

**Manchester City Council
Report for Resolution**

Report to: Executive – 17 February 2016
Subject: Capital Programme Monitoring 2015/16
Report of: The City Treasurer

Summary

This report informs members of:

- (a) The revised capital budget 2015/16 taking account of changes between capital budget formulation and any further changes occurring in year.
- (b) The latest estimates of expenditure and explains the major variations since the Capital Programme Monitoring report submitted in November 2015.
- (c) The impact any variations may have on the four year Capital Programme 2015/16 to 2018/19.

Recommendations

The Executive is requested to recommend that Council:

1. Approve the in year budget transfers over £0.5m between capital schemes to maximise use of funding resources available to the City Council as set out in Appendix A.

The Executive is recommended to approve the following:

2. Development Programme - First Street Cultural Facility. To increase the capital budget by £92k in 2015/16 funded by use of the capital fund.
3. Highways - Manchester & Salford Inner Relief Road (MSIRR) - Regent Rd / Water Street. To increase the capital budget by £873k, £122k in 2015/16 and £751k in 2016/17 funded by a DfT grant administered by the Greater Manchester Combined Authority.
4. Corporate Services Programme - Children's & Families ICT projects. To increase the capital budget by £217k in 2015/16 funded by capital receipts.
5. ICT Programme - Infrastructure and Mobile Working - Service Management Toolset. To reduce the capital budget by £1.1m, £0.2m in 2015/16 and £0.9m in 2016/17 and approve the corresponding transfer of £1.1m to revenue, funded by capital fund.
6. Highways Programme – South East Manchester Multi-Modal Strategy (SEMMS)

A6 to Manchester Airport Relief Road Scheme. To increase the capital budget by £4.7m in 2015/16 funded by external grant from the Combined Authority.

The Executive is requested to:

Manchester City Council Programme

7. Agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.
8. Approve the in year budget transfers below £0.5m between capital schemes to maximise use of funding resources available to the City Council as set out in Appendix A.
9. Note that capital resources will be maximised and managed to ensure the capital programme 2015/16 remains fully funded and that no resources are lost.
10. Note that approval of movements and transfers to the full capital programme will reflect a revised total capital programme budget of £254.9m and a latest full year forecast of £253.4m. Expenditure to date is £127.7m.
11. Note that approval of movements and transfers to the Manchester City Council capital programme will reflect a revised capital programme budget of £244.0m and a latest full year forecast of £242.5m. Expenditure to date is £124.5m.

Projects carried out on behalf of Greater Manchester

12. Agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.
13. Note that approval of movements and transfers to the Greater Manchester capital programme will reflect a revised capital programme budget of £10.9m against a latest full year forecast of £10.9m. Expenditure to date is £3.2m.

Wards Affected: All

Community Strategy Spine	Summary of the contribution to the strategy
Performance of the economy of the region and sub region	The capital programme contributes to various areas of the economy including investment in public and private sector housing, education and children's social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services.

Reaching full potential in education and employment	The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts.
Individual and collective self esteem – mutual respect	The capital programme includes investment in adult and children’s social care, education, housing and the environment, cultural and leisure services, all of which contribute towards this community strategy.
Neighbourhoods of Choice	Investment in all areas of the capital programme contributes towards this community strategy, notably the investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes.

Full details are in the body of the report, along with any implications for:

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

Financial Consequences – Revenue

All Revenue consequences have already been included in the Revenue Budget.

Financial Consequences – Capital

The latest forecast of expenditure for 2015/16 is £253.4m.

The City Council will endeavour to maximise spending on the programme in 2015/16 but some projects and their sources of funding may carry over and result in re-profiling budgeted spend into future years.

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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Report to the Executive 12 February 2015 – Capital Programme Budget 2015/16 to 2017/18.

Report to the Executive 3 June 2015 – Capital Programme Outturn 2014/15

Report to the Executive 29 July 2015 – Capital Programme Monitoring 2015/16

Report to the Executive 4 November 2015 – Capital Programme Monitoring 2015/16

1.0 Introduction

1.1 The purpose of the report is to:

- Inform members of the latest estimates of capital expenditure for 2015/16 and to show forward commitments into the 2016/17 to 2018/19 capital programme.
- Confirm that there are adequate levels of resources available to finance the capital programme.
- Update members on the projects carried out on behalf of Greater Manchester.

