

**Manchester City Council  
Report for Resolution**

**Report to:** Executive – 27 July 2016  
**Subject:** Capital Programme Monitoring 2016/17  
**Report of:** The City Treasurer

---

**Summary**

This report informs members of:

- (a) The revised capital budget 2016/17 taking account of changes between capital budget formulation and any further changes occurring in year.
- (b) The latest estimates of expenditure and explains the major variations since the Capital Programme Outturn report submitted in June 2016.
- (c) The impact any variations may have on the three year Capital Programme 2016/17 to 2018/19.

**Recommendations**

The Executive is requested to recommend that Council:

1. Approve the in year budget transfers over £0.5m between capital schemes to maximise use of funding resources available to the City Council as set out in Appendix A.

The Executive is recommended to approve the following:

2. Northwards Housing Capital Programme - New Universal Housing System. To increase the capital budget by £0.4m in 2016/17 funded from HRA reserves.

The Executive is requested to:

Manchester City Council Programme

3. Agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.
4. Approve the in year budget transfers below £0.5m between capital schemes to maximise use of funding resources available to the City Council as set out in Appendix A.
5. Note that capital resources will be maximised and managed to ensure the capital programme 2016/17 remains fully funded and that no resources are lost.

6. Note that approval of movements and transfers to the full capital programme, including projects on behalf of Greater Manchester, will reflect a revised total capital programme budget of £406.3m and a latest full year forecast of £408.3m. Expenditure to date is £27.7m.
7. Note that approval of movements and transfers to the Manchester City Council capital programme will reflect a revised capital programme budget of £299.2m and a latest full year forecast of £301.2m. Expenditure to date is £14.3m.

Projects carried out on behalf of Greater Manchester

8. Agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.
9. Note that approval of movements and transfers to the Greater Manchester capital programme will reflect a revised capital programme budget of £107.1m against a latest full year forecast of £107.1m. Expenditure to date is £13.4m.

**Wards Affected:** All

<b>Manchester Strategy outcomes</b>	<b>Summary of the contribution to the strategy</b>
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	The capital programme contributes to various areas of the economy including investment in public and private sector housing, education and children's social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services.
A highly skilled city: world class and home grown talent sustaining the city's economic success	The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	The capital programme includes investment in adult and children's social care, education, housing and the environment, cultural and leisure services, all of which contribute towards the strategy.
A liveable and low carbon city: a destination of choice to live, visit, work	Investment in all areas of the capital programme contributes towards this community strategy, notably the investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes.
A connected city: world class infrastructure and connectivity to drive growth	The capital programme includes investment in highways infrastructure, and broadband expansion.

**Full details are in the body of the report, along with any implications for:**

- Equal Opportunities Policy
  - Risk Management
  - Legal Considerations
- 

**Financial Consequences – Revenue**

All Revenue consequences have already been included in the Revenue Budget.

**Financial Consequences – Capital**

The latest forecast of expenditure for 2016/17 is £408.3m.

The recommendations in this report, if approved, will increase the capital budget by £0.2m in 2016/17.

The City Council will endeavour to maximise spending on the programme in 2016/17 but some projects and their sources of funding may carry over and result in re-profiling budgeted spend into future years.

---

**Contact Officers:**

Name: Carol Culley  
Position: City Treasurer  
Telephone: 234 3406  
E-mail: carol.culley@manchester.gov.uk

Name: Tim Seagrave  
Position: Finance Lead – Capital & Treasury Management  
Telephone: 234 3445  
E-mail: t.seagrave@manchester.gov.uk

Name: Helen Fountain  
Position: Principal Finance Manager – Capital  
Telephone: 234 3456  
E-mail: h.fountain@manchester.gov.uk

**Background documents (available for public inspection):**

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

- Executive 17 February 2016 – Capital Programme Budget 2016/17 to 2018/19.
- Executive 1 June 2016 – Capital Programme Outturn 2015/16

## 1.0 Introduction

- 1.1 The purpose of the report is to:
- Inform members of the latest estimates of capital expenditure for 2016/17 and to show forward commitments into the 2017/18 to 2018/19 capital programme.
  - Confirm that there are adequate levels of resources available to finance the capital programme.
  - Update members on the projects carried out on behalf of Greater Manchester.

## 2.0 Capital Budget

- 2.1 The revised Capital Budget for the three years 2016/17 to 2018/19 is £936.5m. This is an increase of £37.5m compared to the budget reported to Executive in June 2016.
- 2.2 The current Capital Budget over years 2016/17 to 2018/19, before the changes proposed in this report, is:

Table 1: Capital Programme 2016/17 to 2018/19 (£m)

	2016/17	2017/18	2018/19	Total Programme
Capital Budget (May 16)	413.9	307.3	177.7	898.9
Budget Increases (Approved June 16)	5.2	15.8	0.2	21.2
Budget Increases (Approved July 16)	2.5	11.6	1.9	16.0
Budget Increases (Proposed July 16)	0.4	0	0	0.4
<b>Revised Capital Budget (July 16)</b>	<b>422.0</b>	<b>334.7</b>	<b>179.8</b>	<b>936.5</b>
<i>Of which:</i>				
Manchester City Council Programme	314.9	232.7	96.2	643.8
Programme on behalf of Greater Manchester	107.1	102.0	83.6	292.7

- 2.3 The figures shown above include those approved by the Executive Member for Finance and Human Resources and the Treasurer under delegated powers since May, and a proposed budget increase which requires Executive approval, as detailed below.
- 2.4 Northwards Housing Capital Programme - New Universal Housing System. The proposal is for the procurement and implementation of a new housing management system. The current contract for the existing Civica Universal Housing system has expired and this investment will replace the old system. There is an existing budget of £0.4m for the purchase of the new system, however there are additional software development and project delivery costs which require an increase to the budget. The proposal is to increase the capital budget by £0.4m in 2016/17 funded from HRA reserves.
- 2.5 The application is shared by the City Council and Northwards Housing and this arrangement will continue under the new contract. The new system will

enable more joined up and effective working of MCC and Northwards officers, providing better value for money.

