# Manchester City Council Report for Resolution

**Report to:** Executive – 16 November 2016

**Subject:** Capital Programme Monitoring 2016/17

**Report of:** The City Treasurer

#### Summary

This report informs members of:

- (a) The revised capital budget 2016/17 taking account of changes between capital budget formulation and any further changes occurring in year.
- (b) The latest estimates of expenditure and explains the major variations since the Capital Programme monitoring report submitted in July 2016.
- (c) The impact any variations may have on the three year Capital Programme 2016/17 to 2018/19.

#### Recommendations

The Executive is requested to recommend that Council:

 Approve the in year budget transfers over £0.5m between capital schemes to maximise use of funding resources available to the City Council as set out in Appendix A.

The Executive is requested to:

## Manchester City Council Programme

- 2. Agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.
- 3. Approve the in year budget transfers below £0.5m between capital schemes to maximise use of funding resources available to the City Council as set out in Appendix A.
- 4. Note that capital resources will be maximised and managed to ensure the capital programme 2016/17 remains fully funded and that no resources are lost.
- 5. Note that approval of movements and transfers to the full capital programme, including projects on behalf of Greater Manchester, will reflect a revised total

- capital programme budget of £319.1m and a latest full year forecast of £320.4m. Expenditure to date is £78.9m.
- 6. Note that approval of movements and transfers to the Manchester City Council capital programme will reflect a revised capital programme budget of £256.7m and a latest full year forecast of £258.0m. Expenditure to date is £52.9m.

## Projects carried out on behalf of Greater Manchester

- 7. Agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.
- 8. Note that approval of movements and transfers to the Greater Manchester capital programme will reflect a revised capital programme budget of £62.4m against a latest full year forecast of £62.4m. Expenditure to date is £26.0m.

Wards Affected: All

Manchester Strategy outcomes	Summary of the contribution to the strategy
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	The capital programme contributes to various areas of the economy including investment in public and private sector housing, education and children's social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services.
A highly skilled city: world class and home grown talent sustaining the city's economic success	The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	The capital programme includes investment in adult and children's social care, education, housing and the environment, cultural and leisure services, all of which contribute towards the strategy.
A liveable and low carbon city: a destination of choice to live, visit, work	Investment in all areas of the capital programme contributes towards this community strategy, notably the investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes.
A connected city: world class infrastructure and connectivity to drive growth	The capital programme includes investment in highways infrastructure, and broadband expansion.

## Full details are in the body of the report, along with any implications for:

Equal Opportunities Policy

- Risk Management
- Legal Considerations

#### Financial Consequences – Revenue

All Revenue consequences have already been included in the Revenue Budget.

#### Financial Consequences - Capital

The latest forecast of expenditure for 2016/17 is £320.4m.

The City Council will endeavour to maximise spending on the programme in 2016/17 but some projects and their sources of funding may carry over and result in reprofiling budgeted spend into future years.

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#### Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Report to the Executive 17 February 2016 – Capital Programme Budget 2016/17 to 2018/19

Report to the Executive 1 June 2016 – Capital Programme Outturn 2015/16 Report to the Executive 27 July 2016 – Capital Programme Monitoring 2016/17

#### 1.0 Introduction

- 1.1 The purpose of the report is to:
  - Inform members of the latest estimates of capital expenditure for 2016/17 and to show forward commitments into the 2017/18 to 2018/19 capital programme.
  - Confirm that there are adequate levels of resources available to finance the capital programme.
  - Update members on the projects carried out on behalf of Greater Manchester.

## 2.0 Capital Budget

- 2.1 The revised Capital Budget for the three years 2016/17 to 2018/19 is £939.9m. This is an increase of £3.6m compared to the budget reported to Executive in July 2016.
- 2.2 The current Capital Budget over years 2016/17 to 2018/19, before the changes proposed in this report, is:

Table 1: Capital Programme 2016/17 to 2018/19 (£m)

Table 1: Sapital 1 regianine 2016/11 to 2016/16 (2m)					
	2016/17	2017/18	2018/19	Total Programme	
Capital Budget (July 16)	406.3	347.4	182.6	936.3	
Budget Increases (Approved Oct 16)	0.6	3.0		3.6	
Revised Capital Budget (July 16)	406.9	350.4	182.6	939.9	
Of which:					
Manchester City Council Programme	299.8	248.4	99.0	647.2	
Programme on behalf of Greater Manchester	107.1	102.0	83.6	292.7	

2.3 The figures shown above include those approved by the Executive Member for Finance and Human Resources and the City Treasurer under delegated powers since July.

## 3.0 Capital Programme Forecast 2016/17

3.1 The forecast expenditure for 2016/17 is £320.4m as at 30<sup>th</sup> September 2016, compared to the updated budget in Table 1 above of £406.9m. The variations, by service area, are shown in Table 2 below:

Table 2: Capital Programme 2016/17 budget, forecast and spend to date to 30 September 16 (£m)

Area	Budget (£m)	Forecast (£m)	Variance (£m)	Spend to Date (£m)	Spend to Date as % of Forecast (%)
Manchester City Council					
Programme					
Highways	31.7	29.8	-1.9	4.6	15.4%
Growth & Neighbourhoods	104.5	82.8	-21.7	9.6	11.6%
Housing – General Fund	33.4	22.3	-11.1	2.8	12.6%
Housing – HRA	30.6	27.5	-3.1	5.2	18.9%
Children's Services	88.3	84.6	-3.7	29.1	34.4%
ICT	10.7	10.4	-0.3	1.6	15.4%
Corporate Services	0.6	0.6	0.0	0.0	0%
	299.8	258.0	-41.8	52.9	
Projects carried out on					
behalf of Greater	107.1	62.4	-44.7	26.0	41.7%
Manchester					
TOTAL	406.9	320.4	-86.5	78.9	

- 3.2 There is a forecast capital programme variance of £86.5m between the budget and the latest expenditure forecast. Of this, £81.5m is due to schemes requiring budget re-profiling to reflect their likely delivery, £6.3m due to cost reductions and £1.3m is due to potential net over-spends against the budget. Section 4 of this report looks at the re-profiling required and the cost variations, and the recommended budget changes to take this into account.
- 3.3 The variation will be closely monitored and the final outturn position will be highly dependent on schemes both starting and continuing on schedule and delivering to plan.

