre</b>						
NOMA Group Estate - Highways	482					
Hulme Hall Rd Lighting	39					
ST Peters Square	2,336	1,000				
Medieval Quarter Public Realm		2,000				
<b>Development Programme - Enterprise Zone</b>						
Airport City Power Infrastructure (EZ)	2,028	3,850				
<b>Development Programme - Stand Alone Projects</b>						
Digital Business Incubators	2,000	2,000				
<b>Total Strategic Development Programme</b>	<b>47,616</b>	<b>136,741</b>	<b>139,442</b>	<b>80,685</b>	<b>60,808</b>	<b>234,487</b>
<b>Private Sector Housing Programme</b>						
<b>Brunswick PFI (PSH)</b>						
Brunswick PFI Land Assembly	1,085	3,471	3,341			
<b>Collyhurst (PSH)</b>						
Collyhurst PFI Land assembly	18	187	1,070		3,700	
Collyhurst Environmentals		127				
<b>Housing Investment Model</b>						
Site Investigation and Early Works HIF Pilot Sites	40	633	118	123		
<b>Miles Platting PFI (PSH)</b>						
Miles Platting PFI Land Assembly	1,137	1,384				
<b>Private Housing Assistance Citywide Programme</b>						
Disabled Facilities Grant	4,500	6,476	7,602	6,200	6,200	6,200
Eccleshall Street	9	180				
Kingley Ave (previously I-bowne local ph		50	256			
Toxteth St CPO & environmental works	140	75	177			
Bell Crescent CPO		482				
<b>Private Sect Housing Standalone Projects</b>						
HCA Empty Homes Cluster Funding	2					
<b>Redrow Development Programme</b>						
Redrow Development Phase 2 onward	5,642	5,500				
<b>West Gorton (PSH)</b>						
West Gorton Compensation	4	6	5			
West Gorton Ph 2A Demolition & Comm Acqu	100	1,915	303	200		
Residential Development & Regeneration West Gorton		1,421	1,050	1,050		
<b>Private Sector Housing - Capital Projects</b>						
HMRF	150	50	50	50		
RRO and Loans	22	23				
Collyhurst Acquisition & Demolition (Overbrook	300	641				



	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Project Name	Forecast Outturn	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget
	£'000					
& Needwood Close)						
Extra Care		500	3,500	2,000		
Moston Lane Acquisitions		1,000	3,250	3,250		
Equity Loans		100	400	500		
Learning Disability (Supported Housing Accomodation)		1,000	2,050			
West Gorton Community Park		250				
Ben St. Regeneration	1,340	3,393	4,000	6,877		
Canada St - Walking With Wounded	80	127				
<b>Total Private Sector Housing Programme</b>	<b>14,569</b>	<b>28,991</b>	<b>27,172</b>	<b>20,250</b>	<b>9,900</b>	<b>6,200</b>
<b>Housing Programme - HRA</b>						
<b>Northwards - External Work</b>						
Concrete Repairs - Walkup Flat Balconies	35					
Charlestown - Victoria Ave multis window replacement and ECW - Phase 1		2,500	500			
Door replacements - Phase 5	8					
13/14 Newton Heath Petrock Wlk Roof Wrks	13					
13/14 Ext Cyclical Maint & Imp Wrks Ph1	81					
Riverdale ext & cyclical works phase 1/4	16					
Riverdale ext & cyclical works phase 2/4	20					
Moston Mill Estate Ph1&2	-10					
New Lightbowne (Walderton Ave)	11					
Newton Heath Daisybank Estate	4					
External cyclical works phase 2	183					
New Lightbowne Estate Halliford Road reroofing and ECW	1,136	37				
Harpurhey, Baths Estate roofline works and ECW	42					
External cyclical works phase 3a	3,015	563				
Riverdale estate - External work and ECW (Phase 3 &4)	1,441	141				
Charlestown, Clifford Lamb Court - External wall insulation and window replacement	237	28				
Collyhurst Environmental programme	9	1,497	369			
Multi storey blocks emergency services override switch to front doors	15					
Multi storey blocks replacement of roof top fans and air valves	129	5				
Updating of Electricity Northwest distribution network phase 2 to multi storeys, maisonettes and retirement blocks	36	68				
Ancoats Anita St and George Leigh external cyclical works ph 3b	230	63				
Cheetham Halliwell Lane external cyclical works ph 3b	800	263				
Harpurhey Lathbury & 200 Estates external cyclical works ph 3b	331	396				
Moston Mill estate (excl timber framed) external cyclical works ph 3b	312	636				
Newton Heath Donleigh & Plantagenet estates external cyclical works ph 4a	254	10				
Higher Blackley Central House solid wall insulation	180	109				
Environmental works	100	100	100			
Collyhurst environmental works	108	22				
Harpurhey Shiredale Estate externals	366	151				
Moston Miners Low Rise externals	509	1,124				
Cheetham Smedley Rd externals	64	4				
Newton Heath Limeston Drive externals	231	181				
Moston Bannatyne/Lightbowne Rd/St Geroges Drive externals	233	10				
Delivery Costs	1,271	815	100			
<b>Northwards - Internal Work</b>						
Digital Upgrade to CCTV Systems	13					
Communal area upgrade low rise blocks P2	1					