### 3.0 Capital Programme Forecast 2016/17

3.1 The forecast expenditure for 2016/17 is £408.3m as at 30<sup>th</sup> June 2016, compared to the updated budget in Table 1 above of £422.0m. The variations, by service area, are shown in Table 2 below:

*Table 2: Capital Programme 2016/17 budget, forecast and spend to date to 30 June 16 (£m)*

Area	Budget (£m)	Forecast (£m)	Variance (£m)	Spend to Date (£m)	Spend to Date as % of Forecast (%)
<b>Manchester City Council Programme</b>					
Highways	31.6	33.8	2.2	0.1	0.3%
Growth & Neighbourhoods	109.5	102.8	-6.7	1.3	1.3%
Housing – General Fund	33.7	33.4	-0.3	1.4	4.2%
Housing – HRA	31.7	30.6	-1.1	1.4	4.5%
Children’s Services	95.9	88.3	-7.6	9.4	10.6%
ICT	11.9	11.7	-0.2	0.7	6.0%
Corporate Services	0.6	0.6	0.0	0.0	0%
	<b>314.9</b>	<b>301.2</b>	<b>-13.7</b>	<b>14.3</b>	
<b>Projects carried out on behalf of Greater Manchester</b>	107.1	107.1	0.0	13.4	12.5%
<b>TOTAL</b>	<b>422.0</b>	<b>408.3</b>	<b>-13.7</b>	<b>27.7</b>	

3.2 There is a forecast capital programme variance of £13.7m between the budget and the latest expenditure forecast. Of this, £15.5m is due to schemes requiring budget re-profiling to reflect their likely delivery, £0.2m due to cost reductions and £2.0m is due to potential over-spends against the budget. Section 4 of this report looks at the re-profiling required and the cost variations, and the recommended budget changes to take this into account.

3.3 The variation will be closely monitored and the final outturn position will be highly dependent on schemes both starting and continuing on schedule and delivering to plan.

#### *Highway Services Programme*

3.4 The Highways capital programme is forecasting to spend £33.8m compared to a budget of £31.6m, a variance of £2.2m. Spend to date is £0.1m, or 0.3% of the current forecast.

3.5 The programme requires net acceleration of £0.1m from 2017/18, which comprises of:

- the Hyde Road Widening scheme requiring acceleration of £0.5m due to a land purchase occurring sooner than expected;
- the Congestion Target Performance scheme requiring slippage of £0.2m because the design process has taken longer than anticipated, and the construction dates have be realigned accordingly.
- the Bus Priority programme slipping by £0.2m due to delays to starting on site as working methodologies and traffic management took longer to agree than expected.

3.6 The Highways programme is forecasting a total overspend of £2.1m. This is predominantly due to two schemes. The Manchester/Salford Inner Relief Road scheme is forecasting to overspend by £0.6m, however the business case for additional grant to fund this has now been approved by Transport for Greater Manchester and approval from members to use it will be sought soon.

3.7 The remaining overspend of £1.5m is due to the Cycle City scheme. The scope of work on the project has increased, and Highways are seeking to put a business case to Transport for Greater Manchester to fully fund the scheme, as well as looking at how costs can be reduced.

#### *Growth and Neighbourhoods*

3.8 The Growth and Neighbourhoods programme is shown in the table below:

*Table3: 2015/16 Growth and Neighbourhoods Capital programme (June 16)*

	Budget	Forecast	Variance		Spend to date
	£m	£m	£m		£m
Environment and Operations	15.7	10.5	-5.2		0.1
Leisure, Culture and Libraries	31.2	31.4	0.2		0.3
Corporate Property	35.5	35.5	0.0		1.9
Development	27.1	25.4	-1.7		-1.0
<b>Total Growth and Neighbourhoods</b>	<b>109.5</b>	<b>102.8</b>	<b>-6.7</b>		<b>1.3</b>

#### *Environment and Operations Programme*

3.9 The Environment and Operations programme is forecasting spend of £10.5m, compared to a budget of £15.7m, a variance of £5.2m. Spend to date is £0.1m, or 1.0% of the current forecast.

3.10 Following delays in the signing of the legal agreements for the Street Lighting Light Emitting Diodes (LED) Private Finance Initiative (PFI) scheme and subsequent installation starting later than originally forecast, re-profiling of £5.2m is required into future years.

#### *Leisure, Culture and Libraries Services Programme*

3.11 The Leisure, Culture and Libraries programme is forecasting to spend £31.4m

compared to a budget of £31.2m, a variance of £0.2m. Spend to date is £0.3m, or 1.0% of the current forecast.

- 3.12 The Belle Vue Sports Village scheme is forecasting to overspend by £0.4m, as there have been significant additional works required on the site. Negotiations are ongoing to identify how this overspend may be funded.
- 3.13 The leisure centre schemes at Hough End and Arcadia in Levenshulme are forecasting to under-spend by £0.2m. There may be some further charges which could reduce this, but both schemes are expected to complete under budget.

#### *Corporate Property Programme*

- 3.14 The Corporate Property programme is forecasting to spend to the budget of £35.5m. Spend to date is £1.9m, or 5.4% of the current forecast.
- 3.15 It should be noted that there are risks to this forecast, due to the schemes included within the programme. For example, the Strategic Acquisitions programme forms a significant part of the 2016/17 Corporate Property schedule. The nature of the programme is that acquisitions can only be made when and if the Council has the opportunity to progress them, so whilst key acquisitions have been identified for 2016/17, there is a risk that they may not occur until next year.

#### *Development Programme*

- 3.16 The Development programme is forecasting to spend £25.4m compared to a budget of £27.1m, a variance of £1.7m. The spend to date figure is distorted by accruals for work completed in 2015/16 which the Council is yet to be charged for.
- 3.17 The retail element of the Beswick Community Hub is now expected to be undertaken in 2017/18, and therefore £1.3m needs to be re-profiled. The Manchester Institute element of the Hub is forecasting to under spend by £0.3m, however final works are ongoing, so the final under spend could be lower.
- 3.18 The Edison Street CPO is also forecasting to under spend by £0.1m, as the total costs of the acquisitions has been lower than originally forecast.