#### Highway Services Programme

- 3.4 The Highways capital programme is forecasting to spend £29.8m compared to a budget of £31.7m, a variance of £1.9m. Spend to date is £4.6m, or 15.4% of the current forecast.
- 3.5 The programme requires re-profiling of £3.1m from 2016/17 into subsequent years, which comprises of:
  - The Local Roads scheme, part of the SEMMS project, requires slippage of £0.3m into 2017/18 based on the latest expenditure estimates received from Stockport MBC, which is leading on the project.
  - The second phase of the Cycle City project slipping by £0.6m into future years as a review of the work completed on the first phase is undertaken;
  - The third phase of the 20mph zones programme has been reviewed and alternative road safety measures schemes are proposed which would alter the scope of the project. Consultation with members and Transport for

- Greater Manchester is ongoing, and it is expected that £0.4m will need to be re-profiled into 2017/18.
- The Great Ancoats St improvement scheme will now begin construction later than originally anticipated, requiring £0.2m to be re-profiled into 2017/18; and
- The Highways Maintenance Challenge Fund works have been rescheduled to ensure that they complement the Highways Planned Maintenance programme, which requires £1.6m to be slipped into future years.
- 3.6 The Highways programme is forecasting a total overspend of £1.3m, and this is predominantly due to two schemes. The Velocity scheme is forecasting to overspend by £0.9m due to changes in the scope of the project, and greater levels of road resurfacing being required than originally anticipated.
- 3.7 The Manchester/Salford Inner Relief Road scheme is forecasting to overspend by £0.4m, however the business case for additional grant to fund this has now been approved by Transport for Greater Manchester and approval from members to use it will be sought soon.

Growth and Neighbourhoods

3.8 The Growth and Neighbourhoods programme is shown in the table below:

Table3: 2015/16 Growth and Neighbourhoods Capital programme (September 16)

	Budget	Forecast	Variance	Spend to
	£m	£m	£m	date £m
Environment and Operations	11.7	11.7	0.0	2.1
Leisure, Culture and Libraries	31.6	18.7	-12.9	1.8
Corporate Property	35.4	29.9	-5.5	5.3
Development	25.8	22.5	-3.3	0.4
Total Growth and Neighbourhoods	104.5	82.8	-21.7	9.6

Environment and Operations Programme

3.9 The Environment and Operations programme is forecasting to spend to the budget of £11.7m. Spend to date is £2.1m, or 17.9% of the current forecast.

Leisure, Culture and Libraries Services Programme

- 3.10 The Leisure, Culture and Libraries programme is forecasting to spend £18.7m compared to a budget of £31.6m, a variance of £12.9m. Spend to date is £1.8m, or 9.6% of the current forecast.
- 3.11 The scheme at Abraham Moss leisure centre is delayed as the options for the development of the site are fully explored to ensure that the scheme delivers value for money to the Council. It is proposed that budget of £3.5m will be reprofiled into 2017/18.

- 3.12 Similarly, the scheme at Moss Side leisure centre also requires re-profiling as the construction phase will start later than originally anticipated. It is proposed that £3.7m is moved into 2017/18.
- 3.13 The FA Hubs scheme is currently under review as the options for the FA's football strategy are reviewed. Until this review is complete work will not begin, and therefore slippage of £2.8m is required.
- 3.14 The Factory project is currently at design stage, with a view to starting on site towards this end of this financial year. This is later than originally anticipated when the budget was introduced into the programme, and therefore £2.7m is to be re-profiled into future years.
- 3.15 Within Libraries, following further work the profile of spend for the refresh of radio frequency identifier equipment has been finalised, with £0.5m to be spent in future years.
- 3.16 Across this part of the programme there is also a forecast net overspend of £0.3m. The Belle Vue Sports Village project is forecasting to overspend by £0.5m as there have been significant additional works required on site. However, it is anticipated that this can be funded from under-spends elsewhere in the wider programme, with £0.2m available due to lower than anticipated final costs on the Hough End and Arcadia leisure centres.

#### Corporate Property Programme

- 3.17 The Corporate Property programme is forecasting to spend £29.9m compared to a budget of £35.4m, a variance of £5.5m. Spend to date is £5.3m, or 17.7% of the current forecast.
- 3.18 The project at Heron House is progressing through the design stage, but this has highlighted that the original budget profile requires remodelling. It is proposed that £5.5m is re-profiled into future years.
- 3.19 It should be noted that there are risks to this forecast, due to the schemes included within the programme. For example, the Strategic Acquisitions programme forms a significant part of the 2016/17 Corporate Property schedule. The nature of the programme is that acquisitions can only be made when and if the Council has the opportunity to progress them, so whilst key acquisitions have been identified for 2016/17, there is a risk that they may not occur until next year.

#### Development Programme

- 3.20 The Development programme is forecasting to spend £22.5m compared to a budget of £25.8m, a variance of £3.3m. Spend to date is £0.4m, or 1.8% of the current forecast.
- 3.21 The budget for Manchester Business Park of £3.0m, to fund the option available to the Council to purchase the Park within certain conditions, is

- unlikely to be required. It is therefore proposed to remove it from the Council's capital programme.
- 3.22 The project at the Manchester Institute, part of the Beswick Community Hub scheme, is forecasting to under-spend by £0.3m, but final works remain ongoing and the final variance could be lower.
- 3.23 In relation to the Beswick Retail facility, it is proposed to remove this scheme from the capital programme (£1.2m in 2017/18). Proposals for new retail facilities within the Beswick Hub site and in the wider area are being reviewed regularly and when viable proposals for this site are ready to be brought forward they will be as part of a future capital strategy.

## Housing - General Fund

- 3.24 The Private Sector Housing programme is forecasting to spend £22.3m compared to a budget of £33.4m, a variance of £11.1m. Spend to date is £2.8m, or 12.6% of the current forecast.
- 3.25 The Brunswick PFI Land Assembly scheme is forecasting slippage of £1.4m due to the lower than anticipated take up of relocation assistance, and avoidance of forced acquisitions and compulsory purchase order costs due to positive engagement with owners. Any savings generated can be released once the project is complete, which is anticipated to be early next financial year.
- 3.26 The Miles Platting PFI Land Assembly is also forecasting slippage, of £1.3m, and this is due to the acquisitions taking longer than originally anticipated to complete.
- 3.27 The West Gorton Community Park project requires further design work, and will therefore take longer than originally anticipated. Budget of £0.2m will be re-profiled into 2017/18.
- 3.28 The Ben Street Regeneration project has been delayed, following market testing which has led to an element of the site being put forward for sale. Completing the testing has delayed the contractor starting on site, and there is therefore slippage of £7.7m into 2017/18.
- 3.29 The first phase of the Housing Investment Fund is now complete, and the remaining budget of £0.3m funded by Matrix Homes will be removed. Phase 2 has received budget approval, but following further planning work budget of £0.2m requires re-profiling into future years.

