

**Manchester City Council
Report for Resolution**

Report to: Executive – 11 January 2017

Subject: Capital Programme (Budget 2017/18 – 2021/22)

Report of: The City Treasurer

Summary

The purpose of the report is to present the 2017/18 capital programme and forward commitments.

Recommendations

The Executive is requested to:

1. Note and endorse the draft capital budget proposals contained within this report, which are subject to consultation as part of the budget setting process; and
2. Note that final budget proposals will be considered by the Executive on 8 February for recommendation to Council.

Wards Affected: All

| Our Manchester Strategy outcomes | Summary of the contribution to the strategy |
|--|---|
| A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities. | The capital programme contributes to various areas of the economy including investment in public and private sector housing, education and children's social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services. |
| A highly skilled city: world class and home grown talent sustaining the city's economic success. | The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts. |
| A progressive and equitable city: making a positive contribution by unlocking the potential of our communities. | The capital programme includes investment in adult and children's social care, education, housing and the environment, cultural and leisure services, all of which contribute towards the strategy. |

| | |
|--|---|
| A liveable and low carbon city: a destination of choice to live, visit and work. | Investment in all areas of the capital programme contributes towards the strategy, notably investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes. |
| A connected city: world class infrastructure and connectivity to drive growth. | Through investment in areas such as ICT and the City's infrastructure of road networks and other travel routes |

Full details are in the body of the report, along with any implications for:

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

Financial Consequences – Revenue

The capital programme report as presented will require £1,011.0m (all non-HRA) of prudential borrowing over the five year period, with £782.9m required for Manchester City Council projects and £228.1m required for projects carried out on behalf of Greater Manchester. Provision has been made in the proposed revenue budget for the associated financing costs, and for the revenue contributions to capital outlay (RCCO) which are forecast to be received from the General Fund and HRA.

Financial Consequences – Capital

The latest forecast spend for 2016/17 is £298.0m.

The proposals contained in this report would create a capital programme of £480.6m in 2017/18, £480.4m in 2018/19, £176.4m in 2019/20, £126.4m in 2020/21 and £288.0m in 2021/22.

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Attachments

Appendix 1: Detailed Capital Programme 2016/17 – 2021/22

Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Report to the Executive 17 February 2016 Capital Programme (Budget 2016/17 – 2018/19)

Report to Council 4 March 2016 Capital Programme (Budget 2016/17 – 2018/19)

Report to the Executive 16 November 2016 (Capital Monitoring – Q2)

1 Introduction

- 1.1 The purpose of the report is to present the capital strategy and capital programme for 2017/18 and future years and to confirm that there are adequate levels of resources available to finance the capital programme.

2 Strategic Context

- 2.1 Manchester is an ambitious city with a strong track record of delivery through partnerships and effective strategic leadership, improving the quality of life for the residents and delivering a vision of making Manchester a world class city. As encapsulated in the Manchester Strategy the vision is for Manchester in 2025 to be in the top flight of world class cities:

- with a competitive, dynamic and sustainable economy that draws on our distinctive strengths in science, advanced manufacturing, culture, creative and digital business, cultivating and encouraging new ideas;
- with highly skilled, enterprising and industrious people;
- that is connected, internationally and within the UK;
- that plays its full part in limiting the impacts of climate change;
- where residents from all backgrounds feel safe, can aspire, succeed and live well; and
- that is clean, attractive, culturally rich, outward looking and welcoming.

- 2.2 To be internationally competitive the city council has grasped the need to:

- deliver on meeting the need to reduce dependency and improve the productivity outcomes for our residents;
- embrace the need to be a low carbon exemplar;
- invest in, and strengthen, the council's existing economic and infrastructure asset base; and
- support the City's cultural and sporting offer.

3 Developing the Programme for Additional Capital Investment from 2017/18 to 2021/22 – the Capital Strategy

- 3.1 Our Manchester demands an integrated approach to the deployment of revenue and capital spend against a clear set of priorities. The development of a longer term, five-year, Capital Strategy forms a critical part of the City Council's strategic and financial planning from 2017/18.
- 3.2 The last 12 months have witnessed a number of significant developments that have had, and will continue to have, a major influence on the future shape and approach to capital investment within the City. These include the "Our Manchester" Strategy, the Manchester Residential Growth Strategy, commercial developments, devolution and reviews of the Highways Estate, the Operational Built Estate and ICT.
- 3.3 The challenge for the future is to maximise the capital resources available to the Council in order to deliver the priorities for the City.

- 3.4 This will require continued investment for transformation to define Manchester as an attractive place to live and further improve the quality of life for residents. Important to achieving this will be:
- to support, promote and drive the role and continuing growth of the City Centre as a major regional, national and international economic driver;
 - to support businesses and residents to create thriving district centres with appropriate retail, amenities and public service offer;
 - to support employment growth through a strengthening and diversification of its economic base and through the efficient use of land;
 - to support investment in transport infrastructure;
 - to provide an expanded, diverse, high quality housing offer, ensuring that the growth is in sustainable locations supported by local services and the public transport infrastructure;
 - to support the delivery of a Schools Capital Programme to support new and expanded high quality primary and secondary school facilities for a growing population; and
 - continuing to promote investment to secure an internationally competitive cultural and sporting offer and sustaining core lifestyle assets such as parks, leisure facilities and libraries within the City.
- 3.5 Within a wider City Region and regional context the ambition is for Greater Manchester to become a financially self-sustaining city, sitting at the heart of the Northern Powerhouse with the size, the assets, the skilled population and political and economic influence to rival any global city.
- 3.6 Greater Manchester has been working hard, with Government, to turn that vision into a reality. The conurbation's priorities around growth and reform are widely recognised to be distinctive, evidenced and wholly appropriate for the long term success of the area. The City Region is one of a few economic geographies capable of becoming a national engine of growth for the North and the UK as a whole, and in doing so, becoming a net contributor to the economy. Greater Manchester has made a strong, evidence-based case for the devolved, place-based management of local services, alongside innovative funding arrangements that remove unnecessary ring-fences to enable consistent prioritisation against Greater Manchester and Northern Powerhouse growth objectives.
- 3.7 Against this backdrop the Greater Manchester Strategy sets out the Vision for the future *"By 2020 the Manchester City region will have pioneered a new model for sustainable economic growth based around a more connected, talented and greener city region where the prosperity secured is enjoyed by the many and not by the few"*. The Devolution Agreement places Greater Manchester in a better position to deliver on the key requirements for economic growth.
- 3.8 The key for the City of Manchester is to enable local people to contribute to and benefit from that growth. The Council will maximise the opportunities created through the Devolution Agreement alongside the City's capital programme to connect residents with skills and employment opportunities and to support the investment in transport and highways infrastructure.

- 3.9 The challenge for the future is to drive transformation, to define Manchester as an attractive place to live and further improve the quality of life for all residents; to increase their overall social and economic prospects, and enable them to participate fully in the life of the City. Important to the delivery of the aspirations of the City will be:
- to support, promote and drive the role and continuing growth of the city centre as a major regional, national and international economic driver; as the main focus for employment growth through a strengthening and diversification of its economic base and through the efficient use of land. Key commercial mixed use developments include: St Johns with Allied London (including “Factory”); St Michaels with the Jacksons Row Development Partnership; First Street with ASK / Patrizia UK; NOMA with Co-op/Hermes; Manchester Central with ASK / Patrizia; Mayfield with U&I; and Circle Square with Bruntwood; This will be complemented by driving growth through for example, Corridor Manchester; the Airport City Enterprise Zone; the Siemens Princess Road Campus; Central Park in North Manchester; and at the Etihad Campus in East Manchester;
 - to support investment in transport infrastructure the City Centre which will lay the foundations for continuing success by ‘future proofing’ the city’s transport infrastructure including; the Second City Crossing, The Northern Hub, Cross City, Bus Corridor and the redevelopment of Victoria Station. Work on the two proposed HS2 stations at the Airport plus an new integrated rail station at Piccadilly that brings together HS2 and Northern Powerhouse Rail with Metrolink and the existing classic rail system will be key priorities for the city over the next decade;
 - to drive forward the City Council’s Residential Growth Strategy and associated policy frameworks such as Housing Affordability and the Residential Quality Guidance, all of which seek to provide the city with an expanded, diverse, high quality housing offer that is attractive to and helps retain economically active residents in the city, ensuring that the growth is in sustainable locations supported by local services, good public transport infrastructure, and core lifestyle assets such as parks, other green and blue infrastructure, and leisure facilities. This will include maximising the opportunities through Manchester Place, Manchester Life and the Housing Investment Fund and to be able to react flexibly to deliver an attractive housing offer for the City;
 - to deliver a Schools Capital Programme that will support new and expanded high quality primary and secondary school facilities for a growing population;
 - to support businesses and residents to create thriving district centres with appropriate retail, amenities and public service offer; and
 - to continue to promote investment to secure an internationally competitive cultural and sporting offer and sustaining core lifestyle assets such as parks, leisure facilities and libraries within the City.
- 3.10 The capital programme has been developed in line with the strategic priorities for the City and the City Council. This has highlighted that a longer term approach to capital investment is required, and the budget shown here is for the next five years.