#### *Housing - General Fund*

- 3.19 The Private Sector Housing programme is forecasting to spend £33.4m compared to a budget of £33.7m, a variance of £0.3m. Spend to date is £1.4m, or 4.2% of the current forecast.
- 3.20 The Collyhurst Regeneration Acquisition project is forecasting slippage of £0.4m, as negotiations with the owners are taking longer than originally forecast.

- 3.21 There is a forecast overspend on the HCA Empty Homes Cluster Funding project of £0.1m. This is due to additional unplanned works being required on 8 properties, relating to rain damage and associated damp issues which arose due to the properties being empty.

*Housing - Revenue Account (HRA)*

- 3.22 The Public Sector Housing programme is forecasting to spend £30.6m compared to a budget of £31.7m, a variance of £1.1m. Spend to date is £1.4m, or 4.6% of the current forecast.
- 3.23 The element of the programme delivered by Northwards requires overall budget slippage of £1.4m into future years. This can be broken down amongst the constituent programme work streams, as follows:
- The internal works programme requires slippage of £1.6m. It was originally planned to deliver Ground Source Heat Pump technology to 184 properties in 2016/17 but, following a review and with approval from the HRA Investment Board, a trial of 34 properties will now commence to establish whether the technology delivers the expected efficiencies. It is proposed that work on the remaining 150 properties will occur in 2017/18, following the results of the trial.
  - Improvements to Homeless Accommodation city wide have slipped by £0.1m due to negotiations with service delivery partners taking longer than originally anticipated.
  - Following a review of programme dates, £0.1m of the new 2016/17 programme is now due to start in 2017/18.
  - The external works programme requires acceleration of £0.4m, as work has progressed sooner than expected. The work had originally been delayed to accommodate the Solar Panel project.
- 3.24 Across the rest of the Public Sector Housing programme the variance to budget is £0.3m. This is due to several variances on the Collyhurst Regeneration programme, which are detailed below:
- Acceleration of £0.6m on the Collyhurst Highways scheme, as timely statutory service diversions have allowed the scheme to progress more quickly than expected;
  - Slippage of £0.2m on the scheme at Churnet Street, as a remediation strategy will need to be established.
  - Slippage of £0.1m on the Maisonette Demolition scheme, as negotiations with the owners are taking longer than forecast.

*Children's Services*

- 3.25 The Children's Services programme is forecasting spend of £88.3m compared to a budget of £95.9m, a variance of £7.6m. Spend to date is £9.4m, or 10.6% of the current forecast.
- 3.26 The Basic Needs grant element of the programme, which funds new school builds or expansions to meet place demand, is forecasting slippage of £7.6m. At budget it was forecast that several of the school extensions where the City

Council is granting the funds to the school, rather than building itself, would require the funding at the start of the build process. As the design process has continued, this forecast has altered, and therefore less funding is required in 2016/17.

- 3.27 These funds are being held as a contingency against any additional costs which may arise, or can be used to help fund the future programme.
- 3.28 It was agreed at Budget that to meet the place demand in September 2017, the 2017/18 Basic Need grant allocation would need to be brought forward into 2016/17. This meant that the Council would have to borrow to fund this. The slippage discussed above reduces the borrowing need in 2016/17.

#### *ICT Capital Programme*

- 3.29 The ICT programme is forecasting spend of £11.7m compared to a budget of £11.9m, a variance of £0.2m. Spend to date is £0.7m, or 6.0% of the current forecast.
- 3.30 The variance is due to the Broadband Vouchers scheme, where a number of vouchers have either not been used, or have been cancelled. This means that the Council will not be able to claim the grant funding for them, and therefore the budget has been reduced by £0.2m. As the scheme reaches its close in the coming months, further reductions are expected.
- 3.31 The Service Transition project in the Town Hall Extension is no longer required because it is expected to be delivered instead through the wider Platform Hosting programme, which is currently being drafted. This means that c. £0.5m can be moved to the unallocated Transformation budget, to fund future ICT developments.
- 3.32 Work is progressing on the Infrastructure and Mobile Working Fund, and a significant number of business cases are expected to be submitted for approval in the coming months.

#### *Corporate Services Programme*

- 3.33 The Corporate Services programme is forecasting full spend against the revised budget of £0.6m.

#### *Projects carried out on behalf of Greater Manchester*

- 3.34 The Greater Manchester programme is forecast to spend to budget of £107.1m. Spend to date is £13.4m, or 12.5% of the current forecast.
- 3.35 Spend to date is due to loans being issued under the Housing Investment Fund. Further applications are expected in the coming months.

#### 4.0 Capital Programme Re-phasing and Variations

3.36 Based on the monitoring information above, it is proposed that the capital programme budget is re-phased to reflect the planned delivery of projects in 2016/17 to 2018/19. The cumulative impact of these adjustments are shown in the table below, and in Appendix B:

*Table 4: Proposed Capital Programme variations 2015/16 to 2018/19 (£m)*

	2016/17	2017/18	2018/19	Total Programme
	£m	£m	£m	£m
Revised Capital Budget (July 16)	422.0	334.7	179.8	936.5
Forecast Re-profile	-15.5	12.7	2.8	0.0
Cost Variations	-0.2			-0.2
<b>Proposed Capital Budget (July 16)</b>	<b>406.3</b>	<b>347.4</b>	<b>182.6</b>	<b>936.3</b>
<i>Of which:</i>				
Manchester City Council Programme	299.2	245.4	99.0	643.6
Programme on behalf of Greater Manchester	107.1	102.0	83.6	292.7

3.37 Further details regarding the proposed adjustments to the programme are given below.

*Budget re-profiling:*

3.38 As highlighted in section 3 of this report, various schemes throughout the capital programme are now forecast to be accelerated into 2016/17, delayed until 2017/18 or future years. The budgets for these projects will be re-profiled to reflect the changes.