2.0 Capital Budget

2.1 The revised Capital Budget for the four years 2015/16 to 2018/19 is £1,001.3m. This is an increase of £34.2m compared to the budget reported to Executive in November 2015.

2.2 The Revised Capital Budget over years 2015/16 to 2017/18 is:

Table 1: Capital Programme 2015/16 to 2017/18 (£m)

	2015/16	2016/17	2017/18	2018/19	Total Programme
Capital Budget (Nov 15)	312.7	286.9	354.6	12.9	967.1
Budget Increases (Approved Nov 15)	1.7	3.8	0.9		6.4
Budget Increases (Approved Dec 15)	4.1				4.1
Budget Increases / Decreases (Approved and Proposed Jan 16)	10.8	6.9	6.0		23.7
Revised Capital Budget (Jan 16)	329.3	297.6	361.5	12.9	1,001.3
<i>Of which:</i>					
Manchester City Council Programme	280.9	152.3	219.2	12.9	665.3
Programme on behalf of Greater Manchester	48.4	145.3	142.3		336.0

2.3 The figures shown above include those approved by the Executive Member for Finance and Human Resources and the Treasurer under delegated powers and proposed budget increases seeking approval by the Executive as detailed below.

2.4 Development Programme - First Street Cultural Facility. Further completion costs associated with the project have been identified including; final snagging costs, kitchen fit-out utility costs and revised design fees in relation to access via the facilities foyer. An increase to the capital budget of £92K is requested in 2015/16, funded by use of the capital fund.

2.5 Highways Capital Programme - Manchester & Salford Inner Relief Route -

Regent Rd / Water Street. This scheme forms part of the wider Greater Manchester Growth and Reform Plan with a principal objective being to increase capacity at the Regent Road / Water Street junction, which has been identified as the most congested point on the Inner Relief Road. Commissioning and development work has already been undertaken and a preferred scheme design package of works endorsed. Additional funding is now required to enable completion and submission of the final scheme definitions prior to progressing to procurement and delivery. An increase to the capital budget of £873k is requested, £122k in 2015/16 and £751k in 2016/17 funded by a Department for Transport grant administered by the Greater Manchester Combined Authority.

- 2.6 Corporate Services Programme - Children's & Families ICT projects. To enable the Directorate to achieve the delivery of savings and facilitate integration work for public service reform, further investment in ICT is required. The projects will support delivery in relation to the Children's Services Improvement Plan, Early Years Transformation and Adults Transformation. An increase to the capital budget of £0.2m is requested in 2015/16 funded by capital receipts.
- 2.7 ICT Programme - Infrastructure and Mobile Working - Service Management Toolset. The service is proposing investment to acquire an Enterprise Class Toolset to provide the council with an enhanced and robust platform to provide effective management of key ICT processes via a globally recognised ICT framework. Following a detailed review of the proposal it was identified that no physical asset would be created to allow the capitalisation of the scheme. Approval is sought to reduce the capital budget by £1.1m, £0.2m in 2015/16 and £0.9m in 2016/17 and approve a corresponding transfer of £1.1m to revenue, funded by capital fund.
- 2.8 Highways Programme - SEMMS A6 to Manchester Airport Relief Road Scheme. This is the 2015/16 phase of the continuing scheme to provide 10 kilometres of new 2-lane dual carriageway on an east-west route from South East Stockport to Manchester Airport and the link road to the M56. The delivery of the scheme will provide a much-needed connectivity for key strategic routes into the North West and to Manchester Airport for business, leisure travel and freight. . An increase to the capital budget of £4.7m is requested in 2015/16 funded by external grant from the Combined Authority.

3.0 Capital Programme Forecast 2015/16

- 3.1 The forecast expenditure for 2015/16 is £253.4m as at 31st December 2015, compared to the updated budget in Table 1 above of £329.3m. The main variations are due to budget re-profiling and schemes falling out of the programme.
- 3.2 The variations, by service area are shown in Table 2 below followed by further detail relating to the main schemes.