- 3.11 New proposals for 2017/18 onwards have been assessed against strategic fit, the economic value they can add to the City, the financial implications of undertaking the scheme and the deliverability and risk associated with the project. Fulfilment of statutory duties and social impact were also included as part of the assessment.
- 3.12 The projects have been assessed with those put forward within this report meeting the criteria for inclusion around strategic fit, i.e. the contribution to support priorities around growth, reform and place.
- **Priority** – the proposal scores highly, is a good strategic fit and deemed to be deliverable. These schemes will form part of the capital budget and will move forward subject to certain conditions being met and these will be determined on an individual scheme basis to ensure outcomes are met;
 - **In Principle Agreement** – the scheme meets the criteria for strategic fit and/or economic value but further work is required to detail the financial implications and deliverability and to support output definition. The funding for these schemes may be reserved as part of the capital budget, but further submissions will be required into the Capital Approval process to determine the basis upon which resources are released; and
 - **In Abeyance** – further work is required prior to submission to the Capital Approval process.
- 3.13 The new schemes from 2017/18 are categorised follows:
- 3.14 The governance arrangements and approval processes are also being reviewed. Executive Members will have a key role in the Capital Strategy process from the consultation on business cases to signing off schemes once they have been evaluated; and in monitoring delivery against intended outcomes including that it within the agreed budget, timescales and standards.
- 3.15 It is proposed that all projects categorised as Priority or In Principle are included within the five-year capital budget. This would *reserve* the funding within the capital budget for the schemes.
- 3.16 All schemes are required to submit an evidenced, detailed spend and delivery profile as part of a revised Capital Approval process, articulating the links the project would have to the achievement of the Council's strategy and the economic value expected and setting out clear deliverables against which the project can be benchmarked throughout delivery. If schemes require further feasibility works then this too can be considered, supported by a proposed Feasibility Fund. Access to the fund will be subject to strict criteria which is currently being drawn up.

4 **Capital Programme**

- 4.1 The development of the Capital Programme stems from the priorities outlined in the Strategic Response Budget Report elsewhere on the agenda, the Budget Principles and the approach to the Capital Strategy outlined above. Together these frame the balance between the investment priorities for the Council and the level of resources available. Given the constraints on the level of resources available the aim is to maximise the use of external funding and receipts where available and to limit increasing the borrowing requirement.
- 4.2 The capital programme uses the most up to date forecast of outturn figures for 2016/17 of £298.0m as the base for its calculation. The programme can be viewed as consisting of two distinct areas; one for the City Council, and one which includes investments which the City Council is making on behalf of Greater Manchester.
- 4.3 The current three year capital programme 2016/17 to 2018/19 originally approved by Executive in February 2016 is being implemented and has been updated for the amendments and additions approved by Executive and Council throughout the year.
- 4.4 To establish the further capital priorities for 2017/18 to 2021/22, proposed capital projects have been subject to review to establish the strategic fit of proposals, the economic value of implementing them, the financial implications, and an assessment of risk and deliverability.
- 4.5 The new schemes presented as part of this budget will support the Council's strategic aims in that five year period.
- 4.6 The capital approvals process has also been reviewed to ensure that progress against these schemes is regularly reviewed and reported to members.

5 Proposed Capital Programme from 2017/18 - Summary

- 5.1 The capital programme 2017/18 to 2020/21 comprises the continuation of the current three year programme and new proposals approved by the Capital Strategy Group. The figures relating to the programme continuation are based on estimates compiled as at December 2016. It has been calculated on the expectation that the current year outturn will be £298.0m, of which £236.4m relates to City Council projects.
- 5.2 The carry forward of committed schemes from the current programme into future years, based on the latest monitoring report for 2016/17, and the addition of new schemes detailed below gives a proposed new capital programme for City Council projects of:
 - 2017/18 - £377.8m
 - 2018/19 - £355.1m
 - 2019/20 - £176.4m
 - 2020/21 - £126.4m
 - 2021/22 - £288.0m

- 5.3 Details of the profile of the programme for schemes delivered on behalf of Greater Manchester are given at section 16.
- 5.4 The current programme includes forecast Central Government grant settlements for Children's Services Schools Maintenance for 2017/18 onward. Once the grant allocations are known the budgets will be revised, and this will be reported to the Executive as part of the regular reports on proposed increases to the capital programme.
- 5.5 The programme will need to be reviewed if the resource position changes from the indicative level. The funding resources available to the City Council are invested so that they focus on the key priorities for the Council and take a holistic view of all planned investment in a locality. Priority will be given to key recurring programmes and strategic investments. Projects that will secure 100% external funding can be added to the programme if they fit strategically.

6 Proposed Capital Programme from 2017/18 - Detail

- 6.1 The existing capital programme has been reviewed, and where the capital gateway process has identified new schemes that fit strategically with the Council's objectives they have been included in this report.
- 6.2 The 2016/17 programme is based on the monitoring reported to Executive in September and forecast re-profiling requirements, and will be updated in the February budget report for the position as at the end of December, which will be reported to the same meeting.
- 6.3 Further details of the proposed programme, including current commitments, are given in the paragraphs below, and are summarised in the table below:

| | 2016/17 forecast outturn | 2017/18 budget | 2018/19 budget | 2019/20 budget | 2020/21 budget | 2021/22 budget | Total |
|--|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------|
| | £m | £m | £m | £m | £m | £m | £m |
| Manchester City Council Programme | | | | | | | |
| Highways | 27.0 | 45.7 | 27.1 | 23.4 | 22.5 | 16.4 | 162.1 |
| Growth and Neighbourhoods | 14.4 | 58.8 | 34.4 | 19.9 | 1.7 | - | 129.2 |
| Strategic Development | 59.4 | 134.0 | 136.0 | 76.7 | 60.8 | 234.5 | 701.4 |
| Housing – General Fund | 16.3 | 28.5 | 27.3 | 20.2 | 9.9 | 6.2 | 108.4 |
| Housing – HRA | 24.5 | 41.3 | 39.8 | 18.0 | 19.5 | 18.9 | 162.0 |
| Children's Services (Schools) | 84.0 | 57.9 | 56.9 | 3.0 | 3.0 | 3.0 | 207.8 |
| ICT | 10.2 | 8.6 | 18.6 | 10.4 | 9.0 | 9.0 | 65.8 |
| Adults and Children's Services | 0.6 | 3.0 | 15.0 | 4.8 | - | - | 23.4 |
| MCC TOTAL | 236.4 | 377.8 | 355.1 | 176.4 | 126.4 | 288.0 | 1,560.1 |
| Projects carried out on behalf of Greater Manchester | 61.6 | 102.8 | 125.3 | - | - | - | 289.7 |
| TOTAL | 298.0 | 480.6 | 480.4 | 176.4 | 126.4 | 288.0 | 1,849.8 |

7 Highways

7.1 The Highways capital programme consists of the investment in the City's highways network, including work on bridges, cycle paths and bus priority lanes. The programme is forecast to be £135.1m between 2017/18 and 2021/22, as shown in the table below, and the primary schemes within the programme are also detailed below:

| | 2016/17 forecast outturn | 2017/18 budget | 2018/19 budget | 2019/20 budget | 2020/21 budget | 2021/22 budget | Total |
|----------|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------|
| | £m | £m | £m | £m | £m | £m | £m |
| Highways | 27.0 | 45.7 | 27.1 | 23.4 | 22.5 | 16.4 | 162.1 |

- 7.2 A Highways Maintenance Investment Programme (£100.0m) is proposed, utilising £19.1m of expected Planned Highways Maintenance grant funding received from Government alongside £80.9m of City Council resource. The programme will seek to implement longer term preventative maintenance measures, which would result in the Council's highways assets being improved and reducing maintenance costs.
- 7.3 The project widening A57 Hyde Rd (£3.8m) involves increasing the span of a disused railway bridge to allow removal of a pinch point, which currently reduces the number of traffic lanes from four to two. Heavy traffic congestion, particularly at peak times and journey times will both be reduced.
- 7.4 The Cycle City schemes (£6.4m) aim to provide a high-quality network of dedicated cycle routes across Manchester, encouraging people to make short journeys in a healthy and inexpensive way and reduce the environmental impact of private car use.
- 7.5 The Bridge Maintenance project (£7.2m) will ensure that the Council's bridge assets across the highways network are maintained according to statutory guidelines.
- 7.6 The bus priority measures and traffic improvements (£6.8m) will remove the current sources of delay and open up new routes, creating:
- Cross city connections;
 - Reduced running times and better schedules;
 - Improved punctuality and reliability;
 - More reliable journey times;
 - Reduced duration of waiting times at stops;
 - Buses being a real alternative to the car; and
 - Increase use of public transport.
- 7.7 The City Council has Highways Maintenance Challenge funding (£4.8m) available for resurfacing or reconstruction works on major routes across the City.