*Virements*

3.39 Various schemes across the programme require virements in 2016/17, as shown in Appendix A. Virements may be required as cost variations from the original design work occur, or because the method of delivery has changed and projects are combined or split. The reasons for the required virements are:

- Highways – a programme review has highlighted some movements between schemes, and reductions in the 2016/17 costs of the Bus Priority scheme;
- Housing Revenue Account – the introduction of new schemes for 2016/17 requires virements from the agreed unallocated funding. Other virements are for cost variations;
- Children’s Services – virements are required for cost variations on Basic Need and Maintenance schemes; and
- ICT – as noted above, the Service Transition scheme will be delivered as part of a wider programme. Similarly, the ICT Services project will be delivered as part of other projects, so both budgets can be vired to the

unallocated pots for future use.

- 3.40 The Council is recommended to approve virements over £0.5m within the capital programme as outlined in Appendix A.
- 3.41 The Executive is recommended to approve virements under £0.5m within the capital programme as outlined in Appendix A.

*Forecast variations – (£0.2m):*

- 3.42 It is proposed that forecast variations of £0.2m are reflected in the budget. These variations have occurred where schemes have either been completed under budget, have received reduced external funding, or have seen significant changes in scope. These schemes are summarised below, and explanations are given in previous paragraphs:

*Table 5: Proposed Capital Programme cost variations 2016/17 (£m)*

	2016/17 (£m)
<b>ICT</b>	
Broadband Connection Vouchers	-0.223
<b>TOTAL</b>	<b>-0.223</b>

- 3.43 The capital programme is undergoing continuous review to analyse and challenge the current approved spending profiles and updates will be reported to the Executive in the next capital monitoring report.
- 3.44 The proposed revised capital budget is shown at a project level in Appendix B.
- 3.45 The revised capital budget is reflected in the revised prudential indicators, reported as part of the Global Revenue Monitoring Report elsewhere on the agenda.

#### **4.0 Capital Resources**

- 4.1 The capital programme is reviewed on an ongoing basis to confirm the capital resources required to finance 2016/17 capital spend are in place and the future years programme is fully funded. Work will continue to ensure that resources required to finance the capital programme are secured and the level of prudential borrowing remains affordable.
- 4.2 The City Treasurer will continue to manage the financing of the programme to ensure the final capital funding arrangements secure the maximum financial benefit to the City Council.
- 4.3 The pressures on the capital programme over the next five years will be significant, particularly with the level of uncertainty for future funding allocations.

## **5.0 Contributing to the Manchester Strategy**

### **(a) A thriving and sustainable city**

- 4.4 The capital programme contributes to various areas of the economy including investment in public and private sector housing, education and children's social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services

### **(b) A highly skilled city**

- 4.5 The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts.

### **(c) A progressive and equitable city**

- 4.6 The capital programme includes investment in adult and children's social care, education, housing and the environment, cultural and leisure services, all of which contribute towards the strategy.

### **(d) A liveable and low carbon city**

- 4.7 Investment in all areas of the capital programme contributes towards this community strategy, notably the investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes.

### **(e) A connected city**

- 4.8 The capital programme includes investment in highways infrastructure, and broadband expansion.

## **5.0 Key Policies and Considerations**

### **(a) Equal Opportunities**

- 5.1 By investing in building adaptations, access for people with mobility difficulties is made easier.

### **(b) Risk Management**

- 5.2 As a result of the national economic downturn the amount of usable capital receipts included in the resources calculation for the original capital budget is no longer achievable. In response to these circumstances the City Treasurer instigated a review of the whole capital programme in order to establish the most efficient and effective way to fund the programme. The review will be ongoing.

### **(c) Legal Considerations**

- 5.3 None

## Appendix A – Proposed Capital Virements

<b>Project Name</b>	<b>In yr virement (£'000)</b>
<b>Highway Programme</b>	
<b>Highways Planned Maintenance Programme</b>	
Planned Highways Maintenance Programme 15/16	373
Planned Highways Maintenance Programme 16/17	-373
<b>Highways Stand Alone Projects Programme</b>	
A6 Mitigation Measures	-180
<b>SEMMMS PROGRAMME</b>	
SEMMMS A6 to Manchester Airport	180
<b>Bus Priority Package Programme</b>	
Bus Priority Package - Rochdale Road	1
Bus Priority Package - Oxford Road	-143
Bus Priority Package - Princess Street/Brook Street	-39
Bus Priority Package - Regional Centre	34
Bus Priority - Unallocated	147
<b>Public Sector Housing Programme</b>	
<b>Northwards – External Works</b>	
Ancoats Victoria Sq Structural	9
Concrete Repairs – Walk-up Flat Balconies	8
Door replacements - Phase 5	-6
13/14 Ext Cyclical Maintenance & Improvement Works Ph1	77
Riverdale ext & cyclical works phase 2/4	-125
Newton Heath Daisybank Estate	-2
External cyclical works phase 2	68
New Lightbowne Estate Halliford Road reroofing and ECW	-1
Harpurhey, Baths Estate roofline works and ECW	-17
External cyclical works phase 3a	213
Charlestown multi-storey window replacement & ECW phase 2	100
Multi storey blocks emergency services override switch to front doors	17
Multi storey blocks replacement of roof top fans and air valves	131
Updating of Electricity Northwest distribution network phase 2 to multi storeys, maisonettes and retirement blocks	5
Ancoats Anita St and George Leigh external cyclical works ph 3b	260
Cheetham Halliwell Lane external cyclical works ph 3b	250
Harpurhey Lathbury & 200 Estates external cyclical works ph 3b	400
Moston Mill estate (excl timber framed) external cyclical works ph 3b	254
Newton Heath Donleigh & Plantagenet estates external cyclical works ph 4a	267
Higher Blackley Central House solid wall insulation	262
Environmental works	100
Collyhurst environmental works	130
Delivery Costs	357
<b>Northwards – Internal Works</b>	
Boiler replacements	649