#### Housing - Revenue Account (HRA)

3.30 The Public Sector Housing programme is forecasting to spend £27.5m compared to a budget of £30.6m, a variance of £3.1m. Spend to date is £5.2m, or 18.9% of the current forecast.

- 3.31 The element of the programme delivered by Northwards requires overall budget slippage of £0.5m into future years. This can be broken down amongst the constituent programme work streams, as follows:
  - The internal works programme requires slippage of £0.8m. This is predominantly due to delays incurred in the design of various window replacement schemes, as it is important to ensure that the design is fit for purpose.
  - The external works programme requires net slippage of £0.1m. This is
    mainly because of a change in scope on communal area fire precaution
    works with an initial focus on only the most urgent cases with other works
    taking place in future years creating slippage of £0.3m, and acceleration of
    Decent Homes works of £0.2m to allow continuity on site in void properties
    with the existing contractors.
  - There is also acceleration of £0.4m within the unallocated part of the budget, to ensure full utilisation of the human resources available to Northwards to deliver the programme.
- 3.32 Across the rest of the Public Sector Housing programme the variance to budget is £2.6m, caused by delays in two schemes.
- 3.33 The project to build affordable housing in North Manchester is forecast to slip by £0.5m as the procurement exercise is taking longer than originally forecast. It is anticipated the scheme will still be completed in 2017/18.
- 3.34 The Parkhill Land Assembly programme requires re-profiling of £2.1m as the site remediation works remain ongoing, and development of the site is now unlikely to start before 2017/18.

#### Children's Services

- 3.35 The Children's Services programme is forecasting spend of £84.6m compared to a budget of £88.3m, a variance of £3.7m. Spend to date is £29.1m, or 34.4% of the current forecast.
- 3.36 The Basic Needs grant element of the programme, which funds new school builds or expansions to meet place demand, is forecasting slippage of £3.8m. At budget it was forecast that several of the school extensions where the City Council is granting the funds to the school, rather than building itself, would require the funding at the start of the build process. As the design process has continued, this forecast has altered, and therefore less funding is required in 2016/17.
- 3.37 It was agreed at Budget that to meet the place demand in September 2017, the 2017/18 Basic Need grant allocation would need to be brought forward into 2016/17. This meant that the Council would have to borrow to fund this. The slippage discussed above reduces the borrowing need in 2016/17.
- 3.38 There is a forecast over-spend of £0.1m on the Solar PV Panel scheme at Parrs Wood High School following completion of the final account for the

scheme. The scheme had previously reported an under spend, and the budget adjusted to reflect this. The total costs are similar to the costs originally anticipated.

## ICT Capital Programme

- 3.39 The ICT programme is forecasting spend of £10.4m compared to a budget of £10.7m, a variance of £0.3m. Spend to date is £1.6m, or 15.4% of the current forecast.
- 3.40 The variance is caused by a delay in the SAP Contract Lifecycle Management and Supplier Lifecycle Management (SAP CLM\_SLC) project, as the review of the ICT architecture associated with the project has taken longer than originally anticipated, and based on the current resource profile for ICT it is now expected work will commence on the project in 2017/18, requiring slippage of £0.3m.

## Corporate Services Programme

3.41 The Corporate Services programme is forecasting full spend against the revised budget of £0.6m.

Projects carried out on behalf of Greater Manchester

- 3.42 The Greater Manchester programme is forecasting spend of £62.4m compared to a budget of £107.1m, a variance of £44.7m. Spend to date is £26.0m, or 41.7% of the current forecast.
- 3.43 The Housing Investment Fund is forecasting slippage of £41.7m, as the nature of the schemes taking up loans from the Fund is different than anticipated. For example a number of the schemes are based on equity drawdown first, which means the loan requirement is later on in the scheme, delaying any drawdown of funding from the Fund.
- 3.44 The budget for the Regional Growth Fund of £3.0m can be removed from the budget as the proposed project loan is no longer required. Further loans of this type will be administered by the Combined Authority.

#### 4.0 Capital Programme Re-phasing and Variations

4.1 Based on the monitoring information above, it is proposed that the capital programme budget is re-phased to reflect the planned delivery of projects in 2016/17 to 2018/19. The cumulative impact of these adjustments are shown in the table below, and in Appendix B:

Table 4: Proposed Capital Programme variations 2015/16 to 2018/19 (£m)

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	2016/17	2017/18	2018/19	2019/20	Total Programme
	£m	£m	£m	£m	£m
Revised Capital Budget (Oct 16)	406.9	350.4	182.6	0.0	939.9
Forecast Re-profile (MCC programme)	-39.8	6.3	6.5	27.0	0.0
Cost Variations (MCC programme)	-3.3	-1.2			-4.5
Forecast Re-profile (GM programme)	-41.7		41.7		0.0
Cost Variations (GM programme)	-3.0				-3.0
Proposed Capital Budget (Nov 16)	319.1	355.5	230.8	27.0	932.4
Of which:					
Manchester City Council Programme	256.7	253.5	105.5	27.0	642.7
Programme on behalf of Greater Manchester	62.4	102.0	125.3	0.0	289.7

- 4.2 The programme shown above only reflects capital schemes which have already received member approval, and therefore does not contain any proposed schemes such as the Town Hall, which is reported elsewhere on the agenda for today's meeting.
- 4.3 Further details regarding the proposed adjustments to the programme are given below.

#### Budget re-profiling:

4.4 As highlighted in section 3 of this report, various schemes throughout the capital programme are now forecast to be accelerated into 2016/17, delayed until 2017/18 or future years. The budgets for these projects will be re-profiled to reflect the changes.