Table 2: Capital Programme 2015/16 budget, forecast and spend to date to 31 December 15 (£m)

Area	Budget (£m)	Forecast (£m)	Variance (£m)	Spend to Date (£m)	Spend to Date as % of Forecast (%)
Manchester City Council Programme					
Highways	31.6	27.9	-3.7	13.2	47.3%
Growth & Neighbourhoods	98.0	84.9	-13.0	43.6	51.4%
Housing – General Fund	24.4	16.7	-7.7	9.1	54.5%
Housing – HRA	27.8	27.0	-0.8	15.9	58.9%
Children’s Services	78.3	71.0	-7.3	35.8	50.4%
ICT	20.2	14.4	-5.8	6.9	47.9%
Corporate Services	0.6	0.6	0	0	0%
	280.9	242.5	-38.3	124.5	
Projects carried out on behalf of Greater Manchester	48.4	10.9	-37.5	3.2	29.4%
TOTAL	329.3	253.4	-75.8	127.7	

3.3 There is a forecast capital programme variance of £75.8m between the budget and the latest expenditure forecast. Of this, £67.2m is due to schemes requiring the budget to be re-profiled to reflect their likely delivery, £7.2m due to cost reductions as detailed in Table 5 and £1.4m is due to potential under-spends against the budget. Section 4 of this report looks at the re-profiling required, and the recommended budget changes to take this into account.

3.4 The variation will be closely monitored and the final outturn position will be highly dependent on schemes both starting and continuing on schedule and delivering to plan.

Highway Services Programme

3.5 The Highways capital programme is forecasting to spend £27.9m compared to a budget of £31.6m. The variance of £3.7m is mainly due to schemes being re-profiled into future years. Spend to date is £13.2m, or 47.3% of the current forecast.

3.6 A review of the Highways capital programme has identified slippage of £4.0m into future years across several projects. They include:

- The Preventative Maintenance programme where an element of scheduled works were due to commence in early 2016. However, as works and materials are susceptible to weather and temperature conditions, it is forecast that some preventative works (£1.1m) will slip into the next financial year 2016/17.
- The forecast spend has been reviewed for Hyde Rd Pinch Point Widening, with re-profiling of £1.3m into future years. This follows a review of the project scope and subsequent amendments to phasing of the project delivery.
- Design works are underway across the various sites within the Challenge Fund scheme however, the final delivery approach is still to be confirmed therefore £0.4m has been re-profiled into 2016/17.

- The Ringway Road scheme profile has been reviewed based on confirmed lead in times for the purchase of the street lighting element of the project. This means that budget of £0.3m needs to be transferred into 2016/17.
- The Bus Priority programme requires re-profiling of £0.6m. This is due to the effect of delays in delivery across elements of the project. This is particularly relevant to schemes in the city centre where works were put on hold during the festive period following a review of the planned programme delivery.

There are also several schemes with minor slippage, totalling £0.3m. These movements requested for these schemes are detailed in appendix A.

Growth and Neighbourhoods

3.7 The Growth and Neighbourhoods programme is shown in the table below:

Table3: 2015/16 Growth and Neighbourhoods Capital programme (Dec 15)

	Budget	Forecast	Variance		Spend to date
	£m	£m	£m		£m
Environment and Operations	4.7	4.3	-0.4		0.1
Leisure, Culture and Libraries	31.4	28.6	-2.8		19.1
Corporate Property	25.6	21.3	-4.3		5.2
Development	36.3	30.8	-5.5		19.2
Total Growth and Neighbourhoods	98.0	84.9	-13.0		43.6

Environment and Operations Programme

3.8 The Environment and Operations programme is forecasting spend of £4.3m, compared to a budget of £4.7m, a variance of £0.4m. Spend to date is £0.1m, or 2.3% of the current forecast.

3.9 Following delays in the signing of the legal agreements for the Street Lighting Light Emitting Diodes (LED) Private Finance Initiative (PFI) scheme and subsequent installation starting later than originally forecast re-profiling of £0.1m is required into future years.