<b>Project Name</b>	<b>In yr virement (£'000)</b>
Decent Homes mop ups phase 8 and voids	500
One off rewires, boilers, doors, insulation etc	300
Retirement blocks lift programme	50
Warden call system renewal at Liverton & Apprentice Courts	58
Fire alarm system renewal in community room at Victoria Square	14
Charlestown Whitebeck Court communal areas	43
Air Source Heat Pump Trial phase 3 (NEDO project)	62
Charlestown Victoria Avenue multi-storey - building level meters	22
Delivery Costs	59
<b>Northwards – Acquisitions</b>	
Delivery Costs	1
<b>Northwards – Unallocated</b>	
Northwards Housing Programme 2016/17	-4,515
<b>Children's Services Programme</b>	
<b>Primary School Rebuilding Programme</b>	
Pike Fold	3
<b>Basic Need Programme</b>	
Temple	67
Moston Fields - Increase capacity	-84
Cheetham Academy	18
Crab Lane - Increase capacity	3
Benchill	21
Cavendish Community - Increase capacity	-147
Ashbury Meadow - Increase capacity	-1
Crosslee - Increase capacity	-21
Claremont - Increase capacity	139
Wilbraham Primary School	-3
Mauldeth Road - Increase capacity	-55
St. John's CE Primary	-397
Briscoe Land Academy	-1
Holy Trinity VC Primary	123
Gorton Mount - New School	-321
Manchester Communication Primary Academy	1
Dean Trust Ardwick	-8
Rodney House conversion	55
Lytham Rd	-134
Basic need - Estimated 2016/17 allocation	359
Universal Infant Free School Meals (UIFSM) - Allocated	-445
Universal Infant Free School Meals (UIFSM) - Unallocated	445
<b>Schools Maintenance Programme</b>	
Sandilands - Kitchen	3
Chorlton Park Primary roof	-19
St Margaret's CE Rewire	-108
Cavendish - Rewire	-35
Brookburn - Heating works	-10

<b>Project Name</b>	<b>In yr virement (£'000)</b>
Schools Capital Maintenance -unallocated	552
<b>ICT Capital Programme</b>	
<b>Transformation Programme</b>	
ICT Business Transformation - Unallocated	458
THX & CL Service Transition	-458
<b>Infrastructure &amp; Mobile Working Programme</b>	
Infrastructure & Mobile Working	855
ICT Services	-855
<b>Total Capital Programme</b>	<b>0</b>

**Appendix B – Proposed Revised Capital Budget 2016/17 to 2018/19**

<b>Project Name</b>	<b>2016/17 Proposed Revised Budget (£'000)</b>	<b>2017/18 Proposed Revised Budget (£'000)</b>	<b>2018/19 Proposed Revised Budget (£'000)</b>
<b>Highway Programme</b>			
<b>Highways Planned Maintenance Programme</b>			
Local Roads (temp semms A6 Stockport)	6,824	4,200	0
Planned Highways Maintenance Programme 14/15	90	0	0
Planned Highways Maintenance Programme 15/16	427	120	0
Planned Highways Maintenance Programme 16/17	3,535	0	0
Planned Highways Maintenance Programme 17/18	0	3,666	0
<b>Highways Stand Alone Projects Programme</b>			
Ardwick Grove Village Parking	0	23	0
Christies Residents Parking	1	0	0
Didsbury Village Tram Stop Traffic Mitigation	0	18	0
North Manchester Hospital Residents Parking	9	0	0
Old Market Street traffic calming	17	0	0
Section 106 Highways work around Metrolink	0	47	0
Hyde Road (A57) Pinch Point Widening	824	2,987	303
New Islington Free School Road	108	0	0
Armitage School Parking Issues	2	0	0
Delamere Road One Way Order	12	0	0
Barlow Moor Road	27	0	0
Birley Fields Campus highways work	72	0	0
Etihad Expansion - Public Realm	409	0	0
Etihad Expansion - S278	92	0	0
Velocity	416	0	0
Cycle City Phase 2	724	4,088	0
Congestion Target Performance	46	189	0
Burton Road Traffic Management	5	0	0
Piccadilly Undercroft Gating	68	0	0
20mph Zones (Phase 2)	25	0	0
20mph Zones (Phase 3)	500	0	0
Blocked Gullies	98	0	0
Levenshulme Parking Signage	3	0	0
ITB Minor Works	152	0	0
Great Ancoat St/Pollard St S106	8	0	0
Flood Risk Management - Hidden Watercourses	49	0	0
Flood Risk Management - Calve Croft Flood Risk	25	0	0
Flood Risk Management - Higher Blackley Flood Risk	119	0	0
Manchester/Salford Inner Relief Road (MSIRR)	653	0	0
Great Ancoats Improvement Scheme	633	0	0
Highways Maintenance Challenge Fund	4,674	3,052	0
Cycle Parking	187	0	0
Shadowmoss Rd / Mossnook Rd	58	0	0

<b>Project Name</b>	<b>2016/17 Proposed Revised Budget (£'000)</b>	<b>2017/18 Proposed Revised Budget (£'000)</b>	<b>2018/19 Proposed Revised Budget (£'000)</b>
Birley Fields Campus improvements	83	0	0
Edge Lane	17	0	0
Cringlebrook Primary School Crossing	42	0	0
Former BBC site Section 278	181	0	0
<b>SEMMMS Programme</b>			
Ringway Road Highway Imp Scheme	277	0	0
SEMMMs A6 to Manchester Airport	47	133	0
<b>Bus Priority Package Programme</b>			
Bus Priority Package - Rochdale Road	21	0	0
Bus Priority Package - Oxford Road	9,315	521	40
Bus Priority Package - Princess Street/Brook Street	235	0	0
Bus Priority Package - Regional Centre	582	0	0
Bus Priority - Unallocated	0	5,680	122
<b>Total Highways Programme</b>	<b>31,692</b>	<b>24,724</b>	<b>465</b>
<b>Environment Programme</b>			
City Centre Litter Bins	33	0	0
City Wide Litter Bins	123	0	0
Fleet Collaboration	37	0	0
Additional CCTV Enforcement Vehicles	59	0	0
Street Lighting PFI	3,621	9,762	19,200
Civic Quarter Heat Network	1,750	7,000	5,250
Waste Reduction Measures	3,500	0	0
Waste Contract	1,246	6,300	1,000
Replacement Android Devices	88	0	0
<b>Leisure Services Programme</b>			
<b>Parks Improvement Programme</b>			
Heaton Park	37	0	0
Heaton Hall & Park Improvements	172	0	0
Hollyhedge Park Drainage Improvements	119	0	0
Alex Park Heritage Refurbishment	48	0	0
Heaton Park	174	0	0
Heaton Park Pay & Display	328	0	0
Harpurhey Park	38	0	0
PIP - Park Events Infrastructure	692	0	0
PIP - Park Furniture	25	0	0
PIP - Wythenshawe Park Play Area Improvement	87	0	0
PIP - Unallocated	98	0	0
City Centre Planting Containers	130	0	0
Citywide Play Equipment	200	200	0
<b>Leisure &amp; Sports Facilities</b>			
Hough End Leisure Centre	163	0	0