#### Virements

- 4.5 Various schemes across the programme require virements in 2016/17, as shown in Appendix A. Virements may be required as cost variations from the original design work occur, or because the method of delivery has changed and projects are combined or split. The reasons for the required virements are:
  - Highways a programme review has highlighted some movements between schemes, and reductions in the 2016/17 costs of the Bus Priority scheme;
  - Leisure Services a virement between Abraham Moss and Moss Side leisure centres is required as, following the completion of more detailed

- design work, the Moss Side scheme costs are higher than originally budgeted;
- Housing Revenue Account cost variations, and following further work the budget for the Housing Investment Fund North Manchester Builds has been consolidated rather than being across several schemes;
- Children's Services virements are required for cost variations on Basic Need, Maintenance, and Early Years Education schemes; and
- ICT a virement is required to fund additional project delivery work on the Solaris scheme, funded from the unallocated Transformation funding.
- 4.6 The Council is recommended to approve virements over £0.5m within the capital programme as outlined in Appendix A.
- 4.7 The Executive is recommended to approve virements under £0.5m within the capital programme as outlined in Appendix A.

Forecast variations – (£7.5m):

4.8 It is proposed that forecast variations of £7.5m are reflected in the budget. These variations have occurred where schemes have either been completed under budget, have received reduced external funding, or have seen significant changes in scope. These schemes are summarised below, and explanations are given in previous paragraphs:

Table 5: Proposed Capital Programme cost variations 2016/17 (£m)

	2016/17	2017/18
	(£m)	(£m)
Development		
Beswick Community Hub – Retail Shops		-1.2
Manchester Business Park	-3.0	
Private Sector Housing		
Housing Investment Fund Phase 1	-0.3	
Projects on behalf of Greater Manchester		
Regional Growth Fund Leverage	-3.0	
TOTAL	-6.3	-1.2

- 4.9 The capital programme is undergoing continuous review to analyse and challenge the current approved spending profiles and updates will be reported to the Executive in the next capital monitoring report.
- 4.10 The proposed revised capital budget is shown at a project level in Appendix B.
- 4.11 The revised capital budget is reflected in the revised prudential indicators, reported as part of the Global Revenue Monitoring Report which will be submitted to Executive in December.

## 5.0 Capital Resources

5.1 The capital programme is reviewed on an ongoing basis to confirm the capital resources required to finance 2016/17 capital spend are in place and the

- future years programme is fully funded. Work will continue to ensure that resources required to finance the capital programme are secured and the level of prudential borrowing remains affordable.
- 5.2 The City Treasurer will continue to manage the financing of the programme to ensure the final capital funding arrangements secure the maximum financial benefit to the City Council.
- 5.3 The pressures on the capital programme over the next five years will be significant, particularly with the level of uncertainty for future funding allocations.

## 6.0 Contributing to the Manchester Strategy

## (a) A thriving and sustainable city

6.1 The capital programme contributes to various areas of the economy including investment in public and private sector housing, education and children's social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services

## (b) A highly skilled city

6.2 The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts.

#### (c) A progressive and equitable city

6.3 The capital programme includes investment in adult and children's social care, education, housing and the environment, cultural and leisure services, all of which contribute towards the strategy.

#### (d) A liveable and low carbon city

6.4 Investment in all areas of the capital programme contributes towards this community strategy, notably the investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes.

## (e) A connected city

6.5 The capital programme includes investment in highways infrastructure, and broadband expansion.

## 7.0 Key Polices and Considerations

#### (a) Equal Opportunities

7.1 By investing in building adaptations, access for people with mobility difficulties is made easier.

## (b) Risk Management

7.2 As a result of the national economic downturn the amount of usable capital receipts included in the resources calculation for the original capital budget is no longer achievable. In response to these circumstances the City Treasurer instigated a review of the whole capital programme in order to establish the most efficient and effective way to fund the programme. The review is ongoing.

## (c) Legal Considerations

7.3 None.

Appendix A - Proposed Capital Virements

Project Name	In year virement (£'000)
Highway Programme	(2 300)
Bus Priority Package Programme	
Bus Priority Package - Rochdale Road	32
Bus Priority Package - Oxford Road	164
Bus Priority Package - Princess Street/Brook Street	6
Bus Priority Package - Regional Centre	-109
Bus Priority - Complementary Measures	3
Bus Priority - Unallocated	-96
Leisure & Sports Facilities	
Indoor Leisure - Abraham Moss	-280
Indoor Leisure - Moss Side	280
Public Sector Housing	
Northwards – External Works	
13/14 Ext Cyclical Maint & Imp Wrks Ph1	-2
Newton Heath Daisybank Estate	2
External cyclical works phase 3a	-334
Ancoats Anita St and George Leigh external cyclical works ph 3b	15
Cheetham Halliwell Lane external cyclical works ph 3b	334
Newton Heath Donleigh & Plantagenet estates external cyclical	-15
works ph 4a	
Multi-storey life replacement	50
Retirement blocks lift programme	58
Boiler replacement at Cheetham Hill Local Services Office	80
Delivery Costs	-52
Northwards – Internal Works	02
Digital Upgrade to CCTV Systems	2
Clifford Lamb Court - heat pump	6
Decent Homes Kitchen Mop Ups	8
Boiler replacements	-28
Warden call system renewal at Liverton & Apprentice Courts	22
Harpurhey Shiredale Estate externals	400
Moston Miners Low Rise externals	224
Cheetham Smedley Rd externals	69
Newton Heath Limeston Drive externals	374
Moston Bannatyne/Lightbowne Rd/St Georges Drive externals	258
Harpurhey – Monsall various externals	400
Delivery Costs	141
Northwards – Homeless Accommodation	171
Improvements to Homeless accommodation city wide	-434
Plymouth Grove Women's Direct Access Centre	199
Northwards – Acquisitions	193
Delivery Costs	-1
Northwards - Unallocated	- 1
Northwards Housing Programme	-1,776
Horamarao Frodollig i Tograffillo	1,770

Project Name	In year virement (£'000)
Future Years Housing Programme	
Housing Investment Proposals	-881
North Manchester New Builds	881
Childrens Services Programme	
Primary School Rebuilding Programme	
Pike Fold	-3
Basic Need Programme	
Cheetham Academy	-6
Benchill	5
Cavendish Community - Increase capacity	137
E-Act Academy - increase capacity	11
Wilbraham Primary School	3
Charlestown - Increase accomodation	-1
Holy Trinity VC Primary	25
Stanley Grove - contribution to PFI	-136
Gorton Mount - New School	321
Dean Trust Ardwick	2
Rodney House conversion	3
Sacred Heart Expansion	9
Lytham Rd	116
Abraham Moss - Additional Classrooms	-84
Fulmead CC	-34
Plymouth Grove SEN	171
Manchester Enterprise Academy	-700
Basic need - Estimated 2016/17 allocation	161
Universal Infant Free School Meals (UIFSM) - Allocated	-19
Universal Infant Free School Meals (UIFSM) - Unallocated	19
Schools Maintenance	
Chorlton Park Primary roof	-7
Charlestown New boiler	1
Cavendish - Rewire	6
Brookburn - Heating works	-16
Holy Trinity - Rewire	276
Manley Park Junior - rewire	381
Moston Lane - re-roof	1,353
Wilbraham - Rewire	331
Moston Fields - Drainage	15
Lily Lane - new boiler	215
Schools Capital Maintenance -unallocated	-2,555
Education Standalone Projects	
Haveley Hey/Children of Success	3
Paintpots	43
Kids 1st Start	15
Big Life Moss Side	56
Martenscroft Nursery	54