3.10 Following expiry of the Waste Collection Service contract in July 2015 the cost of the remaining lease rentals was lower than anticipated resulting in a £0.3m under-spend and budget that will now be removed from the capital programme.

Leisure, Culture and Libraries Services Programme

3.11 The Leisure, Culture and Libraries programme is forecasting to spend £28.6m compared to a budget of £31.4m, a variance of £2.8m. Spend to date is £19.1m, or 66.8% of the current forecast.

3.12 Park Improvement schemes have been reviewed and £1.0m re-profiled into 2016/17. This is due to delays in the availability of drainage design plans from the external contractor and subsequent scrutiny by the Planning Department to advise on the potential impact to protected Heritage Lottery Fund

landscapes such as Wythenshawe and Heaton Park.

- 3.13 The Heaton Park Pay and Display scheme is subject to £0.3m of Highways works where construction is now scheduled to take place in early 2016/17 and will be phased in conjunction with the park events programme.
- 3.14 The Factory project cash flow profile has been revised in line with the OJEU procurement process. This will extend the development period of the project to 30th June 2016 and require re-profiling of £1.5m into 2016/17.

Corporate Property Programme

- 3.15 The Corporate Property programme is forecasting to spend £21.3m compared to a budget of £25.6m, a variance of £4.3m. Spend to date is £5.2m, or 24.4% of the current forecast.
- 3.16 The Asset Management Programme is forecasting acceleration of £1.0m due to the rescheduling of estates transformation enabling works.
- 3.17 The Strategic Acquisitions programme forms a significant part of the 2015/16 programme. The nature of the programme is that acquisitions can only be made when and if the Council has the opportunity to progress them, so whilst key acquisitions have been identified for 2015/16, there is a risk that they may not occur until next year. Following a review of the programme it is now anticipated that £5.3m of acquisition costs will slip into the 2016/17 financial year but further re-profiling may be required depending on the success of negotiations during the remainder of this financial year.
- 3.18 The budget to develop car parking facilities at Etrop Court (£0.2m) has been transferred from the Development Programme to the Asset Management Programme budget to enable the works to be consolidated into a wider scheme.

Development Programme

- 3.19 The Development programme is forecasting to spend £30.8m compared to a budget of £36.3m, a variance of £5.5m. Spend to date is £19.2m, or 62.3% of the current forecast. The variance is due to £4.9m of slippage and a forecast under-spend of £0.6m.
- 3.20 The following schemes require re-profiling into 2016/17:
- The scope of the Wholesale Market element of the New Smithfield Market scheme is currently being reviewed and subject to the outcome of this it is proposed to re-profile £0.6m of the budget into 2016/17.
 - Elements of the St Peter's Square scheme been rephased to link into the remaining schedule of Metrolink works to be delivered by Transport for Greater Manchester (TfGM) thereby requiring budget re-profiling of £3.2m into 2016/17.
 - Detailed building plans and proposals for the Airport City Power Infrastructure scheme have been received but are subject to review and scrutiny before sign off is able to be achieved. This will impact on the commencement of works which are now expected to be delayed and require slippage of £1.1m of the budget into 2016/17.
- 3.21 There is a forecast under-spend position in the programme of £0.6m. This

consists of a forecast under-spend of £0.1m on the St. Peter's Square scheme, as the scope of the works may be reduced due to lower than forecast external funding. An anticipated under-spend of £0.1m in relation to Central Library ICT works following the latest advice from the project team and similarly a forecast under-spend against the NOMA Public Realm project of £0.4m based on estimated cost variations. The project is part grant funded, and officers are working to ensure that all grant conditions are met before confirming the under-spend.