<b>Project Name</b>	<b>2016/17 Proposed Revised Budget (£'000)</b>	<b>2017/18 Proposed Revised Budget (£'000)</b>	<b>2018/19 Proposed Revised Budget (£'000)</b>
Levenshulme Leisure Centre	112	0	0
National Taekwondo Centre	73	0	0
Clayton Vale Mountain Bike Trail	10	0	0
Belle Vue Sports Village	212	0	0
Indoor Leisure - Abraham Moss	3,982	4,000	0
Indoor Leisure - Moss Side	3,982	4,000	0
Hockey Re-provision	561	0	0
FA Hubs	3,000	10,000	0
Boggart Hole Clough - Visitors Centre	535	0	0
Mount Road S106	108	0	0
<b>Cultural Programme</b>			
First Street Cultural Facility	28	0	0
The Factory	15,178	46,700	46,100
<b>Libraries and Info Services Programme</b>			
Central Library Wolfson Award	117	0	0
Library Refresh	41	0	0
Wolfson Children's Digital Libraries	250	0	0
Roll Out of Central Library ICT	79	291	222
Libraries – Wi-Fi Printing	75	0	0
Refresh of Radio Frequency Identifier Equipment	510	0	0
Introduction of On-Line Payments	30	0	0
Upgrade to Customer Facing Furniture	50	0	0
<b>Corporate Property Programme</b>			
Asset Management Programme	14,789	8,350	0
Strategic Acquisitions Programme	11,884	5,000	0
On-Street Advertising and Wayfinding	159	0	0
Town Hall Complex Transformation Programme	671	0	0
Hammerstone Road Depot	2,000	8,000	5,000
Heron House	6,000	6,000	0
<b>Development Programme</b>			
<b>Development Programme - East Manchester</b>			
New Islington Public Realm	11	0	0
New Islington Footpath Connection	6	0	0
New Islington Marina	350	0	0
Edison St CPO	121	0	0
Miles Platting Community Hub	4	0	0
The Space Project	4,500	9,500	0
Digital Asset Base - Space Project	1,400	0	0
Digital Asset Base - One Central Park	100	5,200	0
Digital Asset Base - NewCo	30	0	0
New Smithfield Market	807	0	0
Beswick Community Hub - Manchester Institute	639	0	0
Beswick Community Hub - Highway and Public Realm	86	0	0

<b>Project Name</b>	<b>2016/17 Proposed Revised Budget (£'000)</b>	<b>2017/18 Proposed Revised Budget (£'000)</b>	<b>2018/19 Proposed Revised Budget (£'000)</b>
Beswick Community Hub - Retail Shops	0	1,262	0
<b>Development Programme - North Manchester</b>			
Irk Valley Improvements	15	0	0
Eccleshall Street - Clean City	7	0	0
Irish World Heritage Centre	276	0	0
<b>Development Programme - City Centre</b>			
NOMA Group Estate - Highways	482	0	0
Hulme Hall Rd Lighting	39	0	0
ST Peters Square	3,336	0	0
Medieval Quarter Public Realm	2,000	0	0
<b>Development Programme - Wythenshawe</b>			
Manchester Business Park	2,969	0	0
<b>Development Programme - Enterprise Zone</b>			
Airport City Power Infrastructure (EZ)	4,611	1,267	0
<b>Development Programme - Stand Alone Projects</b>			
Digital Business Incubators	4,000	0	0
<b>Total Growth &amp; Neighbourhoods Programme</b>	<b>102,993</b>	<b>132,832</b>	<b>76,772</b>
<b>Private Sector Housing Programme</b>			
<b>Brunswick PFI</b>			
Brunswick PFI Land Assembly	3,466	5,731	0
<b>Collyhurst</b>			
Collyhurst PFI Land assembly	142	63	0
Collyhurst Environmentals	127	0	0
<b>Housing Investment Model</b>			
Site Investigation and Early Works HIF Pilot Sites	211	99	0
<b>Miles Platting PFI</b>			
Miles Platting PFI Land Assembly	2,521	0	0
<b>Private Housing Assistance Programme</b>			
Disabled Facilities Grant	5,902	3,697	0
Eccleshall Street	189	0	0
Kingley Ave	0	456	0
Toxteth St CPO & environmental works	81	75	236
Bell Crescent CPO	0	482	0
<b>Private Sect Housing Standalone Projects</b>			
HCA Empty Homes Cluster Funding	2	0	0
<b>Redrow Development Programme</b>			
Redrow Development Phase 2 onward	5,642	5,500	0
<b>West Gorton</b>			
West Gorton Compensation	15	0	0
West Gorton Ph 2A Demolition & Acquisition	1,597	921	0
<b>PORTFOLIO - Private Sector Housing - Capital Projects PRE 2011</b>			