Project Name	In year virement (£'000)
Building Blocks	48
Early Education for Two Year Olds	-219
Building Schools for the Future	
BSF Academies	42
BSF Phase 1	62
BSF Phase 2 (W4)	-104
ICT Capital Programme	
ICT Business Transformation - Unallocated	-123
Solaris	123
Total Capital Programme	0

## Appendix B – Proposed Revised Capital Budget 2016/17 to 2018/19

Project Name	2016/17 Proposed Revised Budget (£'000)	2017/18 Proposed Revised Budget (£'000)	2018/19 Proposed Revised Budget (£'000)	2019/20 Proposed Revised Budget (£'000)
Highway Programme				
Highways Planned Maintenance				
Programme				
Local Roads (SEMMS A6 Stockport)	6,511	4,513	0	0
Planned Highways Maintenance Programme 14/15	76	0	0	0
	481	120	0	0
Planned Highways Maintenance Programme 15/16	401	120	U	U
Planned Highways Maintenance	3,495	0	0	0
Programme 16/17	,			
Planned Highways Maintenance	0	3,666	0	0
Programme 17/18				
Highways Stand Alone Projects Programme				
Ardwick Grove Village Parking	0	23	0	0
Christies Residents Parking	1	0	0	0
Didsbury Village Tram Stop Traffic	0	18	0	0
Mitigation				
North Manchester Hospital Residents	9	0	0	0
Parking				
Old Market Street traffic calming	16	1	0	0
Section 106 Highways work around Metrolink	0	47	0	0
Hyde Road (A57) Pinch Point	884	3,192	38	0
Widening		0,102		· ·
New Islington Free School Road	108	0	0	0
Armitage School Parking Issues	2	0	0	0
Delamere Road One Way Order	12	0	0	0
Barlow Moor Road	0	27	0	0
Birley Fields Campus highways work	72	0	0	0
Etihad Expansion - Public Realm	329	80	0	0
Etihad Expansion - S278	92	0	0	0
Velocity	416	0	0	0
Cycle City Phase 2	90	4,620	102	0
Congestion Target Performance	0	235	0	0
Burton Road Traffic Management	5	0	0	0
Piccadilly Undercroft Gating	68	0	0	0
20mph Zones (Phase 2)	25	0	0	0
20mph Zones (Phase 3)	102	398	0	0
Blocked Gullies	98	0	0	0
Levenshulme Parking Signage	3	0	0	0

Project Name	2016/17 Proposed Revised Budget (£'000)	2017/18 Proposed Revised Budget (£'000)	2018/19 Proposed Revised Budget (£'000)	2019/20 Proposed Revised Budget (£'000)
Minor Works	152	0	0	0
Great Ancoat St/Pollard St S106	8	0	0	0
Flood Risk Management - Hidden Watercourses	49	0	0	0
Flood Risk Management - Calve Croft Flood Risk	25	0	0	0
Flood Risk Management - Higher Blackley Flood Risk	119	0	0	0
Manchester/Salford Inner Relief Road (MSIRR)	653	0	0	0
Great Ancoats Improvement Scheme	395	238	0	0
Highways Maintenance Challenge Fund	3,093	3,821	812	0
Cycle Parking	187	0	0	0
Shadowmoss Rd / Mossnook Rd	58	0	0	0
Birley Fields Campus improvements	83	0	0	0
Edge Lane	17	0	0	0
Cringlebrook Primary School Crossing	42	0	0	0
Former BBC site Section 278	181	0	0	0
SEMMMS PROGRAMME				
Ringway Road Highway Imp Scheme	277	0	0	0
SEMMMs A6 to Manchester Airport	47	133	0	0
Bus Priority Package Programme				
Bus Priority Package - Rochdale Road	53	0	0	0
Bus Priority Package - Oxford Road	9,479	377	0	0
Bus Priority Package - Princess Street/Brook Street	241	0	0	0
Bus Priority Package - Regional Centre	473	0	0	0
Bus Priority - Complementary Measures	3	0	0	0
Bus Priority - Unallocated	0	5,890	0	0
Total Highways Programme	28,530	27,399	952	0
Environment Programmes				
City Control Littor Pine	10	24		^
City Wide Litter Bins	12	21	0	0
City Wide Litter Bins	123	0	0	0
Fleet Collaboration Additional CCTV Enforcement Vehicles	59	0	0	0

Project Name	2016/17 Proposed Revised Budget (£'000)	2017/18 Proposed Revised Budget (£'000)	2018/19 Proposed Revised Budget (£'000)	2019/20 Proposed Revised Budget (£'000)
Street Lighting PFI	3,621	9,762	19,200	0
Civic Quarter Heat Network	1,750	7,000	5,250	0
Waste Reduction Measures	4,700	0	0	0
Waste Contract	1,246	6,300	1,000	0
Replacement Android Devices	88	0	0	0
Leisure Services Programme				
Parks Improvement Programme				
Heaton Park	37	0	0	0
Heaton Hall & Park Improvements	172	0	0	0
Hollyhedge Park Drainage	119	0	0	0
Alex Park Heritage Refurbishment	48	0	0	0
Heaton Park	174	0	0	0
Heaton Park Pay & Display	328	0	0	0
Harpurhey Park	38	0	0	0
Park Improvement Plan (PIP) - Park	692	0	0	0
Events Infrastructure				
PIP - Park Furniture	25	0	0	0
PIP - Wythenshawe Park Play Area	87	0	0	0
Improvement				
PIP - Unallocated	98	0	0	0
City Centre Planting Containers	130	0	0	0
Citywide Play Equipment	200	200	0	0
Leisure & Sports Facilities				
Hough End Leisure Centre	163	0	0	0
Levenshulme Leisure Centre	112	0	0	0
National Taekwondo Centre	73	0	0	0
Clayton Vale Mountain Bike Trail	10	0	0	0
National Squash Centre -	365	0	0	0
refurbishment for rental				
Belle Vue Sports Village	212	0	0	0
Indoor Leisure - Abraham Moss	175	7,527	0	0
Indoor Leisure - Moss Side	557	7,705	0	0
Hockey Reprovision	561	0	0	0
FA Hubs	200	12,800	0	0
Boggart Hole Clough - Visitors Centre	535	0	0	0
Mount Road S106	108	0	0	0
Cultural Programme				
First Street Cultural Facility	28	0	0	0
The Factory	12,501	24,333	44,189	26,955
Libraries and Info Services Programme				
Central Library Wolfson Award	117	0	0	0
Library Refresh	41	0	0	0