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Project Name	Forecast Outturn	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget
	£'000					
Various Multis Communal fire door and other upgrading works	183	10				
Lift replacement / refurbishment programme	332	39				
Multi storeys - rooftop extractor fans/water pump/water tank renewal	17					
Clifford Lamb Court - heat pump	6					
NEDO 13/14 Air source heat pump/solar thermal PH1&2	143	10				
Ground Source Heat Pumps in 2/4 blocks	5					
Various - Boiler replacements (excluding 2/4 blocks)	109					
2 and 4 blocks heating replacement with Ground source heat pumps - Phase 1	50	1,302	500			
13/14 Decent Homes Kitchen Mop Ups	8					
Decent Homes mop ups - Phase 7, and voids	168	3				
Sprinkler system pilot	6					
Boiler replacements	358	200				
Decent Homes mop ups phase 8 and voids	701	299				
One off rewires, boilers, doors, insulation etc	400	50				
Retirement blocks lift programme	117	65				
Warden call system renewal at Liverton & Apprentice Courts	83					
Fire alarm system renewal in community room at Victoria Square	15					
Charlestown Whitebeck Court communal areas		45				
Charlestown Victoria Avenue Multis - building level meters	17					
Multi-storey lift replacement	150	332				
Retirement blocks lift programme	54	3				
Boiler Replacement at Cheetham Hill Local Services Office	135					
Delivery Costs	385	243	52			
<b>Northwards - Off Debits/Conversions</b>						
Dam Head flats - bringing basement flats back into use and ECW / reroofing / environmental works	9					
Crumpsall, Moxley Road acquisitions - Improvement work	8					
Delivery Costs	2					
<b>Homeless Accommodation</b>						
Improvements to Homeless accommodation city wide	619	531				
Plymouth Grove Women's Direct Access Centre	538	60				
Delivery Costs	145	61				
<b>Northwards - Acquisitions</b>						
Northwards Acquisitions		102				
Delivery Costs		11				
<b>Northwards - Adaptations</b>						
Disabled Adaptations	1,009	500				
Adaptations						
<b>Northwards - Unallocated</b>						
Northwards Housing Programme Unlocated		10,931	22,394	18,000	18,500	18,900
<b>Retained Housing Programme</b>						
Collyhurst Maisonette Compensation & Dem		151	935			
<b>West Gorton Regeneration Programme</b>						
West Gorton PH2A Low & High Rise Demolit	59	20				
<b>Future Years Housing Programme</b>						
Housing Investment Proposals	1,861	4,960	13,650		1,000	
Collyhurst Regen - Highways Phase 1	1,760	200	1,229			
Collyhurst Regen - Churnett Street	10	780				
Collyhurst Regen - Needwood & Overbrook acquisition / demolition	300	211				
Willert Street Park Improvements	323					
North Manchester New Builds	25	7,039				
Parkhill Land Assembly		4,180		90		
New Universal Housing System	778					

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Project Name	Forecast Outturn	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget
	£'000					
Brunswick PFI HRA	1,199	1,050				
<b>Total Public Sector Housing (HRA) Programme</b>	<b>23,511</b>	<b>42,111</b>	<b>39,829</b>	<b>18,090</b>	<b>19,500</b>	<b>18,900</b>
<b>Childrens Services Programme</b>						
<b>Basic Need Programme</b>						
Temple	67					
Moston Fields - Increase capacity	95					
Cheetham Academy	1,435	48				
Crab Lane - Increase capacity	26					
Benchill	29					
Northridge	2					
Cavendish Community - Increase capacity	1,299	70				
Ashbury Meadow - Increase capacity	147					
E-Act Academy - increase capacity	66					
Crosslee - Increase capacity	50					
Claremont - Increase capacity	310					
Wilbraham Primary School	125					
Mauldeth Road - Increase capacity	68					
Charlestown - Increase accomodation	78					
St. John's CE Primary	1,588	26				
Briscoe Land Academy	176					
Holy Trinity VC Primary	3,127	50				
Stanley Grove - contribution to PFI	965					
Gorton Mount - New School	321					
Manchester Communication Primary Academy	320					
Dean Trust Ardwick	12,859	389				
Ardwick PRU	98					
ULT Manchester Academy	324					
ULT William Hulme	6,146					
Rodney House conversion	2,082	37				
Sacred Heart Expansion	432					
Lytham Rd	15,614	9,462				
St Annes RC VA - Increase capacity	50					
St Marys RC VA Levenshulme - Increase capacity	30					
Abbey Hey - Increase accommodation	250					
Abraham Moss - Additional Classrooms	538	3				
Fulmead CC	316					
Abraham Moss Dining Hall	616					
Manchester Health Academy expansion	3,559	3,460				
Co-op Academy expansion	8,000	6,555				
Plymouth Grove SEN	167					
Manchester Enterprise Academy	6,300	2,000				
St Margarets C of E	441	2,329				
Basic need - unallocated funds		20,292	53,810			
Basic need - Estimated 2016/17 allocation	5,072	9,163	116			
Universal Infant Free School Meals (UIFSM) - Allocated	558					
Universal Infant Free School Meals (UIFSM) - Unallocated	492					
<b>Schools Maintenance</b>						
Birchfields Boiler Replacement	15					
Sandilands - Kitchen	3					
Chorlton Park Primary roof	-7					
Loreto HS Highway Improvements	11					
St Margarets CE Rewire	1					
Charlestown New boiler	1					
Abraham Moss - Hall Heating	60					
Cavendish - Rewire	536					
Brookburn - Heating works	135					
Holy Trinity - Rewire	378					
Manley Park - Junior rewire	381					
Moston Lane - re-roof	605	598				