Housing - General Fund

- 3.22 The Private Sector Housing programme is forecasting to spend £16.7m compared to a budget of £24.4m, a variance of £7.7m. Spend to date is £9.1m, or 54.5% of the current forecast.
- 3.23 The Brunswick PFI Land Assembly scheme is forecasting slippage of £0.4m into 2016/17 due to the land assembly process taking longer than originally forecast. The scheme is also forecasting cost savings of £1m as relocation costs have been lower than anticipated.
- 3.24 Acquisition of the remaining commercial units as part of the Miles Platting PFI scheme has progressed but it is likely that compensation negotiations will slip into 2016-17 and therefore £1.4m has been re-profiled to reflect this risk.
- 3.25 The Disabled Facilities Grant programme requires re-profiling of £0.5m into 2016/17, following a review of both the delivery and installation of adaptations required in future years.
- 3.26 Further re-profiling of £0.3m is required for the residual elements of historical CPO schemes and associated compensation costs.
- 3.27 The Solar Photo Voltaic (PV) Panel project is forecasting to under-spend by £1.5m due to savings identified in the procurement process and a reduced number of expected actual installations following the announcement of a reduction in the Feed in Tariff rate with effect from January 2016.

Housing - Revenue Account (HRA)

- 3.28 The Public Sector Housing programme is forecasting to spend £27.0m compared to a budget of £27.8m, a variance of £0.8m. Spend to date is £15.9m, or 58.9% of the current forecast.
- 3.29 The element of the programme delivered by Northwards requires overall budget slippage of £0.8m into future years. This can be broken down amongst the constituent programme work streams.
 - The external works part of the programme requires slippage of £0.4m. This is due to delays on works for various cyclical projects. This has enabled resources to be focused on delivery of the Solar PV Panel project within specified government timescales enabling the maximisation of returns from Feed in Tariffs.
 - The internal works programme requires slippage of £0.3m. Heating works of £0.2m have been delayed due to the current review of heating options, which is being undertaken to ensure value for money is being provided. Communal upgrade works of £0.1m are now expected to be incurred in 2016/17 as the contract process to agree commencement of works is still

being finalised.

- Improvements to Homeless Accommodation city wide have slipped by £0.1m due to a review which will inform future programme decision making.

3.30 Across the rest of the Public Sector Housing programme slippage of £0.1m is forecast. This is due to delays in the land assembly process at Parkhill.

Children's Services

3.31 The Children's Services programme is forecasting spend of £71.0m compared to a budget of £78.3m, a variance of £7.3m. Spend to date is £35.8m, or 50.4% of the current forecast.

3.32 There are several schemes where delivery profiles have been reviewed following completion of the design process and production of full work schedules, which has resulted in re-profiling of £6.7m into 2016/17 including Dean Trust Ardwick and William Hulme.

3.33 The Universal Free School Meals (UFSM) programme has also been re-profiled with £0.9m of spend now being deferred until 2016/17. Design fees and enabling costs will be incurred during 2015/16 for approved schemes with the remaining works scheduled to be completed in the school summer holidays. This will enable the kitchen facilities to be closed down during the programme of works.

3.34 The Building Schools for the Future Programme requires acceleration of £0.3m due to final payment schedules for some schools completing earlier than expected.

3.35 There are two projects that have resulted in a net under-spend of £1k (Crab Lane Primary and the Buzz Relocation) where the budget will be removed from the programme.

ICT Capital Programme

3.36 The ICT programme is forecasting spend of £14.4m compared to a budget of £20.2m, a variance of £5.8m. Spend to date is £6.9m, or 46.9% of the current forecast.

3.37 The ICT service has assessed the use of the £9.5m Infrastructure and Mobile Working Fund. Business cases for the various project streams are being developed, and this process has highlighted that the profile of spend on the Fund needs to change with slippage of £3.5m into 2016/17. This will result in a revised spend profile of £3.1m in 2015/16 and £6.4m in 2016/17.

3.38 This is due to a combination of factors including; the need to focus on capital works to relocate the Data Centre to the Sharp building in 2015/16, an ICT service portfolio review and subsequent resource planning and sequencing of works required.

3.39 A number of the projects within the wider ICT Programme have inter-dependencies which affect their delivery and as a result schemes totalling £1.0m have been delayed until 2016/17 including elements of the Wider Area Network Design and Information Strategy project streams.