8 Growth and Neighbourhoods

- 8.1 The Growth and Neighbourhoods capital programme includes the capital investment required to support the City's neighbourhoods and well being, such as street lighting, libraries and leisure centres. The programme is forecast to be £114.8m between 2017/18 and 2021/22, as shown in the table below, and the primary schemes within the programme are also detailed below:

| | 2016/17 forecast outturn | 2017/18 budget | 2018/19 budget | 2019/20 budget | 2020/21 budget | 2021/22 budget | Total |
|--|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------|
| | £m | £m | £m | £m | £m | £m | £m |
| Environment and Operations | 8.4 | 23.0 | 22.9 | 9.9 | | | 64.2 |
| Leisure | 5.4 | 34.5 | 11.0 | 10.0 | 1.7 | | 62.6 |
| Libraries | 0.6 | 1.3 | 0.5 | | | | 2.4 |
| Total Growth and Neighbourhoods | 14.4 | 58.8 | 34.4 | 19.9 | 1.7 | | 129.2 |

Environment and Operations

- 8.2 The Street Lighting Private Finance Initiative (PFI) project (£30.9m) will deliver the procurement and installation of modern, state of the art, low energy light emitting diode (LED) street lighting technology. Once operational the scheme is planned to provide revenue savings due to reduced energy charges, and lower maintenance costs for the Council's street lighting.
- 8.3 The Heat Network (£18.0m) project aims to provide a heat network throughout the Civic Quarter of the City. This will reduce energy costs, and also help achieve the City's aim of reducing carbon emissions by 41% by 2020.
- 8.4 As part of the waste and street cleaning contract, a loan will continue to be available to the contractor to upgrade vehicles (£6.8m) on a spend to save basis. The loan will be repaid through reduced service costs.

Leisure

- 8.5 The Parks Investment Programme (£20.5m) will focus on three key objectives, specifically the development of the Hall, Stables and Lake Hubs at Heaton Park, the development of Wythenshawe Park including restoration of the Hall, and improvements to the quality of the community and local parks, green spaces and allotments across Manchester.
- 8.6 Following a review of Indoor Leisure provision, it has been identified that investment is required in two leisure centres, Abraham Moss and Moss Side (£23.6m). A full refurbishment of Moss Side and a new build for Abraham Moss will reduce revenue costs associated with the upkeep of the buildings, and provide long-term savings to the Council.
- 8.7 As part of the Football Association's plan to transform the grassroots of the game, the Manchester Football Hubs programme (£13.0m) will provide football facilities including pitches, changing rooms and education suites at several sites across the City.

Libraries

- 8.8 The roll out of the Central Library ICT model (£0.5m) will standardise the library ICT delivery model across the city, improving the customer experience and streamlining the ICT support process.
- 8.9 The Library 2020 project (£0.7m) aims to increase the use of the Council's library assets by piloting the open library concept at three district libraries. This will include investment in technology to enable library users to access the library when it is usually closed.

9 Strategic Development

- 9.1 Strategic Development also includes the programme for the Council's property assets, and investment in neighbourhood development and cultural facilities. The programme is forecast to be £642.0m between 2017/18 and 2021/22, as shown in the table below, and the primary schemes within the programme are also detailed below:

| | 2016/17 forecast outturn | 2017/18 budget | 2018/19 budget | 2019/20 budget | 2020/21 budget | 2021/22 budget | Total |
|------------------------------------|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------|
| | £m | £m | £m | £m | £m | £m | £m |
| Culture | 11.0 | 26.0 | 54.8 | 16.0 | | | 107.8 |
| Corporate Property | 28.5 | 66.0 | 55.2 | 46.2 | 56.3 | 230.0 | 482.2 |
| Development | 19.9 | 42.0 | 26.0 | 14.5 | 4.5 | 4.5 | 111.4 |
| Total Strategic Development | 59.4 | 134.0 | 136.0 | 76.7 | 60.8 | 234.5 | 701.4 |

Culture

- 9.2 The continuing Factory project (£96.8m) is a cultural facility within the City Centre. This will receive significant financial support from the Government, and will create an estimated 2,400 jobs.

Corporate Property

- 9.3 The Asset Management Programme (£42.2m) will ensure that the Council's assets, including its elite assets, are well-maintained.
- 9.4 The Strategic Acquisitions budget (£27.0m) will provide funding for the Council to acquire key sites throughout the city, provided they become available, which can further the aims and objectives of the corporate plan.
- 9.5 The Hammerstone Road project (£13.0m) will invest in the depot to allow the Council to consolidate all depots into one site. This investment will allow other sites to be released, and reduce the maintenance costs associated with these sites.
- 9.6 There will be continuing Investment in Heron House (£11.4m) to refurbish the building.

- 9.7 The Carbon Reduction Programme (£10.0m) will be used to explore schemes which can support the Council's aim of reaching zero carbon emissions by 2050. Such schemes will include the use of combined heat and power plant, solar photovoltaic panels, and the use of LED lighting within the Council's estate.
- 9.8 The proposed Sustaining Key Initiatives (£25.0m) investment provides the Council with the capacity to intervene to ensure key commercial and mixed use development priorities are secured in the city. It is expected that any intervention would be done on an investment basis.
- 9.9 An Estates Transformation plan (£19.0m), built on the findings of stock condition surveys commissioned by the Council, aims to maximise the use of the Council's estate through focussing investment on key properties to ensure that the operational estate is fit for purpose, and rationalising the estate.
- 9.10 The Town Hall and Albert Square Refurbishment (£306.1m) establishes the capital budget for the full refurbishment and upgrade to modern standards of the Town Hall and the associated costs for Albert Square. It should be noted that the forecast profile of spend is based on a number of assumptions, and the forecast will be subject to review following the design stage and at other points throughout the programme.

Development

- 9.11 The capital work at the Space Project (£9.4m) will continue, to expand the capacity of the site. Similarly, the refurbishment of One Central Park (£5.2m) will continue to support the development of the digital economy.
- 9.12 The programme of investment which forms the Eastern Gateway (£47.6m) is aimed at land acquisition on the eastern side of the City, to bring forward regeneration schemes which are either Council led or developed with a commercial partner.
- 9.13 The Northern Gateway investment plan (£25.0m) seeks to promote significant residential growth in the neighbourhoods of New Cross, Lower Irk Valley and Collyhurst through land assembly and the provision of core infrastructure, with the regeneration completed with an investment partner.
- 9.14 The Medieval Quarter Public Realm (£2.0m) scheme will fund public realm improvements in the north of the city centre around the Rover Irwell, Manchester Cathedral, Cheetham's and Victoria Station.
- 9.15 The Airport Power Infrastructure scheme (£1.3m) involves the construction of new electricity distribution infrastructure to serve development within the Manchester Airport City Enterprise Zone. This will be funded through DCLG grant funding, which has been awarded under its Building the Foundations for Growth programme.