Project Name	2016/17 Proposed Revised Budget (£'000)	2017/18 Proposed Revised Budget (£'000)	2018/19 Proposed Revised Budget (£'000)	2019/20 Proposed Revised Budget (£'000)
Wolfson Children's Digital Libraries	250	0	0	0
Roll Out of Central Library ICT	79	291	222	0
Libraries – Wi-Fi Printing	45	30	0	0
Refresh of Radio Frequency Identifier Equipment	27	242	241	0
Introduction of On-Line Payments	30	0	0	0
Upgrade to Customer Facing Furniture	50	0	0	0
Corporate Property Programme				
Asset Management Programme	14,689	8,350	0	0
Strategic Acquisitions Programme	11,884	5,000	0	0
On-Street Advertising and Wayfinding	159	0	0	0
Town Hall Complex Transformation Programme	671	0	0	0
Hammerstone Road Depot	2,000	8,000	5,000	0
Heron House	500	11,000	500	0
<b>Development Programme</b>				
Development Programme - East Manchester				
New Islington Public Realm	11	0	0	0
New Islington Footpath Connection	6	0	0	0
New Islington Marina	350	0	0	0
Edison St CPO	121	0	0	0
Miles Platting Community Hub	4	0	0	0
The Space Project	4,610	9,390	0	0
Digital Asset Base - Space Project	1,400	0	0	0
Digital Asset Base - One Central Park	100	5,200	0	0
Digital Asset Base – New Co	30	0	0	0
New Smithfield Market	807	0	0	0
Beswick Community Hub - Manchester Institute	639	0	0	0
Beswick Community Hub - Highway and Public Realm	86	0	0	0
Development Programme - North Manchester				
Irk Valley Improvements	15	0	0	0
Eccleshall Street - Clean City	7	0	0	0
Irish World Heritage Centre	276	0	0	0
Development Programme - City Centre				
NOMA Group Estate - Highways	482	0	0	0
Hulme Hall Rd Lighting	39	0	0	0
ST Peters Square	3,336	0	0	0

Project Name	2016/17 Proposed Revised Budget (£'000)	2017/18 Proposed Revised Budget (£'000)	2018/19 Proposed Revised Budget (£'000)	2019/20 Proposed Revised Budget (£'000)
Medieval Quarter Public Realm	2,000	0	0	0
Development Programme - Enterprise Zone				
Airport City Power Infrastructure (EZ)	4,611	1,267	0	0
Development Programme - Stand Alone Projects				
Digital Business Incubators	4,000	0	0	0
Total Growth & Neighbourhoods Programme	82,856	124,418	75,602	26,955
Private Sector Housing Programme				
Brunswick PFI (PSH)				
Brunswick PFI Land Assembly	2,064	2,296	4,837	0
Collyhurst (PSH)				
Collyhurst PFI Land assembly	142	63	0	0
Collyhurst Environmentals	127	0	0	0
Housing Investment Model				
Site Investigation and Early Works HIF Pilot Sites	568	173	118	55
Miles Platting PFI				
Miles Platting PFI Land Assembly	1,243	1,278	0	0
Private Housing Assistance				
Disabled Facilities Grant	5,902	3,697	0	0
Eccleshall Street	189	0	0	0
Kingley Ave	0	456	0	0
Toxteth St CPO & environmental works	81	75	236	0
Bell Crescent CPO	0	482	0	0
Private Sect Housing Standalone				
Projects				-
HCA Empty Homes Cluster Funding	2	0	0	0
Redrow Development Programme	- 0.10			
Redrow Development Phase 2	5,642	5,500	0	0
onward				
West Corton (PSH)	4.5			•
West Gorton Compensation	15	0	0	0
West Gorton Ph 2A Demolition &	1,597	921	0	0
Commercial Acquisitions				
Private Sector Housing – Stand Alone				
HMRF	102	48	0	0

Project Name	2016/17 Proposed Revised Budget (£'000)	2017/18 Proposed Revised Budget (£'000)	2018/19 Proposed Revised Budget (£'000)	2019/20 Proposed Revised Budget (£'000)
RRO and Loans	22	23	0	0
Collyhurst Acquisition & Demolition (Overbrook & Needwood Close)	300	641	0	0
West Gorton Community Park	0	250	0	0
Ben St. Regeneration	4,023	11,587	0	0
Canada St - Walking With Wounded	207	0	0	0
Total Private Sector Housing Programme	22,226	27,490	5,191	55
1 rogramme				
Public Sector Housing				
Northwards - External Work		00	0	0
Ancoats Victoria Sq Structural	0	29	0	0
Concrete Repairs – Walk-up Flat Balconies	35	0	0	0
Charlestown - Victoria Ave multi-	139	709	0	0
storey window replacement - Phase 1	139	709	U	U
Door replacements - Phase 4	0	3	0	0
Door replacements - Phase 5	8	0	0	0
Newton Heath Petrock Walk Roof	13	0	0	0
Works				
Ext Cyclical Maintenance & Improvement Works Ph1	77	96	0	0
Riverdale ext & cyclical works phase 1/4	16	0	0	0
Riverdale ext & cyclical works phase 2/4	20	12	0	0
Moston Mill Estate Ph1&2	-10	30	0	0
New Lightbowne (Walderton Ave)	11	0	0	0
Newton Heath Daisybank Estate	4	0	0	0
External cyclical works phase 2	183	50	0	0
New Lightbowne Estate Halliford Road reroofing	1,173	169	0	0
Harpurhey, Baths Estate roofline works	42	2	0	0
External cyclical works phase 3a	2,800	105	0	0
Riverdale estate - External work (Ph 3&4)	1,552	30	0	0
Charlestown, Clifford Lamb Court - External wall insulation and window replacement	237	28	0	0
Collyhurst Environmental programme	1,506	0	0	0