3.40 Phase 2 of the broadband scheme completed on the 31st December 2015.

The latest forecast indicates £1.1m of vouchers were not claimed by businesses. Following final claim submissions and Broadband Delivery UK (BDUK) review and verification the remaining budget will be removed from the ICT programme.

- 3.41 A residual budget of £15k in respect of the Town Hall Extension ICT project is no longer required and will therefore be removed from the programme.

Corporate Services Programme

- 3.42 The Corporate Services programme is forecasting full spend against the revised budget of £0.6m.

Projects carried out on behalf of Greater Manchester

- 3.43 The Greater Manchester programme is forecast to spend £10.9m compared to a budget of £48.4m, a variance of £37.5m. Spend to date is £3.2m, or 29.4% of the current forecast.

- 3.44 The Housing Investment Fund facility currently has seven schemes that have been approved however only three that are expected to progress this financial year. The remaining schemes and unallocated funds are not expected to reach facility agreement sign-off until 2016/17. Funding drawdowns are expected to cross years resulting in forecast slippage of £33.2m and a revised fund profile of; £6.8m in 2015-16, £113.2m in 2016-17, £100.0m in 2017-18 and £80m in 2018-19.

- 3.45 The Regional Growth fund scheme is forecasting slippage of £3.0m into 2016/17 due to delays in applications to the fund.

- 3.46 The Greater Manchester Loans Fund requires slippage of £1.1m. The fund provides finance to companies which cannot access traditional bank finance. The fund managers have forecast that the number of organisations applying to the fund in 2015/16 will be lower than originally anticipated, and therefore some of the loans will not occur until next financial year.

- 3.47 The allocated budget of £4.7m for Project Catalyst is no longer required as a decision has been made that the Combined Authority will directly fund remaining expenditure as a result of cost revisions to the original facility agreement. Therefore the budget will be removed from the capital programme.

4.0 Capital Programme Re-phasing and Variations

- 4.1 Based on the monitoring information above, it is proposed that the capital programme budget is re-phased to reflect the planned delivery of projects in 2015/16 to 2018/19. The cumulative impact of these adjustments are shown in the table below:

Table 4: Proposed Capital Programme variations 2015/16 to 2018/19 (£m)

	2015/16	2016/17	2017/18	2018/19	Total Programme
	£m	£m	£m	£m	£m
Revised Capital Budget (Jan 16)	329.3	297.6	361.5	12.9	1,001.3
Forecast Re-profile	-67.2	22.3	-37.9	82.8	0.0
Cost Variations	-7.2				-7.2

	2015/16	2016/17	2017/18	2018/19	Total Programme
Proposed Capital Budget (Feb 16)	254.9	319.9	323.6	95.7	994.1
<i>Of which:</i>					
Manchester City Council Programme	244.0	182.8	220.2	15.7	662.7
Programme on behalf of Greater Manchester	10.9	137.1	103.4	80.0	331.4

4.2 Further details regarding the proposed adjustments to the programme are given below.

Budget re-profiling:

4.3 As highlighted in section 3 of this report, various schemes throughout the capital programme are now forecast to be accelerated into 2015/16, delayed until 2016/17 or future years. The budgets for these projects will be re-profiled to reflect the changes.

Forecast variations – (£7.2m):

4.4 It is proposed that forecast variations of £7.2m are reflected in the budget. These variations have occurred where schemes have either been completed under budget, have received reduced external funding, or have seen significant changes in scope. These schemes are summarised below, and explanations are given in previous paragraphs:

Table 5: Proposed Capital Programme cost variations 2015/16 (£m)

	2015/16 (£m)
Development	
Project Catalyst	-4.700
Private Sector Housing	
Brunswick PFI	-1.000
Solar PV Panels	-1.513
TOTAL	-7.213

4.5 The Council is recommended to approve virements over £0.5m within the capital programme as outlined in Appendix A.

4.6 The Executive is recommended to approve virements under £0.5m within the capital programme as outlined in Appendix A.

4.7 The capital programme is undergoing continuous review to analyse and challenge the current approved spending profiles and updates will be reported to the Executive in the Capital Outturn Report.

4.8 The revised capital budget is reflected in the revised prudential indicators, reported as part of the Global Revenue Monitoring elsewhere on the agenda.