10 Housing – General Fund

- 10.1 The Housing – General Fund capital programme includes housing regeneration schemes, such as the Council’s housing Private Finance Initiative (PFI) schemes. It also includes funding for disabled facilities and energy efficiency schemes. The programme is forecast to be £92.1m between 2017/18 and 2021/22, as shown in the table below, and the primary schemes are also detailed below:

| | 2016/17 forecast outturn | 2017/18 budget | 2018/19 budget | 2019/20 budget | 2020/21 budget | 2021/22 budget | Total |
|------------------------|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------|
| | £m | £m | £m | £m | £m | £m | £m |
| Housing – General Fund | 16.3 | 28.5 | 27.3 | 20.2 | 9.9 | 6.2 | 108.4 |

- 10.2 Funding has been set aside within the programme for commercial and residential acquisitions (£9.5m) which will support the existing Brunswick and Miles Platting PFI schemes. Similarly funding is available for the acquisition of properties relating to regeneration in West Gorton (£2.4m), and for potential commitments from historical CPOs.
- 10.3 Major adaptations funding is available (£31.3m) to assist in works to make social rented properties suitable for disabled residents.
- 10.4 Provision is also made regarding the ongoing Redrow development programme (£5.5m), which represents the cost of new builds. This will be funded by the ongoing sale of properties over current and future years.
- 10.5 The West Gorton Regeneration Programme is currently being delivered. Further investment in Residential Development and Regeneration in the area (£3.5m) will focus on the provision of a new community park, highways work, and potentially a new community space.
- 10.6 Further investment plans include support for the development of Extra Care accommodation by registered providers within Manchester (£6.0m), acquisitions to support the regeneration of the Moston Lane area (£7.5m), continuing the regeneration of Collyhurst through further site assembly (£5.0m), and new equity products for existing home owners and for a “market rent to purchase” scheme (£1.0m).
- 10.7 The regeneration of the Ben Street area (£14.3m) of Ancoats and Clayton will continue, to deliver new housing.
- 10.8 The programme also includes funding for new build re-provision (£3.1m) of some of the existing shared supported housing accommodation for clients with learning disability, on an invest to save basis.

11 Housing – Housing Revenue Account (HRA)

- 11.1 The Housing – HRA capital programme consists of the investment in the Council’s public sector housing estate, including acquisitions and capital works on existing Council housing assets. The programme is forecast to be £137.5m

between 2017/18 and 2021/22, as shown in the table below, and the main schemes are also detailed below:

| | 2016/17 forecast outturn | 2017/18 budget | 2018/19 budget | 2019/20 budget | 2020/21 budget | 2021/22 budget | Total |
|---------------|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------|
| | £m | £m | £m | £m | £m | £m | £m |
| Housing – HRA | 24.5 | 41.3 | 39.8 | 18.0 | 19.5 | 18.9 | 162.0 |

11.2 Provision is also made in the budget to reflect the delivery of new works in future years that will support the ongoing 30-year HRA asset management plan (£102.9m). The funds will be used to maintain the Decent Homes Standard within Manchester’s housing stock and, in addition, will support innovative climate change investment; essential health and safety works; public realm environmental works; and, where appropriate, it will support estate regeneration and re-modelling.

11.3 The programme includes funding for the ongoing regeneration works in Collyhurst (£22.0m), including the demolition of obsolete maisonettes, improvements to the infrastructure of the Village, and potential compensation for tenants involved in demolition projects.

11.4 Work will continue on the North Manchester New Builds project (£6.2m), developing 56 new HRA homes on a number of sites across Collyhurst and Higher Blackley.

11.5 The land assembly around Parkhill Avenue (£4.2m) will continue to facilitate the regeneration of the area.

12 Children’s Services (Schools)

12.1 The Children’s Services capital programme is predominantly focused on the building of new schools, to meet school place demand, and investment in the existing school estate. The programme is forecast to be £123.8m between 2017/18 and 2021/22, as shown in the table below, and the main schemes are also detailed below:

| | 2016/17 forecast outturn | 2017/18 budget | 2018/19 budget | 2019/20 budget | 2020/21 budget | 2021/22 budget | Total |
|-------------------------------|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------|
| | £m | £m | £m | £m | £m | £m | £m |
| Children’s Services (Schools) | 84.0 | 57.9 | 56.9 | 3.0 | 3.0 | 3.0 | 207.8 |

12.2 The high school at Lytham Rd (£9.5m) will be completed in this period, creating places for 1,050 pupils.

12.3 Works will continue on the secondary expansions at Manchester Health Academy (£3.5m), Co-op Academy (£6.6m) and the Manchester Enterprise Academy (£2.0m), to provide the secondary pupil places required in the City.

12.4 Work will also progress on a new high school (£40.8m) to provide places for 1,800 pupils in the Central / East area of the City.

- 12.5 The City Council has been notified that it will receive a substantial Basic Need grant in 2017/18 and 2018/19, to fund the significant increase in school places forecast to be required in that year. To accommodate this increase, work needs to begin on new school builds and site expansions before 2018/19.
- 12.6 Council is therefore asked to approve borrowing in 2017/18 up to the level of the 2018/19 Basic Need allocation, with the expectation that the borrowing will be repaid using the grant once it is received in 2018/19. This will allow the works to commence and the places to be available by September 2018.
- 12.7 A Government grant-funded schools maintenance programme (£15.0m), to help maintain the Council's school assets, is included within the budget. Officers expect this funding stream to continue, however the annual budgets will be revised once confirmation of the level of funding is received.
- 12.8 As noted above, grant allocations for 2018/19 have not been announced by Central Government. Once these are made available, a revised capital programme including the grant funding will be reported to Executive as part of the regular reports on proposed increases to the capital programme.
- 12.9 Investment in School Crossing Patrols will be doubled, with a further £1.0m included in the programme to provide permanent highways improvements to improve road safety outside schools and reduce risks at existing crossings.

13 Information and Communication Technology (ICT)

- 13.1 The ICT capital programme provides investment to the Council's ICT estate, and grant funding to third parties for improved connectivity. The programme is forecast to be £55.6m between 2017/18 and 2021/22, as shown in the table below, and the main schemes are also detailed below:

| | 2016/17 forecast outturn | 2017/18 budget | 2018/19 budget | 2019/20 budget | 2020/21 budget | 2021/22 budget | Total |
|-----|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------|
| | £m | £m | £m | £m | £m | £m | £m |
| ICT | 10.2 | 8.6 | 18.6 | 10.4 | 9.0 | 9.0 | 65.8 |

- 13.2 A four year ICT Investment Plan (£55.0m) is proposed. The programme of works will include measures aimed at service stability, compliance, technology refresh and business transformation. It will also include service-specific ICT projects, including upgrades to existing ICT tools, application integration, service transformation and estates rationalisation works.

14 Adults and Children's Services

- 14.1 The Adults and Children's Services capital programme provides investment for the health and social care work of the City Council. The programme is forecast to be £22.8m between 2017/18 and 2021/22, as shown in the table below, and the main schemes are also detailed below:

| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | Total |
|--|---------|---------|---------|---------|---------|---------|-------|
| | | | | | | | |

| | forecast outturn | budget | budget | budget | budget | budget | |
|---------------------------------|---------------------|--------|--------|--------|--------|--------|------|
| | £m | £m | £m | £m | £m | £m | £m |
| Adults and Children Services | 0.6 | 3.0 | 15.0 | 4.8 | 0.0 | 0.0 | 23.4 |

14.2 To provide integrated health and community services it is proposed to invest in a new facility at the Gorton District centre (£22.8m). The proposal is on an invest to save basis with the expectation that public sector partners will lease space in the facility and in doing so provide an income stream from which the financing costs can be funded.