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
<b>Project Name</b>	<b>Forecast Outturn</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>
	<b>£'000</b>					
Wilbraham - Rewire	331					
Moston Fields (NMHSG) - Drainage	9					
Lily Lane - new boiler	216					
Armitage - Highways works	9					
Ravensbury - Highways works	9					
Schools Capital Maintenance -unallocated	1,166	3,000	3,000	3,000	3,000	3,000
<b>Education Standalone Projects</b>						
Haveley Hey/Children of Success	3					
Paintpots	43					
Kids 1st Start	15					
Big Life Moss Side (EE 2 Yr Olds)	56					
Martenscroft Nursery	54					
Building Blocks	48					
Early Education for Two Year Olds	4	301				
Salix School schemes	67					
School Crossings	800	1,000				
<b>Building Schools for the Future</b>						
BSF Acadamies	42					
BSF Phase 1	62					
BSF Phase 2 (W4)	3,873					
<b>Total Children's Services Programme</b>	<b>83,164</b>	<b>58,783</b>	<b>56,926</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>ICT Capital Programme</b>						
<b>ICT</b>						
ICT Business Transformation - Unallocated		686				
PSN Compliance	523					
Hybrid Mail	6					
Desktop Refresh	26					
One System Upgrade	37					
SAP BP&C	281					
SAP CLM_SLC		369				
Solaris	123					
<b>ICT Infrastructure &amp; Mobile Working Programme</b>						
Infrastructure & Mobile Working	565	2,539				
Citrix 7.6 Migration	713	196				
Windows 7 Migration	1,306					
Mobile Device Refresh	88	32				
Disaster Recovery	819					
PSN Windows 2003	169	159				
ICT Investment Plan		8,000	18,600	10,400	9,000	9,000
<b>ICT Stand Alone Projects</b>						
Broadband Connection Vouchers (Full)	8					
Broadband Connection Vouchers (Phase 3)	753					
<b>Applications</b>						
Information Strategy Project	8					
Applications Funding Unallocated		248				
<b>Infrastructure</b>						
Infrastructure Funding Unalloacred		835				
Wider Area Network Redesign	57					
<b>Total ICT Programme</b>	<b>5,482</b>	<b>13,064</b>	<b>18,600</b>	<b>10,400</b>	<b>9,000</b>	<b>9,000</b>
<b>Adults and Children's Programme</b>						
Capitalisation of Community Equipment	350					
Child Protection Info Systems (CPIS)	30					
C&F ICT Projects	90	97				
Locality Plan Programme Office	190	978				
Integrated Working - Gorton Health Hub		3,000	15,000	4,796		
Evergreen Loans	25	25				
<b>Total Adults and Children's Capital Programme</b>	<b>685</b>	<b>4,100</b>	<b>15,000</b>	<b>4,796</b>		
<b>Total Manchester City Council Capital Programme</b>	<b>214,601</b>	<b>385,287</b>	<b>364,548</b>	<b>179,540</b>	<b>126,408</b>	<b>288,047</b>

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Project Name	Forecast Outturn	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget
	£'000					
<b>Projects carried out on behalf of Greater Manchester</b>						
Housing Investment Fund	55,000	105,000	121,657			
Greater Manchester Loan Fund	1,600	2,800	3,650			
<b>Total GM projects</b>	<b>56,600</b>	<b>107,800</b>	<b>125,307</b>			
<b>Total CAPITAL PROGRAMME</b>	<b>271,201</b>	<b>493,087</b>	<b>489,855</b>	<b>179,540</b>	<b>126,408</b>	<b>288,047</b>