5.0 Capital Resources

5.1 The capital programme is reviewed on an ongoing basis to confirm the capital resources required to finance 2015/16 capital spend are in place and the future years programme is fully funded. Work will continue to ensure that resources required to finance the capital programme are secured and the level

of prudential borrowing remains affordable.

5.2 The City Treasurer will continue to manage the financing of the programme to ensure the final capital funding arrangements secure the maximum financial benefit to the City Council.

5.3 The pressures on the capital programme over the next five years will be significant, particularly with the level of uncertainty for future funding allocations.

6.0 Contributing to the Community Strategy

(a) Performance of the economy of the region and sub region

The capital programme will deliver a number of projects that will offer permanent jobs. In addition it is likely to create temporary employment opportunities within the construction industry for the duration of contract work.

(b) Neighbourhoods of Choice

Many projects in the capital programme are concerned with creating a healthy and safe environment for users of Council facilities and employees. Investment in energy conservation and improvement to the highway network helps to improve the environment.

7.0 Key Polices and Considerations

(a) Equal Opportunities

By investing in building adaptations, access for people with mobility difficulties is made easier.

(b) Risk Management

As a result of the national economic downturn the amount of usable capital receipts included in the resources calculation for the original capital budget is no longer achievable. In response to these circumstances the City Treasurer instigated a review of the whole capital programme in order to establish the most efficient and effective way to fund the programme. The review will be ongoing.

Appendix A - Capital Programme Virements

Directorate	Project Name	In yr virement (£'000)
	Highway Programme	
	Bus Priority Package Programme	
Highway Services	Bus Priority Package - Rochdale Road	53
Highway Services	Bus Priority Package - Oxford Road	-436
Highway Services	Bus Priority Package - Princess Street/Brook Street	-100
Highway Services	Bus Priority Package - Regional Centre	464
Highway Services	Bus Priority - Complementary Measures	19
	Leisure Services Programme	
	Leisure & Sports Facilities	
Growth & Neighbourhoods	Hough End Leisure Centre	-51
Growth & Neighbourhoods	Levenshulme Leisure Centre	71
Growth & Neighbourhoods	National Taekwondo Centre	65
Growth & Neighbourhoods	Ten Acres Artificial Grass Pitch	-65
Growth & Neighbourhoods	National Squash Centre - court replacement	27
	Libraries and Info Services Programme	
Growth & Neighbourhoods	Library Refresh	-20
Growth & Neighbourhoods	Barlow Moor Outreach Library	35
Growth & Neighbourhoods	Chorlton Library Refresh	-35
	Corporate Property Programme	
Growth & Neighbourhoods	Asset Management Programme	180
	Development Programme	
	Development Programme - Wythenshawe	
Growth & Neighbourhoods	Etrop Court	-207
	Private Sector Housing Programme	
	West Gorton Programme	
Private Sector Housing	West Gorton Compensation	-85
Private Sector Housing	West Gorton Ph 2A Demolition & Comm Acqu	-35
	Public Sector Housing	
	Northwards - External Work	
Public Sector Housing	13/14 Ancoats Victoria Sq Struct & Ext	20
Public Sector Housing	Concrete Repairs - Walkup Flat Balconies	10
Public Sector Housing	Door replacements - Phase 5	-24
Public Sector Housing	13/14 Ext Cyclical Maint & Imp Works Ph1	-14
Public Sector Housing	Higher Blackley Rosewood Estate	-7
Public Sector Housing	Moston Mill Estate Ph1&2	-77
Public Sector Housing	New Lightbowne (Walderton Ave)	4
Public Sector Housing	External cyclical works phase 2	-56
Public Sector Housing	New Lightbowne Estate Halliford Road reroofing and ECW	-241
Public Sector Housing	Harpurhey, Baths Estate roofline works	129
Public Sector Housing	External cyclical works phase 3a	-125
Public Sector Housing	13/14 Collyhurst Multi Storey Blocks	45
Public Sector Housing	Delivery Costs	-30