15 Available Resources

15.1 The estimated funding profile for City Council projects for the financial year 2017/18 is as follows:

| Fund | Housing Programmes | | Other Programmes | Total |
|--|--------------------|-------------|---------------------|--------------|
| | HRA | Non-HRA | | |
| | £m | £m | £m | £m |
| Borrowing | | 5.8 | 186.5 | 192.3 |
| Capital Fund | | | 8.4 | 8.4 |
| Capital Receipts | 0.1 | 16.0 | 15.2 | 31.3 |
| Contributions | | 0.9 | 13.4 | 14.3 |
| Grant | 3.3 | 5.8 | 83.4 | 92.5 |
| Revenue Contribution to Capital Outlay | 37.9 | | 1.1 | 39.0 |
| Grand Total | 41.3 | 28.5 | 311.7 | 377.8 |

15.2 Prudential borrowing of up to £783.9m over the five-year period will be needed to support the programme in line with the new schemes and previous planning and profile approval. The breakdown over 2017-2022 is:

- 2017/18 - £192.3m
- 2018/19 - £158.4m
- 2019/20 - £108.0m
- 2020/21 - £79.2m
- 2021/22 - £246.0m

- a. The Housing HRA programme will not require prudential borrowing.
- b. The Corporate programme requires £783.9m of prudential borrowing which includes:

| Scheme | £m |
|--|------|
| Street Lighting PFI | 30.9 |
| Civic Quarter Heat Network | 18.0 |
| Waste Contract | 6.8 |
| Indoor Leisure Provision at Moss Side and Abraham Moss | 23.6 |
| FA Hubs | 4.3 |
| Libraries investment | 1.7 |
| Hammerstone Road | 13.0 |
| Heron House | 11.4 |

| Scheme | £m |
|---|-----------|
| Space Project | 8.0 |
| One Central Park | 5.2 |
| Acquisitions in West Gorton | 1.4 |
| Supported Accommodation for Learning Disability; | 3.1 |
| Regeneration of Ben St | 10.3 |
| Bring forward 2018/19 Basic Need grant into 2017/18 (to be repaid in 2018/19) | 20.3 |
| Gorton integrated health development; | 22.8 |
| Northern Gateway | 25.0 |
| Eastern Gateway | 47.6 |
| Sustaining Key Initiatives | 25.0 |
| Parks Investment Programme | 12.5 |
| Highways Investment | 80.9 |
| Bridge maintenance | 7.2 |
| Cycle City | 1.7 |
| Estates Transformation | 19.0 |
| Carbon Reduction | 10.0 |
| ICT investment | 55.0 |
| Refurbishment of the Town Hall and Albert Square | 306.1 |
| Strategic Acquisitions | 10.0 |
| School Crossing Patrols | 1.0 |
| Other Smaller Schemes | 1.5 |
| Minor Highways work | 0.4 |
| ICT Infrastructure and Mobile Working | 0.2 |

- 15.3 A number of these schemes will be on an invest to save basis, and will generate savings. The remainder are affordable within the existing capital financing budget.
- 15.4 In addition further “spend to save” investment opportunities may arise and in order to deliver these types of projects delegated authority is given to the City Treasurer, in consultation with the Executive Member for Finance and Human Resources to increase the capital budget accordingly. The extent of this delegation is currently restricted to an annual limit of £5,000,000. This is on the understanding that the costs of borrowing (interest and principal) of any such additions to the capital budget are financed in full by additional income, revenue budget savings, or cost avoidance.
- 15.5 Work will continue to confirm the position for the five years from 2017/18 to 2021/22 and the final capital budget will be reported to Council in March. This will include confirmation of Government funding and the effect of any changes in the delivery of the current three year programme in 2016/17. Any such changes should simply require a re-profiling of the programme between financial years, with no overall change to the estimated total funding requirement for the City Council.

16 Projects carried out on behalf of Greater Manchester

- 16.1 The capital programme for projects carried out on behalf of Greater Manchester consists of schemes where Manchester is acting as the lead body

but the expenditure relates to projects across the conurbation. The programme is forecast to be £228.1m between 2017/18 and 2021/22, as shown in the table below, and the main schemes are also detailed below:

| | 2016/17 forecast outturn | 2017/18 budget | 2018/19 budget | 2019/20 budget | 2020/21 budget | 2021/22 budget | Total |
|--|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------|
| | £m | £m | £m | £m | £m | £m | £m |
| Projects carried out on behalf of Greater Manchester | 61.6 | 102.8 | 125.3 | 0.0 | 0.0 | 0.0 | 289.7 |

16.2 The Housing Investment Fund (£221.7m) aims to invest in local housing schemes to stimulate the market, accelerate growth and increase housing supply by lending to the private sector to bring forward housing developments across Greater Manchester. It is funded through a grant from Government which has to be classed as borrowing, and the risks of lending to the private sector are shared between the Greater Manchester authorities and Government.

16.3 The Greater Manchester Loans Fund (£6.5m) is a public/private partnership to address the short fall in the capital finance sector which is adversely affecting businesses in the city region, especially small and medium enterprises. By supporting these businesses the aim is to improve jobs and growth in the city region. The loans issued by the Council are guaranteed by all Greater Manchester authorities, including Manchester.

16.4 Each of the schemes above is funded by borrowing at relatively low risk, with funds borrowed from either Government, or with guarantees from the Combined Authority or other Greater Manchester authorities. It should be noted that should the Combined Authority receive borrowing powers for economic regeneration, these schemes would likely transfer across to the Authority.

17 Key Polices and Considerations

(a) Equal Opportunities

By investing in building adaptations, access for people with mobility difficulties is made easier.

(b) Risk Management

As a result of the national economic downturn the amount of usable capital receipts included in the resources calculation for the original capital budget is no longer achievable. In response to these circumstances the City Treasurer instigated a review of the whole capital programme in order to establish the most efficient and effective way to fund the programme. The review will be ongoing.

Appendix 1 – Proposed Capital Budget 2016-2022

| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Project Name | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget |
| £'000 | | | | | | |
| Highway Programme | | | | | | |
| Highways Planned Maintenance Programme | | | | | | |
| A6 SEMMS - Stockport | 6,511 | 4,513 | | | | |
| Planned Highways Maintenance Programme | 4,052 | 20,786 | 22,667 | 22,667 | 20,000 | 14,000 |
| Highways Stand Alone Projects Programme | | | | | | |
| Ardwick Grove Village Parking | | 23 | | | | |
| Christies Residents Parking | 1 | | | | | |
| Didsbury Village Tram Stop Traffic Mitig | | 18 | | | | |
| North Manchester Hospital Residents Parking | 9 | | | | | |
| Old Market Street traffic calming | 17 | | | | | |
| Section 106 Highways work around Metrolink | | 47 | | | | |
| Hyde Road (A57) Pinch Point Widening | 323 | 2,339 | 1,452 | | | |
| New Islington Free School Road | 108 | | | | | |
| Armitage School Parking Issues | 2 | | | | | |
| Delamere Road One Way Order | 12 | | | | | |
| Barlow Moor Road | | 27 | | | | |
| Birley Fields Campus highways work | 72 | | | | | |
| Etihad Expansion - Public Realm | 41 | 368 | | | | |
| Etihad Expansion - S278 | 92 | | | | | |
| Wilmslow Rd / Wilbraham Rd Cycle Routes (Cycle Casualty Reduction) | | 1,664 | | | | |
| Velocity | 416 | | | | | |
| Cycle City Phase 2 | 119 | 2,734 | 1,959 | | | |
| Congestion Target Performance | | | 235 | | | |
| Burton Road Traffic Management | 5 | | | | | |
| Piccadilly Undercroft Gating | 68 | | | | | |
| 20mph Zones (Phase 2) | 25 | | | | | |
| 20mph Zones (Phase 3) | 32 | 468 | | | | |
| Blocked Gullies | 98 | | | | | |
| Levenshulme Parking Signage | 3 | | | | | |
| ITB Minor Works | 152 | | | | | |
| Great Ancoats St/Pollard St S106 | 8 | | | | | |
| Flood Risk Management - Hidden Watercourses | 49 | | | | | |
| Flood Risk Management - Calve Croft Flood Risk | 25 | | | | | |
| Flood Risk Management - Higher Blackley Flood Risk | 119 | | | | | |
| Manchester/Salford Inner Relief Road (MSIRR) | 653 | | | | | |
| Great Ancoats Improvement Scheme | 378 | 255 | | | | |
| Highways Maintenance Challenge Fund | 2,917 | 4,809 | | | | |
| Cycle Parking | 187 | | | | | |
| Shadowmoss Rd / Mossnook Rd | 58 | | | | | |
| Birley Fields Campus improvements | 83 | | | | | |
| Edge Lane | 17 | | | | | |
| Cringlebrook Primary School Crossing | 42 | | | | | |
| Former BBC site Section 278 | 180 | 1 | | | | |
| GMCRRP Multi Sites | 36 | 1 | | | | |
| Bridge Maintenance | | 760 | 760 | 760 | 2,460 | 2,460 |
| SEMMMS PROGRAMME | | | | | | |

| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|---|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Project Name | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget |
| | £'000 | | | | | |
| Ringway Road Highway Imp Scheme | 277 | | | | | |
| SEMMMs A6 to Manchester Airport | 50 | 130 | | | | |
| Bus Priority Package Programme | | | | | | |
| Bus Priority Package - Rochdale Road | 53 | | | | | |
| Bus Priority Package - Oxford Road | 8,907 | 906 | | | | |
| Bus Priority Package - Princess Street/Brook Street | 282 | | | | | |
| Bus Priority Package - Regional Centre | 473 | | | | | |
| Bus Priority - Complementary Measures | 3 | | | | | |
| Bus Priority - Unallocated | | 5,892 | | | | |
| | | | | | | |
| Total Highways Programme | 26,955 | 45,741 | 27,073 | 23,427 | 22,460 | 16,460 |
| | | | | | | |
| Environment Programme | | | | | | |
| City Centre Litter Bins | 12 | 21 | | | | |
| City Wide Litter Bins | 123 | | | | | |
| Fleet Collaboration | 37 | | | | | |
| Additional CCTV Enforcement Vehicles | 59 | | | | | |
| Street Lighting PFI | 1,726 | 8,344 | 12,659 | 9,854 | | |
| Civic Quarter Heat Network | | 8,750 | 9,250 | | | |
| Waste Reduction Measures | 4,700 | | | | | |
| Waste Contract | 1,724 | 5,822 | 1,000 | | | |
| Replacement Android Devices | 88 | | | | | |
| Leisure Services Programme | | | | | | |
| Parks Improvement Programme | | | | | | |
| Crumpsall Park | | | | | | |
| Heaton Park | 37 | | | | | |
| Heaton Hall & Park Improvements | 172 | | | | | |
| Hollyhedge Park Drainage IMPS | 119 | | | | | |
| Alex Park Heritage Refurb | 48 | | | | | |
| Heaton Park | 174 | | | | | |
| Heaton Park Pay & Display | 563 | | | | | |
| Harpurhey Park | 38 | | | | | |
| PIP - Park Events Infrastructure | 692 | | | | | |
| PIP - Park Furniture | 25 | | | | | |
| PIP - Wythenshawe Park Play Area Improvement | 87 | | | | | |
| PIP - Unallocated | 98 | 2,050 | 6,660 | 10,050 | 1,740 | |
| City Centre Planting Containers | 130 | | | | | |
| Citywide Play Equipment | 200 | 200 | | | | |
| Leisure & Sports Facilities | | | | | | |
| Hough End Leisure Centre | 37 | | | | | |
| Levenshulme Leisure Centre | 29 | | | | | |
| National Taekwondo Centre | 73 | | | | | |
| Clayton Vale Mountain Bike Trail | 10 | | | | | |
| National Squash Centre - refurbishment for rental | 505 | | | | | |
| Belle Vue Sports Village | 421 | | | | | |
| Indoor Leisure - Abraham Moss | 175 | 11,527 | 4,400 | | | |
| Indoor Leisure - Moss Side | 557 | 7,705 | | | | |
| Hockey Reprovision | 561 | | | | | |

| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Project Name | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget |
| | £'000 | | | | | |
| FA Hubs | | 13,000 | | | | |
| Boggart Hole Clough - Visitors Centre | 535 | | | | | |
| Mount Road S106 | 108 | | | | | |
| | | | | | | |
| Libraries and Info Services Programme | | | | | | |
| Central Library Wolfson Award | 45 | 72 | | | | |
| Library Refresh | 41 | | | | | |
| Wolfson Children's Digital Libraries | 250 | | | | | |
| Roll Out of Central Library ICT | 79 | 291 | 222 | | | |
| Libraries - WiFi Printing | 45 | 30 | | | | |
| Refresh of Radio Frequency Identifier Equipment | 27 | 242 | 241 | | | |
| Introduction of On-Line Payments | 30 | | | | | |
| Upgrade to Customer Facing Furniture | 50 | | | | | |
| Library 2020 | | 700 | | | | |
| | | | | | | |
| Total Growth and Neighbourhoods Programme | 14,430 | 58,754 | 34,432 | 19,904 | 1,740 | |
| | | | | | | |
| Cultural Programme | | | | | | |
| First Street Cultural Facility | 28 | | | | | |
| The Factory | 10,929 | 25,995 | 54,784 | 16,030 | | |
| Corporate Property Programme | | | | | | |
| Asset Management Programme | 13,202 | 10,194 | 8,000 | 8,000 | 8,000 | 8,000 |
| Strategic Acquisitions Programme | 11,884 | 15,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| On-Street Advertising and Wayfinding | 159 | | | | | |
| Town Hall Complex Transformation Programme | 671 | | | | | |
| Hamerstone Road Depot | 2,000 | 8,000 | 5,000 | | | |
| Heron House | 600 | 10,900 | 500 | | | |
| Carbon Reduction Programme | | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Sustaining Key Initiatives | | 10,000 | 10,000 | 5,000 | | |
| Estates Transformation | | 3,500 | 5,000 | 5,000 | 3,500 | 2,000 |
| Town Hall Refurbishment* | | 6,484 | 21,658 | 23,167 | 39,808 | 214,987 |
| Development Programme | | | | | | |
| Development Programme - East Manchester | | | | | | |
| New Islington Public Realm | 11 | | | | | |
| New Islington Footpath Connection | 6 | | | | | |
| New Islington Marina | 350 | | | | | |
| Edison St CPO | 48 | | | | | |
| Miles Platting Community Hub | 4 | | | | | |
| The Space Project | 4,610 | 9,390 | | | | |
| Digital Asset Base - Space Project | 1,400 | | | | | |
| Digital Asset Base - One Central Park | 100 | 5,200 | | | | |
| Digital Asset Base - NewCo | 30 | | | | | |
| New Smithfield Market | 807 | | | | | |
| Beswick Community Hub - Manchester Institute | 639 | | | | | |
| Beswick Community Hub - Highway and Public Realm | 86 | | | | | |

* The TH Refurbishment includes full programme of investment for the scheme (note the actual profile of spend is subject to confirmation and will extend beyond 2021/22)

| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|---|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Project Name | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget |
| | £'000 | | | | | |
| Eastern Gateway | | 18,100 | 16,000 | 4,500 | 4,500 | 4,500 |
| Development Programme - North Manchester | | | | | | |
| Irk Valley Improvements | 15 | | | | | |
| Eccleshall Street - Clean City | 7 | | | | | |
| Irish World Heritage Centre | 276 | | | | | |
| Northern Gateway | | 5,000 | 10,000 | 10,000 | | |
| Development Programme - City Centre | | | | | | |
| NOMA Group Estate - Highways | 482 | | | | | |
| Hulme Hall Rd Lighting | 39 | | | | | |
| ST Peters Square | 2,336 | 1,000 | | | | |
| Medieval Quarter Public Realm | | 2,000 | | | | |
| Development Programme - Enterprise Zone | | | | | | |
| Airport City Power Infrastructure (EZ) | 4,611 | 1,267 | | | | |
| Development Programme - Stand Alone Projects | | | | | | |
| Digital Business Incubators | 4,000 | | | | | |
| | | | | | | |
| Total Strategic Development Programme | 59,330 | 134,030 | 135,942 | 76,697 | 60,808 | 234,487 |
| | | | | | | |
| Housing Programme – General Fund | | | | | | |
| PROGRAMME - Brunswick PFI (PSH) | | | | | | |
| Brunswick PFI Land Assembly | 1,085 | 3,275 | 4,837 | | | |
| PROGRAMME - Collyhurst (PSH) | | | | | | |
| Collyhurst PFI Land assembly | 18 | 187 | 1,070 | | 3,700 | |
| Collyhurst Environmentals | 127 | | | | | |
| PROGRAMME - Housing Investment Model | | | | | | |
| Site Investigation and Early Works HIF Pilot Sites | 228 | 445 | 118 | 123 | | |
| PROGRAMME - Miles Platting PFI (PSH) | | | | | | |
| Miles Platting PFI Land Assembly | 1,137 | 1,384 | | | | |
| PROGRAMME - Private Hsg Asist Citywide Prog wef11/12 | | | | | | |
| Disabled Facilities Grant | 5,902 | 6,476 | 6,200 | 6,200 | 6,200 | 6,200 |
| Eccleshall Street | 9 | 180 | | | | |
| Kingley Ave | | 200 | 256 | | | |
| Toxteth St CPO & environmental works | 140 | 75 | 177 | | | |
| Bell Crescent CPO | | 482 | | | | |
| PROGRAMME - Private Sect Housing Standalone Projects | | | | | | |
| HCA Empty Homes Cluster Funding | 2 | | | | | |
| PROGRAMME - Redrow Development Programme | | | | | | |
| Redrow Development Phase 2 onward | 5,642 | 5,500 | | | | |
| PROGRAMME - West Gorton (PSH) | | | | | | |
| West Gorton Compensation | 4 | 6 | 5 | | | |
| West Gorton Ph 2A Demolition & Comm Acqu | 100 | 1,915 | 303 | 200 | | |
| Residential Development & Regeneration West Gorton | | 1,421 | 1,050 | 1,050 | | |
| PORTFOLIO - Private Sector Housing - Capital Projects PRE 2011 | | | | | | |

| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Project Name | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget |
| | £'000 | | | | | |
| HMRP | 102 | 48 | | | | |
| RRO and Loans | 22 | 23 | | | | |
| Collyhurst Acquisition & Demolition (Overbrook & Needwood Close) | 300 | 641 | | | | |
| Extra Care | | 500 | 3,500 | 2,000 | | |
| Moston Lane Acquisitions | | 1,000 | 3,250 | 3,250 | | |
| Equity Loans | | 100 | 400 | 500 | | |
| Learning Disability (Supported Housing Accommodation) | | 1,000 | 2,050 | | | |
| West Gorton Community Park | | 250 | | | | |
| Ben St. Regeneration | 1,340 | 3,393 | 4,000 | 6,877 | | |
| Canada St - Walking With Wounded | 207 | | | | | |
| | | | | | | |
| Total Private Sector Housing Programme | 16,365 | 28,501 | 27,216 | 20,200 | 9,900 | 6,200 |
| | | | | | | |
| Housing Programme - HRA | | | | | | |
| Northwards - External Work | | | | | | |
| Concrete Repairs - Walkup Flat Balconies | 35 | | | | | |
| Charlestown - Victoria Ave multistorey window replacement | | 2,500 | 500 | | | |
| Door replacements | 8 | | | | | |
| 13/14 Newton Heath Petrock Walk Roof Works | 13 | | | | | |
| 13/14 Ext Cyclical Maint & Imp Wrks | 81 | | | | | |
| Riverdale ext & cyclical works phase 1/4 | 16 | | | | | |
| Riverdale ext & cyclical works phase 2/4 | 20 | | | | | |
| Moston Mill Estate Ph1&2 | -10 | | | | | |
| New Lightbowne (Walderton Ave) | 11 | | | | | |
| Newton Heath Daisybank Estate | 4 | | | | | |
| External cyclical works phase 2 | 183 | | | | | |
| New Lightbowne Estate Halliford Road reroofing and ECW | 1,151 | 22 | | | | |
| Harpurhey, Baths Estate roofline works and ECW | 42 | | | | | |
| External cyclical works phase 3a | 2,989 | 619 | | | | |
| Riverdale estate - External work and ECW (Phase 3 &4) | 1,462 | 120 | | | | |
| Charlestown, Clifford Lamb Court - External wall insulation and window replacement | 237 | 28 | | | | |
| Collyhurst Environmental programme | 9 | 1,497 | 369 | | | |
| Multi storey blocks emergency services override switch to front doors | 15 | | | | | |
| Multi storey blocks replacement of roof top fans and air valves | 134 | | | | | |
| Updating of Electricity Northwest distribution network phase 2 to multi storeys, maisonettes and retirement blocks | 36 | 68 | | | | |
| Ancoats Anita St and George Leigh external cyclical works ph 3b | 230 | 63 | | | | |
| Cheetham Halliwell Lane external cyclical works ph 3b | 800 | 263 | | | | |
| Harpurhey Lathbury & 200 Estates external cyclical works ph 3b | 331 | 396 | | | | |

| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Project Name | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget |
| | £'000 | | | | | |
| Moston Mill estate (excl timber framed) external cyclical works ph 3b | 312 | 636 | | | | |
| Newton Heath Donleigh & Plantagenet estates external cyclical works ph 4a | 254 | 10 | | | | |
| Higher Blackley Central House solid wall insulation | 180 | 109 | | | | |
| Environmental works | 100 | 100 | 100 | | | |
| Collyhurst environmental works | 108 | 22 | | | | |
| Harpurhey Shiredale Estate externals | 366 | 151 | | | | |
| Moston Miners Low Rise externals | 491 | 1,142 | | | | |
| Cheetham Smedley Rd externals | 64 | 4 | | | | |
| Newton Heath Limestone Drive externals | 231 | 181 | | | | |
| Moston Bannatyne/Lightbourne Rd/St Geroges Drive externals | 233 | 10 | | | | |
| Delivery Costs | 1,269 | 818 | 100 | | | |
| Northwards - Internal Work | | | | | | |
| Digital Upgrade to CCTV Systems | 13 | | | | | |
| Communal area upgrade low rise blocks P2 | 1 | | | | | |
| Various Multis Communal fire door and other upgrading works | 183 | 10 | | | | |
| Lift replacement / refurbishment programme | 332 | 39 | | | | |
| Multi storeys - rooftop extractor fans/water pump/water tank renewal | 17 | | | | | |
| Clifford Lamb Court - heat pump | 6 | | | | | |
| NEDO 13/14 Air source heat pump/solar thermal Ph1&2 | 138 | 15 | | | | |
| Ground Source Heat Pumps in 2/4 blocks | 5 | | | | | |
| Various - Boiler replacements (excluding 2/4 blocks) | 110 | | | | | |
| 2 and 4 blocks heating replacement with Ground source heat pumps - Phase 1 | 50 | 1,302 | 500 | | | |
| 13/14 Decent Homes Kitchen Mop Ups | 8 | | | | | |
| Decent Homes mop ups - Phase 7, and voids | 163 | 8 | | | | |
| Sprinkler system pilot | 6 | | | | | |
| Boiler replacements | 358 | 200 | | | | |
| Decent Homes mop ups phase 8 and voids | 701 | 299 | | | | |
| One off rewires, boilers, doors, insulation etc | 400 | 50 | | | | |
| Retirement blocks lift programme | 90 | 92 | | | | |
| Warden call system renewal at Liverton & Apprentice Courts | 83 | | | | | |
| Fire alarm system renewal in community room at Victoria Square | 15 | | | | | |
| Charlestown Whitebeck Court communal areas | | 45 | | | | |
| Charlestown Victoria Avenue Multis - building level meters | 17 | | | | | |
| Multi-storey lift replacement | 150 | 332 | | | | |
| Retirement blocks lift programme | 54 | 3 | | | | |
| Boiler Replacement at Cheetham Hill Local Services Office | 135 | | | | | |
| Delivery Costs | 380 | 247 | 52 | | | |
| Northwards - Off Debits/Conversions | | | | | | |

| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Project Name | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget |
| | £'000 | | | | | |
| Dam Head flats - bringing basement flats back into use and ECW / reroofing / environmental works | 9 | | | | | |
| Crumpsall, Moxley Road acquisitions - Improvement work | 8 | | | | | |
| Delivery Costs | 2 | | | | | |
| Homeless Accommodation | | | | | | |
| Improvements to Homeless accommodation city wide | 619 | 531 | | | | |
| Plymouth Grove Women's Direct Access Centre | 580 | 18 | | | | |
| Delivery Costs | 150 | 57 | | | | |
| Northwards - Acquisitions | | | | | | |
| Northwards Acquisitions | | 102 | | | | |
| Delivery Costs | | 11 | | | | |
| Northwards - Adaptations | | | | | | |
| Disabled Adaptations | 1,009 | 500 | | | | |
| Adaptations | | | | | | |
| Northwards - Unallocated | | | | | | |
| Northwards Housing Programme 2017/18 | | 10,899 | 22,394 | 18,000 | 18,500 | 18,900 |
| PROGRAMME - Retained Housing Prog w.e.f. 2011/12 | | | | | | |
| Collyhurst Maisonette Compensation & Dem | | 151 | 935 | | | |
| PROGRAMME - West Gorton Regeneration Programme | | | | | | |
| West Gorton PH2A Low & High Rise Demolit | 49 | 30 | | | | |
| PROGRAMME - Future Years Housing Programme 2013/16 | | | | | | |
| Housing Investment Proposals | 1,861 | 4,960 | 13,650 | | 1,000 | |
| Capital Receipts - Right to Buy | 40 | 40 | | | | |
| Collyhurst Regen - Highways Phase 1 | 1,760 | 200 | 1,229 | | | |
| Collyhurst Regen - Churnett Street | 10 | 780 | | | | |
| Collyhurst Regen - Needwood & Overbrook acquisition / demolition | 300 | 211 | | | | |
| Willert Street Park Improvements | 323 | | | | | |
| North Manchester New Builds | 881 | 6,183 | | | | |
| Parkhill Land Assembly | 90 | 4,180 | | | | |
| New Universal Housing System | 778 | | | | | |
| | | | | | | |
| Brunswick PFI HRA | 1,199 | 1,050 | | | | |
| | | | | | | |
| Total Public Sector Housing (HRA) Programme | 24,488 | 41,304 | 39,829 | 18,000 | 19,500 | 18,900 |
| | | | | | | |
| Childrens Services Programme | | | | | | |
| Basic Need Programme | | | | | | |
| Temple | 67 | | | | | |
| Moston Fields - Increase capacity | 95 | | | | | |
| Cheetham Academy | 1,435 | 48 | | | | |
| Crab Lane - Increase capacity | 26 | | | | | |
| Benchill | 29 | | | | | |
| Northridge | 2 | | | | | |

| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Project Name | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget |
| | £'000 | | | | | |
| Cavendish Community - Increase capacity | 1,299 | 70 | | | | |
| Ashbury Meadow - Increase capacity | 147 | | | | | |
| E-Act Academy - increase capacity | 66 | | | | | |
| Crosslee - Increase capacity | 50 | | | | | |
| Claremont - Increase capacity | 310 | | | | | |
| Wilbraham Primary School | 125 | | | | | |
| Mauldeth Road - Increase capacity | 68 | | | | | |
| Charlestown - Increase accomodation | 78 | | | | | |
| St. John's CE Primary | 1,588 | 26 | | | | |
| Briscoe Land Academy | 176 | | | | | |
| Holy Trinity VC Primary | 3,127 | 50 | | | | |
| Stanley Grove - contribution to PFI | 965 | | | | | |
| Gorton Mount - New School | 321 | | | | | |
| Manchester Communication Primary Academy | 320 | | | | | |
| Dean Trust Ardwick | 12,859 | 389 | | | | |
| Ardwick PRU | 98 | | | | | |
| ULT Manchester Academy | 324 | | | | | |
| ULT William Hulme | 6,146 | | | | | |
| Rodney House conversion | 2,082 | 37 | | | | |
| Sacred Heart Expansion | 432 | | | | | |
| Lytham Rd | 15,614 | 9,462 | | | | |
| St Annes RC VA - Increase capacity | 50 | | | | | |
| St Marys RC VA Levenshulme - Increase capacity | 30 | | | | | |
| Abbey Hey - Increase accommodation | 250 | | | | | |
| Abraham Moss - Additional Classrooms | 538 | 3 | | | | |
| Fulmead CC | 316 | | | | | |
| Abraham Moss Dining Hall | 616 | | | | | |
| Manchester Health Academy expansion | 3,559 | 3,460 | | | | |
| Co-op Academy expansion | 8,000 | 6,555 | | | | |
| Plymouth Grove SEN | 167 | | | | | |
| Manchester Enterprise Academy | 6,300 | 2,000 | | | | |
| Basic need - unallocated funds | | 20,292 | 53,810 | | | |
| Basic need - Estimated 2016/17 allocation | 5,513 | 11,492 | 116 | | | |
| Universal Infant Free School Meals (UIFSM) - Allocated | 558 | | | | | |
| Universal Infant Free School Meals (UIFSM) - Unallocated | 492 | | | | | |
| PROGRAMME - Schools Maintenance 11/12 onwards | | | | | | |
| Birchfields Boiler Replacement | 15 | | | | | |
| Sandilands - Kitchen | 3 | | | | | |
| Chorlton Park Primary roof | -7 | | | | | |
| Loreto HS Highway Improvements | 11 | | | | | |
| St Margarets CE Rewire | 1 | | | | | |
| Charlestown New boiler | 1 | | | | | |
| Abraham Moss - Hall Heating | 60 | | | | | |
| Cavendish - Rewire | 536 | | | | | |
| Brookburn - Heating works | 135 | | | | | |
| Holy Trinity - Rewire | 378 | | | | | |

| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Project Name | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget |
| | £'000 | | | | | |
| Manley Park - Junior rewire | 381 | | | | | |
| Moston Lane - re-roof | 1,195 | | | | | |
| Wilbraham - Rewire | 331 | | | | | |
| Moston Fields (NMHSG) - Drainage | 9 | | | | | |
| Lily Lane - new boiler | 216 | | | | | |
| Schools Capital Maintenance -unallocated | 1,192 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| PROGRAMME - Education Standalone Projects | | | | | | |
| Haveley Hey/Children of Success | 3 | | | | | |
| Paintpots | 43 | | | | | |
| Kids 1st Start | 15 | | | | | |
| Big Life Moss Side (EE 2 Yr Olds) | 56 | | | | | |
| Martenscroft Nursery | 54 | 1 | | | | |
| Building Blocks | 48 | 2 | | | | |
| Early Education for Two Year Olds | 302 | | | | | |
| Salix School schemes | 67 | | | | | |
| School Crossings | 800 | 1,000 | | | | |
| Building Schools for the Future | | | | | | |
| PROGRAMME - BSF Academies | | | | | | |
| BSF Academies | 42 | | | | | |
| PROGRAMME - BSF Phase 1 Programme | | | | | | |
| BSF Phase 1 | 62 | | | | | |
| PROGRAMME - BSF Phase 2 (Wave 4) | | | | | | |
| BSF Phase 2 (W4) | 3,873 | | | | | |
| | | | | | | |
| Total Children's Services Programme | 84,060 | 57,887 | 56,926 | 3,000 | 3,000 | 3,000 |
| | | | | | | |
| ICT Capital Programme | | | | | | |
| PROGRAMME - ICT | | | | | | |
| ICT Business Transformation - Unallocated | 614 | | | | | |
| PSN Compliance | 533 | | | | | |
| Hybrid Mail | 6 | | | | | |
| Desktop Refresh | 78 | | | | | |
| One System Upgrade | 47 | | | | | |
| SAP BP&C | 281 | | | | | |
| SAP CLM_SLC | | 369 | | | | |
| Solaris | 123 | | | | | |
| PROGRAMME - ICT Infrastructure & Mobile Working Programme | | | | | | |
| Infrastructure & Mobile Working | 2,298 | | | | | |
| Citrix 7.6 Migration | 706 | 203 | | | | |
| Windows 7 Migration | 2,289 | | | | | |
| Mobile Device Refresh | 120 | | | | | |
| Disaster Recovery | 819 | | | | | |
| PSN Windows 2003 | 328 | | | | | |
| ICT Investment Plan | | 8,000 | 18,600 | 10,400 | 9,000 | 9,000 |
| PROGRAMME - ICT Stand Alone Projects | | | | | | |
| Broadband Connection Vouchers (Full) | 8 | | | | | |

| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|---|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Project Name | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget | Proposed Budget |
| | £'000 | | | | | |
| Broadband Connection Vouchers (Phase 3) | 753 | | | | | |
| PROGRAMME - Applications | | | | | | |
| CRM - Phase 2 | 63 | | | | | |
| Information Strategy Project | 193 | | | | | |
| PROGRAMME - Infrastructure | | | | | | |
| Corporate Digital Telephony | 529 | | | | | |
| Data Centre Provisioning | 306 | | | | | |
| Wider Area Network Redesign | 57 | | | | | |
| | | | | | | |
| Total ICT Programme | 10,151 | 8,572 | 18,600 | 10,400 | 9,000 | 9,000 |
| | | | | | | |
| Adults and Children's Programme | | | | | | |
| Capitalisation of Community Equipment | 350 | | | | | |
| Child Protection Info Systems (CPIS) | 30 | | | | | |
| C&F ICT Projects | 187 | | | | | |
| Integrated Working - Gorton Health Hub | | 3,000 | 15,000 | 4,796 | | |
| Evergreen Loans | 25 | 25 | | | | |
| Total Adults and Children's Capital Programme | 592 | 3,025 | 15,000 | 4,796 | | |
| | | | | | | |
| Total Manchester City Council Capital Programme | 236,371 | 377,814 | 355,018 | 176,424 | 126,408 | 288,047 |
| | | | | | | |
| Projects carried out on behalf of Greater Manchester | | | | | | |
| Housing Investment Fund | 60,000 | 100,000 | 121,657 | | | |
| Greater Manchester Loan Fund | 1,600 | 2,800 | 3,650 | | | |
| | | | | | | |
| Total GM projects | 61,600 | 102,800 | 125,307 | | | |
| | | | | | | |
| Total CAPITAL PROGRAMME | 297,971 | 480,614 | 480,325 | 176,424 | 126,408 | 288,047 |