<b>Project Name</b>	<b>2016/17 Proposed Revised Budget (£'000)</b>	<b>2017/18 Proposed Revised Budget (£'000)</b>	<b>2018/19 Proposed Revised Budget (£'000)</b>
HMRF	82	68	0
RRO and Loans	22	23	0
Collyhurst Acquisition &	300	641	0
West Gorton Community Park	250	0	0
Ben St. Regeneration	11,708	3,902	0
Housing Investment Fund Phase 2	914	0	0
Canada St - Walking With Wounded	207	0	0
<b>Total Private Sector Housing Programme</b>	<b>33,378</b>	<b>21,658</b>	<b>236</b>
<b>Public Sector Housing Programme</b>			
<b>Northwards – External Works</b>			
Ancoats Victoria Sq Structural	29	0	0
Concrete Repairs – Walk-up Flat Balconies	35	0	0
Charlestown - Victoria Ave multi-storey window replacement and ECW - Phase 1	808	40	0
Door replacements - Phase 4	3	0	0
Door replacements - Phase 5	8	0	0
Newton Heath Petrock Walk Roof Works	13	0	0
Ext Cyclical Maintenance Works Ph1	175	0	0
Riverdale ext & cyclical works phase 1/4	16	0	0
Riverdale ext & cyclical works phase 2/4	32	0	0
Moston Mill Estate Ph1&2	20	0	0
New Lightbowne (Walderton Ave)	11	0	0
Newton Heath Daisybank Estate	2	0	0
External cyclical works phase 2	233	0	0
New Lightbowne Estate Halliford Road reroofing and ECW	1,252	90	0
Harpurhey, Baths Estate roofline works and ECW	44	0	0
External cyclical works phase 3a	3,239	0	0
Riverdale estate - External work and ECW	1,582	0	0
Charlestown, Clifford Lamb Court - External wall insulation and window replacement	265	0	0
Collyhurst Environmental programme	1,506	0	0
Area panel environmental works in Northwards	11	0	0
Charlestown multi-storey window replacement & ECW phase 2	100	1,647	0
Multi storey blocks emergency services override switch to front doors	17	1	0
Multi storey blocks replacement of roof top fans and air valves	131	7	0
Updating of Electricity Northwest distribution network	5	99	0

<b>Project Name</b>	<b>2016/17 Proposed Revised Budget (£'000)</b>	<b>2017/18 Proposed Revised Budget (£'000)</b>	<b>2018/19 Proposed Revised Budget (£'000)</b>
phase 2 to multi storeys, maisonettes and retirement blocks			
Ancoats Anita St and George Leigh external cyclical works ph 3b	260	14	0
Cheetham Halliwell Lane external cyclical works ph 3b	250	479	0
Harpurhey Lathbury & 200 Estates external cyclical works ph 3b	400	802	0
Moston Mill estate (excl timber framed) external cyclical works ph 3b	254	770	0
Newton Heath Donleigh & Plantagenet estates external cyclical works ph 4a	267	14	0
Higher Blackley Central House solid wall insulation	262	12	0
Environmental works	100	100	0
Collyhurst environmental works	130	0	0
Delivery Costs	1,215	387	0
<b>Northwards – Internal Works</b>			
Fire precaution - Phase 4	0	1	0
Lift Replacement/Refurbishment Programme	0	5	0
Digital Upgrade to CCTV Systems	11	0	0
Communal area upgrade low rise blocks P2	1	0	0
Various Multi-storey Communal fire door and other upgrading works	496	0	0
Lift replacement / refurbishment programme	380	31	0
Multi storeys - rooftop extractor fans/water pump/water tank renewal	36	38	0
Cartmel & Somerton Replace AOV's	0	3	0
NEDO 13/14 Air source heat pump/solar thermal Ph1&2	88	0	0
Boiler replacement - Phase 1	0	3	0
Ground Source Heat Pumps in 2/4 blocks	5	0	0
Various - Boiler replacements (excluding 2/4 blocks)	105	14	0
2 and 4 blocks heating replacement with Ground source heat pumps - Phase 1	359	1,493	0
Decent Homes Mop-Ups Phase 6	0	12	0
Decent Homes mop ups - Phase 7, and voids	171	0	0
Sprinkler system pilot	6	1	0
One offs eg. Rewires, Boilers, Doors, Structural, Insulation	0	37	0
One offs (rewires, boilers, structurals)	0	16	0
Boiler replacements	649	141	0
Decent Homes mop ups phase 8 and voids	500	500	0
One off rewires, boilers, doors, insulation etc	300	150	0
Retirement blocks lift programme	50	135	0

<b>Project Name</b>	<b>2016/17 Proposed Revised Budget (£'000)</b>	<b>2017/18 Proposed Revised Budget (£'000)</b>	<b>2018/19 Proposed Revised Budget (£'000)</b>
Warden call system renewal at Liverton & Apprentice Courts	58	3	0
Fire alarm system renewal in community room at Victoria Square	14	1	0
Charlestown Whitebeck Court communal areas	43	2	0
Air Source Heat Pump Trial phase 3 (NEDO project)	62	3	0
Charlestown Victoria Avenue Multi-storey - building level meters	22	1	0
Delivery Costs	355	246	0
<b>Northwards - Conversions</b>			
Dam Head flats - bringing basement flats back into use and ECW / reroofing / environmental works	9	19	0
Crumpsall, Moxley Road acquisitions - Improvement work	27	1	0
Delivery Costs	4	2	0
<b>Northwards – Homeless Accommodation</b>			
Improvements to Homeless accommodation city wide	1,053	649	0
Plymouth Grove Women's Direct Access Centre	379	20	0
Delivery Costs	110	64	0
<b>Northwards - Acquisitions</b>			
Northwards Acquisitions	102	0	0
Delivery Costs	11	0	0
<b>Northwards - Adaptations</b>			
Disabled Adaptations	1,009	500	0
<b>Northwards - Unallocated</b>			
Northwards Housing Programme 2016/17	1,381	4,927	110
Northwards Housing Programme 2017/18	0	11,440	19,230
<b>Retained Housing Programme</b>			
Collyhurst Maisonette Compensation & Demolition	0	151	935
<b>West Gorton Regeneration Programme</b>			
West Gorton PH2A Low & High Rise Demolition	79	0	0
<b>Future Years Housing Programme</b>			
Housing Investment Proposals	2,742	6,979	0
Capital Receipts - Right to Buy	40	40	0
Collyhurst Regeneration - Highways Phase 1	1,900	200	1,089
Collyhurst Regeneration - Churnett Street	10	780	0
Collyhurst Regeneration - Needwood & Overbrook acquisition / demolition	401	110	0
Willert Street Park Improvements	323	0	0
Affordable Housing Programme Grant	532	532	0
Parkhill Land Assembly	2,145	2,125	0
New Universal Housing System	778	0	0
Brunswick PFI HRA	1,199	1,050	0