Project Name	2016/17 Proposed Revised Budget (£'000)	2017/18 Proposed Revised Budget (£'000)	2018/19 Proposed Revised Budget (£'000)	2019/20 Proposed Revised Budget (£'000)
Area panel environmental works in Northwards	0	11	0	0
Charlestown multi-storey window replacement phase 2	0	1,747	0	0
Multi storey blocks emergency services override switch to front doors	15	3	0	0
Multi storey blocks replacement of roof top fans and air valves	134	4	0	0
Updating of Electricity Northwest distribution network phase 2 to multi storeys, maisonettes and retirement blocks	5	99	0	0
Ancoats Anita St and George Leigh external cyclical works ph 3b	284	5	0	0
Cheetham Halliwell Lane external cyclical works ph 3b	800	263	0	0
Harpurhey Lathbury & 200 Estates external cyclical works ph 3b	600	602	0	0
Moston Mill estate (excl timber framed) external cyclical works ph 3b	361	663	0	0
Newton Heath Donleigh & Plantagenet estates external cyclical works ph 4a	254	12	0	0
Higher Blackley Central House solid wall insulation	262	12	0	0
Environmental works	100	100	100	0
Collyhurst environmental works	130	0	0	0
Multi-storey life replacement	50	423	0	0
Retirement blocks lift programme	58	3	0	0
Boiler replacement at Cheetham Hill Local Services Office	80	4	0	0
Delivery Costs	1,096	495	10	0
Northwards - Internal Work				
Fire precaution - Phase 4	0	1	0	0
Lift Replacement/Refurbishment Programme	0	5	0	0
Digital Upgrade to CCTV Systems	13	0	0	0
Communal area upgrade low rise blocks P2	1	0	0	0
Various Multi-storey Communal fire door and other upgrading works	183	313	0	0
Lift replacement / refurbishment programme	380	31	0	0

Project Name	2016/17 Proposed Revised Budget (£'000)	2017/18 Proposed Revised Budget (£'000)	2018/19 Proposed Revised Budget (£'000)	2019/20 Proposed Revised Budget (£'000)
Multi storeys - rooftop extractor fans/water pump/water tank renewal	17	57	0	0
Cartmel & Somerton Replace AOV's	0	1	0	0
Clifford Lamb Court - heat pump	6	0	0	0
Air source heat pump/solar thermal Ph1&2	88	0	0	0
Boiler replacement - Phase 1	0	3	0	0
Ground Source Heat Pumps in 2/4 blocks	5	0	0	0
Various - Boiler replacements (excluding 2/4 blocks)	110	9	0	0
2 and 4 blocks heating replacement with Ground source heat pumps - Phase 1	359	1,493	0	0
Decent Homes Kitchen Mop Ups	8	0	0	0
Decent Homes Mop-Ups Phase 6	0	4	0	0
Decent Homes mop ups - Phase 7, and voids	163	8	0	0
Sprinkler system pilot	6	1	0	0
One offs eg. Rewires, Boilers, Doors, Structurals, Insulation	0	37	0	0
One offs (rewires, boilers, structurals)	0	16	0	0
Boiler replacements	514	248	0	0
Decent Homes mop ups phase 8 and voids	701	299	0	0
One-off rewires, boilers, doors, insulation	400	50	0	0
Retirement blocks lift programme	90	95	0	0
Warden call system renewal at Liverton & Apprentice Courts	83	0	0	0
Fire alarm system renewal in community room at Victoria Square	15	0	0	0
Charlestown Whitebeck Court communal areas	43	2	0	0
Air Source Heat Pump Trial phase 3	62	3	0	0
Charlestown Victoria Avenue Multi- storey - building level meters	17	6	0	0
Harpurhey Shiredale Estate externals	400	324	0	0
Moston Miners Low Rise externals	224	1,388	0	0
Cheetham Smedley Rd externals	69	4	0	0
Newton Heath Limeston Drive externals	374	209	0	0
Moston Bannatyne/Lightbowne Rd/St Georges Drive externals	258	116	0	0

Project Name	2016/17 Proposed Revised Budget (£'000)	2017/18 Proposed Revised Budget (£'000)	2018/19 Proposed Revised Budget (£'000)	2019/20 Proposed Revised Budget (£'000)
Harpurhey – Monsall various externals	400	224	0	0
Delivery Costs	487	469	0	0
Northwards - Off Debits/Conversions				
Dam Head flats - bringing basement flats back into use and reroofing / environmental works	9	19	0	0
Crumpsall, Moxley Road acquisitions - Improvement work	8	20	0	0
Delivery Costs	2	4	0	0
Homeless Accommodation				
Improvements to Homeless accommodation city wide	619	531	0	0
Plymouth Grove Women's Direct Access Centre	580	18	0	0
Delivery Costs	120	52	0	0
Northwards - Acquistions				
Northwards Acquisitions	102	0	0	0
Delivery Costs	10	0	0	0
Northwards - Adaptations				
Disabled Adaptations	1,009	500	0	0
Northwards - Unallocated				
Northwards Housing Programme 2017/18	0	10,895	21,487	0
Housing Programme				
Collyhurst Maisonette Compensation & Dem	0	151	935	0
West Gorton Regeneration Programme				
West Gorton PH2A Low & High Rise Demolition	79	0	0	0
Future Years Housing Programme				
Housing Investment Proposals	1,861	1,860	0	0
Capital Receipts - Right to Buy	40	40	0	0
Collyhurst Regen - Highways Phase 1	1,900	200	1,089	0
Collyhurst Regen - Churnett Street	10	780	0	0
Collyhurst Regen - Needwood & Overbrook acquisition / demolition	401	110	0	0
Willert Street Park Improvements	323	0	0	0
North Manchester New Builds	881	6,183	0	0
Parkhill Land Assembly	90	4,180	0	0