Directorate	Project Name	In yr virement (£'000)
Public Sector Housing	Lift Replacement/Refurbishment Programme	-5
Public Sector Housing	Digital Upgrade to CCTV Systems	40
Public Sector Housing	Communal area upgrade low rise blocks P2	6
Public Sector Housing	Various Multis Communal fire door and other upgrading works	-100
Public Sector Housing	Lift replacement / refurbishment programme	50
Public Sector Housing	Multi storeys - rooftop extractor fans/water pump/water tank renewal	-38
Public Sector Housing	Upgrade CCTV to Multi Storey Blocks	-37
Public Sector Housing	Various - Boiler replacements (excluding 2/4 blocks)	-76
Public Sector Housing	2 and 4 blocks heating replacement with Ground source heat pumps - Phase 1	-150
Public Sector Housing	Decent Homes Mop-Ups Phase 6	-1
Public Sector Housing	Decent Homes mop ups - Phase 7, and voids	95
Public Sector Housing	One offs (rewires, boilers, structurals)	-18
Public Sector Housing	Delivery Costs	-51
	Northwards - Off Debits/Conversions	
Public Sector Housing	Dam Head flats	-46
Public Sector Housing	Delivery Costs	12
	Homeless Accommodation	
Public Sector Housing	Improvements to Homeless accommodation city wide	-132
Public Sector Housing	Delivery Costs	-11
	Northwards - Unallocated	
Public Sector Housing	Northwards Housing 15/16 Unallocated	828
	West Gorton Regeneration Programme	
Public Sector Housing	West Gorton PH2A Low & High Rise Demolition	120
	Future Years Housing Programme	
Public Sector Housing	Housing Investment Proposals	-50
Public Sector Housing	Willert Street Park Improvements	50
	Children's Services Programme	
	Basic Need Programme	
Childrens Services	Oswald Road	23
Childrens Services	St Chrysostoms	-170
Childrens Services	Moston Fields - Increase capacity	27
Childrens Services	Cheetham Academy	-16
Childrens Services	Crab Lane - Increase capacity	4
Childrens Services	Cavendish Community - Increase capacity	1
Childrens Services	E-Act Academy - increase capacity	11
Childrens Services	Wilbraham Primary School	383
Childrens Services	Charlestown - Increase accommodation	1
Childrens Services	Briscoe Land Academy	-90
Childrens Services	Holy Trinity Primary	60
Childrens Services	Stanley Grove - contribution to PFI	136
Childrens Services	Gorton Mount - New School	-204

Directorate	Project Name	In yr virement (£'000)
Childrens Services	Plymouth Grove - New School contribution	9
Childrens Services	Dean Trust Ardwick	1
Childrens Services	Ardwick Pupil Referral Unit	4
Childrens Services	Rodney House conversion	344
Childrens Services	Basic need - Estimated 2016/17 allocation	-116
Childrens Services	Capital Demographic Growth - Northridge High	2
Childrens Services	Universal Infant Free School Meals (UIFSM) - Allocated	795
Childrens Services	Universal Infant Free School Meals (UIFSM) - Unallocated	-795
	Schools Maintenance Programme	
Childrens Services	Broadhurst Nursery Refurbishment	-12
Childrens Services	Bowker Vale - 3 Class Unit	-10
Childrens Services	Birchfields - boiler refurbishment	-21
Childrens Services	Northenden - Roof	2
Childrens Services	Chorlton Church of England - Windows	11
Childrens Services	Old Hall Drive - Rewire	-63
Childrens Services	Sandilands - Kitchen	3
Childrens Services	Northenden Primary - New Boiler	-14
Childrens Services	Rackhouse Primary rewire	34
Childrens Services	St Margarets Church of England - Rewire	-2
Childrens Services	Charlestown New boiler	-1
Childrens Services	Schools Capital Maintenance -unallocated	-337
	ICT Capital Programme	
	ICT Infrastructure & Mobile Working Programme	
Chief Executives (ICT)	Infrastructure & Mobile Working	-1,028
Chief Executives (ICT)	Mosaic	528
Chief Executives (ICT)	Mobile Technology	500
	Total CAPITAL PROGRAMME	0