<b>Project Name</b>	<b>2016/17 Proposed Revised Budget (£'000)</b>	<b>2017/18 Proposed Revised Budget (£'000)</b>	<b>2018/19 Proposed Revised Budget (£'000)</b>
<b>Total Public Sector Housing (HRA) Programme</b>	<b>30,620</b>	<b>36,887</b>	<b>21,364</b>
<b>Children's Services Programme</b>			
<b>Primary School Rebuilding Programme</b>			
Pike Fold	3	0	0
<b>Basic Need Programme</b>			
Temple	67	0	0
Moston Fields - Increase capacity	102	0	0
Cheetham Academy	1,494	49	0
Crab Lane - Increase capacity	26	0	0
Benchill	24	0	0
Cavendish Community - Increase capacity	1,203	146	0
Ashbury Meadow - Increase capacity	147	0	0
E-Act Academy - increase capacity	55	0	0
Crosslee - Increase capacity	50	0	0
Claremont - Increase capacity	310	0	0
Wilbraham Primary School	122	0	0
Mauldeth Road - Increase capacity	68	0	0
Charlestown - Increase accomodation	79	0	0
St. John's CE Primary	1,590	24	0
Briscoe Land Academy	176	0	0
Holy Trinity VC Primary	3,104	48	0
Stanley Grove - contribution to PFI	944	0	0
Manchester Communication Primary Academy	320	0	0
Dean Trust Ardwick	12,718	528	0
Ardwick PRU	98	0	0
ULT Manchester Academy	324	0	0
ULT William Hulme	6,146	0	0
Rodney House conversion	2,074	34	0
Lytham Rd	13,742	11,218	116
St Annes RC VA - Increase capacity	50	0	0
St Marys RC VA Levenshulme - Increase capacity	30	0	0
Abbey Hey - Increase accommodation	250	0	0
Abraham Moss - Additional Classrooms	625	0	0
Fulmead CC	350	0	0
Manchester Health Academy expansion	3,559	3,460	0
Co-op Academy expansion	8,000	6,555	0
Basic need - Estimated 2016/17 allocation	19,616	7,211	0
Universal Infant Free School Meals (UIFSM) - Allocated	545	0	0
Universal Infant Free School Meals (UIFSM) - Unallocated	505	0	0

<b>Project Name</b>	<b>2016/17 Proposed Revised Budget (£'000)</b>	<b>2017/18 Proposed Revised Budget (£'000)</b>	<b>2018/19 Proposed Revised Budget (£'000)</b>
<b>Schools Maintenance Programme</b>			
Sandilands - Kitchen	3	0	0
Loreto HS Highway Improvements	11	0	0
St Margaret's CE Rewire	1	0	0
Abraham Moss - Hall Heating	60	0	0
Cavendish - Rewire	500	30	0
Brookburn - Heating works	151	0	0
Schools Capital Maintenance -unallocated	3,701	0	0
<b>Education Standalone Projects</b>			
Early Education for Two Year Olds	524	0	0
Salix School schemes	67	0	0
School Crossings	800	0	0
<b>Building Schools for the Future</b>			
<b>BSF Phase 2 (Wave 4)</b>			
BSF Phase 2 (W4)	3,977	0	0
<b>Total Children's Services Programme</b>	<b>88,311</b>	<b>29,303</b>	<b>116</b>
<b>ICT Capital Programme</b>			
<b>ICT</b>			
ICT Business Transformation - Unallocated	687	0	0
PSN Compliance	533	0	0
Hybrid Mail	56	0	0
Desktop Refresh	78	0	0
One System Upgrade	47	0	0
SAP BP&C	281	0	0
SAP CLM_SLC	369	0	0
<b>ICT Infrastructure &amp; Mobile Working Programme</b>			
Infrastructure & Mobile Working	3,996	0	0
Mosaic	519	0	0
Citrix 7.6 Migration	909	0	0
Windows 7 Migration	2,289	0	0
<b>ICT Stand Alone Projects</b>			
Broadband Connection Vouchers (Full)	8	0	0
Broadband Connection Vouchers (Phase 3)	753	0	0
<b>Applications</b>			
CRM - Phase 2	63	0	0
Information Strategy Project	193	0	0
<b>Infrastructure</b>			
Corporate Digital Telephony	529	0	0
Data Centre Provisioning	306	0	0
Wider Area Network Redesign	57	0	0

<b>Project Name</b>	<b>2016/17 Proposed Revised Budget (£'000)</b>	<b>2017/18 Proposed Revised Budget (£'000)</b>	<b>2018/19 Proposed Revised Budget (£'000)</b>
<b>Total ICT Programme</b>	<b>11,673</b>	<b>0</b>	<b>0</b>
<b>Corporate Capital Programme</b>			
Capitalisation of Community Equipment	350	0	0
C&F ICT Projects	217	0	0
Evergreen Loans	25	25	0
<b>Total Corporate Capital Programme</b>	<b>592</b>	<b>25</b>	<b>0</b>
<b>Total Manchester City Council Capital Programme</b>	<b>299,259</b>	<b>245,429</b>	<b>98,953</b>
<b>Projects carried out on behalf of Greater Manchester</b>			
Housing Investment Fund	101,657	100,000	80,000
Regional Growth Fund Leverage	3,000	0	0
Greater Manchester Loan Fund	2,400	2,000	3,650
<b>Total GM projects</b>	<b>107,057</b>	<b>102,000</b>	<b>83,650</b>
<b>Total CAPITAL PROGRAMME</b>	<b>406,316</b>	<b>347,429</b>	<b>182,603</b>