Project Name	2016/17 Proposed Revised Budget (£'000)	2017/18 Proposed Revised Budget (£'000)	2018/19 Proposed Revised Budget (£'000)	2019/20 Proposed Revised Budget (£'000)
New Universal Housing System	778	0	0	0
Brunswick PFI HRA	1,199	1,050	0	0
Total Public Sector Housing (HRA) Programme	27,532	37,718	23,621	0
0				
Childrens Services Programme				
Basic Need Programme	0.7		-	
Temple	67	0	0	0
Moston Fields - Increase capacity	102	0 48	0	0
Cheetham Academy Crab Lane - Increase capacity	1,488 26	0	0	0
Benchill	29	0	0	0
Cavendish Community - Increase capacity	1,416	70	0	0
Ashbury Meadow - Increase capacity	147	0	0	0
E-Act Academy - increase capacity	66	0	0	0
Crosslee - Increase capacity	50	0	0	0
Claremont - Increase capacity	310	0	0	0
Wilbraham Primary School	125	0	0	0
Mauldeth Road - Increase capacity	68	0	0	0
Charlestown - Increase accomodation	78	0	0	0
St. John's CE Primary	1,588	26	0	0
Briscoe Land Academy	176	0	0	0
Holy Trinity VC Primary	3,127	50	0	0
Stanley Grove - contribution to PFI	808	0	0	0
Gorton Mount - New School  Manchester Communication Primary	321 320	0	0	0
Academy				
Dean Trust Ardwick	12,859	389	0	0
Ardwick PRU	98	0	0	0
ULT Manchester Academy	324	0	0	0
ULT William Hulme	6,146	0	0	0
Rodney House conversion	2,077	38	0	0
Sacred Heart Expansion	432	0	0	0
Lytham Rd	15,633	9,443	0	0
St Annes RC VA - Increase capacity	50	0	0	0
St Marys RC VA Levenshulme - Increase capacity	30	0	0	0
Abbey Hey - Increase accommodation	250	0	0	0

Project Name	2016/17 Proposed Revised Budget (£'000)	2017/18 Proposed Revised Budget (£'000)	2018/19 Proposed Revised Budget (£'000)	2019/20 Proposed Revised Budget (£'000)
Abraham Moss - Additional Classrooms	538	3	0	0
Fulmead CC	316	0	0	0
Abraham Moss Dining Hall	616	0	0	0
Manchester Health Academy	3,559	3,460	0	0
expansion	·	·		
Co-op Academy expansion	8,000	6,555	0	0
Plymouth Grove SEN	171	0	0	0
Manchester Enterprise Academy	6,300	2,000	0	0
Basic need - Unallocated	6,000	10,987	116	0
Universal Infant Free School Meals (UIFSM) - Allocated	526	0	0	0
Universal Infant Free School Meals (UIFSM) - Unallocated	524	0	0	0
Schools Maintenance Programme				
Sandilands - Kitchen	3	0	0	0
Chorlton Park Primary roof	-7	0	0	0
Loreto HS Highway Improvements	11	0	0	0
St Margarets CE Rewire	1	0	0	0
Charlestown New boiler	1	0	0	0
Abraham Moss - Hall Heating	60	0	0	0
Cavendish - Rewire	536	0	0	0
Brookburn - Heating works	135	0	0	0
Holy Trinity - Rewire	378	1	0	0
Manley Park Junior - rewire	381	0	0	0
Moston Lane - re-roof	1,353	3	0	0
Wilbraham - Rewire	331	0	0	0
Moston Fields - Drainage	15	0	0	0
Lily Lane - new boiler	215	1	0	0
Schools Capital Maintenance - unallocated	1,039	0	0	0
Education Standalone Projects				
Haveley Hey/Children of Success	3	0	0	0
Paintpots	43	0	0	0
Kids 1st Start	15	0	0	0
Big Life Moss Side	56	0	0	0
Martenscroft Nursery	54	0	0	0
Building Blocks	48	0	0	0
Early Education for Two Year Olds	305	0	0	0
Salix School schemes	67	0	0	0
School Crossings	800	0	0	0
Learning Disability (Supported Housing Accommodation)	0	3,050	0	0

Project Name	2016/17 Proposed Revised Budget (£'000)	2017/18 Proposed Revised Budget (£'000)	2018/19 Proposed Revised Budget (£'000)	2019/20 Proposed Revised Budget (£'000)
Duilding Cabacla for the Cuture				
Building Schools for the Future BSF Academies	42	0	0	0
BSF Phase 1	62	0	0	0
BSF Phase 2 (W4)	3,873	0	0	0
BSI Filase 2 (W4)	3,073	U	U	0
Total Children's Services Programme	84,581	36,124	116	0
ICT Capital Programme				
ICT Business Transformation -	564	0	0	0
Unallocated	500	0	0	0
PSN Compliance	533	0	0	0
Hybrid Mail	56	0	0	0
Desktop Refresh	78 47	0	0	0
One System Upgrade SAP BP&C	281	0	0	0
SAP CLM_SLC	0	369	0	0
Solaris	123	0	0	0
ICT Infrastructure & Mobile	123	U	U	U
Working Programme				
Infrastructure & Mobile Working	1,779	0	0	0
Mosaic	519	0	0	0
Citrix 7.6 Migration	909	0	0	0
Windows 7 Migration	2,289	0	0	0
Mobile Device Refresh	120	0	0	0
Disaster Recovery	819	0	0	0
PSN Windows 2003	328	0	0	0
ICT Stand Alone Projects				
Broadband Connection Vouchers (Full)	8	0	0	0
Broadband Connection Vouchers (Phase 3)	753	0	0	0
Applications				
CRM - Phase 2	63	0	0	0
Information Strategy Project	193	0	0	0
Infrastructure				
Corporate Digital Telephony	529	0	0	0
Data Centre Provisioning	306	0	0	0
Wider Area Network Redesign	57	0	0	0
Total ICT Programme	10,354	369	0	0

Project Name	2016/17 Proposed Revised Budget (£'000)	2017/18 Proposed Revised Budget (£'000)	2018/19 Proposed Revised Budget (£'000)	2019/20 Proposed Revised Budget (£'000)
Corporate Capital Programme				•
Capitalisation of Community Equipment	350	0	0	0
Child Protection Info Systems (CPIS)	30	0	0	0
C&F ICT Projects	187	0	0	0
Evergreen Loans	25	25	0	0
Total Corporate Capital Programme	592	25	0	0
Total Manchester City Council Capital Programme	256,671	253,543	105,482	27,010
Projects carried out on behalf of Greater Manchester				
Housing Investment Fund	60,000	100,000	121,657	0
Greater Manchester Loan Fund	2,400	2,000	3,650	0
Total GM projects	62,400	102,000	125,307	0
Total CAPITAL PROGRAMME	319,071	355,543	230,789	27,010